

# CITY OF CORONA



## ADOPTED BUDGET



FISCAL YEAR 2016-17

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*THE CITY OF CORONA'S MISSION IS TO SERVE AS THE CARETAKER AND PROTECTOR OF OUR COMMUNITY THROUGH THOUGHTFUL PLANNING AND THE HIGHEST AND BEST USE OF OUR FISCAL AND HUMAN RESOURCES, PROVIDING A SOLID FOUNDATION FOR A SUSTAINABLE FUTURE.*

*THE CITY OF CORONA IS AN INCLUSIVE, DIVERSE CITY THAT TREASURES ITS PAST WHILE EMBRACING ITS FUTURE; VALUES AN EXCEPTIONALLY HIGH QUALITY OF LIFE; ATTRACTS DIVERSE ECONOMIC OPPORTUNITIES; PROVIDES AMPLE RESOURCES FOR ENTERTAINMENT AND RECREATIONAL OPPORTUNITIES FOR PEOPLE OF ALL AGES; AND PROVIDES TRANSPARENT GOVERNANCE TO ENGAGE ITS RESIDENTS.*

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# FISCAL YEAR 2016-17 ADOPTED BUDGET

## CITY COUNCIL AND EXECUTIVE TEAM

Mayor Jason Scott

Vice Mayor Dick Haley

Council Member Randy Fox

Council Member Eugene Montanez

Council Member Karen Spiegel

City Treasurer Aaron Hake

**Darrell Talbert**, City Manager

**Kerry Eden**, Assistant City Manager + Administrative Services Director

**Michael Abel**, Chief of Police + Assistant City Manager

**Joanne Coletta**, Community Development Director

**Jonathan Daly**, General Manager, Department of Water & Power + Maintenance Svcs

**Dean Derleth**, City Attorney and Legal + Risk Management Director

**David Duffy**, Fire Chief

**Chris McMasters**, Information Technology Director

**David Montgomery-Scott**, Library + Recreation Services Director

**Nelson Nelson**, Public Works Director



# ACKNOWLEDGEMENTS

Darrell Talbert, City Manager

Kerry Eden, Assistant City Manager + Administrative Services  
Director

Michael Abel, Chief of Police + Assistant City Manager

City Department Directors

Finance Staff

Special thanks to our school children in the Corona Norco Unified School District for participating in our annual 'Water is Life' artwork contest, sponsored by the Department of Water and Power. Selected current and past winning submissions, as well as honorable mentions, have been featured throughout this book.

*California Society of  
Municipal Finance Officers*

*Certificate of Award*

*Operating Budget Excellence Award  
Fiscal Year 2015-2016*

*Presented to the*

*City of Corona*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

*February 23, 2016*



*Jesse Takahashi*

*Jesse Takahashi  
CSMFO President*

*Michael Gomez*

*Michael Gomez, Chair  
Professional Standards and  
Recognition Committee*

*Dedicated Excellence in Municipal Financial Reporting*



Artwork by: Sarah M., Springs Charter School

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*Artwork by: Kimmy M., Corona High School*



## CITY OF CORONA

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HONORABLE MAYOR, MEMBERS OF THE CITY COUNCIL, AND CITIZENS OF CORONA:

Once again, we are pleased to present the City Council with a balanced operating budget for Fiscal Year 2016-17, which represents a citywide operating budget of \$270.8 million and new capital improvement plan investments of \$51.1 million. This was accomplished without the use of one-time sources to fund recurring operational needs. This demonstrates our commitment to budgeting that has all City Departments focused on operating within our means, while remaining nimble with respect to any unknowns or challenges that may appear before us. The current budget preserves core City services for the residents and is committed to supporting the key elements of the City Council's adopted Strategic Plan while maintaining reserve funds for contingency and unforeseen emergencies. At all times, the focused objective of the budget remains maximizing overall organizational efficiency, exercising our nimbleness and creativity to contain costs, while identifying operating savings whenever possible.

The Fiscal Year 2016-17 Budget and Capital Improvement Plan establishes the City's authorized spending limits for a variety of City services and programs, funded by multiple revenue sources, as well as for a host of capital improvement and/or multi-year projects. This transmittal letter is intended to provide a high level overview of our financial plan for Fiscal Year 2016-17 and to summarize significant accomplishments in Fiscal Year 2015-16 as we close out the year.

### **Fiscal Year 2015-16 Accomplishments - A Year in Review**

- In September 2015, the City marked the opening of our new 5,555 square foot animal shelter. At a total investment of \$3.2 million, the upgraded facility includes enhanced living conditions and safety upgrades for our animals awaiting adoption.
- In November 2015, the City's NextGen group unveiled the 'Circle City Gateway' (Downtown Plan), an adaptive re-use and rehabilitation plan for our existing businesses and properties located at Sixth and Main Streets. The proposal establishes a vision for a walkable, aesthetic indoor/outdoor retail environment which would revitalize the Downtown core and businesses located at the Corona Mall.
- In December 2015, the City kicked off a transition to a new 'zero-based' budget process, which built a base budget with respect to next year's needs, block by block from the

'ground up.' Simply put, it requires us to substantiate our departmental budgets at a molecular level of detail. Through a collaborative process, we were able to identify and then, reallocate budgetary savings throughout our departments which enabled us to absorb minor increases in costs or non-recurring operational needs. This allowed us to stay within our means without compromising the quality of our programs and delivery of our services.

- Furthermore, our new budget procedure integrates efficiencies that were realized from the centralization of citywide purchasing within our Administrative Services Department. This move will leverage economies of scale by combining our citywide purchasing power and reduce transaction costs associated with the analysis of service needs and award of contracts.
- On January 9, 2016 the City held a ribbon cutting to mark the exciting grand opening of our new Circle City Center, which is a first in class facility. It has facilities for rent which can accommodate up to 500 attendees, as well as rooms for our recreation classes, a full gymnasium, and a game room for teens and young adults.
- In January 2016, the City launched [www.OpenDataCorona.com](http://www.OpenDataCorona.com), a portal which enables residents to search, examine, and compare financial documents and expenditures in a real-time environment. This initiative demonstrates our continued support of financial transparency through the implementation of open data software for ease of public access. This is an exciting advancement that is currently in its infancy and the City will continue to add additional data sets and more features in the near future.

## **Fiscal Year 2016-17 Budgetary Highlights**

### **■ Citywide Operating Budget**

The City's Fiscal Year 2016-17 budget continues to provide critical City services and programs for our residents and businesses. The utilization of technology and an increased demand for City-wide innovation have teamed to improve efficiencies across the organization. These enhancements have also helped management in its ongoing efforts to eliminate organizational and positional duplicity. As one would imagine, demanding fiscal challenges require a fresh approach, shared fiscal responsibility by all departments, and shared sacrifice that will create lasting changes that serve to move the City towards long-term fiscal sustainability. I'm proud to say, that even with reduced staffing, the City of Corona employee groups continue to do more with less, and remain committed to delivering the highest quality municipal and public safety services while exceeding the expectations of our residents.

As a result of these efforts, the citywide operating budget is decreasing by approximately \$2.6M (or -0.95%) compared to the Fiscal Year 2015-16 Adopted Budget. The following is a

summary of our citywide operating budget, categorized by funding source, breaking down allocations of funding to core service areas as provided by our City departments.

**Citywide Operating Budget by Core Service Area**

Service Area x Service Line	General Fund	Special Purpose Funds	Custodial Funds	Grand Total
		Other Governmental, Special Revenue, + Proprietary + Other	Fiduciary	
<b>Citywide Internal Support</b>	<b>\$31,343,425</b>	<b>\$11,495,318</b>	<b>\$20,329,904</b>	<b>\$63,168,647</b>
Administration and Governance	9,874,866	0	0	9,874,866
General City Responsibility	18,401,408	16,703	20,329,904	38,748,015
Information Technology	3,067,151	0	0	3,067,151
Insurance, Fleet and Warehouse	0	11,478,615	0	11,478,615
<b>Community &amp; Economic Development</b>	<b>4,924,456</b>	<b>513,924</b>	<b>402,456</b>	<b>5,840,836</b>
Building and Property Inspection	1,208,368	0	0	1,208,368
Economic Development	507,261	125,576	0	632,837
Housing and Neighborhoods	0	388,348	402,456	790,804
Planning and Land Use	3,208,827	0	0	3,208,827
<b>Infrastructure, Maintenance &amp; Open Space</b>	<b>14,699,028</b>	<b>10,726,629</b>	<b>0</b>	<b>25,425,657</b>
Building Maintenance and Janitorial	5,100,819	0	0	5,100,819
Engineering and Capital Planning	3,147,123	3,629,472	0	6,776,595
Parks and Open Space	4,004,981	5,543,987	0	9,548,968
Streetlights	0	1,318,770	0	1,318,770
Streets and Storm Drains	2,446,105	234,400	0	2,680,505
<b>Leisure &amp; Culture</b>	<b>5,063,555</b>	<b>63,532</b>	<b>0</b>	<b>5,127,087</b>
Library and Recreation	5,063,555	63,532	0	5,127,087
<b>Public Safety &amp; Emergency Response</b>	<b>72,365,227</b>	<b>704,755</b>	<b>0</b>	<b>73,069,982</b>
Fire	25,866,673	0	0	25,866,673
Police	46,498,554	704,755	0	47,203,309
<b>Utilities &amp; Transportation</b>	<b>7,687,159</b>	<b>90,486,010</b>	<b>0</b>	<b>98,173,169</b>
Airport	0	131,288	0	131,288
Electric	0	16,542,430	0	16,542,430
Refuse and Recycling	7,687,159	0	0	7,687,159
Public Transit	0	3,423,738	0	3,423,738
Water Reclamation	0	21,793,527	0	21,793,527
Water Utility	0	48,595,027	0	48,595,027
<b>Grand Total</b>	<b>\$136,082,850</b>	<b>\$113,990,168</b>	<b>\$20,732,360</b>	<b>\$270,805,378</b>

The following table breaks down the allocation of city funding to City departments, which combines \$136.1 million in funding from the General Fund as well as \$134.7 million from non-General Fund sources, such as utility funds, other governmental funds, and custodial funds.

## Citywide Operating Budget by City Department

	FY 2015-16 Adopted Budget	FY 2016-17 Adopted Budget	\$ Change	% Change	FY 2016-17 Adopted Budget % of Total
<b>Citywide Internal Support</b>	<b>\$60,876,539</b>	<b>\$63,168,647</b>	<b>\$2,292,108</b>	<b>3.77%</b>	<b>23.33%</b>
Administrative Services	5,031,846	6,057,537	1,025,691	20.38%	2.24%
Legal and Risk Management	7,421,398	7,042,106	(379,292)	-5.11%	2.60%
Elected Officials	196,345	203,567	7,222	3.68%	0.08%
General City Responsibility - Shared	15,904,893	14,055,108	(1,849,785)	-11.63%	5.19%
General City Responsibility - Non-City Debt Service	18,847,374	20,346,607	1,499,233	7.95%	7.51%
General City Responsibility - Debt Service	4,532,230	4,346,300	(185,930)	-4.10%	1.60%
Information Technology	2,676,602	2,903,651	227,049	8.48%	1.07%
Maintenance Services	4,623,055	6,362,746	1,739,691	37.63%	2.35%
Management Services	1,642,796	1,851,025	208,229	12.68%	0.68%
<b>Community &amp; Economic Development</b>	<b>6,214,745</b>	<b>5,840,836</b>	<b>(373,909)</b>	<b>-6.02%</b>	<b>2.16%</b>
Community Development	5,705,876	5,333,575	(372,301)	-6.52%	1.97%
Economic Development (City Manager)	508,869	507,261	(1,608)	-0.32%	0.19%
<b>Infrastructure, Maintenance &amp; Open Space</b>	<b>24,185,228</b>	<b>25,425,657</b>	<b>1,240,429</b>	<b>5.13%</b>	<b>9.39%</b>
General City Responsibility - Utilities for Buildings	3,115,140	3,244,532	129,392	4.15%	1.20%
Maintenance Services	13,934,361	15,404,530	1,470,169	10.55%	5.69%
Public Works	7,135,727	6,776,595	(359,132)	-5.03%	2.50%
<b>Leisure &amp; Culture</b>	<b>4,557,743</b>	<b>5,127,087</b>	<b>569,344</b>	<b>12.49%</b>	<b>1.89%</b>
Library and Recreation Services	4,557,743	5,127,087	569,344	12.49%	1.89%
<b>Public Safety &amp; Emergency Response</b>	<b>68,619,466</b>	<b>73,069,982</b>	<b>4,450,516</b>	<b>6.49%</b>	<b>26.98%</b>
Fire	24,387,071	25,866,673	1,479,602	6.07%	9.55%
Police	44,232,395	47,203,309	2,970,914	6.72%	17.43%
<b>Utilities &amp; Transportation</b>	<b>108,936,208</b>	<b>98,173,169</b>	<b>(10,763,039)</b>	<b>-9.88%</b>	<b>36.25%</b>
DWP - Water	56,891,976	48,595,027	(8,296,949)	-14.58%	17.94%
DWP - Water Reclamation	24,233,638	21,793,527	(2,440,111)	-10.07%	8.05%
DWP - Electric	15,975,021	16,542,430	567,409	3.55%	6.11%
Maintenance Services	7,862,051	7,818,447	(43,604)	-0.55%	2.89%
Public Works	3,973,522	3,423,738	(549,784)	-13.84%	1.26%
<b>Grand Total</b>	<b>\$273,389,929</b>	<b>\$270,805,378</b>	<b>(\$2,584,551)</b>	<b>-0.95%</b>	<b>100.00%</b>

### ■ Fiscal Year 2016-17 to 2020-21 Capital Improvement Plan (CIP)

The comprehensive Capital Improvement Plan (CIP) funds an exhaustive list of projects which ensures that our City's infrastructure continues to be well-maintained, so that we can avoid the much higher costs which may escalate exponentially as a result of deferred maintenance. Infrastructure includes items as: streets, alleyways, sidewalks, sewers, storm drains, water system, street lighting, and traffic signals. Our Public Works, Maintenance Services, and Department of Water and Power are our City's primary custodians of our infrastructure. The identification of capital projects is complex, and may be based on a variety of factors such as feasibility, reliability, community enrichment, asset age, historical preservation, safety, and preventative maintenance. The Capital Improvement Plan sets aside \$51.1 million in new funding for a variety of projects, as summarized below by major program and subprogram.

This is in addition to continuing appropriations (carried over from prior fiscal years) of approximately \$145.4 million for a total CIP investment of \$196.5 million.

### Capital Improvement Plan Funding

Program	Subprogram	Estimated Carryover Funding (Prior Year \$)	FY 16/17 Funding (New \$)	Total Funding \$
<b>Electric</b>		\$ 2,651,303	\$ -	\$ 2,651,303
	Electric Distribution and Upgrades	753,000	-	753,000
	General Safety, Maintenance and Other Improv.	1,898,303	-	1,898,303
<b>Facilities, Systems &amp; Community Assets</b>		<b>10,521,258</b>	<b>7,517,231</b>	<b>18,038,489</b>
	City Facilities and Improvements	1,995,136	730,454	2,725,590
	City Systems and Controls	3,385,190	2,260,000	5,645,190
	Community Assets and Programmatic Projects	5,140,932	4,526,777	9,667,709
<b>Parks and Open Space</b>		<b>10,628,061</b>	<b>4,675,000</b>	<b>15,303,061</b>
	General Safety, Maintenance and Other Improv.	8,565,495	3,375,000	11,940,495
	Park Paving, Courts and Pathways	1,976,046	0	1,976,046
	Playgrounds, Fencing and Lighting	86,520	1,300,000	1,386,520
<b>Streets and Storm Drains</b>		<b>70,099,864</b>	<b>9,007,738</b>	<b>79,107,602</b>
	Bridges, Railroads and Freeways	19,229,438	1,750,000	20,979,438
	Paving and Striping	38,610,595	2,912,500	41,523,095
	Planning and Studies	315,556	105,000	420,556
	Sidewalk, Curb and Gutters	1,523,408	2,000,000	3,523,408
	Storm Drains, Culverts, Creeks and Flood Control	6,076,568	430,950	6,507,518
	Streetlights and Poles	1,295,650	673,603	1,969,253
	Traffic Signals	3,048,649	1,135,685	4,184,334
<b>Water and Reclaimed Water</b>		<b>30,435,185</b>	<b>18,708,948</b>	<b>49,144,133</b>
	General Safety, Maintenance and Other Improv.	7,256,547	3,547,000	10,803,547
	Pump Stations	4,406,136	1,250,342	5,656,478
	Quality, Supply and Storage	9,417,459	1,880,526	11,297,985
	Supervisory Control and Data Acquisition (SCADA)	623,119	331,500	954,619
	Transmission and Distribution	8,731,924	11,699,580	20,431,504
<b>Water Reclamation (Sewer)</b>		<b>21,081,221</b>	<b>11,207,078</b>	<b>32,288,299</b>
	General Safety, Maintenance and Other Improv.	2,138,010	920,217	3,058,227
	Pipeline Rehabilitation	712,387	3,152,950	3,865,337
	Pump Stations and Lift Stations	3,521,494	5,039,270	8,560,764
	Sewer Main Rehabilitation	3,788,168	1,078,178	4,866,346
	Treatment	10,921,162	1,016,463	11,937,625
<b>Grand Total</b>		<b>\$145,416,892</b>	<b>\$51,115,995</b>	<b>\$196,532,887</b>

New 2016-17 General Fund CIP investments total \$3.6 million, which includes \$1.98 million in one-time transfers for development-related projects from the Dwelling Development Tax Fund. This will prepare the City to meet increased capacity demands upon our infrastructure and ongoing service needs. The following are major highlights of General Fund CIP:

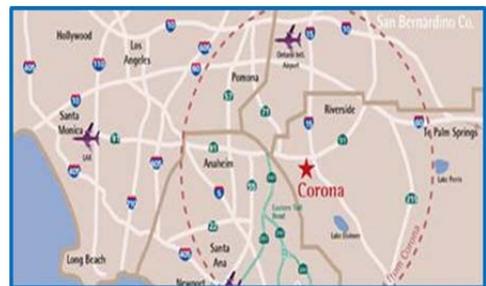
**Police / Fire Computer Aided Dispatch (CAD) and Records Management System (RMS) - \$1.8 million**

Upgrades and integration of records and data for public safety. Last update was in 1989. The update will facilitate crime analysis, community policing, information sharing, mobile data, field reporting, mapping, automatic vehicle location, records and jail management.



**General Plan & Climate Action Plan Update - \$915K**

Comprehensive technical update which guides policy and decision-making with respect to growth and land development.



**Fire Station Alerting System - \$223K**

Implementation of a new modern fire station alerting system, allowing crew notification at time of dispatch to increase efficiency and meet response time objectives. Required to meet standards of the National Fire Protection Association.



**Citywide ADA Improvements - \$635K**

Projects as identified to ensure compliance with the American with Disabilities Act (ADA). Includes replacement of front door at Animal Shelter with automatic doors, installation of ADA-accessible sidewalk ramps throughout the City, and an ADA-accessible walkway at Jamison Park.



## ■ General Fund Operating Budget Highlights

The General Fund is the City's primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and/or fees.

Overall, General Fund revenues are expected to be flat in comparison to the mid-year 2015-16 forecast, due to our assumption that economic conditions next year are expected to be comparable to economic conditions experienced in 2015-16:

### General Fund Revenue Summary

	<i>Actual 2015</i>	<i>Adopted Budget 2016</i>	<i>Mid-Year Forecast 2016</i>	<i>Adopted Budget 2017</i>	<i>Growth % (FY16 Forecast)</i>
<b>Revenue Categories</b>					
Property Tax	\$ 38,896,951	\$ 40,087,695	\$ 40,237,000	\$ 41,363,000	2.80%
Sales Tax	38,565,868	42,827,500	42,275,268	42,199,000	-0.18%
Charges for Services	17,391,296	14,918,902	17,080,815	18,187,530	6.48%
Services to Other Funds	9,719,140	10,326,125	10,452,305	10,161,866	-2.78%
Rents & Leases	10,582,450	8,044,231	8,194,889	8,003,780	-2.33%
Other Taxes - Franchise Tax	4,806,294	4,695,200	4,914,000	5,013,000	2.01%
Other Taxes - Business Licenses	2,166,378	2,100,000	2,181,000	2,181,000	0.00%
Other Taxes - Transient Occupancy	1,787,058	1,600,000	1,907,000	2,002,350	5.00%
Other Taxes - Transfer Tax	744,557	618,000	797,000	827,000	3.76%
Fines, Forfeitures & Penalties	998,729	859,900	956,606	949,000	-0.80%
Licenses & Permits	2,699,058	1,441,930	2,087,220	1,731,200	-17.06%
Other Revenue - Designated	920,434	632,776	775,145	828,700	6.91%
Other Revenue - Non-Recurring	2,202,005	760,760	1,258,839	655,500	-47.93%
Intergovernmental Revenue	1,348,202	1,096,694	940,766	735,876	-21.78%
Interest Income	1,433,046	1,181,282	1,531,000	1,361,283	-11.09%
<b>Total, General Fund Revenue</b>	<b>\$134,261,466</b>	<b>\$131,190,995</b>	<b>\$135,588,853</b>	<b>\$136,200,085</b>	<b>0.45%</b>

We expect a favorable economic outlook as a result of higher personal incomes and take-home pay for our Corona residents and their families. This is a result of lower unemployment rates in Corona (5.1% in 2015, which was lower than the 5.8% statewide average) as well as job growth. Lower rates of borrowing combined with the lower cost of fuel have served to improve the affordability of living as well as stabilize our more economically sensitive revenue sources, such as sales tax.

<b>Economic Driver</b>	<b>2015-16</b>	<b>2016-17</b>
National GDP Growth	2.4%	2.6%
National Unemployment Rate	4.9%	4.8%
State Employment Growth *(Non-Farm)	2.9%	2.6%
State Unemployment Rate	5.8%	5.2%
State Median Home Price	\$422,100	\$456,800
State Residential Building Permits	97,900	111,000

However, the City's main concern lies in the certainty of further historic year-over-year growth, now that interest rates are expected to rise in coming years, and some concerns cited by economists that the next recession is long overdue. In fact, a recent Bloomberg survey of 31 economists revealed that the next U.S. recession could occur in as little as three years, a notion which feels a bit counter to the positive sentiments we all feel about the state of our local economy here in Corona and in the Inland Empire. While I feel confident about the great things that we will all accomplish next year, it makes sense for us to prepare for unknowns far in advance, and I believe strongly that our conscious shift to long-term financial planning strategies will help us to monitor the economic stage in order to make timely and strategic recommendations to City Council in a meaningful way.

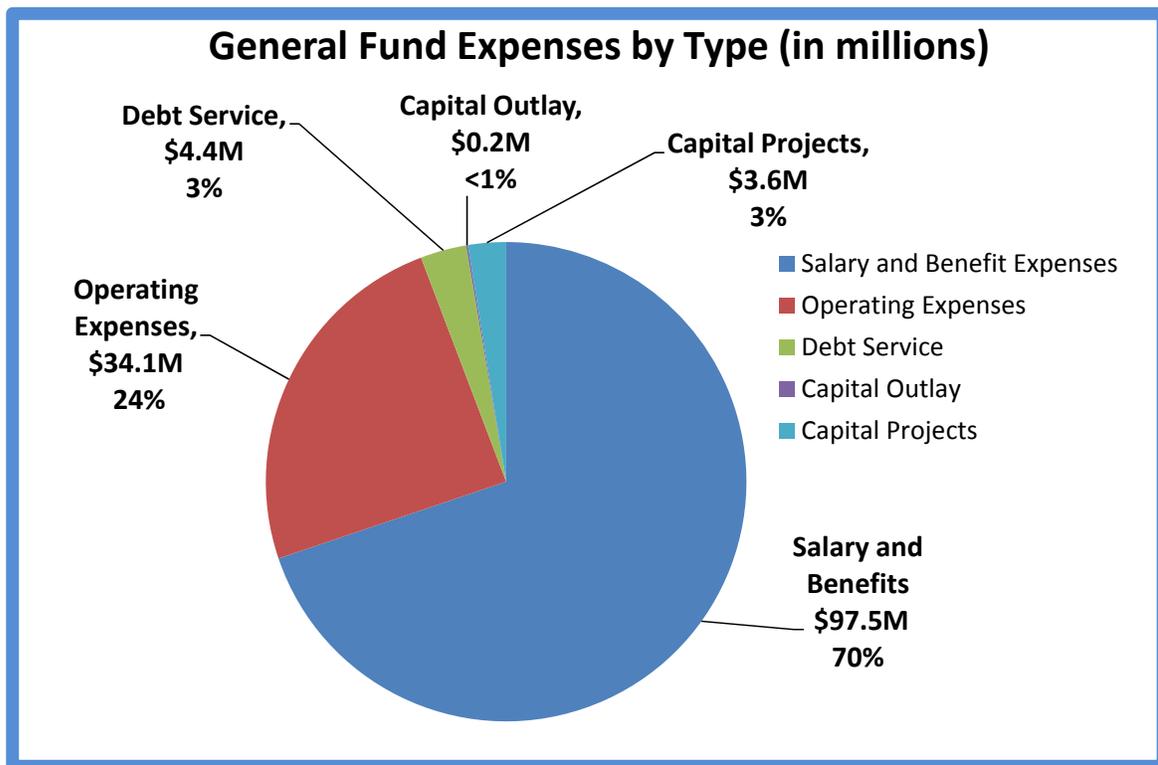
The General Fund spending plan is summarized below. The spending plan includes an initiative to refinance existing debt due to favorable marketing conditions. City staff monitors our debt portfolio as part of our ongoing due diligence to maximize opportunities that are presented to us as a result of a lower interest rate environment. City staff will be making a recommendation to City Council in June to refinance the Lease Revenue Bonds, Series 2006 which will save the City approximately \$193K annually in debt service.

**General Fund Spending Plan**

	<i>Adopted Budget 2016</i>	<i>Mid-Year Forecast 2016</i>	<i>Adopted Budget 2017</i>
<b>Total, General Fund Revenue</b>	<b>\$131,190,995</b>	<b>\$135,588,853</b>	<b>\$136,200,085</b>
<b>Total Operating Expenses</b>	<b>\$ (123,842,393)</b>	<b>\$ (125,981,227)</b>	<b>\$ (131,212,669)</b>
<b>Operating Revenue</b>	<b>7,348,602</b>	<b>9,607,626</b>	<b>4,987,416</b>
<b><i>Non-Operating Activities</i></b>			
Debt Service (CPFA)	(4,532,230)	(4,532,230)	(4,335,370)
Capital Projects Funds (CPF)	(4,413,739)	(7,241,000)	(3,556,543)
<b>Total Non-Operating Activities</b>	<b>(8,945,969)</b>	<b>(11,773,230)</b>	<b>(7,891,913)</b>
<b>Interfund Transfers In (Out)</b>	<b>1,331,962</b>	<b>2,011,218</b>	<b>3,155,795</b>
<b>Change in Fund Balance</b>	<b>\$ (265,405)</b>	<b>\$ (154,386)</b>	<b>\$ 251,298</b>

Due to the use of a zero-based budget process this year, General Fund non-personnel costs increased by a modest 4.2% compared to the mid-year 2015-16 forecast. To provide additional context, the Bureau of Labor Statistics reported an increase in the Los Angeles CPI of 1.7% in March 2016. Our City departments were challenged to identify budgetary savings so that we could utilize those savings to offset the cost of new needs that arise on a non-recurring basis, such as the cost of our November election, special audits and capital outlay purchases to replace for example, turnouts (protective gear) for our firefighters which are due for replacement. Furthermore, the non-personnel budget includes the impact of expected increases in service level agreements that are typically passed onto us by our vendors, program supplies, software, and subscriptions. It also accounts for changes in prevailing wages (established by the State Department of Industrial Relations) that drive the cost for example, tree-cutting services and other critical maintenance agreements. Together, these collective efforts made it possible for us to submit a balanced budget to our City Council.

**General Fund Expense Breakdown**



As shown in the pie chart above, the General Fund’s most significant expense relates to salary and benefits, which comprise approximately 70% of our operating budget. The City’s operating budget continues to be impacted by volatility in pension rates established by CalPERS as well as a recent valuation change which increased the annual required contribution by \$1.9M to our other post-retirement benefits obligation (OPEB) that we are required to pay for our retirees. As part of our combined effort to actively manage our personnel costs, the General Fund budget includes the only impact of current memorandums

of understanding (MOUs) with our employee bargaining groups that provide for 0% base salary increases for non-safety employees, and a deferred base salary increases to our public safety employees agreed upon in a previous fiscal year. Furthermore, as a result of another analysis by City staff which evaluated real cash savings versus potential interest earnings, the City will be making a prepayment of its CalPERS pension expense in July, which will save an estimated \$552K to the General Fund.

We continue to manage our citywide headcount as part of our long-term strategy to achieve fiscal sustainability, however continued best-practices in delivering high-quality core municipal services remains challenging with the organization's already lean composition as a result of ongoing reductions throughout the past decade. Since Fiscal Year 2006-07, the City has reduced staff by 27.6%, while current growth activity in both the community and economy have served only to increase demands for prompt and quality service and a broader public outreach. As such, the City is therefore required to constantly outperform itself, through constantly innovating and reinventing our business rules to create the most positive experience for our residents in the most cost-effective way possible.

In fact, multiple citywide technology-based implementation projects are currently underway or slated to kick-off for next year. As part of the 2016-17 budget planning process, City departments, led by our Information Technology department and the NextGen Technology team, were challenged with identifying innovative solutions to 'help us accomplish more with less.' A variety of projects were evaluated for sustainability, regulatory needs, risk mitigation / internal controls as well as enhanced service delivery and effectiveness. A few examples of our initiatives include:

- *Mobile devices for Fire records management and emergency response*
- *Technology enhancements to introduce paperless processing in human resource and finance functions*
- *Upgrades to Council Chambers technology and AV equipment*
- *Public-private partnerships and software solutions for business license processing and renewals*
- *A common citywide permitting software platform to be shared by all departments*
- *More opportunities for convenient online payment and/or service solutions*
- *Implementation of BidSync, DocuSign and EXIGIS insurance certification to reduce transaction costs and fulfillment times associated with procurement and contract development/review*
- *Integration of our Police /Fire Computer Aided Dispatch System with the Records Management System*

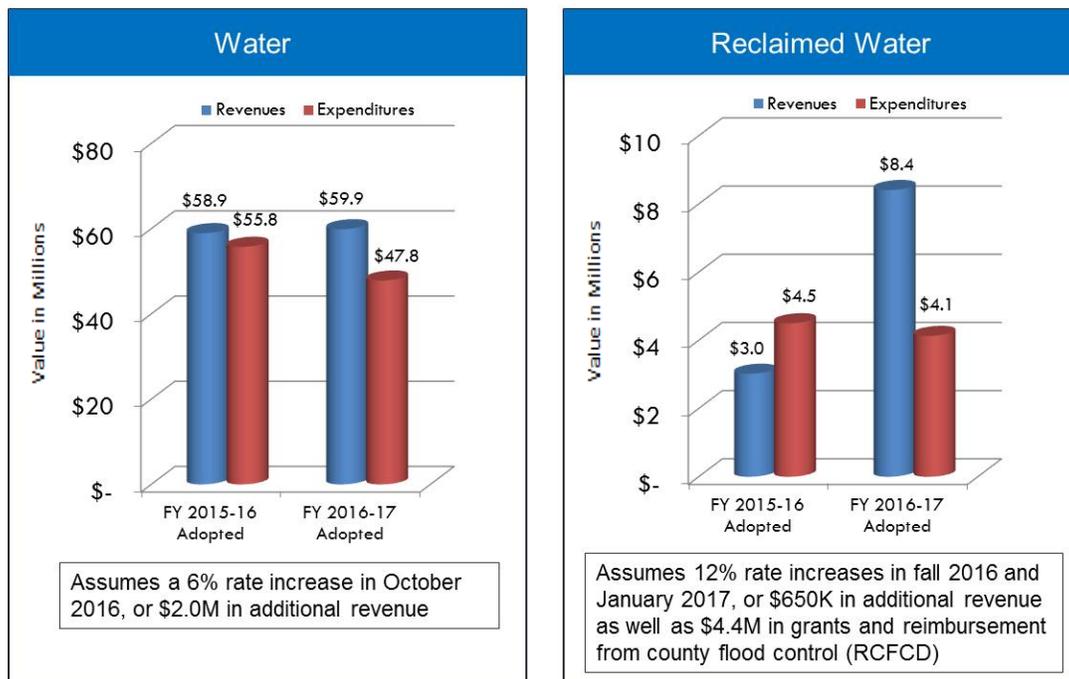
Our shared goal is to continue to strategically utilize technology-based solutions as we strive to fill the needs and resolve the challenges that we jointly face in our budgetary environment.

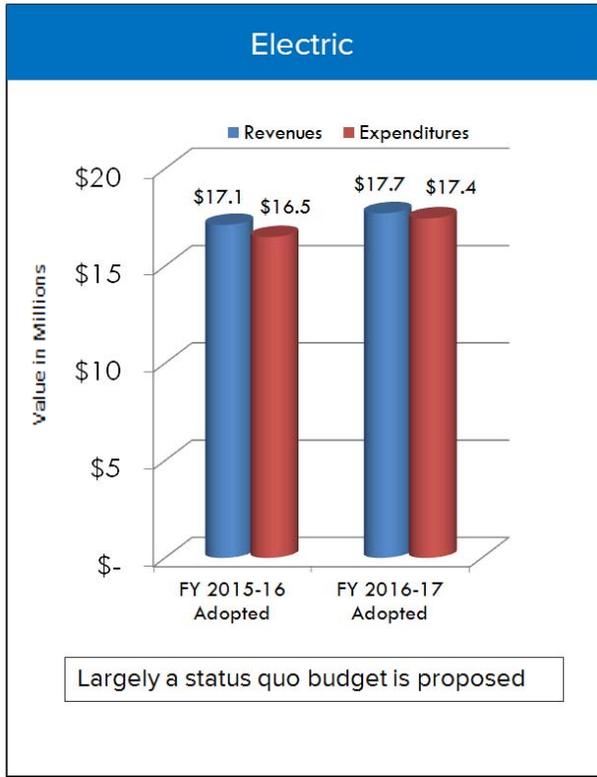
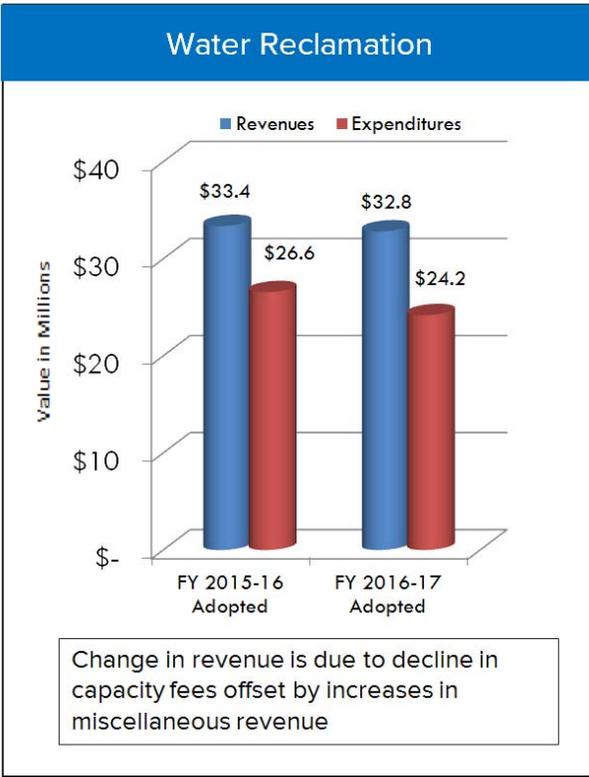
**■ Other Significant Funds - Department of Water and Power**

During fiscal year 2016-17, the City is scheduled to conduct rate studies for water, reclaimed water as well as the water reclamation utility funds, as part of identifying, calculating, and allocating the cost of service to customers.

In preparing for rate setting, the Department of Water and Power utilized our new budget planning process to identify budgetary savings and efficiencies in order to build a solid base budget that can be used to accurately evaluate potential future funding needs. This due diligence is part of a conscientious and concerted effort to stabilize our rates as much as possible, even in the middle of one of the most challenging times for our utilities. The Governor’s declared drought emergency last year in the spring of 2015 has continued on, and it is uncertain when it will end. Water use is a significant variable in the prudent design of ‘a per-unit cost’ for a three year rate schedule, and as a result, the drought may have a dramatic effect on our ability to forecast with total confidence compared to previous rate studies. The City has a diverse water portfolio and purchases water from a variety of agencies, which help protect us in the event of an emergency or disaster. However, I know that the drought will create uncertainty for our providers as well who therefore, pass along their costs to us. A survey by our expert rate consultant indicates that escalation factors for utility costs are assumed to be 2-5% for personnel costs, utilities, chemicals, supplies, and construction.

A high level overview of the most significant changes in the utility funds is shown below:





**Significant Financial Goals for Fiscal Year 2016-17**

- **Long-Term Financial Planning and Performance Benchmarking**

With new challenges and opportunities expected to continue in the upcoming years, the City’s new zero-based budgeting approach was implemented at an opportune time and in the most expedient way possible. In simple terms, the new accounting methodology fundamentally eliminates all enhancements of baseline spending assumptions for all departments City-wide. This approach allows all spending needs to be justified and prioritized against the City’s Strategic Plan on an annual basis to determine the true needs of each department. This differs significantly from traditional incremental budgeting practices that are generally utilized in municipal organizations, and it stands to offer Corona a more focused financial picture in years to come.

However, we need to be mindful that our City’s financial picture transcends a single fiscal year, and that its long-term fiscal health is constantly tested in a sometimes, unpredictable environment. We are affected by sudden changes at the federal, state and local legislative levels as well as by the cyclical ebbs and flows of the economy. Therefore, an effective strategic plan is one that considers both the short-term and long-term, leveraging an effective data collection process which enhances decision-making. As a result, the City will be embarking on the development of procedures during Fiscal Year 2016-17 to introduce a two-year (biennial) budget process beginning in Fiscal Year 2017-18. We plan to pair this with data-driven

performance benchmarking which will empower us to timely evaluate and execute smart financial and operational decisions during the course of the year, in the way many private companies already do. These initiatives will work in a complimentary fashion by creating forums for feedback and will drive effective policy and direction for our City departments for future budget years. An environment with limited resources for cities compels us to think of ways to run our city ‘more like a business.’

- **Diversification of General Fund Revenue**

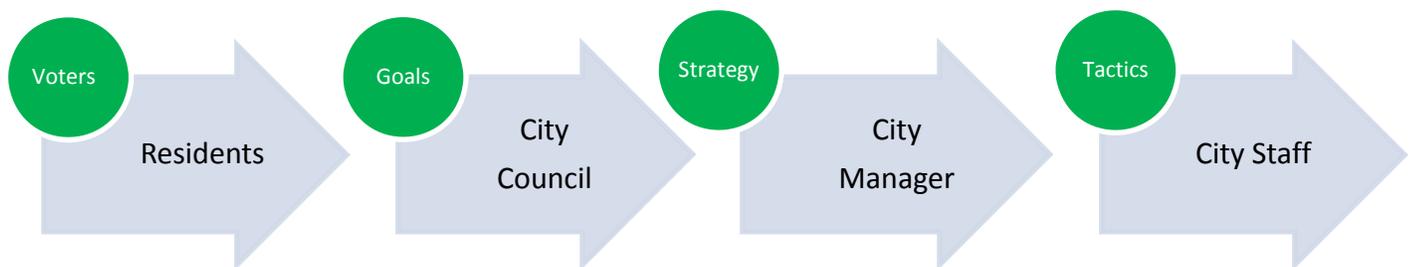
At our publicly held budget workshop on May 26, 2016, we shared that property and sales taxes account for 61% of General Fund Revenue. In fact, the Fiscal Year 2016-17 budget assumes that we will collect an additional \$6.1M in receipts as compared to collections as of June 30, 2015. This is a good economic time for the City.

However, property tax revenue is tied to sales of residential and commercial real estate, and sales tax revenue is driven largely by consumer demand. Both revenue streams are economically sensitive and therefore, volatile. Furthermore, the increasing popularity of online purchases and the methods used to allocate the related sales tax revenue serve to narrow sales tax revenue opportunities at our brick-and-mortar storefronts throughout the City. We are also dependent on the collection of fees to offset the cost of providing services. Therefore, it may be time to consider other potential revenue-generating initiatives, so that we can create opportunities to support and/or expand City programs while ensuring that City’s ability to provide consistent levels of service are not unduly impaired by the impacts of new real estate development and other growth.

**Looking Ahead and Other Strategic Initiatives in Fiscal Year 2016-17**

The City’s Strategic Plan was established in 2014 through a collaborative community-driven effort to engage a broad cross section of residents, businesses, elected and appointed officials and staff. It outlines 6 major goals which are the City’s primary focal points for investment.

**Governance Structure under City’s Strategic Plan**



The Fiscal Year 2016-17 budget also funds a multitude of other initiatives that are closely aligned with the City's strategic plan. The specific initiatives are listed below:

<p><b>Engage &amp; Communicate with Community</b></p> <ul style="list-style-type: none"> <li>• Website redesign</li> <li>• New data sets for Open Data Corona portal</li> <li>• Community outreach for redistricting and general election</li> <li>• Additional issue of the Corona Connection issued by Library &amp; Recreation</li> <li>• Funding for Citizen's Guides, and New Resident Brochures</li> </ul>	<p><b>Promote Public Safety</b></p> <ul style="list-style-type: none"> <li>• Additional staffing for crime analysis and emergency dispatch</li> <li>• Fire Records Management System Mobile Project</li> <li>• Turnout gear for fire suppression</li> <li>• Emergency medical dispatch accreditation</li> <li>• Citywide camera system maintenance</li> </ul>	<p><b>Revitalize Downtown Area on 6th Street and Main Street</b></p> <ul style="list-style-type: none"> <li>• Identify and seek funding to implement the Circle City Gateway Project</li> <li>• Attract additional weekend events &amp; users to bring more downtown visitors</li> <li>• Redistribute traffic to create pedestrian friendly downtown</li> <li>• Engage Residents in Revitalization Efforts</li> <li>• Partner with Chamber to create excitement and political support</li> </ul>
<p><b>Economic Development w/ Emphasis on Tech</b></p> <ul style="list-style-type: none"> <li>• Additional staffing for Economic Development team</li> <li>• Purchase of databases to monitor commercial real estate activity and economic indicators</li> <li>• Continued funding to attract new business retention and retain existing ones</li> </ul>	<p><b>Improve Circulation and Reduce Traffic</b></p> <ul style="list-style-type: none"> <li>• Additional staffing for Economic Development</li> <li>• Deployment of new fixed route and Dial-A-Ride minibuses purchased in Fiscal Year 2015-16</li> <li>• Funding for 'Bridge Evaluation' and continued partnerships with the County to complete the 91 and 15 Freeway Improvement Projects</li> </ul>	<p><b>Engage in Public and Private Partnerships</b></p> <ul style="list-style-type: none"> <li>• Create framework that documents the need for cooperators' in public/private partnerships to gain expected rewards and minimize risks</li> <li>• Engage a non-profit operator to partner with City to advance the Corona Innovation Center to establish a business ecosystem that brings new technology and manufacturers to the region</li> </ul>

**Closing Remarks**

While there are signs of economic recovery and the economic development optimism is high, we must remain diligent in continued cost containment, further reductions in operating expenses, and additional growth in areas of discretionary revenue. I look forward to working with Council Members, residents, businesses, and employees to implement long-term solutions and opportunities that will serve to achieve a sustainable budget and a healthy community well into the future.

Respectfully submitted,

A handwritten signature in blue ink, consisting of several overlapping loops and a long horizontal stroke extending to the right.

Darrell Talbert  
City Manager

# ABOUT THE CITY OF CORONA

## The City in Brief



## COUNTY

County of Riverside, established May 4, 1886

## POPULATION

164,659 (January 1, 2016; California Department of Finance)

## NICKNAME AND MOTTO

The Circle City  
Lemon Capital of the World  
Crown Jewel of the Inland Empire  
"To Cherish Our Past, To Plan Our Future"  
[www.DiscoverCorona.com](http://www.DiscoverCorona.com)

## GOVERNMENT

The City of Corona is a General Law City with a Council-Manager form of government. The City has a rotating mayor and Council members are elected at-large.

## AREA AND LOCATION

39.3 sq. miles at the upper end of Santa Ana River Canyon + Santa Ana Mountains. Located adjacent to Orange County at the junction of the 91 and 15 freeways.

## NEIGHBORHOODS

(Partial List) Dos Lagos; Downtown; Eagle Glen; McKinley Hills; North Corona; Sierra Del Oro; South Corona

## CLIMATE

Mediterranean climate with mild winters and hot summers.

## SCHOOL DISTRICTS

Corona-Norco Unified School District  
[www.cnusd.k12.ca.us](http://www.cnusd.k12.ca.us)

Alvord Unified School District  
[www.AlvordSchools.org](http://www.AlvordSchools.org)

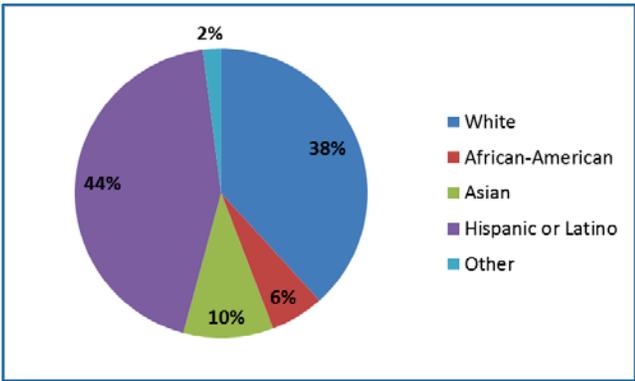
# ABOUT THE CITY OF CORONA

## DEMOGRAPHIC PROFILE

The City is comprised of mostly young families or 45,790 households averaging 3.42 persons each. The median age is 32.8.

In fact, according to the U.S. Census (2010), 30% of the population consists of persons under the age of 18 years and 7.3% are 65 years and over. Approximately 26% are foreign born.

The following chart outlines the City's ethnic diversity:



The median family income is \$82,607.

## EDUCATION

There are 38 public and private colleges within a 90 mile radius of the City of Corona including *California Baptist University*; *California State University, San Bernardino*; *Norco College*; *La Sierra University*; *Riverside Community College*; and the *University of California, Riverside*.

According to the 2010 U.S. Census, 84.6% of the population has a high school diploma or higher.



## HOUSING

According to the January 1, 2015 report from the California Department of Finance, the City reports 48,113 housing units. Trulia reports a median sales price of \$430,000 as of April 2016. Per the U.S. Census, approximately 67% of the City's housing units are owner-occupied.

The City is in the middle of a housing development boom, with many new housing construction projects either in the planning phases and/or nearing completion.



# ABOUT THE CITY OF CORONA

## Parks & Open Space

Description	Count
Total Park Acreage	376
Playgrounds	27
Baseball/Softball Diamonds	36
Soccer/Football Fields	18
Community Centers	7

## Library & Recreation

Description	Count
Libraries	1
# Library Visits	416,933
Volumes in Collection	167,432
Circulation (Items Checked Out)	2 million
# of Recreation Event Participants	2,320,083



## Fire

Description	Count
Fire Stations	7
Sworn Fire Personnel	113
Emergency Responses	11,263
Fire Extinguished	346

## Police

Description	Count
Police Stations + Zone Offices	3
Sworn Police Personnel	162
Patrol Units	59
Physical Arrests	5,337
Parking Violations	4,098
Traffic Violations	11,133



## Transit

Description	Count
# Fixed Route Minibuses	6
# Dial-A-Ride Minibuses	11

\*does not include new buses purchased in fiscal year 2015-16



\*As reported in the City's 2014-15 CAFR

## City Infrastructure

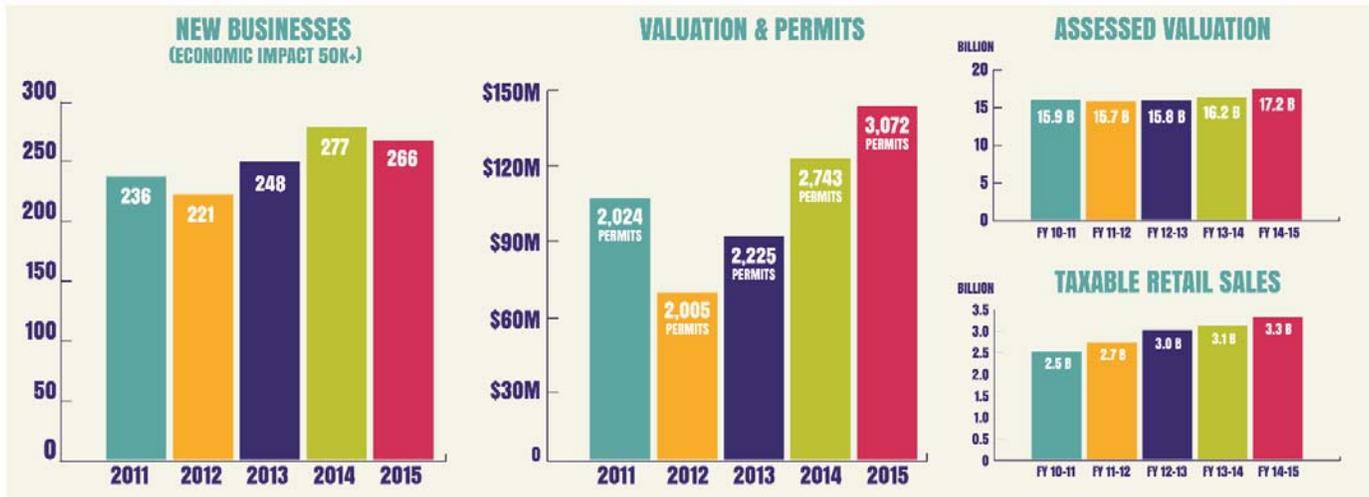
Description	Count
Streets and alleys (miles)	404
Streetlights	12,022
Traffic Signals	173
Water Main (miles)	694
Water Storage Capacity (millions of gallons)	51
Sanitary Sewer (miles)	452
Storm Sewers (miles)	172
Treatment Capacity (millions of gallons)	16
Avg Daily Sewage Treatment (millions of gallons)	13.1
New Water Connections	173
Avg Daily Water Consumption (millions of gallons)	32.6
Potholes Filled (square feet)	15,978

\*As reported in the City's 2014-15 CAFR



# ABOUT THE CITY OF CORONA

## Local Economic Snapshot



## Top 25 Sales Tax Producers

\*alphabetical order, calendar year 2015

Agile Sourcing Partners	Guest Supply	Ross
All American Asphalt	Hansen Beverage	Sam's Club
American Electric Supply	Home Depot	Soligent
Best Buy	Honda Cars	Stater Brothers
Cardinale Way Volkswagen	Kohls	Target
Chevron	Larry H Miller Toyota	US Food Service
Costco	Proparts	Vulcan Materials
Downs Commercial Fueling	Robertsons Ready Mix	Walmart

# ABOUT THE CITY OF CORONA

## Top 10 Largest Employers, 2015

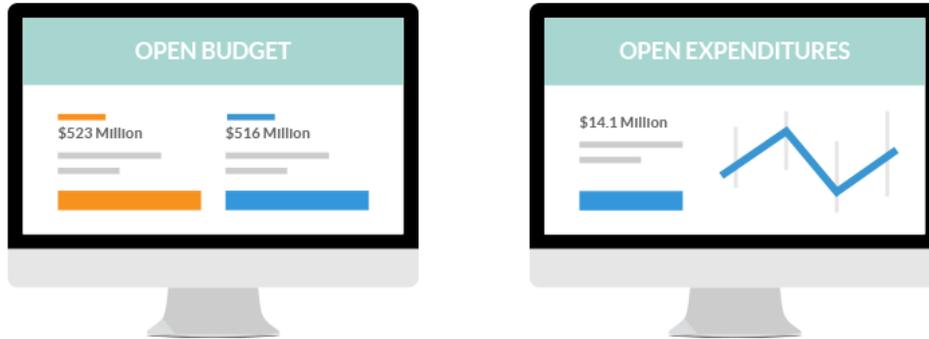
During calendar year 2015, the unemployment rate in the City of Corona was approximately 5.1%. This was below the 2015 California unemployment rate of 5.8%.

Description	Sector	# Jobs
Corona-Norco Unified School District	Education	4,932
Corona Regional Medical Center	Health Services	1,082
Kaiser Permanente	Health Services	995
City of Corona	Government	785
Fender Guitar	Manufacturing	625
TWR Framing Enterprises	Construction	600
All-American Asphalt	Construction	596
Monster Energy	Distribution	500
Dart Container Corporation	Manufacturing	420
CoreMark International	Manufacturing	372

\*Based on information from HDL



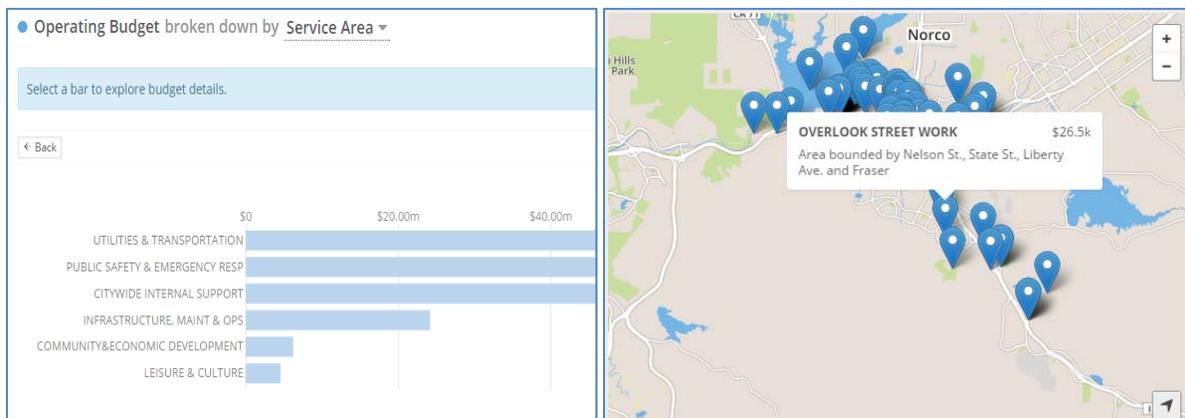
## About the Open Budget Initiative



The City of Corona exists to serve our community of private citizens and their families as well as facilitate a thriving economy for our local businesses. To do that well, we are clearing pathways to promote an understanding of the allocation of public funds in the City budget. This is core to the promise of a readily available government which invites public participation and keeps itself accountable to the objectives and strategic goals which are developed as a result of this partnership.

On January 15, 2016, the City launched a *beta* release of [www.OpenDataCorona.com](http://www.OpenDataCorona.com) which consists of two open data sets directly exported out of the City's financial system. The web portal is mobile-friendly, encouraging citizen access and outreach. Subsequent releases are expected to come in the near-future, with web enhancements and more data sets to explore, analyze, and learn.

- The '**Open Budget**' application is a guided view through the financial complexities of the City's operating budget and presents ordinarily dense data in a fun, interactive, and easy-to-understand way. Users can also view an interactive map of capital projects currently in progress too.



# OPEN DATA / TRANSPARENCY INITIATIVES

- The 'Open Checkbook' dataset includes payments made to vendors via the City's accounts payable system. A search bar enables viewing across multiple categories.



## Open Payroll

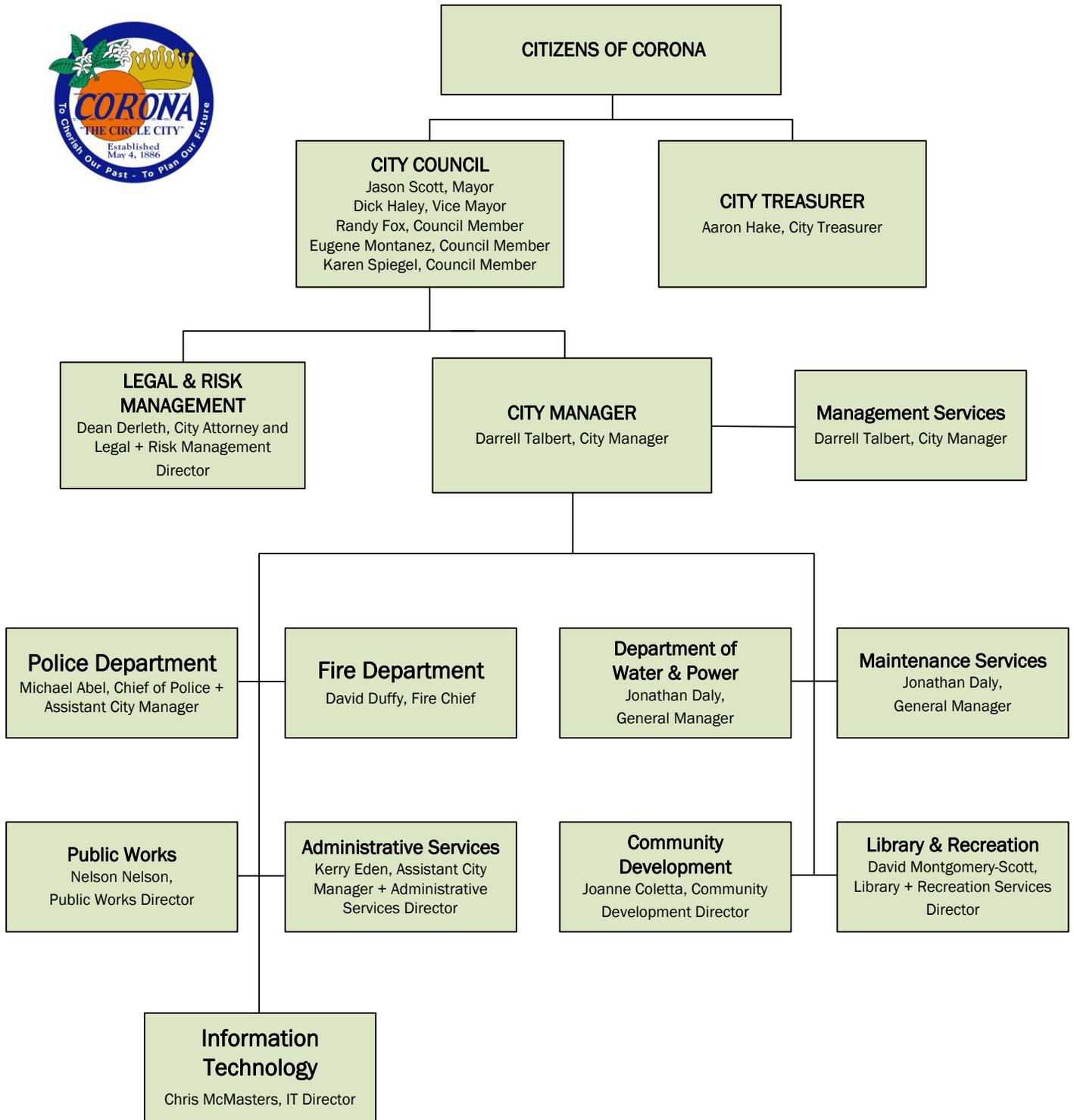
The City of Corona regularly provides employee salary and benefits information to a host of agencies, including the State of California. For historical information on this, please visit the State Controller website at [www.sco.ca.gov](http://www.sco.ca.gov) or Transparent California at [www.TransparentCalifornia.com](http://www.TransparentCalifornia.com). A payroll open data set that is directly accessible from Open Data Corona is planned for the near future.

## Get Involved & Join the Conversation

The first step in getting involved is getting to know the City of Corona – what we do, and what it takes to provide city services. We invite you to discover our open data sets for yourself by visiting [www.OpenDataCorona.com](http://www.OpenDataCorona.com).

# CITY OF CORONA

## City Organization Chart



# GUIDE TO CITY BUDGET PROCESS

## Building the Budget



The annual budget is a vehicle to accurately and openly communicate the cost of providing services to the community and other public agencies. In addition, it establishes the foundation of effective financial planning. The budget is a resource planning document, with City staff and monetary support as its primary tools for achieving its goals. It establishes fiscal controls and is the legal limit for spending.

## SIGNIFICANT BUDGET POLICIES & GUIDING PRINCIPLES

The Corona Municipal Code, Chapter 2.04.060 requires that the City Manager prepare and submit the Annual Budget to the City Council for approval.

Under policy directive and guidance, the budget is developed based upon:

- Guidance and policy direction provided by the City Council through the City Manager and to his/her executive team
- Long-term financial plan which reviews at least 3 years of actuals with a 5 year economic and financial outlook
- The Citywide Strategic Plan
- Federal, State and Local law and emerging issues

### **Balanced Budget**

The City is required to maintain a balanced budget. The total of budgeted expenses and transfers out shall not exceed the total of estimated revenues, transfers and continuing appropriations, and use of any one-time funding or fund balance. This is summarized on the *Schedule of Estimated Fund Balance Changes*.



The City Strategic Plan outlines 6 major goals which should be the City's primary focal points for investment.

# GUIDE TO CITY BUDGET PROCESS

## ***Constitutional Spending Authority***

Appropriations in the Annual Budget comply with the City's appropriation limit as calculated in accordance with Article XIII-B of the Constitution of the State of California and Government Code Section 7900 (Gann Appropriation Limit), which limits growth in appropriations to a percentage increase in the cost of living as well as the City's population.

The Federal Government is the  
people and the budget is a  
reflection of their need.

John F Kennedy

## ***General Fund Balance Reserve Policy***

The City established a General Fund Reserve Policy in June 2010, which recommended an emergency contingency reserve set at a minimum of 2 months of regular general fund operating expenditures. The City's contingency reserve was \$18.3M as of July 1, 2015. Effective with the fiscal year 2016-17 budget, the target is increasing to 3 months of regular general fund operating expenditures (excluding refuse and recycling activities), or \$30.0M based upon the Proposed Budget. As such, additional deposits would be required to meet the emergency contingency reserve target. The City also maintains a budget balancing reserve which is used to maintain critical services which may be impacted by sudden economic or legislative changes that may adversely impact City revenues. The City's budget balancing reserve was \$38.9M as of July 1, 2015.

## ***Investment Policy***

The City formally adopts its Investment Policy on an annual basis. It provides guidelines for the prudent investment of the City's idle cash and outlines the policies for maximizing the efficiency of the City's cash management. The Investment Policy is in conformity with the California Government Code Sections 53600 et seq. The City Treasurer is delegated investment authority on a year-to-year basis. Within the constraints set forth in the policy, the City Treasurer has the authority to direct investment strategy and approve investment policy and procedures for the City's investment portfolio. The criteria for selecting investments and the order of priority are safety, liquidity and yield.

The Investment Policy is approved by the City Council and adopted by resolution. The policy is available on the City of Corona's website at [www.DiscoverCorona.com](http://www.DiscoverCorona.com).

## ***Debt Policy***

The debt policy is adopted as a means of standardizing the issuance and management of debt. The primary objective is to establish conditions for the use of debt, to minimize the City's Debt Service requirements and cost of issuance; to retain the highest practical credit rating; to maintain full and complete financial disclosure and reporting; and to maintain financial flexibility for the City. The policy applies to all debt issued by the City and its component units. The policy is an important tool to ensure the use of the City's resources to meet its commitments, to meet the needs of the citizens of Corona, and to maintain sound financial management practices.

The Debt Policy is approved by the City Council and adopted by resolution. The policy is available on the City of Corona's website at [www.DiscoverCorona.com](http://www.DiscoverCorona.com).

# GUIDE TO CITY BUDGET PROCESS

## City Budget Calendar

The budget process begins as a team effort in January of each year. The Administrative Services Department (ASD) works in cooperation with all City departments to formulate revenue projections for the upcoming fiscal year. From this, the individual departments use the projected revenues to prioritize and recommend the next fiscal year's objectives. The City Manager's Office and the Administrative Services Department jointly review each budget proposal, revenue assumptions, and all current financial obligations, before preparing the proposed document for the City Council. The City Council reviews the Proposed Budget at a budget study session, with the final adoption scheduled in June.



## Budgetary Control and Amendments

New and continuing (multi-year) appropriations are set for City funds via a majority vote of the City Council. The legal level of budgetary control is at the City Manager and department level. Budget amendments within departments are approved by Department Directors, as long as the amendment does not increase the department's overall spending authority as dictated by the current budget. However, transfers between spending categories, such as personnel and non-personnel costs, require approval by the City Manager.

Any amendment which increases spending authority must obtain City Council approval by majority vote. Furthermore, an amendment to the City's Capital Budget requires City Council approval. (Please refer to the 'Five Year Capital Improvement Plan' section and/or separately issued '2016-17 to 2020-21 Capital Improvement Plan' for the additional details.) This is because each capital

# GUIDE TO CITY BUDGET PROCESS

project, having a specific scope, is awarded funding on a discrete basis, and therefore, is treated as a standalone budget.

As a practical matter, capital project budgets may be exceeded, from time to time, due to circumstances that cannot always be predicted in advance. In that event, departments are permitted to exceed a project budget by no more than 10%, as long as they are able to identify savings in a similar project within the same subprogram and having the same funding source. For example, a budget overage in a regional water line replacement project may be offset by savings in another regional water line replacement project. If this condition cannot be met, then departments are required to obtain City Council approval to increase, decrease or transfer funding.



# UNDERSTANDING THE CITY BUDGET

## The Budget in Brief



## THE CITY BUDGET IN A NUTSHELL

The City of Corona's fiscal year begins July 1 and ends June 30. Annually, through a public process, the Adopted Budget commits financial resources to a myriad of services and programs that the City provides. In other words, it commits funding to what we do. However, the budget also works to legally limit funding too. The legal limit is required because financial resources are finite. Therefore, the investments that we make (of these finite resources) into what we do (or want to do) reflect the priorities of the City and the direction of its future.

## SO WHAT DOES THE CITY OF CORONA DO?

All City services and the cost of providing services can be organized and tied back to one of **6 key service areas** which together, influence the quality of life. These are the primary components or goal posts of the annual operating budget.



Each **service area encompasses at least one or more service lines** which describe specifically, the types of services that are provided by one or more service delivery providers, or City Departments.

# UNDERSTANDING THE CITY BUDGET

City Departments are delegated a variety of **department activities** (or tasks) which in turn, incur costs which are budgeted for.

For example:

Service Area	Service Line	Department	Department Activity
Utilities & Transportation	Public Transit; Water	Public Works; Department of Water & Power	Transit – Demand Response; Water

Other department activities may include one or more capital or multi-year programmatic projects that are sponsored by one or more departments. These multi-year projects are budgeted for separately from the operating budget because these projects do not occur every year. For example, a typical capital project might involve a major seismic retrofit of a City facility.

## Budget Accounting & Presentation

A formal budget is employed as a management control device during the year. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for in a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.



The City budget includes information regarding estimated costs (or outlays) and revenue (or cash inflows) for identified programs, projects, and levels of service to meet the needs of the City. All annual appropriations lapse at the end of the fiscal year, except for capital projects, which typically span more than one fiscal year (i.e. continuing appropriations). Continuing appropriations for capital projects lapse when projects are completed, placed into service, accounted for as capital assets, or abandoned at the discretion of the City or the City Council.

The City of Corona's budget is prepared and based on five expense categories; personnel, non-personnel (such as supplies and services), capital outlay, debt service and capital improvement projects. The first two listed are considered operational in nature and are known as recurring costs. Capital outlays refer to minor equipment purchases which are generally infrequent and valued at less than \$50,000. Capital outlays are paid for out of the operating fund. Debt service

# UNDERSTANDING THE CITY BUDGET

refers to principal and interest payments on borrowed funds (such as bonds or long-term loans). Capital improvement projects (CIP) are asset acquisitions and/or major facilities, systems, and infrastructure improvements which cost over \$50,000. These reside “outside” of the operational budget and are an example of a one-time cost.

## Basis of Accounting

Basis of accounting refers to the timing of revenue and expenditure recognition for budgeting and financial reporting. The City’s financial statements and accounting records are maintained in accordance with Generally Accepted Accounting Principles of the United States, (GAAP) and outlined by the Governmental Accounting Standards Board (GASB). The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The City collects and records revenues and expenditures within the following categories: Governmental Funds, Proprietary Funds, and Fiduciary Funds.



**Governmental Funds** include the General Fund, Special Revenue, Debt Service, and certain capital project funds which receive primarily grants or intergovernmental revenues (such as Housing and Urban Development - HUD). These funds are accounted for using the modified accrual basis where revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period.

- The **General Fund** is the City’s primary operating fund and accounts for most City programs and services which are supported by general taxing revenue and/or fees.
- The **Special Revenue Funds** are used to account for and report the proceeds of specific revenue sources that are restricted or committed to specified purposes, often by legislative authority. For example, Gas Tax (Highway User Tax) and Transportation Urban Mitigation Fee (TUMF) revenues may only be used for certain street improvement and transit programs (and no other purpose).
- The **Capital Project Funds** are used to account for and report financial resources that are restricted, or assigned to capital expenditures, including acquisition or construction of capital facilities and other capital assets.
- The **Debt Service Funds** are used to account for and report financial resources that are restricted, committed or assigned to expenditure for the payment of general long-term debt principal, interest and related costs, other than enterprise debt.

**Proprietary Funds** are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are

# UNDERSTANDING THE CITY BUDGET

recognized in the period in which the liability is incurred. Proprietary funds include Enterprise and Internal Service Funds.

- The **Enterprise Funds** are used to separately account self-supporting activities that are supported by rates and/or fees. These funds include Airport, Electric Utility, Water Utility, Transit (Dial-a-Ride and Fixed Route Shuttles) and Water Reclamation Utility (Sewer).
- The **Internal Service Funds** are used to separately account for departments that provide services to other City departments, and, therefore, incur costs that are then allocated to each receiving department. These costs include risk management, warehousing and fleet.

The **Fiduciary Funds** are custodial in nature (assets equal liabilities) and are accounted for on the accrual basis of accounting. Successor Agency (formerly the Corona Redevelopment Agency) and funds that are maintained to account for debt service obligations relating to certain assessment and community facilities districts are included in this category.

The City’s **Capital Improvement Program**, which is a multi-year, multi-million dollar effort, consists of a myriad of projects (organized by program and sub-program) which are approved in aggregate by the City Council. Capital projects are accounted for directly in the fund (budgetary source). The City Council adopts the **Five Year Capital Improvement Program** along with the operating budget, and a separate document is published with a full listing of projects, new appropriations as well as continuing appropriations.

Table – Listing of City Funds

## GOVERNMENTAL FUNDS

### General Fund

- 110 General Fund
- 232 Civic Center Fund
- 260 Residential Refuse/Recycling Fund

### Special Revenue Funds

- 206 Library Facilities Fee Fund
- 207 Fire Wildland Mitigation Fund
- 211 Street and Traffic Signals Fund
- 212 Drainage Fee Fund
- 213 Police Facilities Fund
- 214 Fire Facilities Fund
- 215 Public Meeting Facilities Fund
- 216 Aquatics Center Fund
- 217 Parks and Open Space Fund
- 218 Corona Mall BID
- 222 Gas Tax (2105-2106-Prop 42) Fund
- 224 Rideshare-Trip Reduction Fund
- 227 Measure A Fund

## Special Revenue Funds (continued)

- 231 CAL COPS Grants Fund
- 246 CFD 2000-1 (Eagle Glen II) Fund
- 247 CFD/LMD 2002-2 Fund
- 248 CFD/LMD 97-1 Fund
- 249 CFD/LMD 2001-1 Fund
- 250 Asset Forfeiture Fund
- 251 CFD/LMD 2002-3 Fund
- 252 LMD 2003-1 Lighting Fund
- 253 CFD/LMD 2011-1 Fund
- 254 CFD 2016-1 Public Services
- 255 CFD 2016-2 Terrassa Special Tax
- 261 SC Major Thoroughfares Fund
- 274 South Corona Landscaping Fund
- 289 Dwelling Development Tax
- 411 US Dept of Justice Grant Fund
- 415 Library Other Grants
- 422 Traffic Offender Fund
- 442 Adult and Family Literacy
- 446 LMD 84-1 Lighting Fund
- 455 LMD 84-2 Fund 2
- 456 LMD 84-2 Zone 4

# UNDERSTANDING THE CITY BUDGET

## Special Revenue Funds (continued)

457 LMD 84-2 Zone 6  
458 LMD 84-2 Zone 7  
460 LMD 84-2 Zone 10  
461 LMD 84-2 Zone 14  
462 LMD 84-2 Zone 15  
463 LMD 84-2 Zone 17  
464 LMD 84-2 Zone 18  
470 LMD 84-2 Zone 20  
471 LMD 84-2 Zone 1  
472 CFD 2016-2 Terrassa

## Debt Service Funds

349 AD 90-1 (Jasmine Ridge) Fund  
388 2006 Lease Revenue Bonds Fund

## (Special) Capital Projects Funds

243 PW Transportation Grants  
244 SB 821 Transportation Grant  
245 NPDES Discharge Fund  
291 Low Moderate Income Housing Fund  
431 CDBG Fund  
432 HOME Investment Partnership  
478 TUMF - RCTC  
479 TUMF - WRCOG  
480 Reimbursement Grants

## PROPRIETARY FUNDS

### Enterprise Funds

275 Airport Fund  
385 2005 COPS Clearwater/Electric  
440 Water Reclamation Capacity Fund  
453 2012 Water Revenue Bond Fund  
454 2013 Wastewater Revenue Bonds  
507 Water Capacity Fund  
567 Reclaimed Water System Fund  
570 Water Utility Fund  
572 Water Reclamation Utility Fund  
577 Transit Services Fund  
578 Electric Utility Fund

## Internal Service Funds

680 Warehouse Services Fund  
682 Fleet Operations Fund  
683 Workers' Compensation Fund  
687 Liability Risk Retention Fund

## FIDUCIARY FUNDS

### Agency Funds

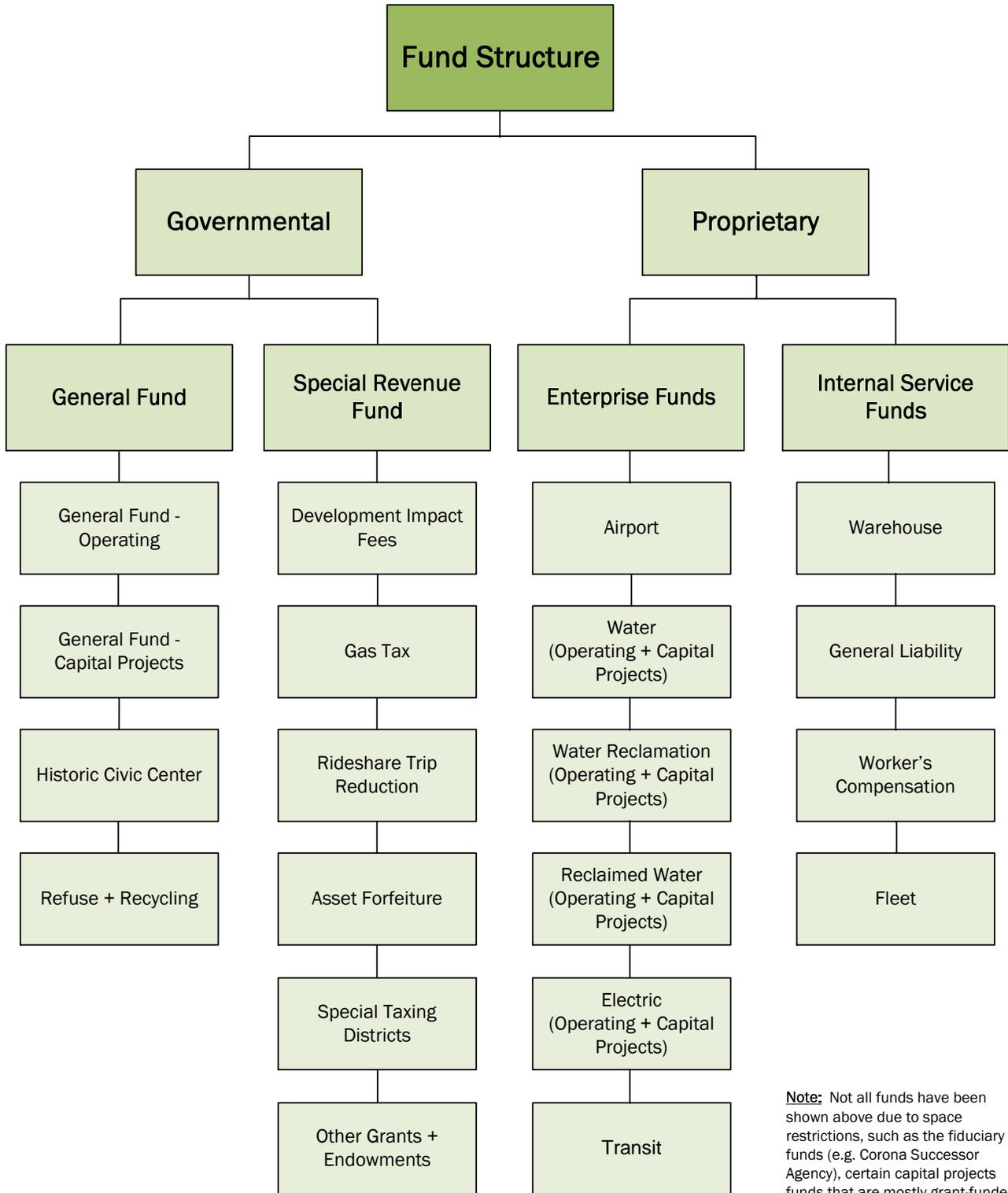
295 AB 109 PACT  
342 CFD 86-2 (Woodlake) Fund  
358 CFD 89-1 A (LOBS DW) Fund  
359 CFD 89-1 B (LOBS Improvement)  
365 AD 95-1 (Centex) Fund  
366 AD 96-1, 96 A (Mtn Gate) Fund  
368 AD 96-1, 97 A (Van Daele) Fund  
369 AD 96-1, 97 B (WPH) Fund  
370 Ref CFD 90-1 (South Corona) Fund  
371 CFD 97-2 (Eagle Glen I) Fund  
373 AD 96-1, 99A (Centex) Fund  
374 CFD 2000-01 (Eagle Glen II) Fund  
377 CFD 2001-2 (Cresta-Grande) Fund  
378 CFD 2002-1 (Dos Lagos) Fund  
381 CFD 2002-4 (Corona Crossings)  
382 CFD 2004-1 (Buchanan Street) Fund  
383 CFD 2003-2 (Highlands Collection)  
387 CFD 2002-1 (Improvement Area)  
390 CFD 2016-2 Terrassa Special Tax A

### Successor Agency Funds

233 Obligation Payment Fund  
417 RDA Successor Agency Fund  
441 RDA Land Disposition Fund  
459 Community Redev Property Trust  
475 Successor Agency Administration

# CITY OF CORONA

## Fund Structure



**Note:** Not all funds have been shown above due to space restrictions, such as the fiduciary funds (e.g. Corona Successor Agency), certain capital projects funds that are mostly grant-funded and the debt service funds.

# KEY BUDGETARY ASSUMPTIONS & CHANGES



## Key Revenue Assumptions

### GENERAL ECONOMIC OUTLOOK

**The national, state, and local economic outlook is expected to be comparable to economic conditions experienced in 2015-16. However, the City continues to monitor the national, state and local stage for signs of a slowdown, which will have a material impact on General Fund revenue.**

The local, state and national economies have largely recovered since the 2007 recession, and the State of California continues to keep pace with national growth patterns. International concerns abroad in Asia and the European Union have done little to disturb our local economy, aside from minor turbulence in the stock market. In aggregate, historically low rates of borrowing, the lower cost of fuel, and higher personal incomes have greatly improved the affordability of housing and cost of living for families. This has helped to support the City's largest and most economically volatile revenue source – sales tax. With respect to 2016-17, the City expects the national, state and local economic outlook to be compatible with 2015-16 conditions, which were overall, favorable.

Economic Driver	2015-16	2016-17
National GDP Growth	2.4%	2.6%
National Unemployment Rate	4.9%	4.8%
State Employment Growth *(Non-Farm)	2.9%	2.6%
State Unemployment Rate	5.8%	5.2%
State Median Home Price	\$422,100	\$456,800
State Residential Building Permits	97,900	111,000

*Source: Beacon Economics, April 2016*

However, the City's main concern lies in the certainty of further historic year-over-year growth, now that interest rates are expected to rise in coming years, and some concerns cited by economists that the next recession is long overdue. In fact, a recent Bloomberg survey of 31 economists revealed that the next U.S. recession could occur in as little as three years. However, this sentiment is counter to a recent Business Confidence Survey performed by the Corona Chamber of Commerce which reflects overall, an optimistic outlook that is held by our local business community. While there continues to be some disagreement about the timing of the next recession, economists on both sides of the fence agree that generally, recessions do not occur

# KEY BUDGETARY ASSUMPTIONS & CHANGES

overnight. Rather, recessions have been diagnosed through signs of economic stagnation. Considering the City's heavy reliance on sales tax revenue, the City believes a defensive strategy is crucial to the preservation of critical services and programs, and will continue to monitor the economic stage in order to make timely and strategic recommendations to City Council.

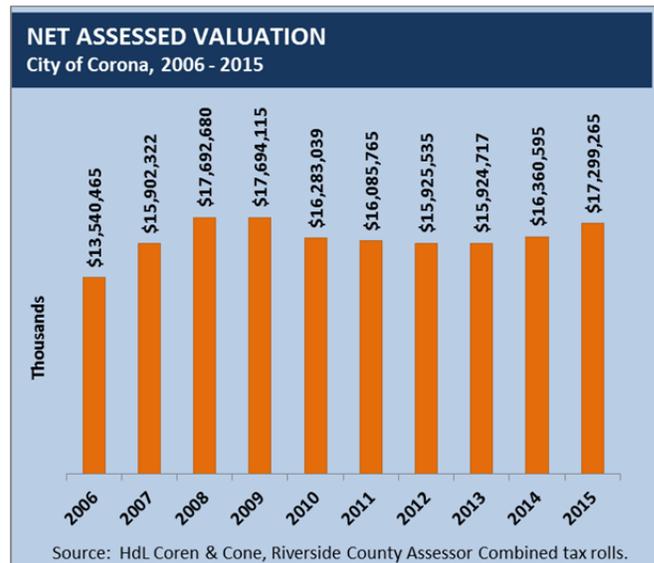
## PROPERTY TAX REVENUE

**Property tax revenue is budgeted at \$41.4 million. This revenue estimate assumes 2.8% growth compared to fiscal year 2015-16 projected year-end revenue.**

- *Assessment roll growth is assumed to be approximately 4%.*

Assessed values in the Inland Empire are just shy of 2009 levels, when the real estate market was at the top of its trajectory. In fact, as of December 2015, median home values for new and existing homes were up 8% and 5% respectively compared to same time last year. While higher home values typically bode well for the General Fund, the impact of these gains have been mitigated by lower real estate inventory, which was actually down 5% in the 4th quarter of 2015, compared to the same period in 2010. Despite very

competitively priced homes in the Inland Empire compared to higher (and at times, unaffordable) prices characteristic of its regional neighbors across the Los Angeles and Orange counties, this has not resulted in substantially higher demand from potential buyers, and therefore, average days on market of homes for sale have at one point, exceeded 90 days during early 2016. Hence, the assumption for assessment roll growth is a modest 4%. This is within range of growth patterns experienced in fiscal year 2014-15 and 2015-16.



- *Assessment roll growth is partially offset by delinquencies which affect the City's ability to collect property tax revenue. The delinquency rate is assumed to be approximately -3%.*

Delinquencies are at a 10 year low. Based upon foreclosure filing statistics as of December 2015, the Inland Empire reported a total of 1,686 filings in November, which is down 20% since the prior month and down 18% same time last year. In Riverside County, the Assessor-Recorder reported 894 filings of notices of intent to foreclose, which is down 23% since the prior month and down 25% compared to the same time last year. (Approximately 1/3 of these foreclosures are linked to mortgages that originated during 2004-2008.)

# KEY BUDGETARY ASSUMPTIONS & CHANGES

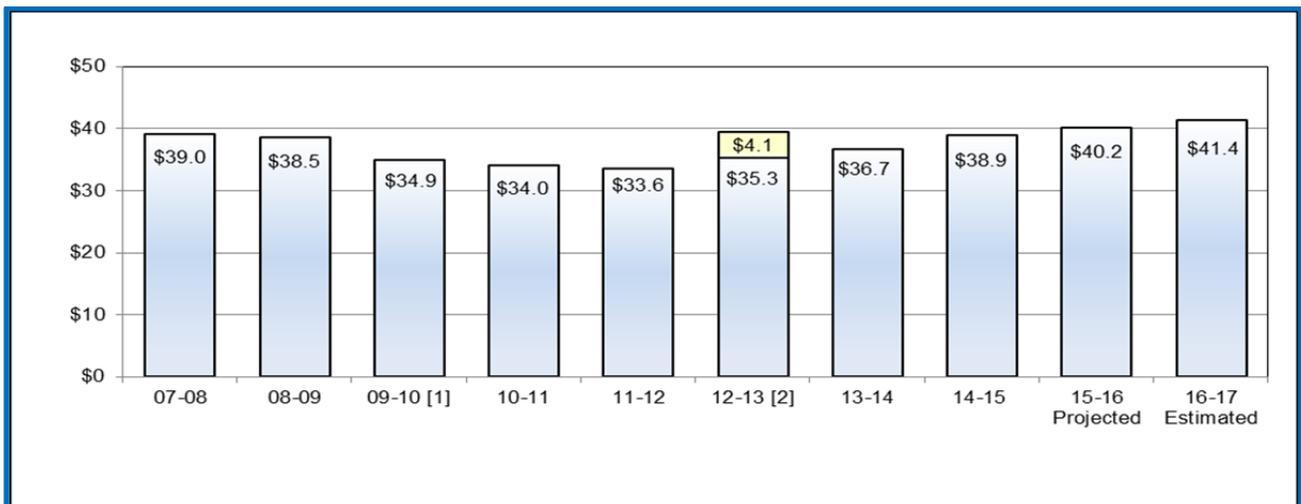
Affordability has also improved as a result of more favorable interest rates which serve to reduce monthly housing costs for our residents and increase residual personal incomes. As of February 2016, the 30 year fixed rate was less than 4% compared to 6% in December 2008 (the last real-estate 'bubble').

For these reasons, the City believes that delinquency rates will continue to be at historic lows, or -3%. This is reflective of the City's local economic recovery, which at one time, experienced delinquency rates as high as -12% in 2008.



For these reasons, the City does not expect a dramatic rise in property tax revenue. The fiscal year 2016-17 budget assumes a leveling off for further growth with respect to fiscal year 2015-16. Furthermore, the budget assumes that sales of residential new development and re-assessments by the County Assessor-Recorder will be staggered over the next several years, rather than full realization of the revenue impact in fiscal year 2016-17.

Below is a ten-year history of property tax receipts with respect to the General Fund.



[1] FY 2009-10 Secured Property Tax adjusted for Prop. 1A securitization.

[2] FY 2012-13 includes onetime residual payment of \$4.1 million.

# KEY BUDGETARY ASSUMPTIONS & CHANGES

## SALES TAX REVENUE

Sales tax revenue is budgeted at \$42.2 million, which is a flat sales tax revenue estimate compared to fiscal year 2015-16. This is attributable to one-time adjustments and a ‘normalization’ of revenue collections, relating to the State’s new accounting procedures for distributing sales tax revenue.

Industry Group	FY2016-17 Growth %
<b>Autos &amp; Transportation</b>	<b>4.2%</b>
<b>Building &amp; Construction</b>	<b>6.8%</b>
<b>Business &amp; Industry</b>	<b>-0.5%</b>
<b>Food &amp; Drugs</b>	<b>-0.5%</b>
<b>Fuel &amp; Service Stations</b>	<b>2.9%</b>
<b>General Consumer Goods</b>	<b>2.0%</b>
<b>Restaurants &amp; Hotels</b>	<b>6.1%</b>
<b>State &amp; County Pools</b>	<b>8.0%</b>

According to the City’s sales tax consultant, sales tax receipts overall are up, and are expected to be 3.8% higher than fiscal year 2015-16 receipts. The City’s largest sector increase relates to Building & Construction, rising 6.8% since 2015-16 due to favorable financing rates for homeowners and builders. Furthermore, some growth is expected for general consumer goods (slightly higher than inflation). Low population growth and a lack of flagship shopping centers may serve to create a ceiling for future growth. (The City monitors sales tax receipts on a quarterly basis in conjunction with a sales tax consultant, and may adjust its revenue estimate accordingly.)

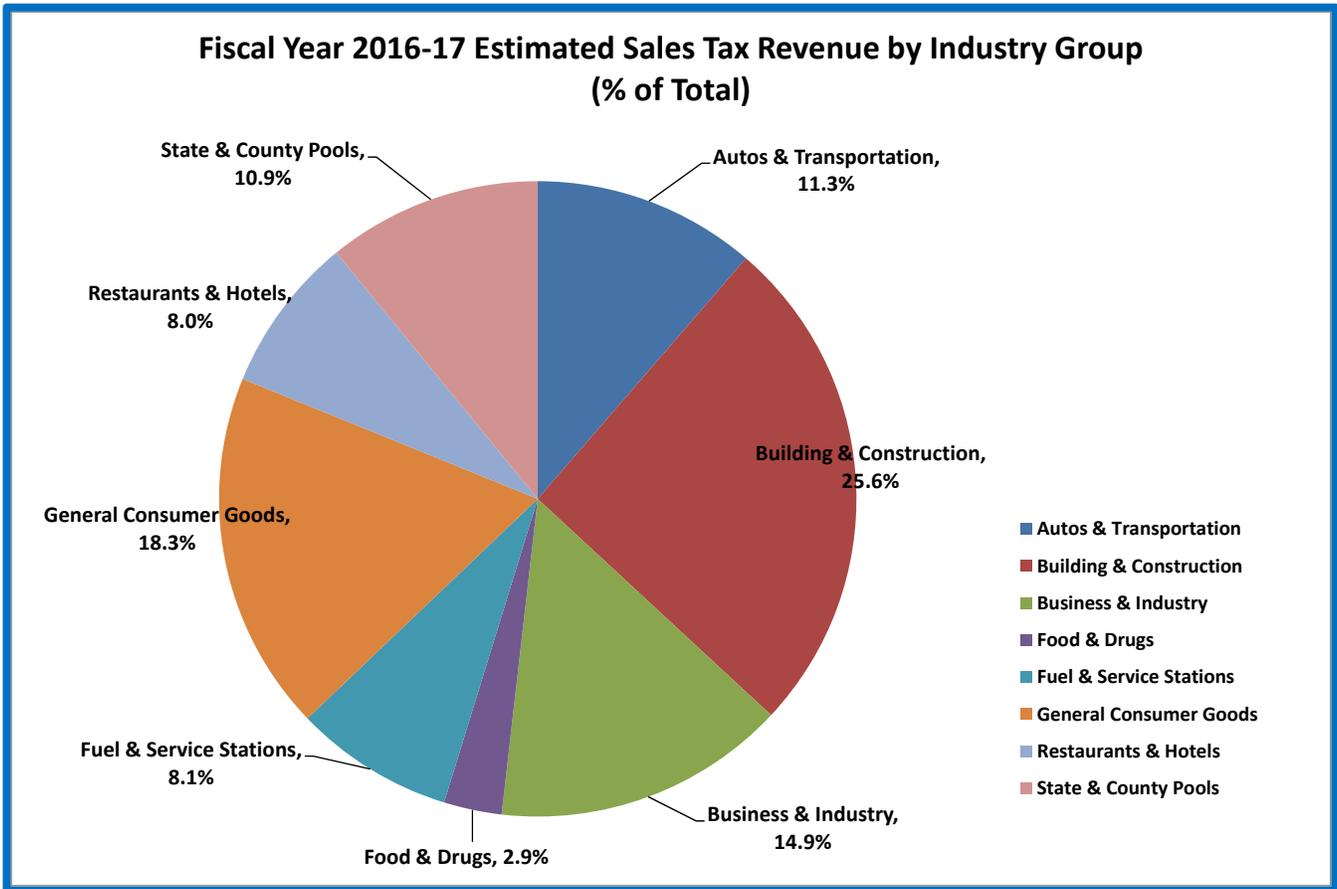
In keeping with its landmark fiscal promise, the State of California ended the complex Triple Flip in January 2016, which previously shifted 0.25% of the City share of the Bradley-Burns sales tax to pay down the State’s Economic Recovery Bonds.

The wind-down of Triple Flip in 2015-16 resulted in one-time cash flow adjustments as the State of California trues-up prior year allocations that were based upon State estimates and reconciles its books.

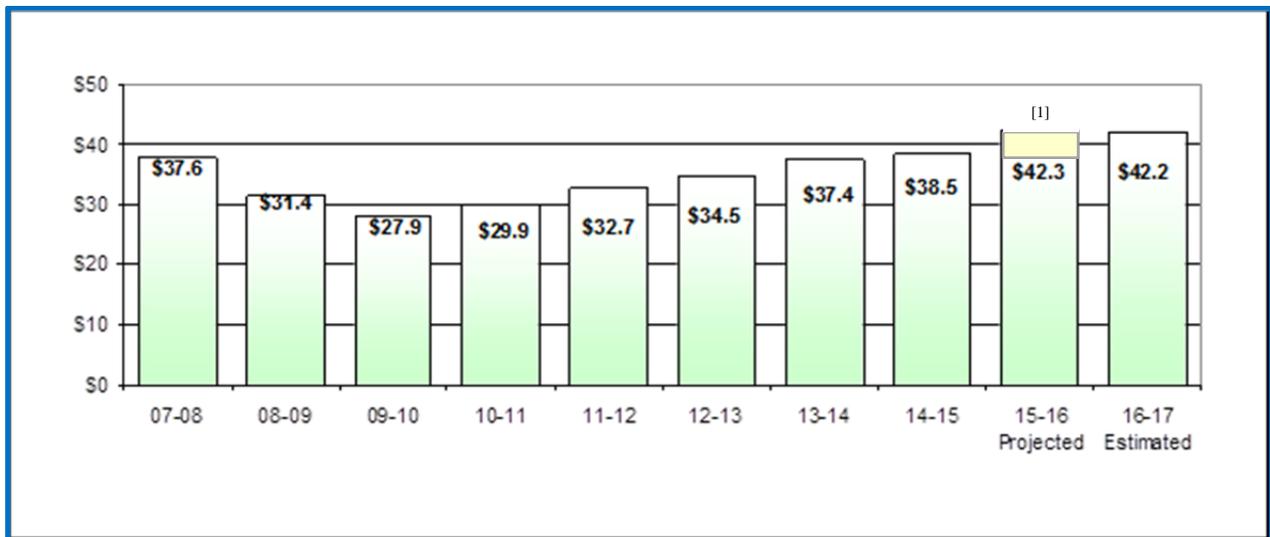


The following pie chart breaks down the City’s estimated sales tax revenue by industry group for the 2016-17 budget year.

# KEY BUDGETARY ASSUMPTIONS & CHANGES



Below is a ten-year history of sales tax receipts with respect to the General Fund.



[1] Relates to one-time \$2.5M Triple Flip wind-down and State accounting method changes in allocating sales tax.

# KEY BUDGETARY ASSUMPTIONS & CHANGES

## GAS TAX (HIGHWAY USER TAXES)

**Gas Tax revenue is budgeted at \$3.3M. This assumption does not include the impact of additional gas tax revenue which is expected to be part of the Governor's May Budget proposal.**

Provisions in the California Streets & Highway Code allocate funding to cities for the maintenance and improvement of public streets, roads, and highways. Revenues are collected on taxes imposed on the purchase of gasoline and fuel, and allocations (based upon revenue forecasts determined by the State) are administered by the State Board of Equalization (BOE).

California has experienced a shift in consumer preferences, from traditional gasoline-powered to more fuel-efficient vehicles due to tax incentives, rebates, and environmental concerns. This has resulted in reduced available revenues for cities and constricted cash flows needed to support critical street maintenance and transportation-related projects.



In response to these emerging issues, the Governor's Fiscal Year 2016-17 budget proposal includes enhanced funding for cities via an increase in gasoline and fuel tax rates, which would collectively, raise available local revenues by roughly \$324 million statewide. The share allocable to the City of Corona is estimated to be \$850K in additional fiscal year 2016-17 revenue, if the Governor's proposal is adopted by the State Legislature. The Governor's Proposed Budget is expected to be presented in May 2016, and it will likely include updated estimates of gas tax revenue. However, the City's fiscal policy is to budget for revenue only if a reasonable expectation exists that it will actually be collected. As such, the City has not included the additional \$850K in gas tax revenue in its budget. If the State Legislature moves to formally adopt changes to gas tax revenue, then the City will amend its budget to include any additional revenue accordingly.

## WATER & WATER RECLAMATION REVENUE

**The City plans to present a revised water and water reclamation (sewer) rate schedule for public inspection and possible adoption by the City Council during fiscal year 2016-17.**

During fiscal year 2016-17, the City is expected to complete rate studies for water, reclaimed water as well as the water reclamation utility funds, as part of identifying, calculating, and allocating the cost of service to customers as required by Proposition 218. The information is required to fairly and equitably establish volumetric and fixed rate charges for customers.

The Governor's declared drought emergency last year in the spring of 2015 has posed new challenges in the setting of rates. Specifically, the end of the drought is uncertain, and this could be a significant, volatile variable in the prudent design of 'a per-unit cost' for a three year rate

# KEY BUDGETARY ASSUMPTIONS & CHANGES

schedule. This is due primarily to the impact of water conservation on revenues that are needed to support operating and maintenance costs as well as needed capital investments on infrastructure. As such, the City plans on incorporating calendar year 2016 spring and summer consumption data in its cost of service analysis. At this time, escalation factors for utility costs are assumed to be 2-5% for personnel costs, utilities, chemicals, supplies, and construction.

## Significant Expense Assumptions

### IMPLEMENTATION OF A ZERO-BASED BUDGET

**The Budget was developed under a zero-based budget approach.**



Effective with the fiscal year 2016-17 budget planning season, the City of Corona implemented the first phase of a 'zero-based' budget procedure, which is a rigorous, structured approach in evaluating each dollar that is appropriated to fund critical City services and programs. Department directors were required, as part of this process, to build their budgets from 'the ground up' via a cost-substantiation budget procedure that extensively reviewed the cost of citywide programs at a molecular level of detail. This included several years of historical actuals, funding sources, revenue performance, and a review of most commonly used commodities and service level agreements used citywide in the context of service

needs and goals for the forthcoming year. The City intends to integrate quantifiable and measurable performance goals and metrics in an upcoming budget cycle as part of an ongoing evaluation of whether budgetary investments are meeting objectives as intended.

Prior to fiscal year 2016-17, the City utilized an 'expenditure control budget' (ECB) procedure for 22 years, as outlined in previously adopted budget resolutions. While the principles of ECB do emphasize cost control, this approach is not as responsive to service needs (which may both expand and contract over time). The ECB approach also tends to produce static budgets, due to its heavy reliance on the use of targets.

### CHANGES IN PRICE INDICES FOR COST OF GOODS

**According to the Bureau of Labor Statistics, the Los Angeles Area consumer price index (CPI) was 1.7% as of March 2016.**

**According to Engineering News Record, the construction cost index was 3.4% as of May 2016.**

The consumer price index and construction cost index is often referenced by the City as a cost escalation factor in preparing the budget, and comparing future costs to prior year costs.

# KEY BUDGETARY ASSUMPTIONS & CHANGES

## SALARIES & HEALTH CARE BENEFITS

The Adopted Budget includes a 0% base salary increase for non-safety employees and a 4% base salary increase for sworn Police and Fire employees.

Furthermore, a recent move to gradually increase the statewide minimum wage will not materially affect the City's budget (with respect to 2015-16).

The adopted budget includes the impact of all expected base salary increases (any related adjustments) per current memorandums of understanding (MOUs) with employee bargaining groups. Effective July 2016, sworn safety employees belonging to the Corona Firefighters Association, Police Employees Association, Police Supervisors Association, Police Captains, Deputy Fire Chief, and Battalion Chiefs will receive a base salary increase of 4%. All other bargaining groups, including Management/Confidential, will receive a 0% base salary increase in accordance with their respective MOUs.



In April 2016, the Governor signed historic legislation which would phase in a gradual increase to the minimum wage from \$10.00 to \$10.50 by January 1<sup>st</sup>, 2017, and \$15/hour by 2022. The City does not believe that this new law will result in a material increase to employee salaries since fiscal year 2015-16, and will include future impacts as part of its long-term financial planning process. Programs utilizing temporary employees are expected to have the greatest fiscal impact in the out years, such as recreational programs which rely heavily on the use of seasonal staff.

With respect to health care costs, the City has referenced actual employee health plan enrollment data and assumed an effective 4% increase for next fiscal year.

## CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

The adopted budget assumes an advance payment of the City's fiscal year 2016-17 pension costs, which is expected to save \$712K.

Due to favorable market conditions, the City of Corona plans to make an advance, lump sum payment of its fiscal year 2016-17 pension costs in July 2016, which will result in \$712K in anticipated savings. This assumes an annual percentage yield of 3.68%.



# KEY BUDGETARY ASSUMPTIONS & CHANGES

Employee Group	Estimated Savings \$
Miscellaneous	\$ 387,749
Police Safety	272,048
Fire Safety	52,181
<b>Total</b>	<b>\$ 711,978</b>

The General Fund's share of the savings is estimated to be over \$500K.

## OTHER POST-EMPLOYMENT BENEFITS (BENEFITS FOR RETIREES)

**A change in valuation method resulted in an additional \$2.4M in obligations for other post-employment benefits (OPEB).**

The City is obligated to pay certain other post-employment benefits to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay.

In September 2015, a change in valuation resulted in a \$2.4 million year-over-year citywide increase in the ARC (\$6.6M per the Fiscal Year 2015-16 Adopted Budget to \$8.9M per the Fiscal Year 2016-17 Adopted Budget). Of this amount, \$1.9M (or 77%) of the increase in OPEB costs was allocated to the General Fund. Approximately \$0.5M was allocated to other funds, including the water, water reclamation and electric utilities.

Fund	Change since FY2015-16 Adopted \$
General Fund	\$ 1.9
Other Funds	0.5
<b>Total Change (in millions)</b>	<b>\$ 2.4</b>

# KEY BUDGETARY ASSUMPTIONS & CHANGES

## Reclassification of Certain 'General City Responsibility' Program Costs

Certain 'general city responsibility' or previously unassigned costs have been reallocated to the appropriate operating department in order to more accurately reflect the cost of providing City services.

In an effort to provide both greater transparency and to accurately reflect the true cost of City services, the City has matched certain costs previously budgeted within the 'General City Responsibility' department (within the 'Citywide Internal Support' service area) to the appropriate operating department. This resulted in the elimination of costs in the 'General City Responsibility' department with offsetting increases in the budgets of various departments.

Below is a listing of all program costs that were reclassified out of General City Responsibility and moved to other departments in the fiscal year 2016-17 adopted budget. (Please note that as appropriate, unnecessary funding may have been eliminated accordingly, which may have acted to partially or nearly offset the following reclassifications.)

Line Item	Reclassified to:	Amount \$
Financial Advisory Services	Administrative Services	\$10,000
Treasury and Investment Advisory Services	Administrative Services	110,000
Various Financial & Actuarial Studies	Administrative Services	30,000
Armored Car (Cash Deposits)	Administrative Services	10,000
Chamber of Commerce	Management Services	68,750
City Lobbyist	Management Services	20,000
Community Connect (211)	Management Services	5,000
Western Riverside Council of Gov'ts	Management Services	20,300
League of California Cities	Management Services	32,300
Southern California Association of Gov'ts	Management Services	15,000
National League of Cities	Management Services	10,600
Sister City	Management Services	1,000
<b>Total</b>		<b>\$332,950</b>

# KEY BUDGETARY ASSUMPTIONS & CHANGES

## Other Assumptions & Changes

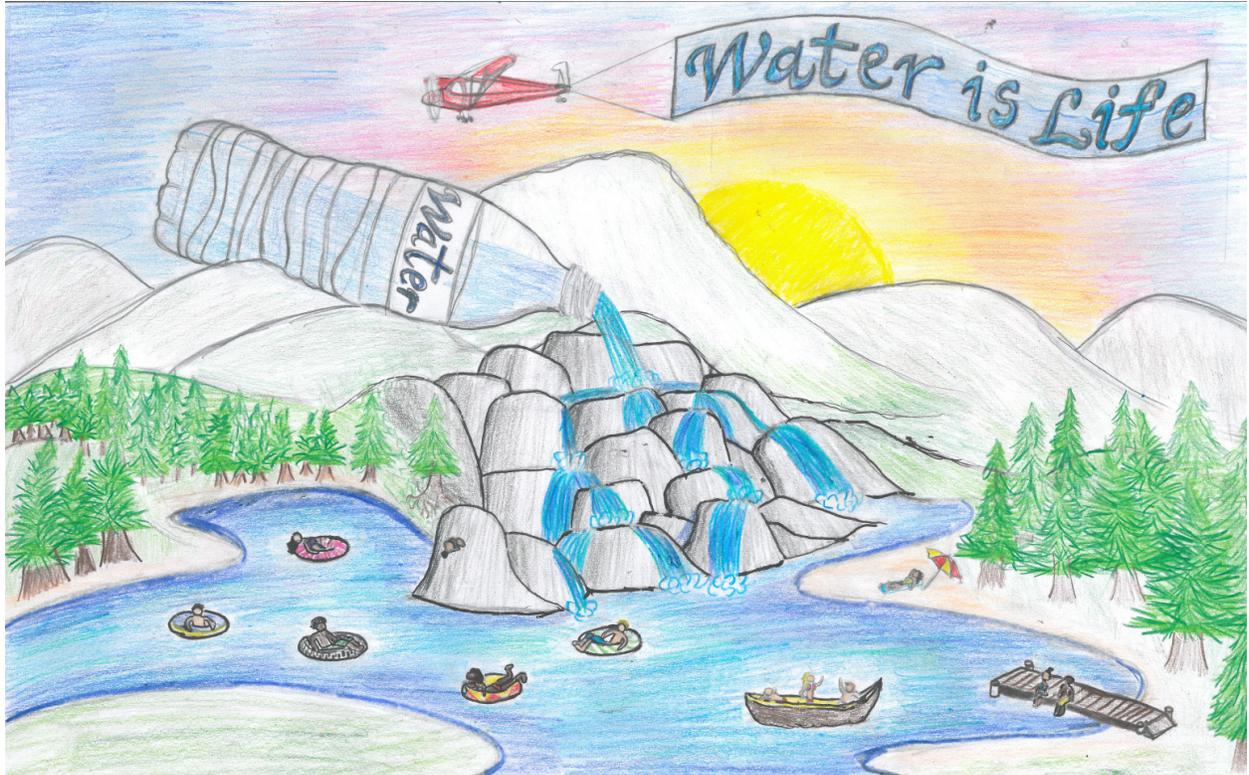
### CHANGES TO DESIGNATED GENERAL FUND BALANCE AND TARGETS

The adopted budget includes an increase in the General Fund's 'Emergency Reserve' target, from 60 days to 90 days of operating expenses in reserve.

The General Fund balance, as of June 30, 2015, includes a designation for the 'Emergency Contingency Reserve' which has been based upon a target of 60 days of operating expenses. Effective with the fiscal year 2016-17 budget, the City is increasing the target to 90 days of operating expenses. This target is consistent with standards used by other municipalities as well as private companies.

For a breakdown of the General Fund balance designations, please refer to the '*Schedule of Estimated Fund Balance Changes.*'





*Artwork by: Christopher B., Auburndale Intermediate*

**CITYWIDE OPERATING BUDGET  
BY SERVICE AREA x FUNDING SOURCE**

Service Area x Service Line	General Fund	Special Purpose Funds	Custodial Funds	Grand Total
		Other Governmental, Special Revenue, + Proprietary + Other	Fiduciary	
<b>Citywide Internal Support</b>	<b>\$31,343,425</b>	<b>\$11,495,318</b>	<b>\$20,329,904</b>	<b>\$63,168,647</b>
Administration and Governance	9,874,866	0	0	9,874,866
General City Responsibility	18,401,408	16,703	20,329,904	38,748,015
Information Technology	3,067,151	0	0	3,067,151
Insurance, Fleet and Warehouse	0	11,478,615	0	11,478,615
<b>Community &amp; Economic Development</b>	<b>4,924,456</b>	<b>513,924</b>	<b>402,456</b>	<b>5,840,836</b>
Building and Property Inspection	1,208,368	0	0	1,208,368
Economic Development	507,261	125,576	0	632,837
Housing and Neighborhoods	0	388,348	402,456	790,804
Planning and Land Use	3,208,827	0	0	3,208,827
<b>Infrastructure, Maintenance &amp; Open Space</b>	<b>14,699,028</b>	<b>10,726,629</b>	<b>0</b>	<b>25,425,657</b>
Building Maintenance and Janitorial	5,100,819	0	0	5,100,819
Engineering and Capital Planning	3,147,123	3,629,472	0	6,776,595
Parks and Open Space	4,004,981	5,543,987	0	9,548,968
Streetlights	0	1,318,770	0	1,318,770
Streets and Storm Drains	2,446,105	234,400	0	2,680,505
<b>Leisure &amp; Culture</b>	<b>5,063,555</b>	<b>63,532</b>	<b>0</b>	<b>5,127,087</b>
Library and Recreation	5,063,555	63,532	0	5,127,087
<b>Public Safety &amp; Emergency Response</b>	<b>72,365,227</b>	<b>704,755</b>	<b>0</b>	<b>73,069,982</b>
Fire	25,866,673	0	0	25,866,673
Police	46,498,554	704,755	0	47,203,309
<b>Utilities &amp; Transportation</b>	<b>7,687,159</b>	<b>90,486,010</b>	<b>0</b>	<b>98,173,169</b>
Airport	0	131,288	0	131,288
Electric	0	16,542,430	0	16,542,430
Refuse and Recycling	7,687,159	0	0	7,687,159
Public Transit	0	3,423,738	0	3,423,738
Water Reclamation	0	21,793,527	0	21,793,527
Water Utility	0	48,595,027	0	48,595,027
<b>Grand Total</b>	<b>\$136,082,850</b>	<b>\$113,990,168</b>	<b>\$20,732,360</b>	<b>\$270,805,378</b>

**CITYWIDE OPERATING BUDGET  
BY SERVICE AREA x LINE**

	<b>FY 2015-16 Adopted Budget</b>	<b>FY 2016-17 Adopted Budget</b>	<b>\$ Change</b>	<b>% Change</b>	<b>FY 2016-17 Adopted Budget % of Total</b>
<b>Citywide Internal Support</b>	<b>\$60,876,539</b>	<b>\$63,168,647</b>	<b>\$2,292,108</b>	<b>3.77%</b>	<b>23.33%</b>
Administration and Governance	8,636,375	9,874,866	1,238,491	14.34%	3.65%
General City Responsibility	39,284,497	38,748,015	(536,482)	-1.37%	14.31%
Information Technology	2,746,602	3,067,151	320,549	11.67%	1.13%
Insurance, Fleet and Warehouse	10,209,065	11,478,615	1,269,550	12.44%	4.24%
<b>Community &amp; Economic Development</b>	<b>6,214,745</b>	<b>5,840,836</b>	<b>(373,909)</b>	<b>-6.02%</b>	<b>2.16%</b>
Building and Property Inspection	1,103,419	1,208,368	104,949	9.51%	0.45%
Economic Development	508,869	632,837	123,968	24.36%	0.23%
Housing and Neighborhoods	2,405,323	790,804	(1,614,519)	-67.12%	0.29%
Planning and Land Use	2,197,134	3,208,827	1,011,693	46.05%	1.18%
<b>Infrastructure, Maintenance &amp; Open Space</b>	<b>24,185,228</b>	<b>25,425,657</b>	<b>1,240,429</b>	<b>5.13%</b>	<b>9.39%</b>
Building Maintenance and Janitorial	4,952,199	5,100,819	148,620	3.00%	1.88%
Engineering and Capital Planning	7,135,727	6,776,595	(359,132)	-5.03%	2.50%
Parks and Open Space	8,332,619	9,548,968	1,216,349	14.60%	3.53%
Streetlights	1,425,266	1,318,770	(106,496)	-7.47%	0.49%
Streets and Storm Drains	2,339,417	2,680,505	341,088	14.58%	0.99%
<b>Leisure &amp; Culture</b>	<b>4,557,743</b>	<b>5,127,087</b>	<b>569,344</b>	<b>12.49%</b>	<b>1.89%</b>
Library and Recreation	4,557,743	5,127,087	569,344	12.49%	1.89%
<b>Public Safety &amp; Emergency Response</b>	<b>68,619,466</b>	<b>73,069,982</b>	<b>4,450,516</b>	<b>6.49%</b>	<b>26.98%</b>
Fire	24,387,071	25,866,673	1,479,602	6.07%	9.55%
Police	44,232,395	47,203,309	2,970,914	6.72%	17.43%
<b>Utilities &amp; Transportation</b>	<b>108,936,208</b>	<b>98,173,169</b>	<b>(10,763,039)</b>	<b>-9.88%</b>	<b>36.25%</b>
Airport	136,193	131,288	(4,905)	-3.60%	0.05%
Electric	15,975,021	16,542,430	567,409	3.55%	6.11%
Refuse and Recycling	7,725,858	7,687,159	(38,699)	-0.50%	2.84%
Public Transit	3,973,522	3,423,738	(549,784)	-13.84%	1.26%
Water Reclamation	24,233,638	21,793,527	(2,440,111)	-10.07%	8.05%
Water Utility	56,891,976	48,595,027	(8,296,949)	-14.58%	17.94%
<b>Grand Total</b>	<b>\$273,389,929</b>	<b>\$270,805,378</b>	<b>(\$2,584,551)</b>	<b>-0.95%</b>	<b>100.00%</b>

**CITYWIDE OPERATING BUDGET  
BY SERVICE AREA x DEPARTMENT**

	<b>FY 2015-16 Adopted Budget</b>	<b>FY 2016-17 Adopted Budget</b>	<b>\$ Change</b>	<b>% Change</b>	<b>FY 2016-17 Adopted Budget % of Total</b>
<b>Citywide Internal Support</b>	<b>\$60,876,539</b>	<b>\$63,168,647</b>	<b>\$2,292,108</b>	<b>3.77%</b>	<b>23.33%</b>
Administrative Services	5,031,846	6,057,537	1,025,691	20.38%	2.24%
Legal and Risk Management	7,421,398	7,042,106	(379,292)	-5.11%	2.60%
Elected Officials	196,345	203,567	7,222	3.68%	0.08%
General City Responsibility - Shared	15,904,893	14,055,108	(1,849,785)	-11.63%	5.19%
General City Responsibility - Non-City Debt Service	18,847,374	20,346,607	1,499,233	7.95%	7.51%
General City Responsibility - Debt Service	4,532,230	4,346,300	(185,930)	-4.10%	1.60%
Information Technology	2,676,602	2,903,651	227,049	8.48%	1.07%
Maintenance Services	4,623,055	6,362,746	1,739,691	37.63%	2.35%
Management Services	1,642,796	1,851,025	208,229	12.68%	0.68%
<b>Community &amp; Economic Development</b>	<b>6,214,745</b>	<b>5,840,836</b>	<b>(373,909)</b>	<b>-6.02%</b>	<b>2.16%</b>
Community Development	5,705,876	5,333,575	(372,301)	-6.52%	1.97%
Economic Development (City Manager)	508,869	507,261	(1,608)	-0.32%	0.19%
<b>Infrastructure, Maintenance &amp; Open Space</b>	<b>24,185,228</b>	<b>25,425,657</b>	<b>1,240,429</b>	<b>5.13%</b>	<b>9.39%</b>
General City Responsibility - Utilities for Buildings	3,115,140	3,244,532	129,392	4.15%	1.20%
Maintenance Services	13,934,361	15,404,530	1,470,169	10.55%	5.69%
Public Works	7,135,727	6,776,595	(359,132)	-5.03%	2.50%
<b>Leisure &amp; Culture</b>	<b>4,557,743</b>	<b>5,127,087</b>	<b>569,344</b>	<b>12.49%</b>	<b>1.89%</b>
Library and Recreation Services	4,557,743	5,127,087	569,344	12.49%	1.89%
<b>Public Safety &amp; Emergency Response</b>	<b>68,619,466</b>	<b>73,069,982</b>	<b>4,450,516</b>	<b>6.49%</b>	<b>26.98%</b>
Fire	24,387,071	25,866,673	1,479,602	6.07%	9.55%
Police	44,232,395	47,203,309	2,970,914	6.72%	17.43%
<b>Utilities &amp; Transportation</b>	<b>108,936,208</b>	<b>98,173,169</b>	<b>(10,763,039)</b>	<b>-9.88%</b>	<b>36.25%</b>
DWP - Water	56,891,976	48,595,027	(8,296,949)	-14.58%	17.94%
DWP - Water Reclamation	24,233,638	21,793,527	(2,440,111)	-10.07%	8.05%
DWP - Electric	15,975,021	16,542,430	567,409	3.55%	6.11%
Maintenance Services	7,862,051	7,818,447	(43,604)	-0.55%	2.89%
Public Works	3,973,522	3,423,738	(549,784)	-13.84%	1.26%
<b>Grand Total</b>	<b>\$273,389,929</b>	<b>\$270,805,378</b>	<b>(\$2,584,551)</b>	<b>-0.95%</b>	<b>100.00%</b>

## SCHEDULE OF ESTIMATED FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Fund No. / Description	Est. Spendable Fund Balance 07/01/16	Estimated Revenues	Transfers In (Out) Excludes CAP	Personnel Expenses	Non-Personnel Expenses Includes Cap. Outlay
<b>General Fund</b>	<b>\$ 73,337,600</b>	<b>\$ 136,200,085</b>	<b>\$ 3,690,606</b>	<b>\$ (97,476,404)</b>	<b>\$ (34,271,076)</b>
<b>Development Impact Fees</b>					
206 Library Facilities Fee Fund	27,924	117,260	-	-	(4,335)
207 Fire Wild Land Mitigation Fund	23,911	5,340	-	-	(43)
208 Temescal Canyon Police Facilities Fund	-	214,000	(214,000)	-	-
209 Temescal Canyon Fire Facilities Fund	-	218,300	(218,300)	-	-
211 Street and Traffic Signals Fund	3,210,592	331,400	-	-	(2,406)
212 Drainage Fee Fund	703,780	72,500	-	-	(32,057)
213 Police Facilities Fund	39,206	65,400	-	-	(13,413)
214 Fire Facilities Fund	384,124	88,100	-	-	(8,933)
215 Public Meeting Facilities Fund	8,357	46,600	-	-	(192)
216 Aquatics Center Fund	82,134	47,500	-	-	(120)
217 Parks and Open Space Fund	4,794,807	2,624,000	-	-	(28,449)
261 So Corona Major Thoroughfares Fund	24,918	24,800	-	-	(446)
274 So Corona Landscaping Fund	159,850	57,100	-	-	(431)
288 Park Development Fund	(14,752,437)	-	-	-	-
289 Dwelling Development Tax Fund	2,287,901	210,000	(1,923,960)	-	-
<b>Subtotal</b>	<b>(3,004,932)</b>	<b>4,122,300</b>	<b>(2,356,260)</b>	<b>-</b>	<b>(90,825)</b>
<b>Gas Tax Funds</b>					
222 Gas Tax (2105-2106-Prop 42) Fund	1,146,248	3,330,399	(1,400,000)	(843,798)	(449,656)
<b>Subtotal</b>	<b>1,146,248</b>	<b>3,330,399</b>	<b>(1,400,000)</b>	<b>(843,798)</b>	<b>(449,656)</b>
<b>Special Taxing Districts</b>					
218 Corona Mall Bus. Impr. Dist. Fund	51,576	146,774	-	(11,093)	(114,483)
246 CFD 2000-1 (Eagle Glen II) Fund	97,840	51,938	-	-	(15,963)
247 CFD 2002-2 LMD Fund	218,080	116,477	-	-	(76,937)
248 CFD 97-1 Landscape Fund	245,185	420,133	-	-	(438,353)
249 CFD 2001-1 Landscape Fund	2,887,660	1,035,003	-	-	(657,201)
251 CFD/LMD 2002-3 Landscape Fund	304,493	26,599	-	-	(15,266)
252 LMD 2003-1 Lighting Fund	757,856	273,335	11,715	(58,001)	(88,909)
253 CFD/LMD 2011-1 Landscape Fund	155,080	40,289	-	(14,358)	(24,606)
254 CFD 2016-1, Public Services Fund	-	-	-	-	(7,405)
255 CFD 2016-2, Terrassa Special Tax Fund	-	-	-	-	(4,504)
446 LMD 84-1 Lighting Fund	-	2,035,279	678,054	(728,233)	(1,542,982)
473 Eagle Glen HOA Streetlights	14,527	110,063	-	-	(54,353)
471 LMD 84-2, Zone 1	2,967	4,302	-	-	(3,157)
455 LMD 84-2, Zone 2	52,957	82,284	209	-	(94,166)
456 LMD 84-2, Zone 4	30,461	89,494	-	-	(62,832)
457 LMD 84-2, Zone 6	242,936	302,810	-	-	(389,971)
458 LMD 84-2, Zone 7	53,383	85,993	-	-	(74,377)
460 LMD 84-2, Zone 10	2,016,285	2,019,278	-	-	(1,882,188)
461 LMD 84-2, Zone 14	21,568	481,050	(55,273)	-	(314,552)
462 LMD 84-2, Zone 15	41,744	40,050	-	-	(22,810)
463 LMD 84-2, Zone 17	9,697	23,620	-	-	(20,335)
464 LMD 84-2, Zone 18	65,101	39,589	383	-	(31,647)
468 LMD 84-2, Zone 19	77,570	465,696	-	-	(497,565)
470 LMD 84-2, Zone 20	546,930	1,037,316	-	-	(951,291)
472 CFD 2016-2, Terrassa	-	931	-	-	-
<b>Subtotal</b>	<b>7,893,897</b>	<b>8,928,303</b>	<b>635,088</b>	<b>(811,685)</b>	<b>(7,385,853)</b>

## SCHEDULE OF ESTIMATED FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Debt Service	Capital Projects	Est. Spendable Fund Balance 06/30/17	Net Change in Fund Balance	General Fund Reserves			Fund No.
				Budgeted Deposit to Reserves	Fund Balance Reserved / Designated	Fund Balance Unreserved / Undesignated	
\$ (4,335,370)	\$ (3,556,543)	\$ 73,588,898	\$ 251,298	\$ (251,298)	\$ 73,588,898	\$ -	Genl
-	-	140,849					206
-	(23,673)	5,535					207
-	-	-					A 208
-	-	-					A 209
-	(530,000)	3,009,586					211
-	(480,950)	263,273					212
-	(60,000)	31,193					213
-	(371,010)	92,281					214
-	(20,000)	34,765					215
-	(50,000)	79,514					216
-	(4,650,000)	2,740,358					217
-	-	49,272					261
-	-	216,519					274
-	-	(14,752,437)					C 288
-	-	573,941					289
-	(6,185,633)	(7,515,350)					
-	(912,500)	870,693					222
-	(912,500)	870,693					
-	(16,068)	56,706					218
-	-	133,815					246
-	-	257,620					247
-	-	226,965					248
-	(200,000)	3,065,462					249
-	-	315,826					251
-	(37,500)	858,496					252
-	(3,300)	153,105					253
-	-	(7,405)					D 254
-	-	(4,504)					D 255
-	(432,103)	10,015					446
-	(35,700)	34,537					473
-	-	4,112					471
-	-	41,284					455
-	-	57,123					456
-	-	155,775					457
-	-	64,999					458
-	-	2,153,375					460
-	-	132,793					461
-	-	58,984					462
-	-	12,982					463
-	-	73,426					464
-	-	45,701					468
-	-	632,955					470
-	-	931					472
-	(724,671)	8,534,148					

## SCHEDULE OF ESTIMATED FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Fund No. / Description	Est. Spendable Fund Balance 07/01/16	Estimated Revenues	Transfers In (Out) Excludes CAP	Personnel Expenses	Non-Personnel Expenses Includes Cap. Outlay
<b>Other Grants and Endowments</b>					
231 CAL COPS Grant Fund	(0)	254,344	-	(218,208)	-
411 US Dept. of Justice Grant Fund	312	63,930	-	(135,119)	(207)
422 Traffic Offender Fund	164,787	203,500	-	(325,016)	(16,205)
442 Adult & Family Literacy Grant Fund	21,531	27,411	-	-	-
<b>Subtotal</b>	<b>186,630</b>	<b>549,185</b>	<b>-</b>	<b>(678,343)</b>	<b>(16,412)</b>
<b>Other Special Revenue Funds</b>					
224 Rideshare-Trip Reduction Fund	40,299	206,000	-	-	(18,000)
227 Measure A Fund	2,466,804	4,221,700	-	-	(252,889)
250 Asset Forfeiture Fund	145,788	2,800	-	-	(10,000)
<b>Subtotal</b>	<b>2,652,891</b>	<b>4,430,500</b>	<b>-</b>	<b>-</b>	<b>(280,889)</b>
<b>Debt Service Funds</b>					
349 AD 90-1 Jasmine Ridge	14,196	-	-	-	-
388 2006 Lease Revenue Bonds	2,444,081	19,100	-	-	-
<b>Subtotal</b>	<b>2,458,277</b>	<b>19,100</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Project Funds</b>					
243 Public Works Capital Grants Fund	(0)	-	-	-	-
245 Co. Svc. Area 152 (NPDES) Fund	216,842	988,425	-	(648,926)	(385,276)
291 Low Mod Income Housing Asset Fund	4,874,801	3,941,500	-	(93,665)	(56,400)
415 Library Other Grants Fund	16,189	66,662	-	-	(63,532)
431 CDBG Fund	(0)	1,294,813	-	(65,275)	(143,468)
432 HOME Investment Partnership Prog. Fund	253,268	295,407	-	-	(29,540)
445 Bicycle Transportation Account Fund	1,772	30	-	-	-
479 TUMF - WRCOG Fund	1,274,184	1,000,000	-	-	-
<b>Subtotal</b>	<b>6,637,055</b>	<b>7,586,837</b>	<b>-</b>	<b>(807,866)</b>	<b>(678,216)</b>
<b>Internal Service Funds</b>					
680 Warehouse Services Fund	123,823	670,733	(395,900)	(119,453)	(155,379)
682 Fleet Operations Fund	7,664,378	4,212,518	(173,534)	(1,194,020)	(4,730,394)
683 Workers' Compensation Fund	1,464,724	2,991,964	-	-	(3,904,169)
687 Liability Risk Retention Fund	426,900	948,300	-	-	(1,375,200)
<b>Subtotal</b>	<b>9,679,826</b>	<b>8,823,515</b>	<b>(569,434)</b>	<b>(1,313,473)</b>	<b>(10,165,142)</b>

A - Temescal Canyon Public Safety Facility Payable / amount owed to General Fund.

B - Revenue / Reimbursement Offset Expected in Outyears - Revenue recognized when expensed.

C - Park Bond Payable / amount owed to General Fund.

D - New CFD, no assessment in FY 2016-17 per RMA (Rate and Method of Apportionment).

E - Fiduciary funds not included above.

## SCHEDULE OF ESTIMATED FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Debt Service	Capital Projects	Est. Spendable Fund Balance 06/30/17	Net Change in Fund Balance	General Fund Reserves			Fund No.
				Budgeted Deposit to Reserves	Fund Balance Reserved / Designated	Fund Balance Unreserved / Undesignated	
-	-	36,136					231
-	-	(71,084)					B 411
-	-	27,066					422
-	-	48,942					442
-	-	<b>41,060</b>					
-	-	228,299					224
-	(5,740,000)	695,615					227
-	-	138,588					250
-	<b>(5,740,000)</b>	<b>1,062,502</b>					
-	-	14,196					
-	-	2,463,181					
-	-	<b>2,477,377</b>					
-	(235,685)	(235,685)					B 243
-	-	171,065					245
-	-	8,666,236					291
-	-	19,319					415
-	(1,086,070)	-					431
-	(265,867)	253,268					432
-	-	1,802					445
-	-	2,274,184					479
-	<b>(1,587,622)</b>	<b>11,150,188</b>					
-	-	123,824					680
-	-	5,778,948					682
-	-	552,519					683
-	-	-					687
-	-	<b>6,455,292</b>					

## SCHEDULE OF EST. FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Fund No.	Description	Estimated Revenues	Transfers In (Out)	Personnel Expenses
<b>Department of Water and Power</b>				
440	Water Reclamation Capacity Fund	\$ 777,700	\$ -	-
453	2012 Water Rev Bonds Project Fund	6,002	-	-
507	Water Capacity Fund	8,419,900	(4,278,305)	-
567	Reclaimed Water System Fund	8,405,605	(1,398,156)	(198,416)
570	Water Utility Fund	51,448,505	5,676,461	(9,549,462)
572	Water Reclamation Utility Fund	32,041,773	2,088,602	(5,410,158)
578	Electric Utility Fund	17,708,800	(2,088,602)	(2,548,048)
<b>Total DWP Funds</b>		<b>118,808,285</b>	<b>-</b>	<b>(17,706,084)</b>
Total Water Funds		59,874,407	1,398,156	(9,549,462)
Total Reclaimed Water Funds		8,405,605	(1,398,156)	(198,416)
Total Water Reclamation Funds		32,819,473	2,088,602	(5,410,158)
Total Electric Funds		17,708,800	(2,088,602)	(2,548,048)
<b>Total DWP Funds</b>		<b>118,808,285</b>	<b>-</b>	<b>(17,706,084)</b>
<b>Other Enterprise Funds</b>				
275	Airport Fund	294,500	-	-
577	Transit Services Fund	3,405,739	-	(413,851)
<b>Total Other Enterprise Funds</b>		<b>3,700,239</b>	<b>-</b>	<b>(413,851)</b>

F - Drawdown of existing bond funds.

## SCHEDULE OF EST. FUND BALANCE CHANGES OR INFLOWS/OUTFLOWS

Non-Personnel Expenses	Debt Service		Capital Projects	Total Inflows and Outflows	Fund No.
	Principal Payments	Interest Expense			
\$ (191,081)	\$ (888,000)	\$ (239,427)	\$ -	(540,808)	<b>440</b>
-	-	-	(5,800,000)	(5,793,998) F	<b>453</b>
(215,525)	(563,750)	(568,845)	(1,615,868)	1,177,607	<b>507</b>
(1,598,516)	(1,711,930)	(619,810)	(3,746,080)	(867,303)	<b>567</b>
(31,519,969)	(1,083,316)	(4,324,484)	(7,948,500)	2,699,235	<b>570</b>
(13,504,140)	(1,512,000)	(2,448,721)	(10,805,578)	449,778	<b>572</b>
(13,682,546)	(902,971)	(311,836)	-	(1,825,203)	<b>578</b>
<b>(60,711,777)</b>	<b>(6,661,967)</b>	<b>(8,513,123)</b>	<b>(29,916,026)</b>	<b>(4,700,692)</b>	
(31,735,494)	(1,647,066)	(4,893,329)	(15,364,368)	(1,917,156)	
(1,598,516)	(1,711,930)	(619,810)	(3,746,080)	(867,303)	
(13,695,221)	(2,400,000)	(2,688,148)	(10,805,578)	(91,030)	
(13,682,546)	(902,971)	(311,836)	-	(1,825,203)	
<b>(60,711,777)</b>	<b>(6,661,967)</b>	<b>(8,513,123)</b>	<b>(29,916,026)</b>	<b>(4,700,692)</b>	
(131,288)	-	-	(100,000)	63,212	<b>275</b>
(2,991,887)	-	-	-	1	<b>577</b>
<b>(3,123,175)</b>	<b>-</b>	<b>-</b>	<b>(100,000)</b>	<b>63,213</b>	

# Comparative Schedule of Fund Balance Changes

## General Fund

	Actual 2015	Adopted Budget 2016	Mid-Year Forecast 2016	Adopted Budget 2017	Growth % (FY16 Forecast)
<b>Revenue Categories</b>					
Property Tax	\$ 38,896,951	\$ 40,087,695	\$ 40,237,000	\$ 41,363,000	2.80%
Sales Tax	38,565,868	42,827,500	42,275,268	42,199,000	-0.18%
Charges for Services	17,391,296	14,918,902	17,080,815	18,187,530	6.48%
Services to Other Funds	9,719,140	10,326,125	10,452,305	10,161,866	-2.78%
Rents & Leases	10,582,450	8,044,231	8,194,889	8,003,780	-2.33%
Other Taxes - Franchise Tax	4,806,294	4,695,200	4,914,000	5,013,000	2.01%
Other Taxes - Business Licenses	2,166,378	2,100,000	2,181,000	2,181,000	0.00%
Other Taxes - Transient Occupancy	1,787,058	1,600,000	1,907,000	2,002,350	5.00%
Other Taxes - Transfer Tax	744,557	618,000	797,000	827,000	3.76%
Fines, Forfeitures & Penalties	998,729	859,900	956,606	949,000	-0.80%
Licenses & Permits	2,699,058	1,441,930	2,087,220	1,731,200	-17.06%
Other Revenue - Designated	920,434	632,776	775,145	828,700	6.91%
Other Revenue - Non-Recurring	2,202,005	760,760	1,258,839	655,500	-47.93%
Intergovernmental Revenue	1,348,202	1,096,694	940,766	735,876	-21.78%
Interest Income	1,433,046	1,181,282	1,531,000	1,361,283	-11.09%
<b>Total, General Fund Revenue</b>	<b>\$134,261,466</b>	<b>\$131,190,995</b>	<b>\$135,588,853</b>	<b>\$136,200,085</b>	<b>0.45%</b>
<b>Personnel Costs</b>					
Administrative Services	(4,580,494)	(4,228,247)	(4,397,000)	(5,101,177)	16.01%
Community Development	(2,523,999)	(2,416,992)	(2,640,000)	(3,193,434)	20.96%
Elected Officials	(132,113)	(157,540)	(140,000)	(145,477)	3.91%
Fire Department	(23,211,883)	(23,345,354)	(24,639,000)	(24,170,635)	-1.90%
General City Responsibility	(7,255,914)	(8,133,791)	(8,986,000)	(7,243,000)	-19.40%
Information Technology	(1,560,225)	(1,668,996)	(1,305,000)	(1,863,143)	42.77%
Legal and Risk Management	(1,092,584)	(1,435,690)	(1,435,000)	(1,579,587)	10.08%
Library and Recreation	(3,915,937)	(3,898,021)	(3,867,000)	(4,278,183)	10.63%
Maintenance Services	(2,388,289)	(2,437,884)	(2,270,000)	(3,147,656)	38.66%
Management Services	(1,921,691)	(1,758,088)	(1,592,000)	(1,774,765)	11.48%
Police Department	(37,137,724)	(39,637,483)	(40,065,000)	(42,561,309)	6.23%
Public Works	(2,195,171)	(2,328,763)	(2,245,000)	(2,418,038)	7.71%
<b>Total Personnel Costs</b>	<b>\$ (87,916,024)</b>	<b>\$ (91,446,849)</b>	<b>\$ (93,581,000)</b>	<b>\$ (97,476,404)</b>	<b>4.16%</b>
<b>Recurring Non-Personnel Costs</b>					
Administrative Services	(399,162)	(803,599)	(755,000)	(972,360)	28.79%
Community Development	(1,002,810)	(883,561)	(1,052,000)	(1,223,761)	16.33%
Elected Officials	(28,722)	(38,805)	(33,000)	(58,090)	76.03%
Fire Department	(1,174,699)	(1,041,717)	(1,673,000)	(1,576,038)	-5.80%
General City Responsibility	(4,409,930)	(10,417,776)	(5,889,000)	(9,532,759)	61.87%
Information Technology	(30,838)	(1,007,606)	(1,781,000)	(1,040,508)	-41.58%
Legal and Risk Management	(53,521)	(329,698)	(57,000)	(183,150)	221.32%
Library and Recreation	(709,340)	(659,722)	(749,000)	(785,372)	4.86%
Maintenance Services	(12,363,836)	(12,671,539)	(13,051,000)	(12,965,376)	-0.66%
Management Services	(3,051,907)	(393,577)	(230,000)	(567,521)	146.75%
Police Department	(3,837,243)	(3,609,785)	(4,278,000)	(3,937,245)	-7.97%
Public Works	(1,325,059)	(538,159)	(1,377,000)	(729,085)	-47.05%
<b>Subtotal, Recurring Non-Personnel Costs</b>	<b>\$ (28,387,067)</b>	<b>\$ (32,395,544)</b>	<b>\$ (30,925,000)</b>	<b>\$ (33,571,265)</b>	<b>8.56%</b>

## Comparative Schedule of Fund Balance Changes General Fund

	Actual 2015	Adopted Budget 2016	Mid-Year Forecast 2016	Adopted Budget 2017	Growth % (FY16 Forecast)
Non-Recurring Non-Personnel Costs					
Capital/Non-Capital Outlays	(50,321)	0	(1,475,227)	(165,000)	-88.82%
<b>Total Non-Personnel Costs</b>	<b>\$ (28,437,388)</b>	<b>\$ (32,395,544)</b>	<b>\$ (32,400,227)</b>	<b>\$ (33,736,265)</b>	<b>4.12%</b>
<b>Total Operating Expenses</b>	<b>\$ (116,353,412)</b>	<b>\$ (123,842,393)</b>	<b>\$ (125,981,227)</b>	<b>\$ (131,212,669)</b>	<b>4.15%</b>
<b>Operating Revenue</b>	<b>17,908,054</b>	<b>7,348,602</b>	<b>9,607,626</b>	<b>4,987,416</b>	<b>-48.09%</b>
<i>Non-Operating Activities</i>					
Debt Service (CPFA)	(4,518,303)	(4,532,230)	(4,532,230)	(4,335,370)	-4.34%
Capital Projects Funds (CPF)	(8,170,122)	(4,413,739)	(7,241,000)	(3,556,543)	-50.88%
<b>Total Non-Operating Activities</b>	<b>(12,688,425)</b>	<b>(8,945,969)</b>	<b>(11,773,230)</b>	<b>(7,891,913)</b>	<b>-32.97%</b>
<b>Interfund Transfers In (Out)</b>	<b>1,897,722</b>	<b>1,331,962</b>	<b>2,011,218</b>	<b>3,155,795</b>	<b>56.91%</b>
<b>Change in Fund Balance</b>	<b>\$ 7,117,351</b>	<b>\$ (265,405)</b>	<b>\$ (154,386)</b>	<b>\$ 251,298</b>	<b>-262.77%</b>

## Comparative Schedule of Fund Balance Changes Reclaimed Water Utility Fund

	<i>Actual 2015</i>	<i>Adopted Budget 2016</i>	<i>Mid-Year Forecast 2016</i>	<i>Adopted Budget 2017</i>	<i>Growth % (FY 16 Forecast)</i>
<b>Operating Revenues</b>					
Commodity Charges	\$ 2,846,679	\$ 2,615,000	\$ 3,544,500	\$ 3,580,000	1.00%
Readiness to Serve (RTS)	333,797	322,830	395,100	0	-100.00%
Intergovernmental Revenues	316,860	0	2,507,420	2,888,420	15.19%
Miscellaneous Revenues	882,499	83,090	750,782	1,937,185	158.02%
<b>Total Revenue</b>	<b>4,379,835</b>	<b>3,020,920</b>	<b>7,197,802</b>	<b>8,405,605</b>	<b>16.78%</b>
<b>Expenditure Categories</b>					
Personnel Costs	(90,985)	(210,043)	(159,543)	(198,416)	24.37%
Recurring Operating Costs	(1,374,259)	(1,961,168)	(1,442,972)	(1,598,516)	10.78%
Capital/Non-Capital Outlays	(1,317)	0	0	0	0.00%
<b>Total Operating Expenses</b>	<b>(1,466,561)</b>	<b>(2,171,211)</b>	<b>(1,602,514)</b>	<b>(1,796,932)</b>	<b>12.13%</b>
<b>Operating Revenue</b>	<b>2,913,274</b>	<b>849,709</b>	<b>5,595,288</b>	<b>6,608,673</b>	<b>28.91%</b>
<b>Non-Operating Activities</b>					
Debt Service	(2,302,780)	(2,329,901)	(2,329,901)	(2,331,740)	0.08%
Capital Projects Funds (CPF)	(2,052,988)	(870,000)	(3,226,000)	(3,746,080)	16.12%
<b>Total Non-Operating Activities</b>	<b>(4,355,768)</b>	<b>(3,199,901)</b>	<b>(5,555,901)</b>	<b>(6,077,820)</b>	<b>9.39%</b>
<b>Net Revenue (Before Transfers)</b>	<b>(1,442,494)</b>	<b>(2,350,192)</b>	<b>39,387</b>	<b>530,853</b>	<b>1247.80%</b>
<b>Interfund Transfers In (Out)</b>					
Other Transfers In (Out)	(4,500,000)	(263)	(263)	(1,398,156)	531518.25%
<b>Total Interfund Transfers In (Out)</b>	<b>(4,500,000)</b>	<b>(263)</b>	<b>(263)</b>	<b>(1,398,156)</b>	<b>531518.25%</b>
<b>Cash Inflow (Outflow)</b>	<b>\$ (5,942,494)</b>	<b>\$ (2,350,455)</b>	<b>\$ 39,124</b>	<b>\$ (867,303)</b>	<b>-2316.83%</b>

# Comparative Schedule of Fund Balance Changes

## Water Utility Fund

	Actual 2015	Adopted Budget 2016	Mid-Year Forecast 2016	Adopted Budget 2017	Growth % (FY 16 Forecast)
<b>Operating Revenues</b>					
Readiness to Serve (RTS)	\$ 15,791,157	\$ 16,000,000	\$ 15,873,000	\$ 17,318,000	9.10%
Commodity Charges	31,314,118	35,300,000	26,632,200	29,562,000	11.00%
Intergovernmental Revenues	1,173,977	0	538,418	558,150	3.66%
Miscellaneous Revenues	6,414,204	3,001,618	4,399,168	3,791,600	-13.81%
<b>Total Revenue</b>	<b>54,693,456</b>	<b>54,301,618</b>	<b>47,442,786</b>	<b>51,229,750</b>	<b>7.98%</b>
<b>Expenditure Categories</b>					
Personnel Costs	(7,815,784)	(9,044,725)	(7,933,163)	(9,549,462)	20.37%
Recurring Operating Costs	(33,235,891)	(38,760,531)	(34,897,686)	(30,052,308)	-13.88%
Capital/Non-Capital Outlays	(554,175)	(70,000)	(178,357)	(720,000)	303.68%
<b>Total Operating Expenses</b>	<b>(41,605,850)</b>	<b>(47,875,256)</b>	<b>(43,009,205)</b>	<b>(40,321,770)</b>	<b>-6.25%</b>
<b>Operating Revenue</b>	<b>13,087,606</b>	<b>6,426,362</b>	<b>4,433,581</b>	<b>10,907,980</b>	<b>1.73%</b>
<b>Non-Operating Activities</b>					
Debt Service	(7,513,898)	(6,425,009)	(6,425,009)	(6,155,461)	-4.20%
Capital Projects Funds (CPF)	(3,365,137)	(1,517,930)	(5,080,000)	(7,948,500)	56.47%
<b>Total Non-Operating Activities</b>	<b>(10,879,035)</b>	<b>(7,942,939)</b>	<b>(11,505,009)</b>	<b>(14,103,961)</b>	<b>22.59%</b>
<b>Net Revenue (Before Transfers)</b>	<b>2,208,571</b>	<b>(1,516,577)</b>	<b>(7,071,428)</b>	<b>(3,195,981)</b>	<b>-54.80%</b>
<b>Interfund Transfers In (Out)</b>					
Services to Other Funds	198,004	140,000	140,000	218,755	56.25%
Other Transfers In (Out)	(1,350,000)	(6,993)	(6,993)	5,676,461	-81273.47%
<b>Total Interfund Transfers In (Out)</b>	<b>(1,151,996)</b>	<b>133,007</b>	<b>133,007</b>	<b>5,895,216</b>	<b>4332.26%</b>
<b>Cash Inflow (Outflow)</b>	<b>\$ 1,056,575</b>	<b>\$ (1,383,570)</b>	<b>\$ (6,938,421)</b>	<b>\$ 2,699,235</b>	<b>-138.90%</b>

## Comparative Schedule of Fund Balance Changes Water Reclamation Utility Fund

	<i>Actual</i> 2015	<i>Adopted</i> <i>Budget</i> 2016	<i>Mid-Year</i> <i>Forecast</i> 2016	<i>Adopted</i> <i>Budget</i> 2017	<i>Growth %</i> <i>(FY 16</i> <i>Forecast)</i>
<b>Operating Revenues</b>					
Commodity Charges	\$ 29,944,021	\$ 30,000,000	\$ 29,860,000	\$ 30,800,000	3.15%
Miscellaneous Revenues	3,463,755	921,887	1,004,756	1,155,500	15.00%
<b>Total Revenue</b>	<b>33,407,776</b>	<b>30,921,887</b>	<b>30,864,756</b>	<b>31,955,500</b>	<b>3.53%</b>
<b>Expenditure Categories</b>					
Personnel Costs	(4,943,028)	(5,585,144)	(5,094,576)	(5,410,158)	6.19%
Recurring Operating Costs	(14,329,496)	(14,764,327)	(15,045,971)	(12,620,711)	-16.12%
Capital/Non-Capital Outlays	(59,091)	0	(194,553)	(45,000)	-76.87%
<b>Total Operating Expenses</b>	<b>(19,331,615)</b>	<b>(20,349,471)</b>	<b>(20,335,100)</b>	<b>(18,075,869)</b>	<b>-11.11%</b>
<b>Operating Revenue</b>	<b>14,076,161</b>	<b>10,572,416</b>	<b>10,529,656</b>	<b>13,879,631</b>	<b>-7.58%</b>
<b>Non-Operating Activities</b>					
Debt Service	(5,422,113)	(4,728,540)	(4,728,540)	(4,799,150)	1.49%
Capital Projects Funds (CPF)	(4,011,446)	(10,442,965)	(5,125,345)	(10,805,578)	110.83%
<b>Total Non-Operating Activities</b>	<b>(9,433,559)</b>	<b>(15,171,505)</b>	<b>(9,853,885)</b>	<b>(15,604,728)</b>	<b>58.36%</b>
<b>Net Revenue (Before Transfers)</b>	<b>4,642,602</b>	<b>(4,599,089)</b>	<b>675,771</b>	<b>(1,725,097)</b>	<b>-355.28%</b>
<b>Interfund Transfers In (Out)</b>					
Services to Other Funds	118,814	80,000	80,000	86,273	7.84%
Other Transfers In (Out)	540,000	(4,998)	(4,998)	2,088,602	-41888.76%
<b>Total Interfund Transfers In (Out)</b>	<b>658,814</b>	<b>75,002</b>	<b>75,002</b>	<b>2,174,875</b>	<b>2799.76%</b>
<b>Cash Inflow (Outflow)</b>	<b>\$ 5,301,416</b>	<b>\$ (4,524,087)</b>	<b>\$ 750,773</b>	<b>\$ 449,778</b>	<b>-40.09%</b>

## Comparative Schedule of Fund Balance Changes

### Electric Utility Fund

	<i>Actual</i> 2015	<i>Adopted</i> <i>Budget</i> 2016	<i>Mid-Year</i> <i>Forecast</i> 2016	<i>Adopted</i> <i>Budget</i> 2017	<i>Growth %</i> <i>(FY 16</i> <i>Forecast)</i>
<b>Operating Revenues</b>					
Commodity Charges	\$ 15,934,812	\$ 16,000,000	\$ 16,429,500	\$ 16,630,000	1.22%
Miscellaneous Revenues	902,471	1,074,590	924,240	1,038,800	12.40%
<b>Total Revenue</b>	<b>16,837,283</b>	<b>17,074,590</b>	<b>17,353,740</b>	<b>17,668,800</b>	<b>1.82%</b>
<b>Expenditure Categories</b>					
Personnel Costs	(1,823,842)	(2,384,101)	(2,011,163)	(2,548,048)	26.70%
Recurring Operating Costs	(11,267,216)	(13,385,652)	(10,968,403)	(13,444,881)	22.58%
Capital/Non-Capital Outlays	(32,806)	(3,765)	0	(89,300)	0.00%
<b>Total Operating Expenses</b>	<b>(13,123,864)</b>	<b>(15,773,518)</b>	<b>(12,979,565)</b>	<b>(16,082,229)</b>	<b>23.90%</b>
<b>Operating Revenue</b>	<b>3,713,419</b>	<b>1,301,072</b>	<b>4,374,175</b>	<b>1,586,571</b>	<b>25.72%</b>
<b>Non-Operating Activities</b>					
<b>Debt Service</b>	(689,309)	(711,773)	(711,773)	(1,363,172)	91.52%
Capital Projects Funds (CPF)	(1,477,915)	(33,000)	(385,369)	0	-100.00%
<b>Total Non-Operating Activities</b>	<b>(2,167,224)</b>	<b>(744,773)</b>	<b>(1,097,142)</b>	<b>(1,363,172)</b>	<b>24.25%</b>
<b>Net Revenue (Before Transfers)</b>	<b>1,546,195</b>	<b>556,299</b>	<b>3,277,033</b>	<b>223,399</b>	<b>-93.18%</b>
<b>Interfund Transfers In (Out)</b>					
Services to Other Funds	49,649	36,000	36,000	40,000	11.11%
Other Transfers In (Out)	0	(924)	(924)	(2,088,602)	225939.18%
<b>Total Interfund Transfers In (Out)</b>	<b>49,649</b>	<b>35,076</b>	<b>35,076</b>	<b>(2,048,602)</b>	<b>-5940.47%</b>
<b>Cash Inflow (Outflow)</b>	<b>\$ 1,595,844</b>	<b>\$ 591,375</b>	<b>\$ 3,312,109</b>	<b>\$ (1,825,203)</b>	<b>-155.11%</b>

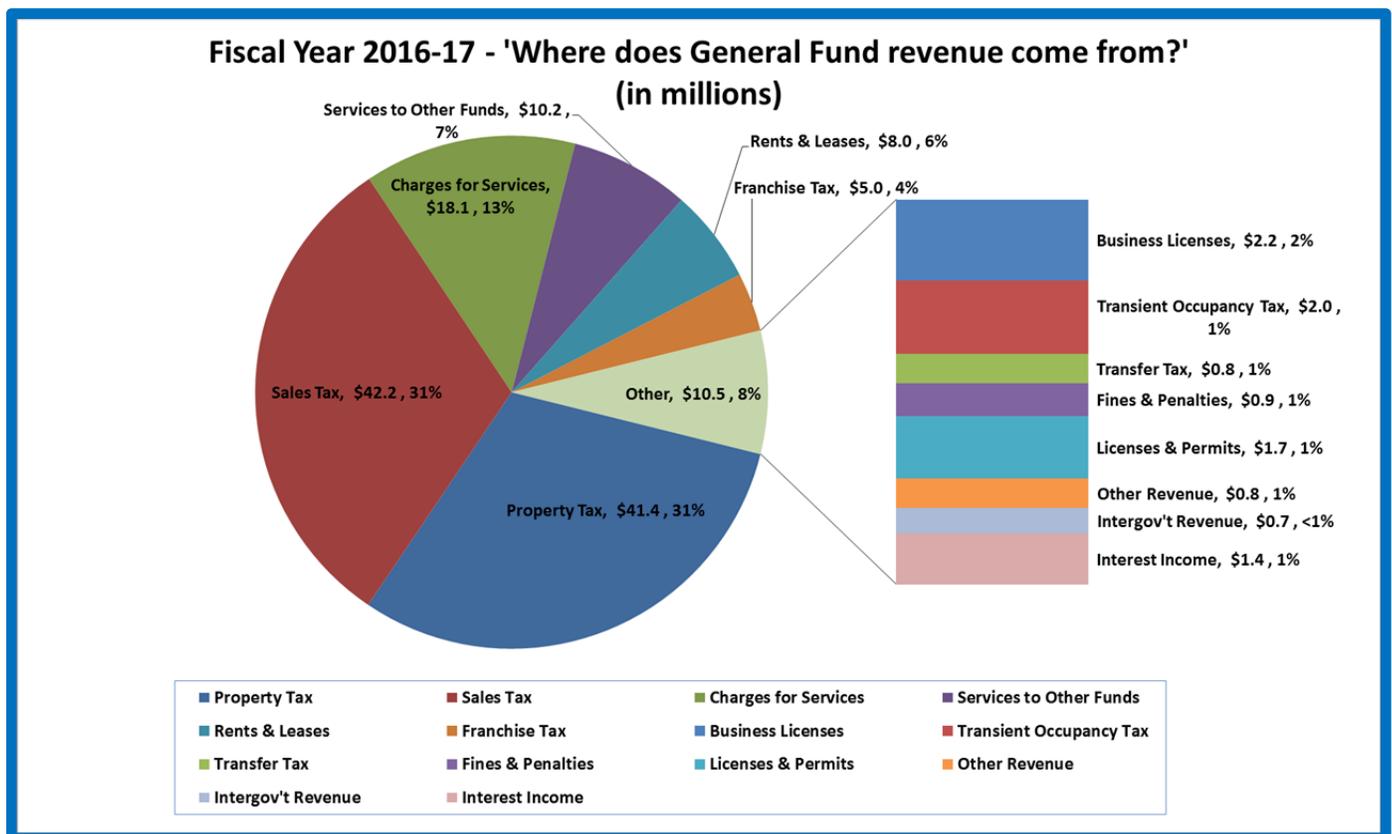
# REVENUE – WHERE DOES IT COME FROM?

## General Fund Revenue Overview



General Fund revenue comes from primarily two sources – general taxes and charges for services (user fees). Property taxes and sales taxes comprise 61.4% of Fiscal Year 2016-17 General Fund estimated operating revenue, or \$83.6 million out of a total \$136.2 million. Charges for services are 13.4%, and include fees associated with the cost of the City’s franchise agreement with Waste Management for waste hauling and pickup.

Below is a chart which breaks down General Fund revenue and where it comes from.



Revenue estimates are carefully developed using current and historical trends, published industry data, workload and operating indicators collected by City staff, as well as opinions from expert 3<sup>rd</sup> parties which may include the State of California’s Department of Finance, County of Riverside and

## REVENUE – WHERE DOES IT COME FROM?

local economists. For detailed line item revenue information, please refer to the ‘*Schedule of Estimated Revenue.*’ This informative schedule includes one year of revenue actuals by fund, the current year budget and projection, as well as the City’s budgeted revenue for Fiscal Year 2016-17. Below is a recap of General Fund budgeted revenue for fiscal year 2016-17, which is expected to grow 0.45% since the fiscal year 2015-16 mid-year projection.

**Table – General Fund Budgeted Revenue**

	<i>Actual 2015</i>	<i>Adopted Budget 2016</i>	<i>Mid-Year Forecast 2016</i>	<i>Adopted Budget 2017</i>	<i>Growth % (FY16 Forecast)</i>
<b>Revenue Categories</b>					
Property Tax	\$ 38,896,951	\$ 40,087,695	\$ 40,237,000	\$ 41,363,000	2.80%
Sales Tax	38,565,868	42,827,500	42,275,268	42,199,000	-0.18%
Charges for Services	17,391,296	14,918,902	17,080,815	18,187,530	6.48%
Services to Other Funds	9,719,140	10,326,125	10,452,305	10,161,866	-2.78%
Rents & Leases	10,582,450	8,044,231	8,194,889	8,003,780	-2.33%
Other Taxes - Franchise Tax	4,806,294	4,695,200	4,914,000	5,013,000	2.01%
Other Taxes - Business Licenses	2,166,378	2,100,000	2,181,000	2,181,000	0.00%
Other Taxes - Transient Occupancy	1,787,058	1,600,000	1,907,000	2,002,350	5.00%
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Other Revenue - Designated	920,434	632,776	775,145	828,700	6.91%
Other Revenue - Non-Recurring	2,202,005	760,760	1,258,839	655,500	-47.93%
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Interest Income	1,433,046	1,181,282	1,531,000	1,361,283	-11.09%
<b>Total, General Fund Revenue</b>	<b>\$134,261,466</b>	<b>\$131,190,995</b>	<b>\$135,588,853</b>	<b>\$136,200,085</b>	<b>0.45%</b>

## WHERE DO YOUR TAX DOLLARS GO?

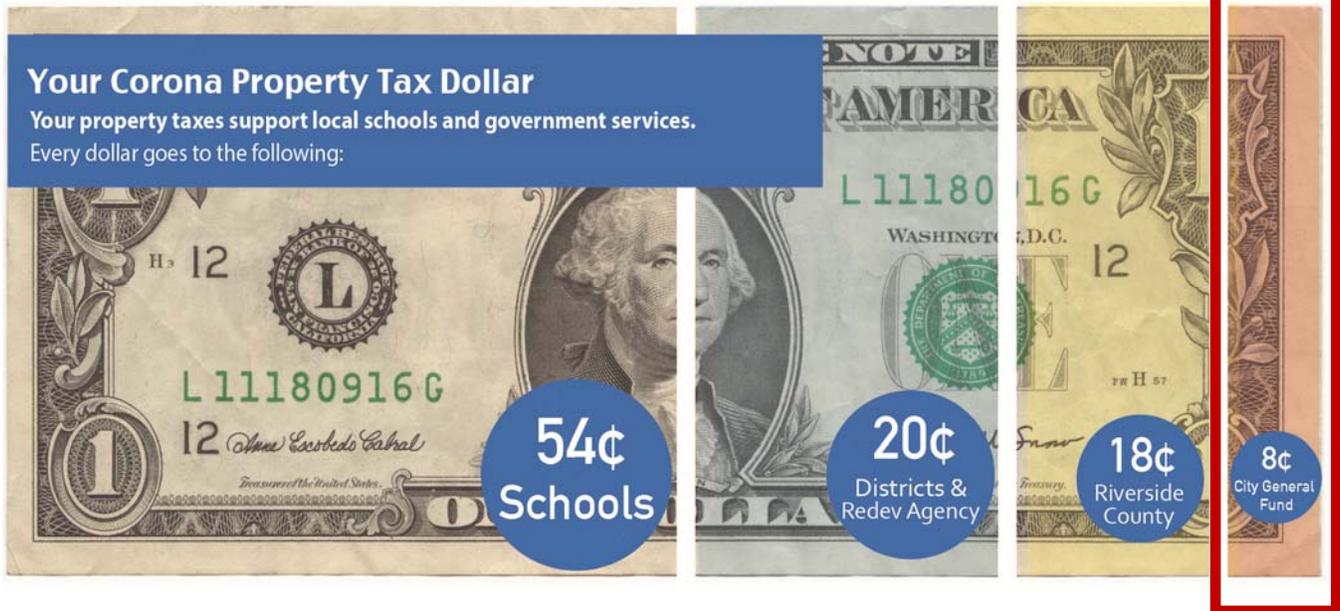
### Property Tax

Property tax is applied to the net assessed property value as determined by the County of Riverside Assessor-Recorder. California Proposition 13 sets the maximum tax rate at 1%, which excludes voter-approved overrides (such as additional taxes for community facilities districts). Proposition 13 also limits the growth in assessed property values to the lesser of inflation or 2% per year.

The City carefully monitors property tax, in conjunction with the County of Riverside Assessor-Recorder.

According to the County of Riverside Assessor-Recorder, of each \$1 in your base 1% property taxes that you pay, only 8 cents goes to the City General Fund to pay for critical services such as (but not limited to) police, library services, infrastructure, parks, recreation, and fire.

# REVENUE – WHERE DOES IT COME FROM?



## Sales Tax

Sales and use taxes are imposed on retail transactions and are remitted by the State of California, which allocates the sales tax to state and local agencies. The program is administered by the State Board of Equalization.

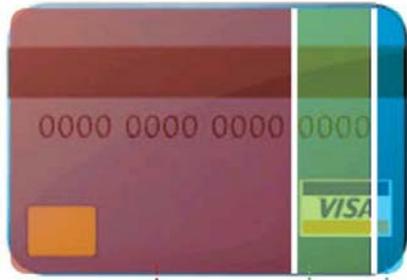
Generally, sales of tangible items in California are subject to sales tax, such as clothes, gasoline, vehicles, and most retail goods. However, not all transactions are subject to sales tax. Transactions exempt from sales tax include sale of certain food products for human consumption (i.e. groceries) and sales of prescription medicine. In California, Internet sales (e.g. Amazon) are generally taxable too.

The City carefully monitors sales tax, under consultation with published economic data as well as a sales tax consultant. City staff also provides the City Council with an update on a quarterly basis.

The City of Corona's sales tax rate is currently set at 8.00%. The State of California rate is 7.50%. Of the 7.50% state sales tax rate, only 1.00% goes to the City of Corona (0.25% to county transportation Measure A programs, 0.75% to the City General Fund, with the remaining 6.50% going to the State General Fund). In addition, Proposition 172 set a half-cent sales tax (0.50%) which directly funds local public safety programs (e.g. Police).

Below is an infographic which illustrates your City of Corona sales tax dollars and where they go.

# REVENUE – WHERE DOES IT COME FROM?



The City's sales tax rate is 8.00%. This means for every \$100 you spend, you spend another \$8 in sales tax. Here's a breakdown of where it goes:

- City General Fund - \$1.25
- County Transportation - \$0.25
- State of California - \$6.50

**= \$8.00 total tax paid (on a \$100 purchase)**

## Other City Revenue

Other funds (aside from the General Fund) receive revenue from other sources, such as utility rates (for water, sewer, and electric services), special capital grants (such as the federal Housing and Urban Development agency (HUD) and community development block grants), as well as Gas Tax. Below is a table which describes other significant non-General Fund revenue sources:

<b>Special Revenue Funds</b>	
<ul style="list-style-type: none"> <li>• <b>Development Impact Fees (DIF)</b></li> </ul>	Fees charged to real estate developers under AB1600. Fee is based upon the additional costs of providing public services to the new development. These fees are used to fund major capital projects.
<ul style="list-style-type: none"> <li>• <b>Gas Tax</b></li> </ul>	A tax on gasoline per the California Streets and Highway Code. The use of this revenue is limited to maintenance, rehabilitation, or improvement of public streets (such as paving).
<ul style="list-style-type: none"> <li>• <b>Measure A</b></li> </ul>	Comes from a 0.50% sales tax rate originally approved by voters in 1988 (in Riverside County). In 2002, voters extended this sales tax rate through 2039. Revenue used to maintain and construct local streets and roads, and is allocated by the Riverside County Transportation Commission (RCTC) to cities within Riverside County.

## REVENUE – WHERE DOES IT COME FROM?

<ul style="list-style-type: none"> <li>• <b>Special Taxing Districts – Special Assessments</b></li> </ul>	<p>A special assessment on a property tax parcel for a special benefit provided. This revenue is only used to fund maintenance efforts in the City’s landscape maintenance (LMD) and community facilities districts (CFD).</p>
<p><b>Capital Project Funds</b></p>	
<ul style="list-style-type: none"> <li>• <b>Home Investment Partnership Grant (HOME); Neighborhood Stabilization Program Grant (NSP) and Community Block Development Grants (CDBG)</b></li> </ul>	<p>The City receives federal funding from the Housing and Urban Development agency (HUD). CDBG funds may be used for eligible projects and are allocated to benefit low and moderate income persons and/or to fund programs and projects to alleviate blighted conditions within eligible CDBG areas. HOME funds may be used for activities that increase and preserve affordable housing. NSP funds are used to acquire and rehabilitate foreclosed properties within the City for future multi-family development.</p>
<ul style="list-style-type: none"> <li>• <b>Transportation Uniform Mitigation Fee (TUMF)</b></li> </ul>	<p>A voter-approved in fee 2002 which charges real estate developers a fee to fund transportation projects required as a result of growth. The program is administered by the County.</p>
<p><b>Enterprise Funds</b></p>	
<ul style="list-style-type: none"> <li>• <b>Utility Rates</b></li> </ul>	<p>Utility rates are calculated and charged based on the cost of service for each of the City’s utilities – water, sewer, electricity, and reclaimed water in accordance with Proposition 218. A rate study is conducted every 3 years.</p>
<p><b>Internal Service Funds</b></p>	
<ul style="list-style-type: none"> <li>• <b>Revenue from Services to Other Funds</b></li> </ul>	<p>Internal service funds provide services to City departments, such as risk management and fleet. Revenues received by Internal Service Funds are treated as expenses by departments receiving the service.</p>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
<b>GENERAL FUND</b>						
110	31101	SECURED-CY PROP TAX	21,925,858	22,356,366	22,845,000	23,530,000
110	31102	CURRENT UNSECURED PROPERTY TAX	1,041,748	1,088,761	1,030,000	1,060,000
110	31103	SEC & UNSEC - PRIOR YEAR	1,180,908	1,875,610	1,241,000	1,279,000
110	31104	HOPTR REIMBURSEMENT	308,982	312,028	303,000	306,000
110	31105	SBE PROPERTY TAX	489,919	494,467	495,000	500,000
110	31107	PENALTIES AND INTEREST	21,039	50,000	21,000	21,000
110	31108	NON COMMERCIAL AIRCRAFT	28,043	31,750	28,000	28,000
110	31109	OTHER SUPPLEMENTALS - PROP TAX	1,607,000	1,458,706	1,504,000	1,504,000
110	31113	CY AB1290	357,509	150,000	358,000	358,000
110	31119	CY-SUPPLEMENTAL PROPERTY TAX	347,884	121,000	355,000	362,000
110	31120	PY-SUPPLEMENTAL PROPERTY TAX	127,053	136,865	127,000	127,000
110	31121	CY SB211	0	150,000	0	0
110	31127	VEHICLE LICENSE PROPERTY TAX	11,461,007	11,862,142	11,930,000	12,288,000
<b>General Fund Subtotal, Property Tax</b>			<b>38,896,951</b>	<b>40,087,695</b>	<b>40,237,000</b>	<b>41,363,000</b>
110	31110	SALES & USE TAX	27,360,555	35,941,000	33,051,411	40,076,000
110	31117	PROP 172 SALES TAX ALLOCATION	1,957,268	1,912,500	2,037,268	2,123,000
110	31126	SALES TAX COMPENSATION	9,248,045	4,974,000	7,186,589	0
<b>General Fund Subtotal, Sales Tax</b>			<b>38,565,868</b>	<b>42,827,500</b>	<b>42,275,268</b>	<b>42,199,000</b>
110	31114	TRANSIENT OCCUPANCY TAX	1,787,058	1,600,000	1,907,000	2,002,350
110	31115	FRANCHISES	4,806,294	4,695,200	4,914,000	5,013,000
110	31116	PROPERTY TRANSFER TAX	744,557	618,000	797,000	827,000
110	31201	BUSINESS LICENSE TAXES	2,166,378	2,100,000	2,181,000	2,181,000
<b>General Fund Subtotal, Other Taxes</b>			<b>9,504,287</b>	<b>9,013,200</b>	<b>9,799,000</b>	<b>10,023,350</b>
110	31406	MISC RENTAL/LEASE INCOME (DWP)	9,714,904	7,274,888	7,274,888	7,082,680
110	31407	METHANE RECOVERY ROYALTIES	0	0	1	0
110	31408	TRAP RENTAL	170	0	0	0
110	31412	PARK TELECOM SITE RENTALS	447,774	489,190	448,000	448,000
110	31414	FIRE TELECOM SITE RENTALS	104,209	78,000	103,000	104,000
110	31415	IT TELECOM SITE RENTALS	81,812	81,800	82,000	82,000
110	31715	BILLBOARD REVENUES	162,703	0	160,000	160,000
110	31773	RENTAL OF AIRCRAFT EQUIP-DSG	0	(7,200)	0	0
<b>Subtotal, Rents and Leases - Other</b>			<b>10,511,572</b>	<b>7,916,678</b>	<b>8,067,889</b>	<b>7,876,680</b>
232	31406	MISC RENTAL/LEASE INCOME	68,977	125,273	125,000	125,100
232	31711	MISCELLANEOUS INCOME/REFUNDS	1,900	2,280	2,000	2,000
<b>Subtotal, Rents and Leases - Historic Civic Center</b>			<b>70,877</b>	<b>127,553</b>	<b>127,000</b>	<b>127,100</b>
<b>General Fund Subtotal, Rents and Leases</b>			<b>10,582,450</b>	<b>8,044,231</b>	<b>8,194,889</b>	<b>8,003,780</b>
110	31202	BUILDING PERMITS	716,560	350,000	369,000	358,000
110	31203	PLUMBING PERMITS	183,964	60,000	130,000	190,400
110	31204	ELECTRICAL PERMITS	363,091	130,000	326,000	209,300
110	31206	MISCELLANEOUS PERMITS-BLDG	45,465	24,000	31,000	45,000
110	31207	HEATING & AC PERMITS	234,487	78,000	213,000	100,000
110	31208	GARAGE SALES	10,760	10,000	10,000	10,000
110	31209	MISC LICENSES	796	300	1,000	700
110	31210	ANIMAL LICENSES	339,497	321,000	327,000	327,000
110	31212	MISC PERMITS-OTHER	6,860	2,500	4,000	2,500
110	31213	PUBLIC WORKS PERMITS	67,434	50,000	95,000	70,000
110	31214	OVERLOAD PERMITS	19,132	15,000	21,000	15,000
110	31218	OCCUPANCY FEES	551,995	258,230	414,000	257,000
110	31219	ENCROACHMENT PERMITS	40,270	35,000	35,000	35,000
110	31220	PREFERENTIAL PARKING PERMITS	570	400	220	300
110	31224	ALARM PERMITS	22,135	22,500	22,000	22,000
110	31225	ALARM PERMIT RENEWALS	96,042	85,000	89,000	89,000
<b>General Fund Subtotal, Licenses and Permits</b>			<b>2,699,058</b>	<b>1,441,930</b>	<b>2,087,220</b>	<b>1,731,200</b>
110	31301	VEHICLE CODE FINES	508,443	450,000	500,000	500,000
110	31302	CITY CODE FINES	91,649	80,000	91,000	91,000
110	31303	LIBRARY FINES	39,752	30,000	39,000	39,000
110	31304	BUSINESS LICENSE PENALTIES	113,177	100,000	120,000	120,000
110	31305	PARKING FINES	122,945	99,500	119,000	119,000
110	31307	SPAY/NEUTER PENALTIES	6,046	5,000	6,000	6,000

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
110	31308	MISC FINES & PENALTIES	7,028	400	5,000	0
110	31310	ADMINISTRATIVE FINES & PENALTIE	109,682	95,000	73,606	74,000
110	31911	PENALTIES	6	0	3,000	0
<b>General Fund</b>		<b>Subtotal, Fines and Penalties</b>	<b>998,729</b>	<b>859,900</b>	<b>956,606</b>	<b>949,000</b>
110	31240	GENERAL PLAN MAINTENANCE FEE	31,311	27,000	19,000	14,000
110	31403	LIBRARY FACILITY RENTALS	40,299	20,000	25,000	0
110	31413	CONCESSION FACILITIES	0	0	2,400	0
110	31601	FIRE HAZARD REDUCT/WEED ABATE	1,123	0	0	0
110	31602	MAPS & PUBLICATIONS	30	100	33	0
110	31603	PLAN CHECK - BUILDING	757,434	225,000	848,000	756,000
110	31604	PLAN CHECK - PUBLIC WORKS	752,768	600,000	550,000	750,000
110	31605	PLANNING APPLICATION FEES	405,829	275,000	516,000	500,000
110	31606	REIMBURSED EXP - COMM DEV	14	0	10	0
110	31607	ENGINEERING & INSPECTION	944,314	500,000	550,000	700,000
110	31608	APPEAL FEES	0	0	1,825	0
110	31609	OTHER APPLICATION FEES	29,717	10,000	25,000	20,000
110	31610	HOA/ST LIGHTS EAGLE GLEN	106,083	109,000	0	0
110	31611	ANIMAL SHELTER FEES & CHARGES	41,029	35,000	46,000	46,000
110	31612	MISCELLANEOUS SERVICES	3,205	1,200	776	0
110	31614	FINGERPRINTING	5,575	6,510	7,000	6,000
110	31615	SPECIAL POLICE SERVICES	38,807	30,000	37,000	37,000
110	31616	PASSPORT PROCESSING FEES	229,485	175,000	234,000	234,000
110	31617	LANDSCAPE INSPECTION	30	0	0	0
110	31621	PHOTOCOPY SERVICES	1,748	500	1,000	1,000
110	31623	FIRE SERVICE AGREEMENTS	592,852	660,796	673,700	723,450
110	31625	REIMBURSED EXP-MISC PLAN FEES	7,865	0	30,000	26,000
110	31628	REIMBURSED EXP-ENG INSP & MISC	17,179	0	0	0
110	31629	MUTUAL AID REIMB EXP - FIRE	1,088,206	400,000	1,100,000	1,020,000
110	31632	REIMBURSED EXP - FINANCE	593	0	1,000	0
110	31635	RETURN CHECK FEES	630	700	0	0
110	31637	GIS MAP FEES	380	300	0	300
110	31638	REIMBURSED EXP-BUILDING	1,340	1,500	1,000	1,500
110	31639	PLAN CHECK-FIRE	47,097	35,000	31,000	30,000
110	31640	REVIEW OF FUEL MOD PLAN	2,480	0	0	0
110	31642	DIGITIZED MAPPING SERVICE FEES	510	100	2,000	1,000
110	31644	SCANNING FEES-BUILDING	37,370	10,000	47,000	50,000
110	31645	SPAY/NEUTER ADOPTION FEES	25,371	27,000	25,000	25,000
110	31646	SCANNING FEES-PUBLIC WORKS	14,917	7,000	11,000	7,000
110	31647	COPIES AND BLUEPRINTING - PW	1,800	1,000	800	800
110	31649	MISCELLANEOUS TAXABLE SALES	1	0	590	0
110	31650	BOND ISSUE FEES	20,000	0	945	0
110	31656	CORONA NORCO SCHOOL AGRMT.-POL	362,150	330,500	370,000	370,000
110	31661	SPECIAL FIRE EQUIPMENT INSPECT	86,528	60,000	54,000	50,000
110	31663	SPECIAL FIRE PERMIT INSPECTION	16,120	17,000	21,000	21,000
110	31665	FIRE PREVENTION BUREAU INSPECT	22,337	20,000	14,000	15,600
110	31666	STATE MANDATED INSPECTION	3,330	2,000	4,000	4,000
110	31669	OTHER FIRE SERVICES	1,866	600	600	600
110	31670	HAZARDOUS MATERIAL SERVICES	246,013	175,000	200,000	200,000
110	31671	DUI-PUBLIC SFTY EMER RES REMB	26,860	13,000	24,450	18,000
110	31673	SHOOTING RANGE FEES	30,210	20,000	30,000	30,000
110	31674	FIRE PREV BUREAU REINSPECTIONS	3,780	0	440	0
110	31675	UNDERGRND TANK INSTALL/REMOVAL	0	0	305	0
110	31676	CITY CLERK LEGAL ADVRTSMT REVE	340	170	425	200
110	31678	POLICE - FALSE ALARMS	65,955	70,000	65,000	65,000
110	31687	SMIP PROGRAM FEES (CA STRONG MOTION INSTR	1,115	900	1,100	1,000
110	31689	REIMBURSED EXPENSE-MISC	4,593	1,200	3,000	0
110	31692	STREET NAME SIGNS	2,130	0	0	0
110	31693	EMS SUBSCRIPTION	947,287	925,000	900,000	900,000
110	31694	EMS DIRECT BILLED	426,923	450,000	410,000	410,000
110	31696	THIRD PARTY PLAN CHECK-COM DEV	636,859	600,000	725,000	900,000
110	31698	POLICE SERVICES - AGREEMENTS	0	0	0	0
110	31710	PARAMEDIC PROGRAM	663,127	500,000	600,000	600,000
110	31729	ASSESSMENT ADMIN REIMBURSEMENTS	411,651	405,000	425,952	913,000
110	31734	KIOSK ID SIGN PROGRAM	8,580	8,580	8,580	8,580
110	31779	RTA BUS PASSES	16,044	10,000	12,000	20,000
110	31781	THIRD PARTY PLAN CHECK-FIRE	25,474	15,000	20,000	20,000

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget	
			FY2014-15	FY2015-16	FY2015-16	FY2016-17	
110	31789	CODE ENFORCEMENT REINSPCTIONS	570	1,000	50	1,000	
110	31801	AQUATICS	82,610	80,000	83,000	82,000	
110	31802	RECREATION EVENTS	13,349	15,000	22,000	22,000	
110	31803	SPORTS REVENUE-ADULT	13,667	15,000	11,000	13,000	
110	31804	SPORTS REVENUE - YOUTH	16,675	20,000	20,000	20,000	
110	31805	CONTRACT PROGRAM REVENUE	203,751	182,052	268,000	268,000	
110	31811	TRIP PROGRAMS	0	0	0	1,500	
110	31817	AFTER SCHOOL RECREATION PROGRM	346,258	250,000	360,000	400,000	
110	31818	RIMB EXP-REC SVCS	8,843	0	444	0	
110	31820	YOUTH SPORTS LIGHTING	81,969	75,000	70,000	70,000	
110	31821	KIDS CAMP	97,573	100,000	90,000	110,000	
110	31822	PICNIC RESERVATIONS	30,948	17,000	29,000	29,000	
110	31823	FACILITY RENTALS	103,526	134,300	80,000	160,000	
110	31824	BALLFIELD, TOURN, SPEC EVENTS	0	1,000	0	0	
110	31825	CONCESSION FACILITY RENTALS	1,500	1,500	3,500	3,500	
110	31880	EXPEDITED PLAN CHECK FIRE	0	0	650	1,000	
110	31881	FIRE AFTER HOURS INSPECTION	0	0	130	500	
<b>General Fund</b>			<b>Subtotal, Charges for Services - City Departments</b>	<b>10,257,901</b>	<b>7,673,508</b>	<b>9,714,705</b>	<b>10,677,530</b>
260	31689	REIMBURSED EXPENSE-MISC	0	0	110	0	
260	31908	BAD DEBT RECOVERY	1,303	1,000	0	0	
260	31911	PENALTIES (DELINQUENTS)	56	0	100,000	136,000	
260	31941	TRASH/RECYCLING CHARGE	7,088,748	7,189,394	7,230,000	7,338,000	
260	31953	REFUSE SET UP FEE	43,288	55,000	36,000	36,000	
<b>General Fund-Refuse/Recycle</b>			<b>Subtotal, Charges for Services - Garbage</b>	<b>7,133,395</b>	<b>7,245,394</b>	<b>7,366,110</b>	<b>7,510,000</b>
<b>General Fund</b>			<b>Subtotal, Charges for Services</b>	<b>17,391,296</b>	<b>14,918,902</b>	<b>17,080,815</b>	<b>18,187,530</b>
110	33001	SERVICES TO OTHER FUNDS	9,357,484	10,026,125	10,026,125	9,707,866	
110	33002	IN LIEU CHARGES TO OTHER FUNDS	313,212	300,000	313,180	314,000	
110	33011	CIP LABOR ABATEMENT	48,444	0	113,000	140,000	
<b>General Fund</b>			<b>Subtotal, Services to Other Funds</b>	<b>9,719,140</b>	<b>10,326,125</b>	<b>10,452,305</b>	<b>10,161,866</b>
110	31630	REIMBURSED EXP - POLICE	101,837	68,000	60,000	60,000	
110	31631	REIMBURSED EXP-PW SERVICE	3,244	5,000	2,120	0	
110	31648	REIMBURSED EXP-LOST BOOKS	4,068	3,000	2,500	2,500	
110	31684	REIMBURSED EXP-LIBRARY	30,687	22,000	19,000	15,000	
110	31701	SALE OF REAL ESTATE	656,552	0	384,000	0	
110	31702	SALE OF SURPLUS PROPERTY	70,917	0	18,000	0	
110	31704	OVERAGES/SHORTAGES	(194)	0	(56)	0	
110	31705	POLICE AUCTION	2,126	2,000	2,870	2,000	
110	31774	REIMBURSED EXPENSE - HR (ECB)	0	0	0	0	
110	31708	MISCELLANEOUS REIMBURSEMENTS	997	500	35	0	
110	31709	DAMAGE RECOVERY	22,509	0	17,000	0	
110	31711	MISCELLANEOUS INCOME/REFUNDS	935,436	410,260	500,000	500,000	
110	31731	DEVELOPMENT AGREEMENTS	350,000	250,000	250,000	75,000	
110	31819	REIMB EXP-PK MAINT	1,402	0	370	0	
110	31905	RETURNED CHECK FEE	6,570	0	1,000	1,000	
110	31908	BAD DEBT RECOVERY	0	0	2,000	0	
110	31920	GAIN ON SALE OF CAPITAL ASSET	15,808	0	0	0	
110	31758	GENERAL FUND TELEPHONE COMMUNICATIONS SRVCS	0	0	0	0	
<b>General Fund</b>			<b>Subtotal, Other Revenue - Undesignated</b>	<b>2,201,958</b>	<b>760,760</b>	<b>1,258,839</b>	<b>655,500</b>
110	31130	PEG FEE (DSG)	260,775	239,076	247,000	249,000	
110	31733	DEVELOPER PAID PUBLIC IMP(DSG)	297,086	0	130,000	200,000	
110	31763	DONATIONS - LIBRARY (DSG)	32,069	30,000	32,000	30,000	
110	31764	DONATIONS - POLICE (DSG)	22,808	0	11,920	0	
110	31765	DONATIONS-ANIMAL CONTROL (DSG)	10,502	0	9,300	0	
110	31776	BILLBOARD REVENUES (DSG)	254,249	340,000	300,000	300,000	
110	31778	SB 1186 ADA COMPLIANCE (DSG)	6,620	6,000	7,000	7,000	
110	31826	POOL FACLTY RENTAL INCOME(DSG)	13,100	17,700	17,700	17,700	
110	31828	DONATIONS-MISC. (DSG)	0	0	225	0	
110	31830	DONATIONS-REC SVCS (DSG)	23,226	0	20,000	25,000	
<b>General Fund</b>			<b>Subtotal, Other Revenue - Designated</b>	<b>920,434</b>	<b>632,776</b>	<b>775,145</b>	<b>828,700</b>
<b>General Fund</b>			<b>Subtotal, Other Revenue</b>	<b>3,122,392</b>	<b>1,393,536</b>	<b>2,033,984</b>	<b>1,484,200</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
110	31503	MOTOR VEHICLE IN LIEU	65,214	0	0	0
110	31505	POST REIMBURSEMENT	33,784	20,000	15,000	20,000
110	31520	REV FROM OTHER GOVT AGENCY-FR	150,362	45,174	158,966	65,858
110	31522	REV FROM OTHER GOVT AGENCY-PO	702,205	932,520	584,800	503,918
110	31540	REVENUE FROM OTHER GOV'T AGENS	9,156	0	0	0
110	31542	FEDERAL GRANT REVENUE	3,670	0	0	0
110	31543	STATE MANDATES REIMBURSEMENT	172,171	0	0	0
110	31555	ABANDONED VEH ABATE/WASTE MGMT	94,545	60,000	66,000	60,000
	<b>General Fund</b>	<b>Subtotal, Intergov'tal Revenue - City Depts</b>	<b>1,231,107</b>	<b>1,057,694</b>	<b>824,766</b>	<b>649,776</b>
260	31540	REVENUE FROM OTHER GOV'T AGENS	117,095	39,000	116,000	42,000
260	31544	STATE GRANT REVENUE (USED OIL BLOCK GRANT)	0	0	0	44,100
	<b>General Fund - Garbage</b>	<b>Subtotal, Intergov'tal Revenue - Garbage</b>	<b>117,095</b>	<b>39,000</b>	<b>116,000</b>	<b>86,100</b>
	<b>General Fund</b>	<b>Subtotal, Intergovernmental Revenue</b>	<b>1,348,202</b>	<b>1,096,694</b>	<b>940,766</b>	<b>735,876</b>
110	31401	INTEREST ON INVESTMENTS	1,334,514	1,132,247	1,475,000	1,049,453
110	31421	OTHER INTEREST INCOME	50,458	49,035	56,000	311,830
110	31422	GASB31 GAIN/LOSS ON INVESTMENT	300,353	0	0	0
110	31423	GAIN OR LOSS INVESTMENT SALE	(252,280)	0	0	0
	<b>General Fund</b>	<b>Subtotal, Investment Earnings</b>	<b>1,433,046</b>	<b>1,181,282</b>	<b>1,531,000</b>	<b>1,361,283</b>
<b>GRAND TOTAL, GENERAL FUND</b>			<b>\$ 134,261,418</b>	<b>\$ 131,190,995</b>	<b>\$ 135,588,853</b>	<b>\$ 136,200,085</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-2.3%</i>	<i>1.0%</i>	<i>0.5%</i>
<b>DEVELOPMENT IMPACT FEES (SPECIAL REVENUE FUND)</b>						
206	31238	DEVELOPMENT IMPACT FEES	152,165	225,246	121,046	115,000
206	31401	INTEREST ON INVESTMENTS	1,085	1,133	1,133	2,260
206	31422	GASB31 GAIN/LOSS ON INVESTMENT	254	0	0	0
206	31423	GAIN OR LOSS INVESTMENT SALE	(291)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Library DIF</b>	<b>153,212</b>	<b>226,379</b>	<b>122,179</b>	<b>117,260</b>
207	31238	DEVELOPMENT IMPACT FEES	17,156	185	5,151	5,000
207	31401	INTEREST ON INVESTMENTS	238	240	240	340
207	31422	GASB31 GAIN/LOSS ON INVESTMENT	63	0	0	0
207	31423	GAIN OR LOSS INVESTMENT SALE	(56)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, Fire Wildland DIF</b>	<b>17,401</b>	<b>425</b>	<b>5,391</b>	<b>5,340</b>
208	31238	DEVELOPMENT IMPACT FEES	90,636	148,082	365,000	214,000
	<b>Development Impact Fees</b>	<b>Subtotal, Temescal Police DIF</b>	<b>90,636</b>	<b>148,082</b>	<b>365,000</b>	<b>214,000</b>
209	31238	DEVELOPMENT IMPACT FEES	130,104	212,344	405,000	218,300
	<b>Development Impact Fees</b>	<b>Subtotal, Temescal Fire DIF</b>	<b>130,104</b>	<b>212,344</b>	<b>405,000</b>	<b>218,300</b>
211	31238	DEVELOPMENT IMPACT FEES	1,267,738	200,000	930,000	200,000
211	31401	INTEREST ON INVESTMENTS	78,837	87,570	87,570	131,400
211	31422	GASB31 GAIN/LOSS ON INVESTMENT	21,949	0	0	0
211	31423	GAIN OR LOSS INVESTMENT SALE	(20,194)	0	0	0
211	31711	MISCELLANEOUS INCOME/REFUNDS	869	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CW Street &amp; Traffic DIF</b>	<b>1,349,198</b>	<b>287,570</b>	<b>1,017,570</b>	<b>331,400</b>
212	31238	DEVELOPMENT IMPACT FEES	192,767	50,000	70,000	50,000
212	31401	INTEREST ON INVESTMENTS	14,331	16,131	16,131	22,500
212	31422	GASB31 GAIN/LOSS ON INVESTMENT	3,954	0	0	0
212	31423	GAIN OR LOSS INVESTMENT SALE	(3,631)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Drainage DIF</b>	<b>207,421</b>	<b>66,131</b>	<b>86,131</b>	<b>72,500</b>
213	31238	DEVELOPMENT IMPACT FEES	140,280	145,302	68,000	61,300
213	31401	INTEREST ON INVESTMENTS	1,968	2,193	2,193	4,100
213	31422	GASB31 GAIN/LOSS ON INVESTMENT	506	0	0	0
213	31423	GAIN OR LOSS INVESTMENT SALE	(695)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Police Facility DIF</b>	<b>142,059</b>	<b>147,495</b>	<b>70,193</b>	<b>65,400</b>
214	31238	DEVELOPMENT IMPACT FEES	449,939	185,002	95,000	81,000
214	31401	INTEREST ON INVESTMENTS	4,423	4,593	4,593	7,100
214	31422	GASB31 GAIN/LOSS ON INVESTMENT	1,427	0	0	0

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals FY2014-15	Budget FY2015-16	Projected FY2015-16	Budget FY2016-17
214	31423	GAIN OR LOSS INVESTMENT SALE	(1,133)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Fire Facility DIF</b>	<b>454,655</b>	<b>189,595</b>	<b>99,593</b>	<b>88,100</b>
215	31238	DEVELOPMENT IMPACT FEES	82,554	141,918	50,000	43,500
215	31401	INTEREST ON INVESTMENTS	1,650	1,547	1,547	3,100
215	31422	GASB31 GAIN/LOSS ON INVESTMENT	490	0	0	0
215	31423	GAIN OR LOSS INVESTMENT SALE	(410)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Public Mtg Facility DIF</b>	<b>84,284</b>	<b>143,465</b>	<b>51,547</b>	<b>46,600</b>
216	31238	DEVELOPMENT IMPACT FEES	50,100	87,885	31,000	45,500
216	31401	INTEREST ON INVESTMENTS	1,085	1,031	1,031	2,000
216	31422	GASB31 GAIN/LOSS ON INVESTMENT	319	0	0	0
216	31423	GAIN OR LOSS INVESTMENT SALE	(270)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, Aquatic Center DIF</b>	<b>51,234</b>	<b>88,916</b>	<b>32,031</b>	<b>47,500</b>
217	31238	DEVELOPMENT IMPACT FEES	3,292,462	5,875,995	2,347,000	2,542,000
217	31401	INTEREST ON INVESTMENTS	42,583	39,860	39,860	82,000
217	31422	GASB31 GAIN/LOSS ON INVESTMENT	12,386	0	0	0
217	31423	GAIN OR LOSS INVESTMENT SALE	(10,533)	0	0	0
217	31711	MISCELLANEOUS INCOME/REFUNDS	2,670	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, CWSC Parks &amp; Open Space DIF</b>	<b>3,339,568</b>	<b>5,915,855</b>	<b>2,386,860</b>	<b>2,624,000</b>
261	31401	INTEREST ON INVESTMENTS	16,112	19,079	19,079	24,800
261	31422	GASB31 GAIN/LOSS ON INVESTMENT	4,316	0	0	0
261	31423	GAIN OR LOSS INVESTMENT SALE	(4,164)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, So. Corona Thoroughfare DIF</b>	<b>16,264</b>	<b>19,079</b>	<b>19,079</b>	<b>24,800</b>
274	31238	DEVELOPMENT IMPACT FEES	53,359	35,000	4,460	35,000
274	31401	INTEREST ON INVESTMENTS	14,240	16,849	16,849	22,100
274	31422	GASB31 GAIN/LOSS ON INVESTMENT	3,859	0	0	0
274	31423	GAIN OR LOSS INVESTMENT SALE	(3,670)	0	0	0
	<b>Development Impact Fees</b>	<b>Subtotal, So. Corona Landscaping DIF</b>	<b>67,787</b>	<b>51,849</b>	<b>21,309</b>	<b>57,100</b>
288	31713	PARK DEDICATION FEES (QUIMBY FEES)	177,912	1,483,024	12,700	0
	<b>Development Impact Fees</b>	<b>Subtotal, Park Development DIF</b>	<b>177,912</b>	<b>1,483,024</b>	<b>12,700</b>	<b>0</b>
289	31421	OTHER INTEREST INCOME	10,419	8,503	10,000	10,000
289	31743	DWELLING DEVELOPMENT TAX	801,600	416,640	330,240	200,000
	<b>Development Impact Fees</b>	<b>Subtotal, Dwelling Development Tax</b>	<b>812,019</b>	<b>425,143</b>	<b>340,240</b>	<b>210,000</b>
<b>GRAND TOTAL, DEVELOPMENT IMPACT FEES</b>			<b>\$ 7,093,754</b>	<b>\$ 9,405,352</b>	<b>\$ 5,034,823</b>	<b>\$ 4,122,300</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>32.6%</i>	<i>-29.0%</i>	<i>-18.1%</i>
<b>GAS TAX (SPECIAL REVENUE FUND)</b>						
222	31401	INTEREST ON INVESTMENTS	42,487	49,180	49,180	57,700
222	31422	GASB31 GAIN/LOSS ON INVESTMENT	12,180	0	0	0
222	31423	GAIN OR LOSS INVESTMENT SALE	(10,769)	0	0	0
222	31537	STATE GAS TAX - 2107	0	0	0	1,390,000
222	31538	STATE GAS TAX - 2107.5	0	0	0	10,000
222	31539	STATE GAS TAX - 2106	537,017	473,000	478,195	493,500
222	31570	STATE GAS TAX - 2105	861,957	800,000	971,028	1,001,099
222	31573	STATE GAS TAX - PROP 42 HUTA REPLCMT	1,473,116	720,000	747,476	378,100
222	31711	MISCELLANEOUS INCOME/REFUNDS	1,672	0	0	0
222	33011	CIP LABOR ABATEMENT	9,019	40,000	12,525	0
	<b>Gas Tax</b>	<b>Subtotal, Gas Tax</b>	<b>2,926,679</b>	<b>2,082,180</b>	<b>2,258,404</b>	<b>3,330,399</b>
225	31537	STATE GAS TAX - 2107	1,103,146	1,095,100	1,390,000	0
225	31538	STATE GAS TAX - 2107.5	10,000	10,000	10,000	0
225	31401	INTEREST ON INVESTMENTS	2,171	1,460	0	0
225	31423	GAIN OR LOSS INVESTMENT SALE	(661)	0	0	0
	<b>Gas Tax</b>	<b>Subtotal, Gas Tax - Section 2107</b>	<b>1,114,656</b>	<b>1,106,560</b>	<b>1,400,000</b>	<b>0</b>
<b>GRAND TOTAL, GAS TAX</b>			<b>\$ 4,041,335</b>	<b>\$ 3,188,740</b>	<b>\$ 3,658,404</b>	<b>\$ 3,330,399</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-21.1%</i>	<i>-9.5%</i>	<i>-9.0%</i>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
<b>RIDESHARE TRIP REDUCTION (SPECIAL REVENUE FUND)</b>						
224	31401	INTEREST ON INVESTMENTS	3,148	5,089	5,089	6,000
224	31422	GASB31 GAIN/LOSS ON INVESTMENT	697	0	0	0
224	31423	GAIN OR LOSS INVESTMENT SALE	(746)	0	0	0
224	31506	TRIP REDUCTION-CLEAN AIR GRANT	197,437	200,000	200,000	200,000
<b>Trip Reduction - Rideshare</b>		<b>Subtotal, Rideshare Trip Reduction</b>	<b>200,537</b>	<b>205,089</b>	<b>205,089</b>	<b>206,000</b>
<b>GRAND TOTAL, RIDESHARE TRIP REDUCTION PROGRAMS</b>			<b>\$ 200,537</b>	<b>\$ 205,089</b>	<b>\$ 205,089</b>	<b>\$ 206,000</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>2.3%</i>	<i>2.3%</i>	<i>0.4%</i>
<b>MEASURE A (SPECIAL REVENUE FUND)</b>						
227	31401	INTEREST ON INVESTMENTS	108,030	121,934	121,934	75,700
227	31422	GASB31 GAIN/LOSS ON INVESTMENT	27,178	0	0	0
227	31423	GAIN OR LOSS INVESTMENT SALE	(30,127)	0	0	0
227	31525	MEASURE A ENTITLEMENTS	3,623,020	3,776,000	3,776,000	4,146,000
227	31540	REVENUE FROM OTHER GOV'T AGENS (MARA)	4,161,268	24,772,449	12,000,000	0
227	31544	STATE GRANT REVENUE	24,966	0	0	0
227	31708	MISCELLANEOUS REIMBURSEMENTS	20,234	0	0	0
<b>Measure A</b>		<b>Subtotal, Measure A</b>	<b>7,934,570</b>	<b>28,670,383</b>	<b>15,897,934</b>	<b>4,221,700</b>
<b>GRAND TOTAL, MEASURE A</b>			<b>\$ 7,934,570</b>	<b>\$ 28,670,383</b>	<b>\$ 15,897,934</b>	<b>\$ 4,221,700</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>261.3%</i>	<i>100.4%</i>	<i>-73.4%</i>
<b>ASSET FORFEITURE (SPECIAL REVENUE FUND)</b>						
250	31401	INTEREST ON INVESTMENTS	1,937	2,610	2,610	2,800
250	31422	GASB31 GAIN/LOSS ON INVESTMENT	471	0	0	0
250	31423	GAIN OR LOSS INVESTMENT SALE	(601)	0	0	0
250	31653	FEDERAL - ASSET FORFEITURE	33,619	0	134,378	0
250	31688	ASSET FORFEITURE	9,484	0	4,180	0
<b>Asset Forfeiture - Police</b>		<b>Subtotal, Asset Forfeiture - Police</b>	<b>44,911</b>	<b>2,610</b>	<b>141,168</b>	<b>2,800</b>
<b>GRAND TOTAL, ASSET FORFEITURE</b>			<b>\$ 44,911</b>	<b>\$ 2,610</b>	<b>\$ 141,168</b>	<b>\$ 2,800</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-94.2%</i>	<i>214.3%</i>	<i>-98.0%</i>
<b>SPECIAL TAXING DISTRICT (SPECIAL REVENUE FUND)</b>						
218	31123	SPECIAL ASSESSMENTS	134,069	140,223	140,223	141,644
218	31401	INTEREST ON INVESTMENTS	2,725	2,811	2,811	4,330
218	31406	MISC RENTAL/LEASE INCOME	800	500	500	800
218	31422	GASB31 GAIN/LOSS ON INVESTMENT	811	0	0	0
218	31423	GAIN OR LOSS INVESTMENT SALE	(698)	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, Corona Mall BID</b>	<b>137,708</b>	<b>143,534</b>	<b>143,534</b>	<b>146,774</b>
246	31123	SPECIAL ASSESSMENTS	42,199	43,124	43,124	41,038
246	31401	INTEREST ON INVESTMENTS	3,844	4,184	4,184	10,900
246	31422	GASB31 GAIN/LOSS ON INVESTMENT	1,060	0	0	0
246	31423	GAIN OR LOSS INVESTMENT SALE	(950)	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, CFD 2000-1 - Eagle Glen II</b>	<b>46,154</b>	<b>47,308</b>	<b>47,308</b>	<b>51,938</b>
247	31123	SPECIAL ASSESSMENTS	106,605	108,797	108,797	114,077
247	31401	INTEREST ON INVESTMENTS	1,707	1,730	1,730	2,400
247	31422	GASB31 GAIN/LOSS ON INVESTMENT	492	0	0	0
247	31423	GAIN OR LOSS INVESTMENT SALE	(477)	0	0	0
247	31609	OTHER APPLICATION FEES	0	0	3,810	0
247	31711	MISCELLANEOUS INCOME/REFUNDS	97	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, CFD 2002-2</b>	<b>108,423</b>	<b>110,527</b>	<b>114,337</b>	<b>116,477</b>
248	31123	SPECIAL ASSESSMENTS	407,814	404,305	404,305	415,433
248	31401	INTEREST ON INVESTMENTS	4,638	3,995	3,995	4,700
248	31422	GASB31 GAIN/LOSS ON INVESTMENT	1,485	0	0	0
248	31423	GAIN OR LOSS INVESTMENT SALE	(1,218)	0	0	0
248	31609	OTHER APPLICATION FEES	0	0	1,955	0
<b>Special Taxing District</b>		<b>Subtotal, CFD 91-1</b>	<b>412,719</b>	<b>408,300</b>	<b>410,255</b>	<b>420,133</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
249	31123	SPECIAL ASSESSMENTS	1,637,228	1,630,010	1,630,010	985,803
249	31401	INTEREST ON INVESTMENTS	43,312	43,682	43,682	49,200
249	31422	GASB31 GAIN/LOSS ON INVESTMENT	12,951	0	0	0
249	31423	GAIN OR LOSS INVESTMENT SALE	(11,051)	0	0	0
249	31609	OTHER APPLICATION FEES	1,955	0	0	0
249	31711	MISCELLANEOUS INCOME/REFUNDS	1,523	0	346	0
249	33011	CIP LABOR ABATEMENT	479	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, CFD 2001-1</b>	<b>1,686,397</b>	<b>1,673,692</b>	<b>1,674,038</b>	<b>1,035,003</b>
251	31123	SPECIAL ASSESSMENTS	63,277	64,387	64,387	22,899
251	31401	INTEREST ON INVESTMENTS	2,315	2,535	2,535	3,700
251	31422	GASB31 GAIN/LOSS ON INVESTMENT	665	0	0	0
251	31423	GAIN OR LOSS INVESTMENT SALE	(603)	0	0	0
251	31711	MISCELLANEOUS INCOME/REFUNDS	97	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, CFD 2002-3</b>	<b>65,751</b>	<b>66,922</b>	<b>66,922</b>	<b>26,599</b>
252	31123	SPECIAL ASSESSMENTS	279,250	266,308	266,308	264,435
252	31401	INTEREST ON INVESTMENTS	6,109	6,066	6,066	8,900
252	31422	GASB31 GAIN/LOSS ON INVESTMENT	1,867	0	0	0
252	31423	GAIN OR LOSS INVESTMENT SALE	(1,557)	0	0	0
252	31609	OTHER APPLICATION FEES	1,955	0	0	0
252	31709	DAMAGE RECOVERY	1	0	53	0
252	31711	MISCELLANEOUS INCOME/REFUNDS	267	0	180	0
252	33011	CIP LABOR ABATEMENT	332	0	261	0
<b>Special Taxing District</b>		<b>Subtotal, LMD 2003-1 Lighting</b>	<b>288,224</b>	<b>272,374</b>	<b>272,868</b>	<b>273,335</b>
253	31123	SPECIAL ASSESSMENTS	88,871	90,000	90,000	38,289
253	31401	INTEREST ON INVESTMENTS	1,027	674	674	2,000
253	31422	GASB31 GAIN/LOSS ON INVESTMENT	393	0	0	0
253	31423	GAIN OR LOSS INVESTMENT SALE	(236)	0	0	0
<b>Special Taxing District</b>		<b>Subtotal, CFD/LMD 2011-1 Landscape</b>	<b>90,055</b>	<b>90,674</b>	<b>90,674</b>	<b>40,289</b>
446	31123	SPECIAL ASSESSMENTS	2,077,559	2,000,000	2,000,000	2,028,279
446	31401	INTEREST ON INVESTMENTS	1,416	0	0	0
446	31422	GASB31 GAIN/LOSS ON INVESTMENT	1,080	0	0	0
446	31423	GAIN OR LOSS INVESTMENT SALE	(136)	0	0	0
446	31658	RIVERSIDE CO SIGNAL MAINTENANC	6,239	3,000	3,000	3,000
446	31659	NORCO SIGNAL MAINTENANCE	5,920	4,000	4,000	4,000
446	31689	REIMBURSED EXPENSE-MISC	613	0	0	0
446	31709	DAMAGE RECOVERY	23,136	25,000	36,590	0
446	31711	MISCELLANEOUS INCOME/REFUNDS	4,575	0	3,271	0
446	33011	CIP LABOR ABATEMENT	1,539	0	9,925	0
<b>Special Taxing District</b>		<b>Subtotal, LMD 84-1 Streetlights</b>	<b>2,121,941</b>	<b>2,032,000</b>	<b>2,056,786</b>	<b>2,035,279</b>
448	31123	SPECIAL ASSESSMENTS	4,522,192	0	0	0
448	31401	INTEREST ON INVESTMENTS	60,924	0	0	0
448	31422	GASB31 GAIN/LOSS ON INVESTMENT	19,046	0	0	0
448	31423	GAIN OR LOSS INVESTMENT SALE	(16,026)	0	0	0
448	31709	DAMAGE RECOVERY	1,961	0	0	0
448	31711	MISCELLANEOUS INCOME/REFUNDS	10,354	0	1,243	0
448	33011	CIP LABOR ABATEMENT	15,517	0	3,578	0
<b>Special Taxing District</b>		<b>Subtotal, LMD 84-2 (Retired, now Zones)</b>	<b>4,613,967</b>	<b>0</b>	<b>4,821</b>	<b>0</b>
455	31123	SPECIAL ASSESSMENTS	0	81,084	81,084	81,084
455	31401	INTEREST ON INVESTMENTS	0	1,200	1,200	1,200
<b>Special Taxing District</b>		<b>Subtotal, LMD 84-2 Landscape Zone 2</b>	<b>0</b>	<b>82,284</b>	<b>82,284</b>	<b>82,284</b>
456	31123	SPECIAL ASSESSMENTS	0	85,334	85,334	87,894
456	31401	INTEREST ON INVESTMENTS	0	524	524	1,600
<b>Special Taxing District</b>		<b>Subtotal, LMD 84-2 Landscape Zone 4</b>	<b>0</b>	<b>85,858</b>	<b>85,858</b>	<b>89,494</b>
457	31123	SPECIAL ASSESSMENTS	0	300,410	300,410	300,410
457	31401	INTEREST ON INVESTMENTS	0	4,613	4,613	2,400
<b>Special Taxing District</b>		<b>Subtotal, LMD 84-2 Landscape Zone 6</b>	<b>0</b>	<b>305,023</b>	<b>305,023</b>	<b>302,810</b>

# SCHEDULE OF ESTIMATED REVENUE

			Actuals	Budget	Projected	Budget
FUND	OBJECT	DESCRIPTION	FY2014-15	FY2015-16	FY2015-16	FY2016-17
458	31123	SPECIAL ASSESSMENTS	0	78,793	78,793	78,793
458	31401	INTEREST ON INVESTMENTS	0	735	735	7,200
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 7</b>	<b>0</b>	<b>79,528</b>	<b>79,528</b>	<b>85,993</b>
460	31123	SPECIAL ASSESSMENTS	0	1,847,656	1,847,656	1,986,477
460	31401	INTEREST ON INVESTMENTS	0	26,228	26,228	32,801
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 10</b>	<b>0</b>	<b>1,873,884</b>	<b>1,873,884</b>	<b>2,019,278</b>
461	31123	SPECIAL ASSESSMENTS	0	555,362	555,362	471,828
461	31401	INTEREST ON INVESTMENTS	0	4,913	4,913	9,222
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 14</b>	<b>0</b>	<b>560,275</b>	<b>560,275</b>	<b>481,050</b>
462	31123	SPECIAL ASSESSMENTS	0	40,969	40,969	34,215
462	31401	INTEREST ON INVESTMENTS	0	317	317	5,835
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 15</b>	<b>0</b>	<b>41,286</b>	<b>41,286</b>	<b>40,050</b>
463	31123	SPECIAL ASSESSMENTS	0	22,000	22,000	22,000
463	31401	INTEREST ON INVESTMENTS	0	245	245	1,620
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 17</b>	<b>0</b>	<b>22,245</b>	<b>22,245</b>	<b>23,620</b>
464	31123	SPECIAL ASSESSMENTS	0	35,980	35,980	35,980
464	31401	INTEREST ON INVESTMENTS	0	435	435	3,609
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 18</b>	<b>0</b>	<b>36,415</b>	<b>36,415</b>	<b>39,589</b>
468	31123	SPECIAL ASSESSMENTS	0	465,570	465,570	465,696
468	31401	INTEREST ON INVESTMENTS	0	6,967	0	0
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 19</b>	<b>0</b>	<b>472,537</b>	<b>465,570</b>	<b>465,696</b>
470	31123	SPECIAL ASSESSMENTS	0	1,013,182	1,013,182	1,031,848
470	31401	INTEREST ON INVESTMENTS	0	9,373	9,373	5,468
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 20</b>	<b>0</b>	<b>1,022,555</b>	<b>1,022,555</b>	<b>1,037,316</b>
471	31123	SPECIAL ASSESSMENTS	0	4,147	4,147	4,147
471	31401	INTEREST ON INVESTMENTS	0	66	66	155
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2 Landscape Zone 1</b>	<b>0</b>	<b>4,213</b>	<b>4,213</b>	<b>4,302</b>
	<b>Special Taxing District</b>	<b>Subtotal, LMD 84-2, All Zones</b>	<b>4,613,967</b>	<b>4,586,103</b>	<b>4,583,957</b>	<b>4,671,482</b>
472	31401	INTEREST ON INVESTMENTS	0	0	0	931
472	31423	GAIN OR LOSS INVESTMENT SALE	0	0	0	0
	<b>Special Taxing District</b>	<b>Subtotal, CFD 2016-2 Terrassa</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>931</b>
473	31401	INTEREST ON INVESTMENTS	0	0	0	1,063
473	31610	HOA/ST LIGHTS EAGLE GLEN	0	0	109,000	109,000
	<b>Special Taxing District</b>	<b>Subtotal, Eagle Glen HOA Streetlights</b>	<b>0</b>	<b>0</b>	<b>109,000</b>	<b>110,063</b>
<b>GRAND TOTAL, SPECIAL TAXING DISTRICTS</b>			<b>\$ 9,571,339</b>	<b>\$ 9,431,434</b>	<b>\$ 9,569,679</b>	<b>\$ 8,928,303</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-1.5%</i>	<i>0.0%</i>	<i>-6.7%</i>
<b>OTHER GRANTS &amp; ENDOWMENTS (SPECIAL REVENUE FUND)</b>						
231	31401	INTEREST ON INVESTMENTS	1,884	2,770	2,770	3,800
231	31422	GASB31 GAIN/LOSS ON INVESTMENT	243	0	0	0
231	31423	GAIN OR LOSS INVESTMENT SALE	(455)	0	0	0
231	31540	REVENUE FROM OTHER GOV'T AGENS	296,097	251,302	371,273	250,544
	<b>Grants &amp; Endowments</b>	<b>Subtotal, Cal COPS Grants</b>	<b>297,769</b>	<b>254,072</b>	<b>374,043</b>	<b>254,344</b>
411	31540	REVENUE FROM OTHER GOV'T AGENS	171,566	190,765	170,714	63,930
411	31711	MISCELLANEOUS INCOME/REFUNDS	453	0	3,651	0
	<b>Grants &amp; Endowments</b>	<b>Subtotal, US Department of Justice Grants</b>	<b>172,019</b>	<b>190,765</b>	<b>174,365</b>	<b>63,930</b>
422	31401	INTEREST ON INVESTMENTS	2,828	3,579	3,579	3,500
422	31422	GASB31 GAIN/LOSS ON INVESTMENT	741	0	0	0
422	31423	GAIN OR LOSS INVESTMENT SALE	(775)	0	0	0
422	31620	ADMINISTRATIVE TOW FEE	225,635	227,000	200,000	200,000
422	31630	REIMBURSED EXP - POLICE	498	0	0	0
	<b>Grants &amp; Endowments</b>	<b>Subtotal, Traffic Offender</b>	<b>228,928</b>	<b>230,579</b>	<b>203,579</b>	<b>203,500</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
442	31401	INTEREST ON INVESTMENTS	296	278	0	500
442	31422	GASB31 GAIN/LOSS ON INVESTMENT	65	0	0	0
442	31423	GAIN OR LOSS INVESTMENT SALE	(73)	0	0	0
442	31540	REVENUE FROM OTHER GOV'T AGENS	21,450	0	26,911	26,911
<b>Grants &amp; Endowments</b>		<b>Subtotal, Adult &amp; Family Literacy Grant</b>	<b>21,738</b>	<b>278</b>	<b>26,911</b>	<b>27,411</b>
444	31401	INTEREST ON INVESTMENTS	172	0	0	0
444	31422	GASB31 GAIN/LOSS ON INVESTMENT	135	0	0	0
444	31423	GAIN OR LOSS INVESTMENT SALE	5	0	0	0
<b>Grants &amp; Endowments</b>		<b>Subtotal, Used Oil Block Grant (Retired)</b>	<b>313</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL, OTHER GRANTS &amp; ENDOWMENTS</b>			<b>\$ 720,766</b>	<b>\$ 675,694</b>	<b>\$ 778,898</b>	<b>\$ 549,185</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-6.3%</i>	<i>8.1%</i>	<i>-29.5%</i>

## DEBT SERVICE FUNDS

349	31123	SPECIAL ASSESSMENTS	79,649	1,650,000	0	0
349	31401	INTEREST ON INVESTMENTS	1,130	1,752	0	0
349	31422	GASB31 GAIN/LOSS ON INVESTMENT	481	0	0	0
349	31423	GAIN OR LOSS INVESTMENT SALE	(438)	0	0	0
<b>Debt Service Fund</b>		<b>Subtotal, Assessment District</b>	<b>80,822</b>	<b>1,651,752</b>	<b>0</b>	<b>0</b>
388	31401	INTEREST ON INVESTMENTS	18,842	19,000	19,000	19,100
388	31406	MISC RENTAL/LEASE INCOME	2,380,368	2,380,368	0	0
376	31401	INTEREST ON INVESTMENTS	2	0	0	0
376	31406	MISC RENTAL/LEASE INCOME	993,037	0	0	0
<b>Debt Service Fund</b>		<b>Subtotal, Public Financing Authority</b>	<b>3,392,249</b>	<b>2,399,368</b>	<b>19,000</b>	<b>19,100</b>
<b>GRAND TOTAL, DEBT SERVICE FUND</b>			<b>\$ 3,473,071</b>	<b>\$ 4,051,120</b>	<b>\$ 19,000</b>	<b>\$ 19,100</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>16.6%</i>	<i>-99.5%</i>	<i>0.5%</i>

## CAPITAL PROJECT FUNDS

245	31237	NPDES DISCHARGE PERMIT	711,178	600,000	650,000	682,000
245	31241	WATER QUALITY MANAGEMENT	51,001	30,000	60,000	69,000
245	31401	INTEREST ON INVESTMENTS	163	0	0	0
245	31423	GAIN OR LOSS INVESTMENT SALE	15	0	0	0
245	31689	REIMBURSED EXPENSE-MISC	202	0	0	0
245	31709	DAMAGE RECOVERY	300	0	337	0
245	31711	MISCELLANEOUS INCOME/REFUNDS	1,930	0	674	0
245	33001	SERVICES TO OTHER FUNDS	127,337	353,639	353,639	237,425
245	33011	CIP LABOR ABATEMENT	44	0	11,364	0
<b>Planned Local Drainage</b>		<b>Subtotal, National Pollutant Discharge (NPDES)</b>	<b>892,170</b>	<b>983,639</b>	<b>1,076,014</b>	<b>988,425</b>
291	31401	INTEREST ON INVESTMENTS	50,438	61,666	61,666	31,500
291	31422	GASB31 GAIN/LOSS ON INVESTMENT	11,274	0	0	0
291	31423	GAIN OR LOSS INVESTMENT SALE	(13,290)	0	0	0
291	31711	MISCELLANEOUS INCOME/REFUNDS	1,009,235	250,000	250,000	3,750,000
291	31755	HIP/OOR PAYMENT	104,042	75,000	45,000	60,000
291	31756	HOAP/FTHB PAYMENT	72,954	40,000	156,125	100,000
291	33011	CIP LABOR ABATEMENT	882	0	0	0
<b>Low Mod Income Housing</b>		<b>Subtotal, Low Moderate Income Housing Asset</b>	<b>1,235,535</b>	<b>426,666</b>	<b>512,791</b>	<b>3,941,500</b>
431	31548	HUD REIMBURSEMENT	1,189,446	1,270,917	755,000	1,294,813
431	31711	MISCELLANEOUS INCOME/REFUNDS	22,800	0	0	0
<b>Housing &amp; Urban Dev (HUD)</b>		<b>Subtotal, Community Development Block Grant</b>	<b>1,212,246</b>	<b>1,270,917</b>	<b>755,000</b>	<b>1,294,813</b>
432	31548	HUD REIMBURSEMENT	20,302	288,689	430,000	295,407
432	31711	MISCELLANEOUS INCOME/REFUNDS	56,961	0	0	0
432	31756	HOAP/FTHB PAYMENT	40,276	0	178,300	0
<b>Housing &amp; Urban Dev (HUD)</b>		<b>Subtotal, Home Investment Partnership Grants</b>	<b>117,539</b>	<b>288,689</b>	<b>608,300</b>	<b>295,407</b>
<b>Housing &amp; Urban Dev (HUD)</b>		<b>Subtotal, HUD Grants</b>	<b>1,329,785</b>	<b>1,559,606</b>	<b>1,363,300</b>	<b>1,590,220</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
478	31540	REVENUE FROM OTHER GOV'T AGENS	18,776	4,000,000	979,451	0
	<b>Public Facility Project</b>	<b>Subtotal, TUMF - Riverside County</b>	<b>18,776</b>	<b>4,000,000</b>	<b>979,451</b>	<b>0</b>
479	31540	REVENUE FROM OTHER GOV'T AGENS	644,899	1,000,000	3,362,549	1,000,000
	<b>Public Facility Project</b>	<b>Subtotal, TUMF - Western Riverside COG</b>	<b>644,899</b>	<b>1,000,000</b>	<b>3,362,549</b>	<b>1,000,000</b>
	<b>Public Facility Project</b>	<b>Subtotal, Public Facility Project</b>	<b>663,675</b>	<b>5,000,000</b>	<b>4,342,000</b>	<b>1,000,000</b>
243	31401	INTEREST ON INVESTMENTS	(64)	0	0	0
243	31422	GASB31 GAIN/LOSS ON INVESTMENT	(12)	0	0	0
243	31529	RCFCD REIMBURSEMENT	51,120	0	0	0
243	31540	REVENUE FROM OTHER GOV'T AGENS	1,402,693	1,456,252	1,456,252	0
243	31542	FEDERAL GRANT REVENUE	3,254,742	2,132,645	2,132,645	0
243	31544	STATE GRANT REVENUE	7,063,978	8,627,622	8,627,622	0
243	31545	CMAQ REIMBURSEMENT	(39,800)	0	0	0
243	31575	STP REIMBURSEMENT	(15)	0	0	0
	<b>Other Grants</b>	<b>Subtotal, PW Transportation Capital Grants</b>	<b>11,732,643</b>	<b>12,216,519</b>	<b>12,216,519</b>	<b>0</b>
244	31401	INTEREST ON INVESTMENTS	2	2	0	2
	<b>SB 821 Transportation Grant</b>	<b>Subtotal, SB 821 Transportation Grant</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>
415	31401	INTEREST ON INVESTMENTS	126	204	204	130
415	31422	GASB31 GAIN/LOSS ON INVESTMENT	19	0	0	0
415	31423	GAIN OR LOSS INVESTMENT SALE	(35)	0	0	0
415	31540	REVENUE FROM OTHER GOV'T AGENS	41,000	10,000	7,000	66,532
	<b>Other Grants</b>	<b>Subtotal, Library - Other Grants</b>	<b>41,110</b>	<b>10,204</b>	<b>7,204</b>	<b>66,662</b>
445	31401	INTEREST ON INVESTMENTS	16	19	19	30
445	31422	GASB31 GAIN/LOSS ON INVESTMENT	4	0	0	0
445	31423	GAIN OR LOSS INVESTMENT SALE	(4)	0	0	0
	<b>Other Grants</b>	<b>Subtotal, Bicycle Transportation Grants</b>	<b>16</b>	<b>19</b>	<b>19</b>	<b>30</b>
480	31522	REV FROM OTHER GOVT AGENCY-PO	79,444	84,500	84,500	0
480	31523	REV FROM OTHER GOVT AGENCY-P&CS	(300)	0	0	0
480	31548	HUD REIMBURSEMENT	5,450	0	0	0
	<b>Other Capital Grants</b>	<b>Subtotal, Other Capital Reimbursement Grants</b>	<b>84,594</b>	<b>84,500</b>	<b>84,500</b>	<b>0</b>
	<b>Other Grants</b>	<b>Subtotal, Other Grants</b>	<b>11,858,364</b>	<b>12,311,244</b>	<b>12,308,242</b>	<b>66,694</b>
<b>GRAND TOTAL, CAPITAL PROJECT FUND</b>			<b>\$ 15,979,528</b>	<b>\$ 20,281,155</b>	<b>\$ 19,602,347</b>	<b>\$ 7,586,839</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>26.9%</i>	<i>22.7%</i>	<i>-61.3%</i>

## WATER UTILITY FUND

453	31401	INTEREST ON INVESTMENTS	3,210	0	5,889	5,889
453	31711	MISCELLANEOUS INCOME / REVENUE	0	0	113	113
	<b>Water Utility Fund</b>	<b>Subtotal, 2012 Water Rev Bonds Project</b>	<b>3,210</b>	<b>0</b>	<b>6,002</b>	<b>6,002</b>
507	31401	INTEREST ON INVESTMENTS	92,663	87,064	87,064	165,500
507	31421	OTHER INTEREST INCOME	609	610	0	0
507	31422	GASB31 GAIN/LOSS ON INVESTMENT	34,910	0	0	0
507	31423	GAIN OR LOSS INVESTMENT SALE	(18,795)	0	0	0
507	31544	STATE GRANT REVENUE	0	0	1,300,000	6,350,400
507	31744	CAPACITY FEES	3,808	5,000	3,800	4,000
507	31770	PREMIUM ON SALE OF BOND	51,861	51,861	0	0
507	31903	PERMITS AND FEES	0	20,000	0	0
507	31906	SERVICE INSTALLATION	0	150,000	0	0
507	31925	WATER SUPPLY FEE	4,029,526	4,186,294	1,519,000	1,900,000
	<b>Water Utility Fund</b>	<b>Subtotal, Water Utility - Capacity Fees</b>	<b>4,194,583</b>	<b>4,500,829</b>	<b>2,909,864</b>	<b>8,419,900</b>
570	31401	INTEREST ON INVESTMENTS	238,095	274,618	274,618	281,000
570	31406	MISC RENTAL/LEASE INCOME	365,119	300,000	432,800	450,000
570	31422	GASB31 GAIN/LOSS ON INVESTMENT	51,429	0	0	0
570	31423	GAIN OR LOSS INVESTMENT SALE	(61,175)	0	0	0
570	31540	REVENUE FROM OTHER GOV'T AGENS	872,922	0	538,418	558,150
570	31542	FEDERAL GRANT REVENUE	301,055	0	0	0

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
570	31689	REIMBURSED EXPENSE-MISC	444	0	7,000	0
570	31702	SALE OF SURPLUS PROPERTY	157	0	20,000	0
570	31704	CASHIER'S OVER & SHORTS	(74)	0	5,700	0
570	31708	MISCELLANEOUS REIMBURSEMENTS	111,980	10,000	760,000	10,000
570	31709	DAMAGE RECOVERY	38,538	25,000	38,000	25,000
570	31711	MISCELLANEOUS INCOME/REFUNDS	211,100	100,000	257,000	250,000
570	31761	MWD-LOCAL RESOURCE PROJECT	1,000,000	1,000,000	1,000,000	1,000,000
570	31770	PREMIUM ON SALE OF BOND	36,714	0	0	0
570	31901	WATER SALES COMMERCIAL	31,314,118	35,300,000	26,632,200	29,562,000
570	31903	PERMITS AND FEES	232,637	180,000	175,800	175,000
570	31905	RETURNED CHECK FEE	11,287	12,000	28,200	28,500
570	31906	SERVICE INSTALLATION	268,415	10,000	103,900	257,000
570	31907	CUSTOMER CONTRIBUTIONS	131	0	50	0
570	31908	BAD DEBT RECOVERY	2,585	5,000	4,000	5,100
570	31910	MISCELLANEOUS SERVICES	333,403	250,000	289,000	290,000
570	31911	PENALTIES	175,158	350,000	388,400	400,000
570	31914	NEW ACCOUNT SET-UP FEE	161,200	200,000	177,700	180,000
570	31915	FINAL NOTICE FEES	121,564	225,000	377,000	380,000
570	31916	READY TO SERVE CHARGE	15,791,142	16,000,000	15,873,000	17,318,000
570	31925	WATER SUPPLY FEE	20,096	0	0	0
570	31927	CONTRIBUTED CAPITAL ASSETS	2,968,081	0	0	0
570	33001	SERVICES TO OTHER FUNDS	198,004	140,000	140,000	218,755
570	33011	CIP LABOR ABATEMENT	99,460	60,000	60,000	60,000
570	33100	CONTRA PENSION EXP-GASB 68	27,874	0	0	0
<b>Water Utility Fund</b>		<b>Subtotal, Water Utility - Operating</b>	<b>54,891,460</b>	<b>54,441,618</b>	<b>47,582,786</b>	<b>51,448,505</b>
<b>GRAND TOTAL, WATER UTILITY</b>			<b>\$ 59,089,252</b>	<b>\$ 58,942,447</b>	<b>\$ 50,498,652</b>	<b>\$ 59,874,407</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-0.2%</i>	<i>-14.5%</i>	<i>18.6%</i>

## RECLAIMED WATER UTILITY FUND

567	31401	INTEREST ON INVESTMENTS	53,631	83,090	83,090	55,900
567	31422	GASB31 GAIN/LOSS ON INVESTMENT	10,073	0	0	0
567	31423	GAIN OR LOSS INVESTMENT SALE	(18,595)	0	0	0
567	31529	RCFCD REIMBURSEMENT	830,620	0	666,750	1,500,000
567	31540	REVENUE FROM OTHER GOV'T AGENS	0	0	1,771,800	0
567	31542	FEDERAL AND STATE GRANT REVENUE	316,860	0	735,620	2,888,420
567	31709	DAMAGE RECOVERY	171	0	6	0
567	31901	WATER SALES COMMERCIAL	2,846,679	2,615,000	3,544,500	3,580,000
567	31911	PENALTIES	0	0	942	0
567	31916	READY TO SERVE CHARGE	333,797	322,830	395,100	381,285
567	33011	CIP LABOR ABATEMENT	6,599	0	0	0
<b>Reclaimed Water Utility</b>		<b>Subtotal, Reclaimed Water Utility - Operating</b>	<b>4,379,835</b>	<b>3,020,920</b>	<b>7,197,808</b>	<b>8,405,605</b>
<b>GRAND TOTAL, RECLAIMED WATER UTILITY</b>			<b>\$ 4,379,835</b>	<b>\$ 3,020,920</b>	<b>\$ 7,197,808</b>	<b>\$ 8,405,605</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-31.0%</i>	<i>64.3%</i>	<i>16.8%</i>

## WATER RECLAMATION UTILITY FUND

440	31401	INTEREST ON INVESTMENTS	25,726	44,152	44,152	31,300
440	31421	OTHER INTEREST INCOME	83	0	0	0
440	31422	GASB31 GAIN/LOSS ON INVESTMENT	4,628	0	0	0
440	31423	GAIN OR LOSS INVESTMENT SALE	(7,863)	0	0	0
440	31718	SEWER CONSTRUCTION FEES	1,112	2,000	2,400	2,000
440	31744	CAPACITY FEES	3,382,676	2,327,543	1,812,000	744,400
<b>Water Reclamation Utility</b>		<b>Subtotal, Water Reclamation - Capacity Fees</b>	<b>3,406,363</b>	<b>2,373,695</b>	<b>1,858,552</b>	<b>777,700</b>
<b>Water Reclamation Utility</b>		<b>Subtotal, 2013 Wastewater Rev Bonds</b>	<b>1,456</b>	<b>0</b>	<b>2,439</b>	<b>0</b>
454	31401	INTEREST ON INVESTMENTS	1,456	0	0	0
<b>Water Reclamation - Other</b>		<b>Subtotal, Water Reclamation - Other</b>	<b>1,456</b>	<b>0</b>	<b>0</b>	<b>0</b>
572	31235	INDUSTRIAL DISCHARGE PERMITS	176,273	180,000	176,000	180,000
572	31401	INTEREST ON INVESTMENTS	294,215	321,956	321,956	417,500
572	31422	GASB31 GAIN/LOSS ON INVESTMENT	85,712	0	0	0
572	31423	GAIN OR LOSS INVESTMENT SALE	(74,619)	0	0	0

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
572	31641	PRETREATMENT PROG SURCHARGE	259,780	140,000	141,100	142,000
572	31689	REIMBURSED EXPENSE-MISC	57	0	3,200	0
572	31708	MISCELLANEOUS REIMBURSEMENTS	76,944	0	0	0
572	31709	DAMAGE RECOVERY	3,697	0	4,500	0
572	31711	MISCELLANEOUS INCOME/REFUNDS	35,919	10,000	41,000	40,000
572	31770	PREMIUM ON SALE OF BOND	18,931	18,931	0	0
572	31903	PERMITS AND FEES	4,724	0	0	0
572	31905	RETURNED CHECK FEE	3,449	6,000	0	0
572	31908	BAD DEBT RECOVERY	447	5,000	0	0
572	31911	PENALTIES	48,574	200,000	277,000	336,000
572	31915	FINAL NOTICE FEES	13,385	0	0	0
572	31927	CONTRIBUTED CAPITAL ASSETS	2,467,456	0	0	0
572	31931	SEWER SERVICE CHARGE	29,944,021	30,000,000	29,860,000	30,800,000
572	33001	SERVICES TO OTHER FUNDS	118,814	80,000	80,000	86,273
572	33011	CIP LABOR ABATEMENT	48,813	40,000	40,000	40,000
572	33100	CONTRA PENSION EXP-GASB 68	17,330	0	0	0
<b>Water Reclamation Utility</b>		<b>Subtotal, Water Reclamation - Operating</b>	<b>33,543,920</b>	<b>31,001,887</b>	<b>30,944,756</b>	<b>32,041,773</b>
<b>GRAND TOTAL, RECLAIMED WATER UTILITY</b>			<b>\$ 36,953,195</b>	<b>\$ 33,375,582</b>	<b>\$ 32,805,747</b>	<b>\$ 32,819,473</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>-9.7%</i>	<i>-11.2%</i>	<i>0.0%</i>

## ELECTRIC UTILITY FUND

385	31401	INTEREST ON INVESTMENTS	2,760	0	390	0
385	31406	MISCELLANEOUS RENTAL / LEASE INCOME	1,062,556	1,088,709	18,143,618	0
<b>Electric Utility - CPFA</b>		<b>Subtotal, 2005 COPS Clearwater / Electric</b>	<b>1,065,316</b>	<b>1,088,709</b>	<b>18,144,008</b>	<b>0</b>
578	31401	INTEREST ON INVESTMENTS	121,552	141,590	141,590	215,700
578	31422	GASB31 GAIN/LOSS ON INVESTMENT	36,719	0	0	0
578	31423	GAIN OR LOSS INVESTMENT SALE	(31,809)	0	0	0
578	31709	DAMAGE RECOVERY	265	0	50	0
578	31711	MISCELLANEOUS INCOME/REFUNDS	723,895	740,000	745,900	745,900
578	31903	PERMITS AND FEES	2,281	40,000	0	40,000
578	31905	RETURNED CHECK FEE	1,035	2,000	0	0
578	31908	BAD DEBT RECOVERY	4,654	4,000	0	0
578	31911	PENALTIES	23,393	50,000	21,500	22,000
578	31914	NEW ACCOUNT SET-UP FEE	3,240	4,000	7,200	7,200
578	31915	FINAL NOTICE FEES	6,462	85,000	0	0
578	31971	DIRECT ACCESS ELECTRIC SALES	5,725,826	6,000,000	5,877,500	5,880,000
578	31973	GREENFIELD ELECTRIC SALES	10,208,986	10,000,000	10,552,000	10,750,000
578	33001	SERVICES TO OTHER FUNDS	49,649	36,000	36,000	40,000
578	33011	CIP LABOR ABATEMENT	10,785	8,000	8,000	8,000
<b>Electric Utility</b>		<b>Subtotal, Electric Utility</b>	<b>16,886,932</b>	<b>17,110,590</b>	<b>17,389,740</b>	<b>17,708,800</b>
<b>GRAND TOTAL, ELECTRIC UTILITY</b>			<b>\$ 17,952,248</b>	<b>\$ 18,199,299</b>	<b>\$ 35,533,748</b>	<b>\$ 17,708,800</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>1.4%</i>	<i>97.9%</i>	<i>-50.2%</i>

## OTHER ENTERPRISES (AIRPORT & TRANSIT)

275	31401	INTEREST ON INVESTMENTS	1,256	1,355	1,355	2,600
275	31422	GASB31 GAIN/LOSS ON INVESTMENT	244	0	0	0
275	31423	GAIN OR LOSS INVESTMENT SALE	(404)	0	0	0
275	31572	STATE GRANTS-SPECIAL AVIATION	10,000	10,000	10,000	10,000
275	31703	DONATIONS (MACH 1 ADVENTURE RUN)	8,929	2,500	101	500
275	31709	DAMAGE RECOVERY	0	0	550	550
275	31711	MISCELLANEOUS INCOME/REFUNDS	930	1,345	0	0
275	32001	RENTALS	224,610	228,315	228,300	228,300
275	32002	FBO TIE DOWN FEES	16,495	15,585	25,000	25,000
275	32003	GAS-CORONA AIR SERVICE	10,300	17,890	12,000	12,000
275	32007	OIL RECLAMATION	4	0	0	0
275	32010	MONTHLY TIE DOWN FEES	17,507	15,550	15,550	15,550
275	32011	TRANSIENT TIE DOWN FEE	45	0	10	0
275	33100	CONTRA PENSION EXP-GASB 68	2	0	0	0
<b>Other Enterprises</b>		<b>Subtotal, Airport Enterprise</b>	<b>289,919</b>	<b>292,540</b>	<b>292,866</b>	<b>294,500</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
577	31401	INTEREST ON INVESTMENTS	16,628	5,190	16,700	0
577	31422	GASB31 GAIN/LOSS ON INVESTMENT	4,009	0	0	0
577	31423	GAIN OR LOSS INVESTMENT SALE	(4,357)	0	0	0
577	31517	DR-FTA SECTION 5307/CAPITAL	0	208,000	0	0
577	31536	DR-TDA ARTICLE 4/OPERATIONAL	934,801	1,001,534	1,001,534	1,053,358
577	31551	DR-PTMISEA TDA	562,277	522,723	0	11,150
577	31556	FR-PTMISEA TDA	0	79,178	0	79,129
577	31581	DR-STATE TRANSIT ASST/CAPITAL	0	142,277	0	320,871
577	31585	FR-TDA ARTICLE 4/OPER	800,924	877,747	877,747	925,616
577	31588	FR-STATE TRANSIT ASST/CAP	151,448	2,010,520	2,010,520	520,871
577	31711	MISCELLANEOUS INCOME/REFUNDS	167	165	430	10,000
577	31722	DR-BUS FARES/TRANS SERV	191,377	192,041	176,000	179,897
577	31725	DR-METROLINK TRANSFERS	4,998	6,000	4,800	4,873
577	31736	BUS SHELTER ADVERTISING	10,426	14,000	8,800	9,900
577	31749	DR-MISC INCOME/TRAN SERV	40,501	52,260	55,100	78,569
577	31752	FR-MISC INCOME/TRAN SERV	(6,202)	14,510	43,000	42,701
577	31753	FR-BUS FARES/TRAN SERV	171,810	173,745	151,000	155,054
577	31754	FR-METROLINK TRANSFERS	2,181	4,100	1,500	1,498
577	31777	FR AB2766 FARE SUBSIDY	16,895	13,000	11,900	12,252
577	33011	CIP LABOR ABATEMENT	128	0	0	0
577	33100	CONTRA PENSION EXP-GASB 68	1,420	0	0	0
	<b>Other Enterprises</b>	<b>Subtotal, Transit Services</b>	<b>2,899,430</b>	<b>5,316,990</b>	<b>4,359,031</b>	<b>3,405,739</b>
<b>GRAND TOTAL, OTHER ENTERPRISES</b>			<b>\$ 3,189,349</b>	<b>\$ 5,609,530</b>	<b>\$ 4,651,897</b>	<b>\$ 3,700,239</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>75.9%</i>	<i>45.9%</i>	<i>-20.5%</i>
<b>CITYWIDE TOTAL, ALL FUNDS</b>			<b>\$ 304,885,109</b>	<b>\$ 326,250,352</b>	<b>\$ 321,184,051</b>	<b>\$ 287,675,232</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>7.0%</i>	<i>5.3%</i>	<i>-10.4%</i>
<b>INTERNAL SERVICE FUNDS</b>						
680	31711	MISCELLANEOUS INCOME/REFUNDS	1,872	1,800	458	0
680	33001	SERVICES TO OTHER FUNDS	720,191	699,292	699,292	670,733
680	33100	CONTRA PENSION EXP-GASB 68	205	0	0	0
	<b>Internal Service Fund</b>	<b>Subtotal, Warehouse Services</b>	<b>722,269</b>	<b>701,092</b>	<b>699,750</b>	<b>670,733</b>
682	31689	REIMBURSED EXPENSE-MISC	1,257	1,000	97	0
682	31702	SALE OF SURPLUS PROPERTY	6,381	10,000	5,400	5,400
682	31708	MISCELLANEOUS REIMBURSEMENTS	3,974	0	0	0
682	31709	DAMAGE RECOVERY	6,054	0	2,506	0
682	31711	MISCELLANEOUS INCOME/REFUNDS	14,830	0	1,423	0
682	31723	INTERNAL SERVICE CHARGES	2,766,612	3,593,460	3,593,460	3,407,118
682	32009	CNG OUTSIDE SALES	898,634	750,000	808,000	800,000
	<b>Internal Service Fund</b>	<b>Subtotal, City Fleet</b>	<b>3,697,742</b>	<b>4,354,460</b>	<b>4,410,886</b>	<b>4,212,518</b>
683	31723	INTERNAL SERVICE CHARGES	3,479,405	3,681,783	3,681,783	2,991,964
	<b>Internal Service Fund</b>	<b>Subtotal, Risk Mgmt - Worker's Comp</b>	<b>3,479,405</b>	<b>3,681,783</b>	<b>3,681,783</b>	<b>2,991,964</b>
687	31723	INTERNAL SERVICE CHARGES	0	1,243,225	1,390,915	948,300
	<b>Internal Service Fund</b>	<b>Subtotal, Risk Mgmt - General Liability</b>	<b>0</b>	<b>1,243,225</b>	<b>1,390,915</b>	<b>948,300</b>
<b>GRAND TOTAL, INTERNAL SERVICE FUNDS</b>			<b>\$ 7,899,416</b>	<b>\$ 9,980,560</b>	<b>\$ 10,183,334</b>	<b>\$ 8,823,515</b>
			<i>Yr.-over-Yr. (Actuals)</i>	<i>26.3%</i>	<i>28.9%</i>	<i>-13.4%</i>
<b>FIDUCIARY FUNDS</b>						
308	31406	MISCELLANEOUS RENTAL / LEASE INCOME	16,118,965	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CPIC 97 Ref COPS Fund</b>	<b>16,118,965</b>	<b>0</b>	<b>0</b>	<b>0</b>
342	31123	SPECIAL ASSESSMENTS	1,633,645	1,650,000	1,650,000	1,477,307
342	31401	INTEREST ON INVESTMENTS	3,017	342	342	500
342	31422	GASB31 GAIN/LOSS ON INVESTMENT	111	0	0	0
342	31423	GAIN OR LOSS INVESTMENT SALE	(313)	0	0	0
342	31711	MISCELLANEOUS INCOME/REFUNDS	50,910	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 86-2</b>	<b>1,687,370</b>	<b>1,650,342</b>	<b>1,650,342</b>	<b>1,477,807</b>

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
358	31123	SPECIAL ASSESSMENTS	1,425,534	1,406,796	1,406,796	1,306,044
358	31401	INTEREST ON INVESTMENTS	2,717	327	327	470
358	31422	GASB31 GAIN/LOSS ON INVESTMENT	92	0	0	0
358	31423	GAIN OR LOSS INVESTMENT SALE	(291)	0	0	0
358	31711	MISCELLANEOUS INCOME/REFUNDS	13,232	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 89-1, A</b>	<b>1,441,285</b>	<b>1,407,123</b>	<b>1,407,123</b>	<b>1,306,514</b>
359	31123	SPECIAL ASSESSMENTS	1,080,792	1,066,972	1,066,972	973,495
359	31401	INTEREST ON INVESTMENTS	1,940	340	340	480
359	31422	GASB31 GAIN/LOSS ON INVESTMENT	95	0	0	0
359	31423	GAIN OR LOSS INVESTMENT SALE	(236)	0	0	0
359	31711	MISCELLANEOUS INCOME/REFUNDS	13,232	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 89-1, B</b>	<b>1,095,822</b>	<b>1,067,312</b>	<b>1,067,312</b>	<b>973,975</b>
365	31123	SPECIAL ASSESSMENTS	79,512	78,949	78,949	74,641
365	31401	INTEREST ON INVESTMENTS	436	395	395	470
365	31422	GASB31 GAIN/LOSS ON INVESTMENT	229	0	0	0
365	31423	GAIN OR LOSS INVESTMENT SALE	(128)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, AD 95-1</b>	<b>80,049</b>	<b>79,344</b>	<b>79,344</b>	<b>75,111</b>
366	31123	SPECIAL ASSESSMENTS	134,155	132,317	132,317	130,901
366	31401	INTEREST ON INVESTMENTS	496	347	347	400
366	31422	GASB31 GAIN/LOSS ON INVESTMENT	332	0	0	0
366	31423	GAIN OR LOSS INVESTMENT SALE	(170)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, AD 96-1, 1996A</b>	<b>134,813</b>	<b>132,664</b>	<b>132,664</b>	<b>131,301</b>
368	31123	SPECIAL ASSESSMENTS	63,502	62,551	62,551	64,699
368	31401	INTEREST ON INVESTMENTS	258	202	202	230
368	31422	GASB31 GAIN/LOSS ON INVESTMENT	156	0	0	0
368	31423	GAIN OR LOSS INVESTMENT SALE	(79)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, AD 96-1, 1997A</b>	<b>63,838</b>	<b>62,753</b>	<b>62,753</b>	<b>64,929</b>
369	31123	SPECIAL ASSESSMENTS	136,154	1,341,761	134,761	137,051
369	31401	INTEREST ON INVESTMENTS	423	280	280	300
369	31422	GASB31 GAIN/LOSS ON INVESTMENT	310	0	0	0
369	31423	GAIN OR LOSS INVESTMENT SALE	(148)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, AD 96-1, 1997B</b>	<b>136,739</b>	<b>1,342,041</b>	<b>135,041</b>	<b>137,351</b>
370	31123	SPECIAL ASSESSMENTS	3,898,814	3,809,971	3,809,971	3,346,188
370	31401	INTEREST ON INVESTMENTS	247,561	244,654	244,654	208,200
370	31422	GASB31 GAIN/LOSS ON INVESTMENT	109	0	0	0
370	31423	GAIN OR LOSS INVESTMENT SALE	(646)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 90-1, A</b>	<b>4,145,837</b>	<b>4,054,625</b>	<b>4,054,625</b>	<b>3,554,388</b>
371	31123	SPECIAL ASSESSMENTS	1,346,136	1,303,821	1,303,821	1,123,779
371	31401	INTEREST ON INVESTMENTS	2,676	331	331	600
371	31422	GASB31 GAIN/LOSS ON INVESTMENT	127	0	0	0
371	31423	GAIN OR LOSS INVESTMENT SALE	(336)	0	0	0
371	31708	MISCELLANEOUS REIMBURSEMENTS	8,973	0	0	0
371	31711	MISCELLANEOUS INCOME/REFUNDS	10,076	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 97-2</b>	<b>1,367,653</b>	<b>1,304,152</b>	<b>1,304,152</b>	<b>1,124,379</b>
373	31123	SPECIAL ASSESSMENTS	207,899	204,243	204,243	198,903
373	31401	INTEREST ON INVESTMENTS	756	533	533	650
373	31422	GASB31 GAIN/LOSS ON INVESTMENT	493	0	0	0
373	31423	GAIN OR LOSS INVESTMENT SALE	(241)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, AD 96-1, 1999A</b>	<b>208,907</b>	<b>204,776</b>	<b>204,776</b>	<b>199,553</b>
374	31123	SPECIAL ASSESSMENTS	607,068	599,288	599,288	572,737
374	31401	INTEREST ON INVESTMENTS	2,372	520	520	730
374	31422	GASB31 GAIN/LOSS ON INVESTMENT	138	0	0	0
374	31423	GAIN OR LOSS INVESTMENT SALE	(220)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2000-1, 2002-A</b>	<b>609,358</b>	<b>599,808</b>	<b>599,808</b>	<b>573,467</b>
377	31123	SPECIAL ASSESSMENTS	293,694	290,717	290,717	274,311
377	31401	INTEREST ON INVESTMENTS	716	464	464	640

# SCHEDULE OF ESTIMATED REVENUE

FUND	OBJECT	DESCRIPTION	Actuals	Budget	Projected	Budget
			FY2014-15	FY2015-16	FY2015-16	FY2016-17
377	31422	GASB31 GAIN/LOSS ON INVESTMENT	135	0	0	0
377	31423	GAIN OR LOSS INVESTMENT SALE	(165)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2001-2, Improvement Area II</b>	<b>294,380</b>	<b>291,181</b>	<b>291,181</b>	<b>274,951</b>
378	31123	SPECIAL ASSESSMENTS	1,312,494	1,278,070	1,278,070	1,347,350
378	31401	INTEREST ON INVESTMENTS	4,698	242	242	800
378	31422	GASB31 GAIN/LOSS ON INVESTMENT	238	0	0	0
378	31423	GAIN OR LOSS INVESTMENT SALE	(250)	0	0	0
378	31708	MISCELLANEOUS REIMBURSEMENTS	8,645	0	0	0
378	31711	MISCELLANEOUS INCOME/REFUNDS	27,200	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2002-1 Dos Lagos</b>	<b>1,353,025</b>	<b>1,278,312</b>	<b>1,278,312</b>	<b>1,348,150</b>
381	31123	SPECIAL ASSESSMENTS	704,147	700,626	700,626	670,000
381	31401	INTEREST ON INVESTMENTS	2,470	222	222	360
381	31422	GASB31 GAIN/LOSS ON INVESTMENT	79	0	0	0
381	31423	GAIN OR LOSS INVESTMENT SALE	(143)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2002-4 Corona Crossings</b>	<b>706,553</b>	<b>700,848</b>	<b>700,848</b>	<b>670,360</b>
382	31123	SPECIAL ASSESSMENTS	278,792	276,840	276,840	247,871
382	31401	INTEREST ON INVESTMENTS	540	358	358	450
382	31422	GASB31 GAIN/LOSS ON INVESTMENT	93	0	0	0
382	31423	GAIN OR LOSS INVESTMENT SALE	(118)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2004-1 Buchanan Street</b>	<b>279,307</b>	<b>277,198</b>	<b>277,198</b>	<b>248,321</b>
383	31123	SPECIAL ASSESSMENTS	603,454	592,673	592,673	537,723
383	31401	INTEREST ON INVESTMENTS	2,297	576	576	780
383	31422	GASB31 GAIN/LOSS ON INVESTMENT	153	0	0	0
383	31423	GAIN OR LOSS INVESTMENT SALE	(192)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2003-2 Highlands</b>	<b>605,712</b>	<b>593,249</b>	<b>593,249</b>	<b>538,503</b>
387	31123	SPECIAL ASSESSMENTS	574,971	586,469	586,469	553,173
387	31401	INTEREST ON INVESTMENTS	1,796	248	248	360
387	31422	GASB31 GAIN/LOSS ON INVESTMENT	78	0	0	0
387	31423	GAIN OR LOSS INVESTMENT SALE	(148)	0	0	0
	<b>Agency Fund</b>	<b>Subtotal, CFD 2002-1 Improvement Area</b>	<b>576,697</b>	<b>586,717</b>	<b>586,717</b>	<b>553,533</b>
	<b>Agency Fund</b>	<b>Subtotal, Asmt &amp; Comm Facilities Districts</b>	<b>30,906,308</b>	<b>15,632,445</b>	<b>14,425,445</b>	<b>13,252,593</b>
295	31401	INTEREST ON INVESTMENTS	0	0	4,485	0
295	31423	GAIN OR LOSS INVESTMENT SALE	0	0	239	0
	<b>Fiduciary Fund</b>	<b>Subtotal, AB109 PACT</b>	<b>0</b>	<b>0</b>	<b>4,724</b>	<b>0</b>
233	31101	SECURED-CY PROP TAX	8,858,261	10,300,000	8,229,000	9,751,000
	<b>Fiduciary Fund</b>	<b>Subtotal, RDA - Obligation Payment Fund</b>	<b>8,858,261</b>	<b>10,300,000</b>	<b>8,229,000</b>	<b>9,751,000</b>
441	31406	MISC RENTAL/LEASE INCOME	302,175	200,000	182,487	200,000
441	31711	MISCELLANEOUS INCOME/REFUNDS	35	0	686	0
441	31911	PENALTIES	393	0	0	0
441	33011	CIP LABOR ABATEMENT	9,486	0	5,542	0
	<b>Fiduciary Fund</b>	<b>Subtotal, RDA - Land Disposition</b>	<b>312,089</b>	<b>200,000</b>	<b>188,715</b>	<b>200,000</b>
475	31708	MISCELLANEOUS REIMBURSEMENTS	0	0	900	0
	<b>Fiduciary Fund</b>	<b>Subtotal, RDA - Successor Agency Admin</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>
417	31401	INTEREST ON INVESTMENTS	2,390	0	2,454	0
417	31770	PREMIUM ON SALE OF BOND	241,148	0	0	0
417	33011	CIP LABOR ABATEMENT	12,131	0	5,542	0
	<b>Fiduciary Fund</b>	<b>Subtotal, RDA - Successor Agency</b>	<b>255,668</b>	<b>0</b>	<b>7,996</b>	<b>0</b>
459	31701	SALE OF REAL ESTATE	0	0	12,300	0
	<b>Fiduciary Fund</b>	<b>Subtotal, Redevelopment Successor Agency</b>	<b>0</b>	<b>0</b>	<b>12,300</b>	<b>0</b>
	<b>Fiduciary Fund</b>	<b>Subtotal, Redevelopment Successor Agency</b>	<b>9,426,018</b>	<b>10,500,000</b>	<b>8,438,911</b>	<b>9,951,000</b>
<b>GRAND TOTAL, FIDUCIARY FUNDS</b>			<b>\$ 40,332,326</b>	<b>\$ 26,132,445</b>	<b>\$ 22,869,080</b>	<b>\$ 23,203,593</b>
<b>GRAND TOTAL, ALL FUNDS</b>			<b>\$ 353,116,850</b>	<b>\$ 362,363,357</b>	<b>\$ 354,236,465</b>	<b>\$ 319,702,343</b>

# EXPENSES – WHAT ARE OUR COSTS?

## Expense Overview

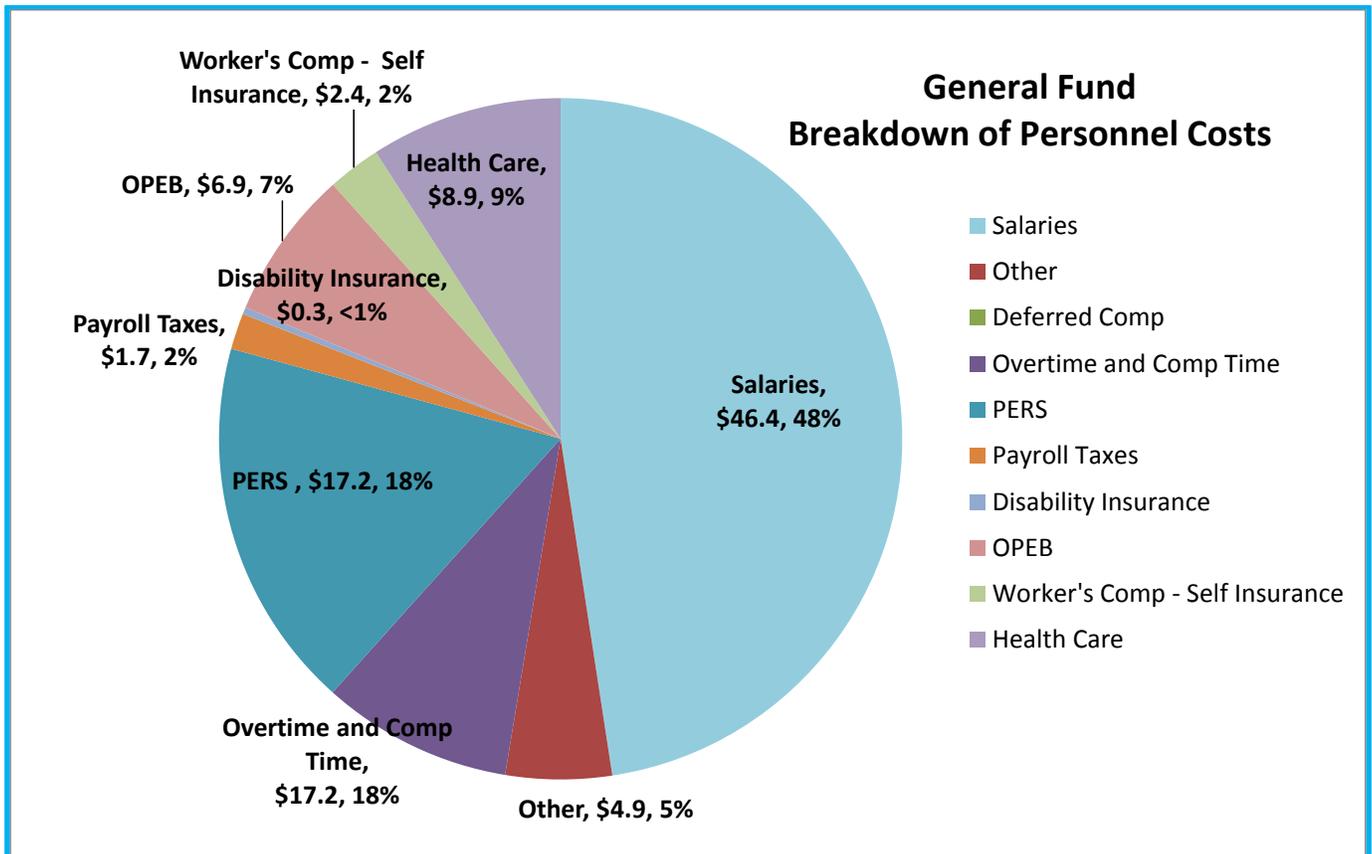


### OVERVIEW

The City has two major expense categories – personnel costs and non-personnel costs. Personnel costs directly relate to employee salaries and benefits. Non-personnel costs relate to the cost of supplies and services, such as professional services contracts and utilities. Included in the cost of supplies and services are charges from internal service funds. These charges relate to departments that provide services to other City departments. Examples include risk management, warehousing and fleet.

### PERSONNEL COSTS

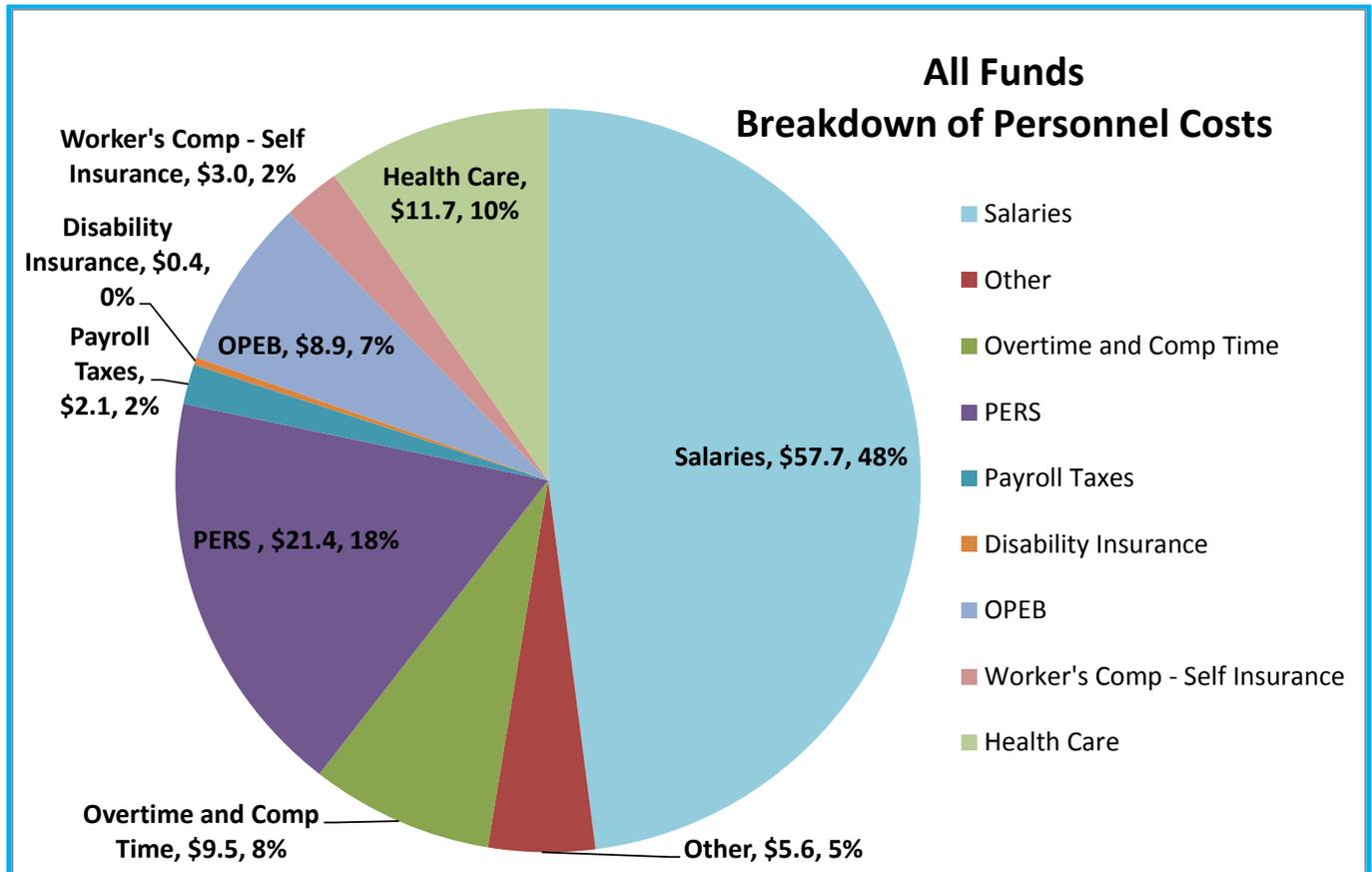
The main cost drivers for personnel costs are salaries, CalPERS employer contributions, other post-employment benefits (retiree medical benefit) and health care. The total personnel budget of \$97.5M for the General Fund is broken down below.



# EXPENSES – WHAT ARE OUR COSTS?

The following table is a breakdown of citywide personnel costs by type (all funds). Funds having the most significant personnel costs are the General Fund, and the utility funds (such as water, water reclamation, and the electric utility).

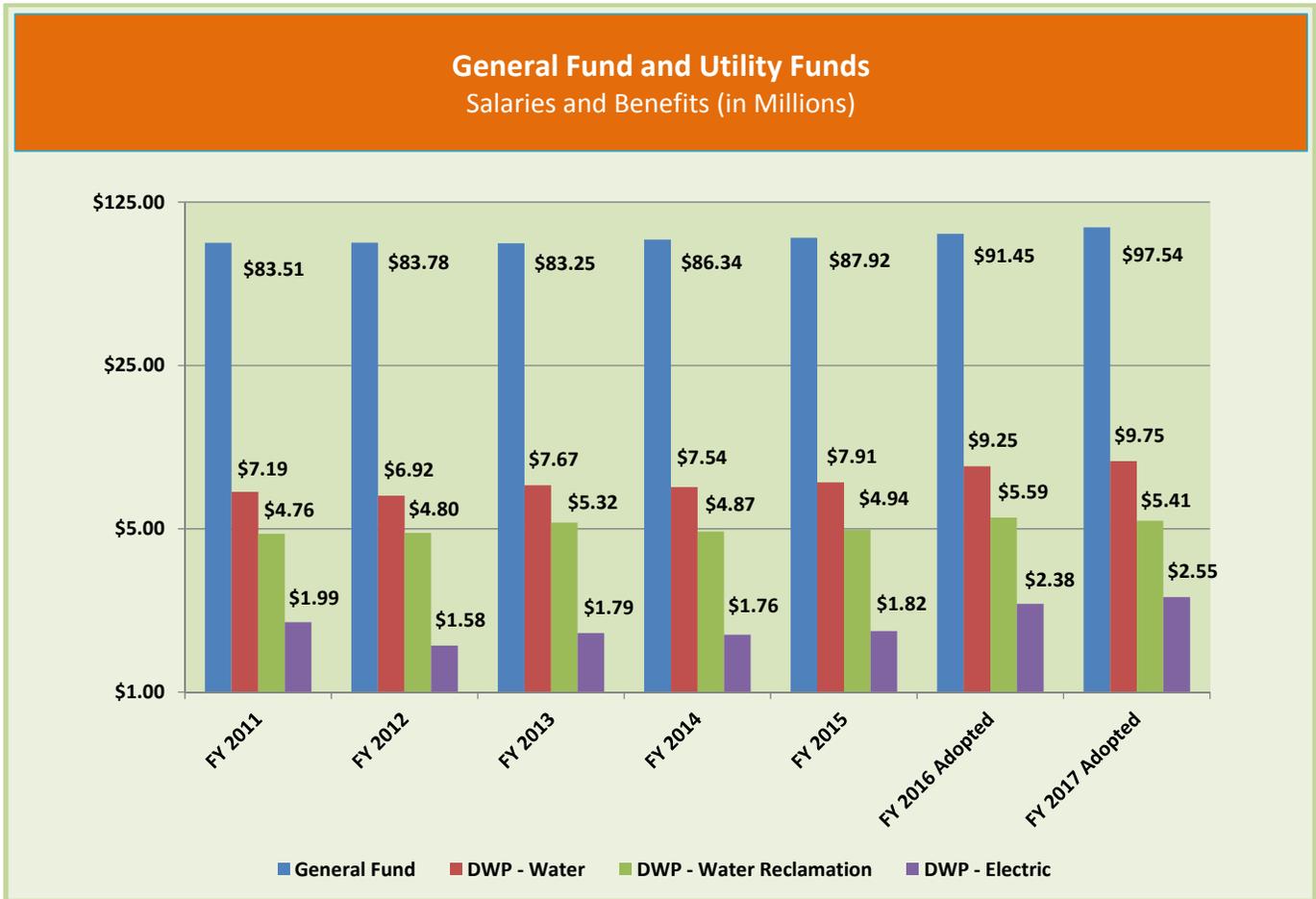
The total citywide personnel budget of \$120.3M is broken down below (includes fiduciary funds).



Nearly all of the City’s personnel costs are budgeted in the General Fund, Water, Water Reclamation, and Electric Fund. The following is a five year historical trend of personnel costs for the most significant City funds as compared to the fiscal year 2015-16 adopted budget and the adopted fiscal year 2016-17 budget. Generally, the City has sought to manage personnel costs through keeping base salaries flat (for non-sworn employees) and attrition. However, these cost control measures have been largely counteracted by rising CalPERS employer contribution rates, health care as well as changes in the City’s other-post employment benefits obligation (OPEB), both of which are explained further in the paragraphs below.

# EXPENSES – WHAT ARE OUR COSTS?

Chart – Historical Trends – Personnel Costs for General Fund and Utility Funds



## Salaries

Changes in base salaries result in commensurate increases to overtime, compensatory time, separation benefits, and CalPERS employer contribution rates since these are based upon a percentage of gross pay. The following table summarizes base salary increases included in the proposed budget, as compared to the last 2 fiscal years.

Table – Changes in Base Salaries by Employee Group

Employee Group	Base Salary Increases		
	2014-15	2015-16	2016-17
Miscellaneous (Non-Safety)	0.00%	0.00%	0.00%
Police *	0.00%	4.00%	4.00%
Fire *	0.00%	3.00%	4.00%

\* Chief of Police and Fire Chief did not receive noted COLA increases.

## EXPENSES – WHAT ARE OUR COSTS?

Salary costs may also vary as a result of changes in staffing levels, which occur either through salary savings as a result of vacant positions (authorized but unfilled), employee separation (attrition due to a retirement, resignation or layoff) or new full-time equivalent positions (FTE) that are authorized in the budget. The City’s current budgetary policy is to budget for vacant positions at the mid-salary range. Employer contributions to health care assume either the lowest or second highest family medical premium as projected for the upcoming year (depending on the employee’s bargaining unit and start date).

Please refer to the *Schedule of Positions* for a historical overview of City staffing, as well as a listing of new positions that were authorized in the budget process. The *Schedule of Positions* also includes a brief overview of changes in positions since the fiscal year 2015-16 adopted budget.

### CalPERS Employer Contributions (Pension Costs)

The following table reflects CalPERS employer contribution rates as forecasted by CalPERS over the next 5 fiscal years, which takes into account mortality rates, investment returns as well as the City’s unfunded liability. The table assumes that CalPERS earns 2.4% for fiscal year 2014-15 and 7.5% every fiscal year thereafter, barring any other significant changes which may deviate from CalPERS’ original actuarial assumptions.

Safety employees contribute 1.50% towards the employer contribution.

**Table – Estimated CalPERS Employer Contribution Rates**

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
<b>Miscellaneous</b>	35.153%	38.372%	40.300%	42.100%	44.000%	44.500%	45.100%
<b>Police</b>	40.218%	42.856%	45.100%	47.400%	49.700%	50.700%	51.400%
<b>Fire - Classic</b>	48.081%	35.191% *	35.191%	35.191%	35.191%	35.191%	35.191%
<b>Fire - PEPR</b>	12.250%	12.859%	12.859%	12.859%	12.859%	12.859%	12.859%

\*Rates due to payoff by the City of the Fire Plan side fund liability as well as participation in the Fire cost pool.

The following is a breakdown of CalPERS pension expense by fund per the proposed budget:

**Table – CalPERS Pension Expense by Fund**

Employee Group	General Fund	Special Purpose Funds*	Custodial Funds	Total Net PERS Contribution
Miscellaneous	\$6,444,742	\$4,072,851	\$31,350	\$10,548,943
Police Safety	7,369,570	75,800	0	7,445,370
Fire Safety	3,403,175	0	0	3,403,175
<b>Total</b>	<b>\$17,217,487</b>	<b>\$4,148,651</b>	<b>\$31,350</b>	<b>\$21,397,488</b>

\*These costs are primarily attributable to the utility funds.

## EXPENSES – WHAT ARE OUR COSTS?

As of the City’s last CalPERS actuarial valuation in 2013-14, the City’s unfunded pension liability is as follows:

Fiscal Year	Fire	Police	Miscellaneous	Total
<b>2013-14 (actual)</b>	\$27,846,968	\$61,102,824	\$103,681,862	\$192,631,654

Due to favorable market conditions, the City of Corona plans to make an advance, lump sum payment of its fiscal year 2016-17 pension costs in July 2016, which will result in \$712K in anticipated savings. This assumes an annual percentage yield of 3.68%. The General Fund’s share of the savings is over \$500K.

### Other Post-Employment Benefits (Retirees)

The City is obligated to pay certain other post-employment benefits to retirees (‘OPEB’), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers’ Retiree Benefit Trust (CERBT) Program in March 2008. The current budgetary policy is to fund the annual required contribution (‘ARC’). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay.

**Table – OPEB Annual Required Contribution (ARC) by Fund**

Item	General Fund	Water, Water Reclamation, Electric Funds	Other Funds	Total
OPEB - ARC	\$6,925,096	\$1,569,492	\$434,200	\$8,928,788

In September 2015, a significant change in valuation resulted in a \$2.4 million year-over-year citywide increase in the ARC (\$6.6M per the Fiscal Year 2015-16 Adopted Budget to \$8.9M per the Fiscal Year 2016-17 Proposed Budget). Of this amount, \$1.9M (or 77%) of the increase in OPEB costs was allocated to the General Fund. Approximately \$0.5M was allocated to other funds, including the water, water reclamation and electric utilities. According to the City’s last OPEB actuarial valuation as reported in July 2015, the unfunded liability is \$100.7 million.

**Table – OPEB Valuation Change – Year-over-Year Fiscal Impact**

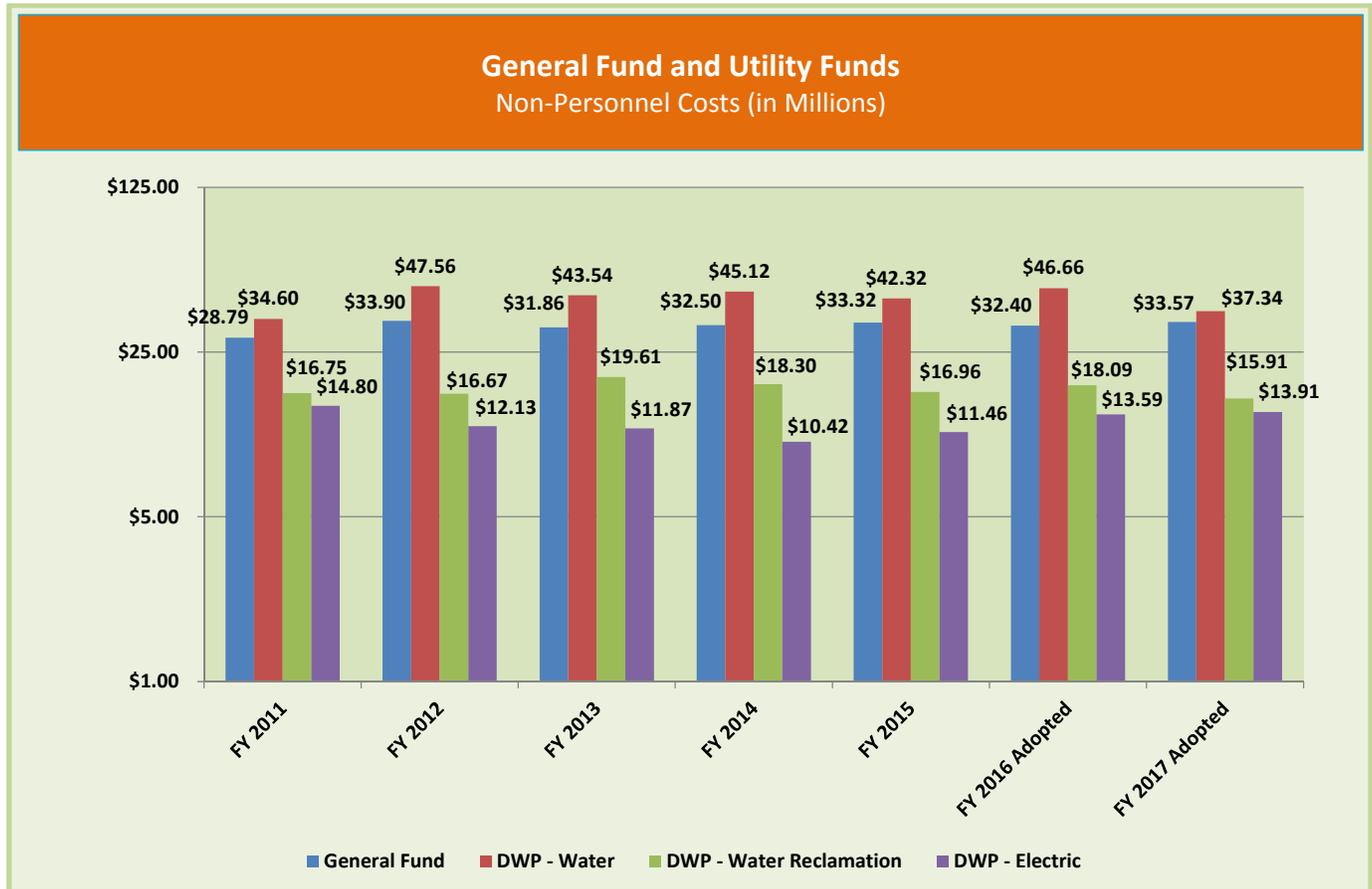
Fund	Change since FY 2015-16 Adopted \$
General Fund	\$1.9
Other Funds	0.5
<b>Total Change (in millions)</b>	<b>\$2.4</b>

# EXPENSES – WHAT ARE OUR COSTS?

## NON-PERSONNEL COSTS

The following is a five year historical trend of non-personnel costs for the most significant City funds, excluding non-recurring capital outlays.

Chart – Historical Trends – Non-Personnel Costs for General Fund and Utility Funds



### Non-Personnel (Operating) Costs by Major Department

Owing much to the City’s first year procedural shift away from expenditure control budgeting (ECB) and now, a transition to zero-based budgeting, it becomes difficult to compare directly, the proposed budget to the prior year adopted budget. (Please refer to the ‘Key Budgetary Assumptions and Changes’ section for a discussion of the City’s implementation of a zero-based budget.) Many of the changes in department budgets are due to both the elimination of unneeded funding on a department activity basis and a re-distribution of funding to departments in need. In the aggregate, these combined effects have resulted in overall, a modest increase of 3.6% in General Fund non-personnel costs and a decline of -14.3% in the utility funds.

The following table is a recap of significant departments in the General Fund and utility funds. Non-recurring operating costs, such as capital outlays, are not included below. These departments provide critical services and rollup with respect to the Service Areas and Service Lines as reported

## EXPENSES – WHAT ARE OUR COSTS?

in the tables presented in the 'Citywide Operating Budget by Service Area x Service Line' and by 'Department.'

**Table – Non-Personnel Costs by Major Department – Year-over-Year Comparison**

Department	2015-16 Adopted	2016-17 Adopted	Change \$	Change %
<b>General Fund</b>				
Administrative Services	\$803,599	\$972,360	\$168,761	21.0%
Community Development	883,561	1,223,761	340,200	38.5%
Elected Officials	38,805	58,090	19,285	49.7%
Fire Department	1,041,717	1,576,038	534,321	51.3%
General City Responsibility	10,417,776	9,532,759	(885,017)	-8.5%
Information Technology	1,007,606	1,040,508	32,902	3.3%
Legal and Risk Management	329,698	183,150	(146,548)	-44.4%
Library and Recreation	659,722	785,372	125,650	19.0%
Maintenance Services	12,671,539	12,965,376	293,837	2.3%
Management Services	393,577	567,521	173,944	44.2%
Police Department	3,609,785	3,937,245	327,460	9.1%
Public Works	538,159	729,085	190,926	35.5%
<b>Total, General Fund</b>	<b>\$32,395,544</b>	<b>\$33,571,265</b>	<b>\$1,175,721</b>	<b>3.6%</b>
<b>Utility Funds</b>				
Water - 570	44,039,294	35,124,453	(8,914,841)	-20.2%
Reclaimed Water - 567	2,621,801	2,218,326	(403,475)	-15.4%
Water Reclamation - 572	18,094,867	15,907,861	(2,187,006)	-12.1%
Electric - 578	13,587,155	13,906,582	319,427	2.4%
<b>Total, Utility Funds</b>	<b>\$78,343,117</b>	<b>\$67,157,222</b>	<b>(\$11,185,895)</b>	<b>-14.3%</b>

With respect to the above table, the highlights of the most significant year-over-year changes are explained below (+/-10% year-over-year change):

<b>General Fund</b>	
<i>Administrative Services</i>	<ul style="list-style-type: none"> <li>A reclassification of costs occurred which reallocated costs previously budgeted in General City Responsibility. For a discussion of costs, please refer to the 'Key Budgetary Assumptions and Changes.'</li> <li>Also included are proposed enhancements to finance-related professional services contracts, such as audits, procurement systems upgrades as well as new procurement-related software which will improve business efficiencies and compliance.</li> </ul>

## EXPENSES – WHAT ARE OUR COSTS?

	<ul style="list-style-type: none"> <li>Funding has been included for technology-based recruitments and employee records management programs.</li> </ul>
<i>Community Development</i>	<ul style="list-style-type: none"> <li>Largely, professional services contracts to address new real estate development. These needed costs are offset by pass-through revenues.</li> </ul>
<i>Fire Department</i>	<ul style="list-style-type: none"> <li>The transition from ECB budgeting to zero-based budgeting served to ‘true up’ the department’s budget since budgetary targets used in the past were not truly reflective of the department’s base budgetary needs.</li> <li>The proposed budget includes funding for protective clothing (turnout gear) worn by firefighters during fire suppression in order to replace turnouts that have approached or nearly exceeded their useful life.</li> <li>Funding is included for critical safety training needs as well as an enhanced fleet internal service charge to set aside funding for near-term replacement of aging fire apparatus/fleet.</li> </ul>
<i>Legal and Risk Management</i>	<ul style="list-style-type: none"> <li>Largely due to budgetary savings that were identified by the department with respect to service agreements and general office supplies. Service agreements relate to legal and litigation expenses based upon an estimate of the inventory of expected legal and/or risk management claims requiring representation and defense.</li> </ul>
<i>Library and Recreation</i>	<ul style="list-style-type: none"> <li>Funding includes a transfer of the cost of insurance for the City’s popular ‘Fourth of July’ event from the Legal and Risk Management department in order to better reflect the cost of event programming.</li> <li>In accordance with the City’s strategic plan to better communicate with residents, funding has been added to publish an additional issue of the ‘Corona Connection’, which was approved in the latter half of 2015-16.</li> <li>Funding also includes minor adjustments for temporary staffing due to the opening of the new Circle City Center, new circulation material at the Library and event program needs.</li> </ul>
<i>Management Services</i>	<ul style="list-style-type: none"> <li>The proposed budget includes the cost of the November 2016 election which is a direct charge from the County of Riverside (\$150k). This cost was not needed in the</li> </ul>

## EXPENSES – WHAT ARE OUR COSTS?

	<p>fiscal year 2015-16 adopted budget.</p> <ul style="list-style-type: none"> <li>• Minor impact due to the reclassification of costs occurred which reallocated costs previously budgeted in General City Responsibility offset by budgetary savings that were identified by the department.</li> </ul>
<i>Police Department</i>	<ul style="list-style-type: none"> <li>• The majority of the increase is from professional and contractual services. A portion of the payment for the helicopter agreement, with the City of Riverside, was previously funded by General Fund operational savings and is now included in the General Fund operational budget.</li> <li>• Funding also includes maintenance and upgrades for the CAD (computer aided dispatch) / RMS (records management system) as well as maintenance of the new citywide camera system.</li> </ul>
<i>Public Works</i>	<ul style="list-style-type: none"> <li>• Largely due to the cost of service agreements pertaining to land development and permitting activities throughout the City, which are recouped by pass-through revenues.</li> <li>• Also, support for City-sponsored shuttles for the public, based upon anticipated ridership and expected, supplemental support from grants.</li> </ul>
<b><i>Department of Water and Power</i></b>	
<i>Water and Water Reclamation</i>	<ul style="list-style-type: none"> <li>• Largely due to the removal of capital expenditure line items out of the operating budget, in which the rate of spending can vary depending on the status of the project. These were evaluated and included as part of the CIP program. A decline in the cost of water purchases as well as budgetary savings identified by the department with respect to professional services contracts as well as materials and supplies.</li> </ul>

### New Service Level Changes and Capital Outlays

A service level change relates to new programs, service level enhancements, and/or new authorized full-time positions. A capital outlay is a non-recurring operating expense, typically a one-time small equipment purchase which does not meet the criteria of a capital project (less than \$50K). The following items are included in the Proposed Budget:

# EXPENSES – WHAT ARE OUR COSTS?

Table – Significant Service Level Changes in Proposed Budget

Fund	Department	Description	FY2016-17 Adopted
<b>General Fund (Fund 110)</b>			
	Comm Dev	Reclassify 1.0 FTE Planning Tech. to 1.0 FTE Assistant Planner	\$4,500
	Comm Dev	Supplemental Funding for Code Enforcement Support	10,000
	Fire	Emergency Medical Dispatch (EMD) Accreditation	9,400
	Fire	Records Management System (RMS) Mobile Project	120,000
	Legal/Risk Mgmt	New 1.0 FTE Paralegal I (Risk Management)	93,000
	Maint Svcs	Solar Powered Trash Cans (Grant Funded)	45,000
	Police	New 1.0 FTE Crime Analyst	114,000
	Police	New 1.0 FTE Public Safety Dispatcher I/II	95,000
	Police	Emergency Medical Dispatch (EMD) Accreditation	39,500
<b>General Fund Total</b>			<b>530,400</b>
<b>Water Utility Fund (Fund 570)</b>			
	DWP	New 0.65 FTE Utility Engineer I/II/III	94,900
	DWP	VMWare Cluster - Utility Billing System	45,000
<b>Water Utility Fund Total</b>			<b>139,900</b>
<b>Water Reclamation Utility Fund (Fund 572)</b>			
	DWP	New 0.35 FTE Utility Engineer I/II/III	51,100
	DWP	New 0.65 FTE DWP Management Analyst	85,800
	DWP	VMWare Cluster - Utility Billing System	45,000
<b>Water Reclamation Utility Fund Total</b>			<b>181,900</b>
<b>Electric Utility Fund (Fund 578)</b>			
	DWP	New 0.35 FTE DWP Management Analyst	46,200
	DWP	VMWare Cluster - Utility Billing System	10,000
<b>Electric Utility Fund Total</b>			<b>56,200</b>
<b>GRAND TOTAL SERVICE LEVEL CHANGES AND CAPITAL OUTLAY REQUESTS</b>			<b>\$908,400</b>

# EXPENSES – WHAT ARE OUR COSTS?

## Internal Service Funds

With respect to General Liability and Warehouse costs, fair and equitable charges are determined in accordance with the City’s Cost Allocation Plan (CAP), and are included as a component of non-personnel (supplies and services) cost. Please refer to the ‘*Interfund Transfers*’ section for additional information regarding the computation of CAP.

The City’s current budgetary policy with respect to General Liability, Workers’ Compensation and Warehouse is to fully fund the internal service funds at a level which would ensure that projected assets will cover any and all short-term and long-term liabilities. This would also include any actuarially determined accruals (reserves) for unexpected or unreported losses (with respect to General Liability and Worker’s Compensation). The City believes that this budgetary policy is prudent since this frees up funds for programs that provide a direct benefit to the public and avoids ‘idle’ funding.

**Table – General Liability, Worker’s Comp and Warehouse Internal Service Charges**

Internal Service Charge	2015-16 Adopted	Adopted Budget				Total	Chg since Adopted \$
		General Fund	Water	Water Reclamation	Other		
General Liability	\$1,268,536	\$948,300	Note	Note	Note	\$948,300	(\$320,236)
Warehouse	\$699,292	\$290,476	\$294,535	\$83,713	\$2,009	\$670,733	(\$28,559)
Workers' Comp	\$3,871,003	\$2,445,930	\$252,345	\$146,469	\$150,618	\$2,445,930	(\$1,425,073)

\*Note: General Liability charges are captured via CAP in an all-inclusive overhead charge.

The most significant internal service charge relates to fleet. The fleet charge allocates a replacement and maintenance cost for each vehicle to ensure adequate funds are available at the time of scheduled replacement (as a budgeted capital outlay). The City’s current budgetary policy is to fund the internal service fund at a level that is equal to the replacement cost of its fleet. The City is currently looking into alternative mechanisms of cost effectively managing its fleet, and may alter its budgetary policy in the near future.

The allocation of fleet charges in the proposed budget is shown in the table below, which collectively, is shown as a component of non-personnel cost. Broadly, the General Fund increase in the fleet internal service charge relates to maintenance and replacement charges for fire apparatus and fire engines. In today’s marketplace, a fire engine can cost well over \$500K. As such, the proposed budget includes a provision to one day replace the City’s aging fire fleet.

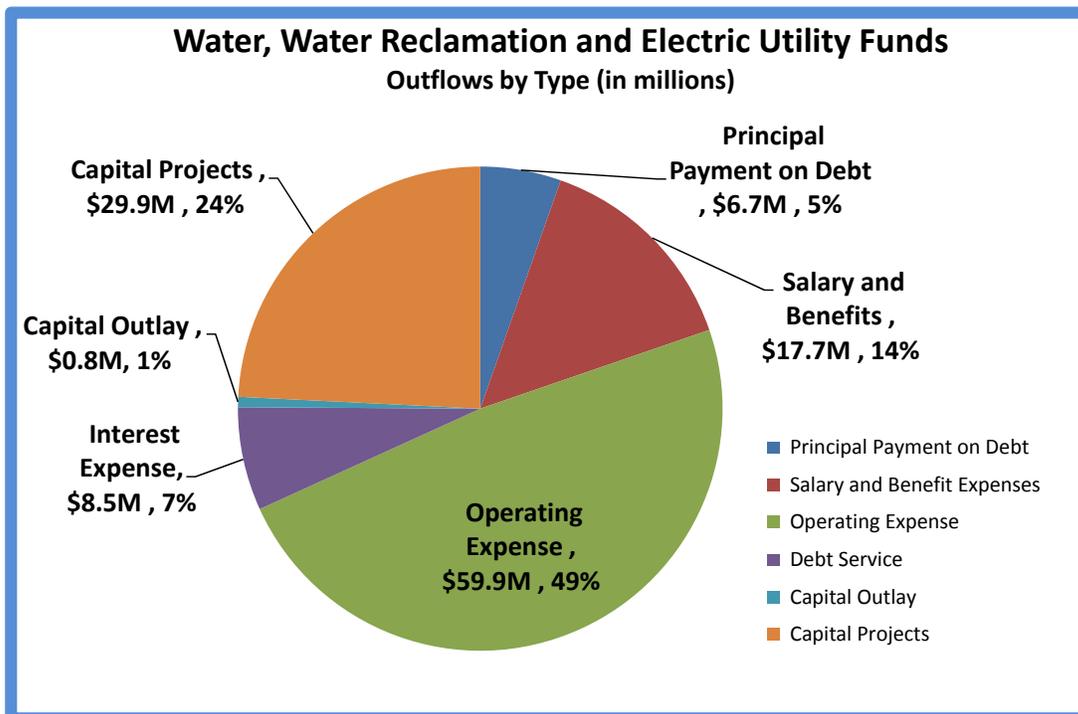
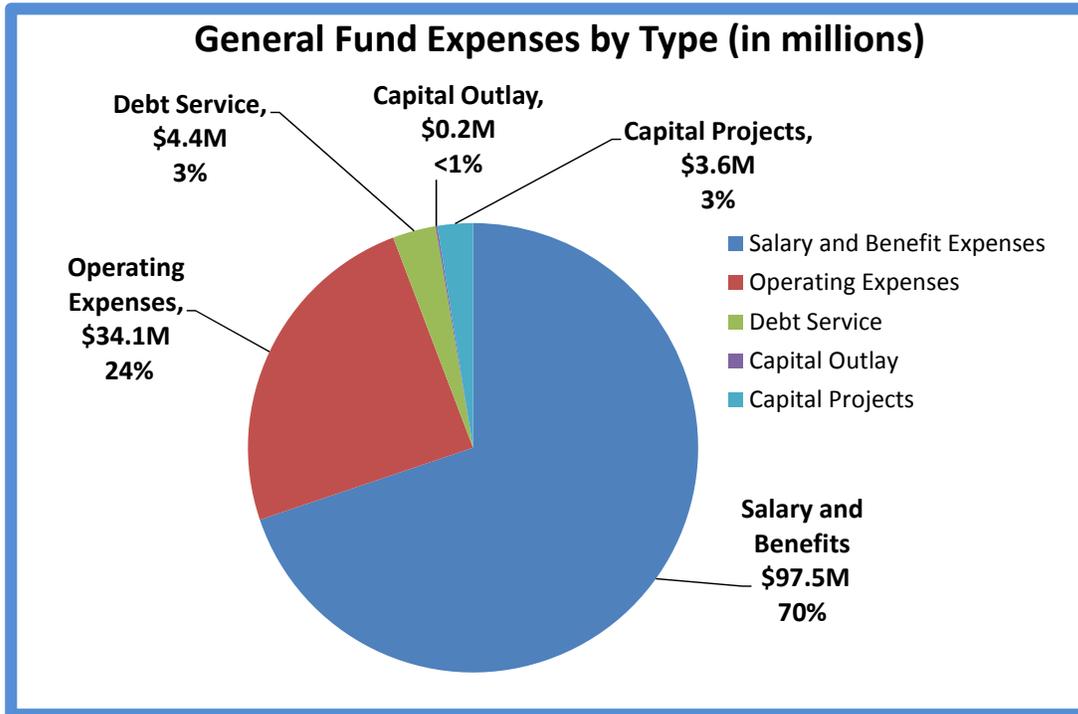
**Table – Fleet Internal Service Charges**

Fund (in millions)	2015-16	2016-17
General Fund	\$2.3	\$2.9
Water	0.4	0.2
Water Reclamation	0.3	0.1
Other Funds	<\$65K	0.2
<b>Total</b>	<b>\$3.0</b>	<b>\$3.4</b>

# EXPENSES – WHAT ARE OUR COSTS?

## Charts –Recap for Selected Funds

The following charts provide a recap of expenses for the General Fund and outflows with respect to the utility funds. Outflows (operating expenses including debt payments of principal and new funding set aside for capital projects) total \$139.6M for the General Fund while outflows for the Water, Water Reclamation and Electric Funds total \$123.5M.



# SUMMARY OF EXPENDITURES BY FUND TYPE

<u>Fund Number / Description</u>	<u>Actual Expenditures</u> FY 2014-15 *	<u>Adopted Budget</u> FY 2015-16 *	<u>Adopted Budget</u> FY 2016-17 *	<u>Change Since</u> FY 2015-16 \$	<u>Change Since</u> FY 2015-16 %
<b>General Funds</b>					
110 General Fund					
City Council	\$ 149,910	\$ 181,839	\$ 198,992	\$ 17,153	9.43%
Management Services	4,973,598	2,151,665	2,358,286	206,621	9.60%
Treasurer	10,925	14,506	4,575	(9,931)	-68.46%
Debt Service	4,518,303	4,532,230	4,346,300	(185,930)	-4.10%
General Government	11,391,043	19,020,033	17,299,640	(1,720,393)	-9.05%
Information Technology	1,591,063	2,676,602	2,903,651	227,049	8.48%
Administrative Services	4,979,655	5,031,846	6,057,537	1,025,691	20.38%
Legal and Risk Management	1,146,105	1,765,388	1,762,737	(2,651)	-0.15%
Community Development	3,526,809	3,300,553	4,417,195	1,116,642	33.83%
Fire	24,386,582	24,387,071	25,866,673	1,479,602	6.07%
Police	41,050,153	43,247,268	46,498,554	3,251,286	7.52%
Public Works	3,520,230	2,866,922	3,147,123	280,201	9.77%
Library and Recreation Services	4,625,278	4,557,743	5,063,555	505,812	11.10%
Maintenance Services	6,943,309	7,205,102	8,307,073	1,101,971	15.29%
Capital Projects	6,414,973	4,413,739	3,556,543	(857,196)	-19.42%
110 Subtotal General Fund	119,227,936	125,352,507	131,788,434	6,435,927	5.13%
232 Civic Center Fund	168,835	178,464	163,800	(14,664)	-8.22%
260 Residential Refuse/Recycling Fund	7,715,889	7,725,858	7,687,159	(38,699)	-0.50%
633 Fire Aparatus Capital Outlay Fund	535,981	-	-	-	-
634 IT/Communication Capital Outlay Fund	1,157,299	-	-	-	-
688 Separations Fund	592,105	-	-	-	-
689 City Facilities Fund	61,869	-	-	-	-
<b>Total General Funds</b>	<b>129,459,913</b>	<b>133,256,829</b>	<b>139,639,393</b>	<b>6,382,564</b>	<b>4.79%</b>
<b>Special Revenue Funds</b>					
206 Library Facilities Fee Fund	79,883	57,057	4,335	(52,722)	-92.40%
207 Fire Wild Land Mitigation Fund	3,348	34	23,716	23,682	69652.94%
211 Street and Traffic Signals Fund	36,776	28,208	532,406	504,198	1787.43%
212 Drainage Fee Fund	42,339	464,395	513,007	48,612	10.47%
213 Police Facilities Fund	331,702	186,963	73,413	(113,550)	-60.73%
214 Fire Facilities Fund	46,814	120,676	379,943	259,267	214.85%
215 Public Meeting Facilities Fund	93	6,641	20,192	13,551	204.05%
216 Aquatics Center Fund	54	1,822	50,120	48,298	2650.82%
217 Parks and Open Space Fund	1,321,362	251,426	4,678,449	4,427,023	1760.77%
218 Corona Mall Business Improvement District	98,885	138,862	141,644	2,782	2.00%
222 Gas Tax (2105-2106-Prop 42) Fund	2,707,419	2,421,266	2,205,954	(215,312)	-8.89%
224 Rideshare -Trip Reduction Fund	145,330	525,900	18,000	(507,900)	-96.58%
227 Measure A Fund	8,105,133	5,435,346	5,992,889	557,543	10.26%
231 CAL COPS Grants Fund	298,729	182,112	218,208	36,096	19.82%
246 CFD 2000-1 (Eagle Glen II) Fund	7,023	44,320	15,963	(28,357)	-63.98%
247 CFD 2002-2 LMD Fund	127,466	110,102	76,937	(33,165)	-30.12%

\* Includes Capital Projects. Excludes Transfers.

# SUMMARY OF EXPENDITURES BY FUND TYPE

<u>Fund Number / Description</u>	<u>Actual Expenditures FY 2014-15 *</u>	<u>Adopted Budget FY 2015-16 *</u>	<u>Adopted Budget FY 2016-17 *</u>	<u>Change Since FY 2015-16 \$</u>	<u>Change Since FY 2015-16 %</u>
<b>Special Revenue Funds, Continued</b>					
248 CFD 97-1 Landscape Fund	376,709	411,201	438,353	27,152	6.60%
249 CFD 2001-1 Landscape Fund	965,397	893,974	857,201	(36,773)	-4.11%
250 Asset Forfeiture Fund	235,615	208,000	10,000	(198,000)	-95.19%
251 CFD/LMD 2002-3 Landscape Fund	57,423	27,601	15,266	(12,335)	-44.69%
252 LMD 2003-1 Lighting Fund	180,340	240,755	184,410	(56,345)	-23.40%
253 CFD/LMD 2011-1	17,813	30,749	42,264	11,515	37.45%
254 CFD 2016-1 Public	-	-	7,405	7,405	-
255 CFD 2016-2 Terrassa	-	-	4,504	4,504	-
261 South Corona Major Thoroughfares Fund	13,574	8,135	446	(7,689)	-94.52%
274 South Corona Landscaping Fund	4,516	449	431	(18)	-4.01%
288 Park Development Fund	995,207	-	-	-	-
411 US Department of Justice Grant Fund	174,634	242,645	135,326	(107,319)	-44.23%
422 Traffic Offender Fund	287,749	352,370	341,221	(11,149)	-3.16%
442 Adult and Family Literacy Grant Fund	11,712	-	-	-	-
446 LMD 84-1 Lighting Fund	1,957,882	2,300,985	2,703,318	402,333	17.49%
448 LMD 84-2 Landscape Fund	4,041,715	5,923,362	-	(5,923,362)	-100.00%
455 LMD 84-2 Zone 2	-	-	94,166	94,166	-
456 LMD 84-2 Zone 4	-	-	62,832	62,832	-
457 LMD 84-2 Zone 6	-	-	389,971	389,971	-
458 LMD 84-2 Zone 7	-	-	74,377	74,377	-
460 LMD 84-2 Zone 10	-	-	1,882,188	1,882,188	-
461 LMD 84-2 Zone 14	-	-	314,552	314,552	-
462 LMD 84-2 Zone 15	-	-	22,810	22,810	-
463 LMD 84-2 Zone 17	-	-	20,335	20,335	-
464 LMD 84-2 Zone 18	-	-	31,647	31,647	-
468 LMD 84-2 Zone 19	-	-	497,565	497,565	-
470 LMD 84-2 Zone 20	-	-	951,291	951,291	-
471 LMD 84-2 Zone 1	-	-	3,157	3,157	-
473 Eagle Glen HOA	-	-	90,053	90,053	-
<b>Total Special Revenue Funds</b>	<b>22,672,642</b>	<b>20,615,356</b>	<b>24,120,265</b>	<b>3,504,909</b>	<b>17.00%</b>
<b>Debt Service Funds</b>					
349 AD 90-1 (Jasmine Ridge) Fund	204,024	208,400	-	(208,400)	-100.00%
<b>Total Debt Service Funds</b>	<b>204,024</b>	<b>208,400</b>	<b>-</b>	<b>(208,400)</b>	<b>-100.00%</b>
<b>Capital Project Funds</b>					
243 Public Works Capital Grants Fund	11,723,843	-	235,685	235,685	-
245 County Service Area 152 (NPDES) Fund	903,674	979,909	1,034,202	54,293	5.54%
291 Low Moderate Income Housing Asset Fund	100,578	170,236	150,065	(20,171)	-11.85%
415 Library Other Grants Fund	41,000	-	63,532	63,532	-

\* Includes Capital Projects. Excludes Transfers.

# SUMMARY OF EXPENDITURES BY FUND TYPE

<u>Fund Number / Description</u>	<u>Actual Expenditures FY 2014-15 *</u>	<u>Adopted Budget FY 2015-16 *</u>	<u>Adopted Budget FY 2016-17 *</u>	<u>Change Since FY 2015-16 \$</u>	<u>Change Since FY 2015-16 %</u>
<b>Capital Project Funds, Continued</b>					
431 CDBG Fund	1,212,246	1,270,917	1,294,813	23,896	1.88%
432 Home Investment Partnership Program Fund	117,544	288,689	295,407	6,718	2.33%
477 Corporation Yard Expansion Fund	698,615	-	-	-	-
478 TUMF - RCTC Fund	18,776	-	-	-	-
479 TUMF - WRCOG Fund	798,689	-	-	-	-
480 Reimbursement Grants Fund	84,894	-	-	-	-
<b>Total Capital Project Funds</b>	<b>15,699,859</b>	<b>2,709,751</b>	<b>3,073,704</b>	<b>363,953</b>	<b>13.43%</b>
<b>Enterprise Funds</b>					
275 Airport Fund	282,969	136,193	231,288	95,095	69.82%
440 Water Reclamation Capacity Fund	1,109,561	553,627	430,508	(123,119)	-22.24%
453 2012 Water Revenue Bonds - Project Fund	-	200,000	5,800,000	5,600,000	2800.00%
454 2013 Wastewater Revenue Bond - Project F	-	-	-	-	-
507 Water Capacity Fund	1,121,978	5,136,113	2,400,238	(2,735,875)	-53.27%
567 Reclaimed Water System Fund	3,133,075	3,701,844	6,162,822	2,460,978	66.48%
570 Water Utility Fund	52,477,478	54,671,949	53,342,415	(1,329,534)	-2.43%
572 Water Reclamation Utility Fund	25,400,825	34,122,976	32,168,597	(1,954,379)	-5.73%
577 Transit Services Fund	2,479,312	3,447,622	3,405,738	(41,884)	-1.21%
578 Electric Utility Fund	14,421,722	16,008,021	16,542,430	534,409	3.34%
<b>Total Enterprise Funds</b>	<b>100,426,921</b>	<b>117,978,345</b>	<b>120,484,036</b>	<b>2,505,691</b>	<b>2.12%</b>
<b>Internal Service Funds</b>					
680 Warehouse Services Fund	195,291	300,475	274,832	(25,643)	-8.53%
682 Fleet Operations Fund	3,466,551	6,133,631	5,924,414	(209,217)	-3.41%
683 Workers' Compensation Fund	4,592,369	4,222,010	3,904,169	(317,841)	-7.53%
687 Liability Risk Retention Fund	935,283	1,434,000	1,375,200	(58,800)	-4.10%
<b>Total Internal Service Funds</b>	<b>9,189,495</b>	<b>12,090,116</b>	<b>11,478,615</b>	<b>(611,501)</b>	<b>-5.06%</b>
<b>Agency Funds</b>					
342 CFD 86-2 (Woodlake) Fund	9,541,379	1,570,099	1,544,353	(25,746)	-1.64%
358 CFD 89-1 A (LOBS DW) Fund	9,411,300	1,361,060	1,342,767	(18,293)	-1.34%
359 CFD 89-1 B (LOBS Improvement) Fund	7,031,868	1,027,823	1,008,804	(19,019)	-1.85%
365 AD 95-1 (Centex) Fund	77,207	83,362	78,838	(4,524)	-5.43%
366 AD 96-1, 96 A (MTN Gate) Fund	134,923	138,063	133,349	(4,714)	-3.41%
368 AD 96-1, 97 A (Van Daele) Fund	61,634	67,950	60,608	(7,342)	-10.81%
369 AD 96-1, 97 B (WPH) Fund	138,410	141,500	135,925	(5,575)	-3.94%
370 Ref CFD 90-1 (South Corona) Fund	4,179,288	4,178,988	3,678,110	(500,878)	-11.99%
371 CFD 97-2 (Eagle Glen I) Fund	11,509,110	1,255,296	1,232,807	(22,489)	-1.79%

\* Includes Capital Projects. Excludes Transfers.

# SUMMARY OF EXPENDITURES BY FUND TYPE

<u>Fund Number / Description</u>	<u>Actual Expenditures FY 2014-15 *</u>	<u>Adopted Budget FY 2015-16 *</u>	<u>Adopted Budget FY 2016-17 *</u>	<u>Change Since FY 2015-16 \$</u>	<u>Change Since FY 2015-16 %</u>
<b>Agency Funds, Continued</b>					
373 AD 96-1, 99 A (Centex) Fund	205,542	211,540	203,800	(7,740)	-3.66%
374 CFD 2000-1 (Eagle Glen II) Fund	587,689	595,612	570,214	(25,398)	-4.26%
377 CFD 2001-2 (Cresta-Grande) Fund	289,111	299,038	287,450	(11,588)	-3.88%
378 CFD 2002-1 (Dos Lagos) Fund	1,173,285	1,199,556	1,199,599	43	0.00%
381 CFD 2002-4 (Corona Crossings) Fund	695,447	697,682	680,086	(17,596)	-2.52%
382 CFD 2004-1 (Buchanan Street) Fund	302,459	269,590	252,584	(17,006)	-6.31%
383 CFD 2003-2 (Highlands Collection) Fund	604,000	607,547	571,979	(35,568)	-5.85%
387 CFD 2002-1 (Improvement Area) Fund	566,085	571,768	554,359	(17,409)	-3.04%
390 CFD 2016-2 (Terrass) Fund	-	-	16,302	16,302	-
<b>Total Agency Funds</b>	<b>46,508,737</b>	<b>14,276,474</b>	<b>13,551,934</b>	<b>(724,540)</b>	<b>-5.08%</b>
<b>Successor Agency Funds</b>					
417 RDA Successor Agency Fund	6,622,552	7,760,243	9,170,970	1,410,727	18.18%
441 RDA Land Disposition Fund	372,112	423,629	-	(423,629)	-100.00%
459 Community Redevelopment Property Trust	7,068,085	-	-	-	-
475 Successor Agency Administration Fund	347,762	416,599	402,456	(14,143)	-3.39%
<b>Total Successor Agency Funds</b>	<b>14,410,510</b>	<b>8,600,471</b>	<b>9,573,426</b>	<b>972,955</b>	<b>11.31%</b>
<b>Total All Funds</b>	<b>338,572,101</b>	<b>309,735,742</b>	<b>321,921,373</b>	<b>12,185,631</b>	<b>3.93%</b>
<b>Duplicate Debt Service / Agency Items (accounted for in multiple funds):</b>					
308 CPFA 99 Revenue Series A Fund	11,766,295	-	-	-	-
309 CPFA 99 Revenue Series B Fund	4,352,670	-	-	-	-
376 2001 Lease Revenue Ref (PIRB) Bonds Fund	993,039	-	-	-	-
385 2005 COPS (Clearwater/Elec Distrib) Fund	1,818,198	1,813,076	-	(1,813,076)	-100.00%
388 2006 Lease Revenue Bonds Fund	2,392,884	2,386,107	2,392,945	6,838	0.29%
<b>Total Duplicate Debt Service Items</b>	<b>21,323,086</b>	<b>4,199,183</b>	<b>2,392,945</b>	<b>(1,806,238)</b>	<b>-43.01%</b>
<b>Total All Funds, Including Duplicate Debt Service Items, For Appropriation Purposes</b>	<b>\$ 359,895,187</b>	<b>\$ 313,934,925</b>	<b>\$ 324,314,318</b>	<b>\$ 10,379,393</b>	<b>3.31%</b>

\* Includes Capital Projects. Excludes Transfers.

## Debt Service Obligations



### OVERVIEW

The City's annual operating budget includes provisions to ensure the prompt and full payment of annual debt service (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. Commonly issued debt instruments include bonds, long-term loans (with the State of California) or small issue, private placement debt. Prior to issuing debt, the City may consult with City Council, expert financial advisors, bond and disclosure counsel, underwriters as well as internal finance and capital planning staff. The 'Guide to City Budget Process' includes a brief overview of the City's 'Debt Policy' which is also accessible on the City's website at [www.DiscoverCorona.com](http://www.DiscoverCorona.com).

The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash-funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable). The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may 'pledge' City revenue (and its 'full faith and credit') to guarantee that it fulfills its obligations to investors and provide remedies against the unlikely event of default. Prompt and full payment of annual debt service also ensures that the City maintains favorable bond ratings.

### NEW DEBT ISSUANCES

Due to favorable market conditions, the City plans to refinance the 2006 Lease Revenue Bonds during fiscal year 2016-17. The debt service is currently appropriated from the General Fund. The City estimates that under current market conditions, the City could achieve a net present value savings of \$2.4 million. However, market conditions are subject to change and the City continues to monitor interest rates accordingly to achieve the highest savings possible. The budget reflects debt service per the City's current principal and interest schedules. The budget for the 2006 Lease Revenue Bonds does incorporate an estimated savings for the refinancing of the bonds, approved by City Council on June 1, 2016.

# DEBT SERVICE OBLIGATIONS

## SUMMARY OF DEBT SERVICE- PRINCIPAL AND INTEREST

### General Fund

The source of payment for these obligations comes from General Fund revenue.

Description	Fund	Principal	Interest	Total	Purpose
2006 Lease Revenue Bond Installment Purchase Agreement	110/388	\$ 1,121,755	\$ 1,078,490	\$ 2,200,245	To refund corporate yard bonds and finance Corporation Yard Expansion Project.
2012 Refunding Lease	110	1,493,940	641,185	2,135,125	To refund bonds issued to construct City Hall.
<b>Total</b>		<b>\$2,615,695</b>	<b>\$1,719,675</b>	<b>\$4,335,370</b>	

### Water & Water Reclamation Utilities

The sources of payment for these obligations come from water and wastewater (water reclamation) capacity fees (charged as a result of new development) as well as water and wastewater (water reclamation) utility ratepayer revenue. The debt obligations were issued by the Corona Utility Authority, which is a component of the City of Corona.

Description	Fund	Principal	Interest	Total	Purpose
CUA 2013 Wastewater Revenue Bonds	440	\$888,000	\$239,427	\$1,127,427	Certain improvements and refundings for the Water Reclamation Enterprise.
<b>TOTAL, WASTEWTR CAPACITY FEES</b>		<b>\$888,000</b>	<b>\$239,427</b>	<b>\$1,127,427</b>	
CUA 2012 Water Revenue Bonds	507	563,750	568,845	1,132,595	Certain improvements and refundings for the Water Enterprise.
<b>TOTAL, WATER CAPACITY FEES</b>		<b>563,750</b>	<b>568,845</b>	<b>1,132,595</b>	
CUA 2012 Water Revenue Bonds	570	618,750	624,342	1,243,092	Certain improvements and refundings for the Water Enterprise.
Brine Line System Discharge	570	244,085	255,920	500,005	To acquire wastewater discharge rights .
Elsinore Valley Municipal Water District Settlement Agreement	570	220,481	46,280	266,761	To acquire assets from the Elsinore Valley Municipal Water District.
<b>TOTAL, WATER UTILITY</b>		<b>1,083,316</b>	<b>926,542</b>	<b>2,009,858</b>	
CUA 2012 Water Revenue Bonds	567	192,500	194,240	386,740	Certain improvements and refundings for the Water Enterprise.
State Water Resources Control Board Loan (Recycled)	567	1,519,430	425,570	1,945,000	Financing construction of Recycled Water improvements.
<b>TOTAL, RECLAIMED WATER</b>		<b>1,711,930</b>	<b>619,810</b>	<b>2,331,740</b>	
CUA 2013 Wastewater Revenue Bonds	572	1,512,000	407,673	1,919,673	Certain improvements and refundings for the Water Reclamation Enterprise.
<b>TOTAL, WATER RECLAMATION</b>		<b>\$1,512,000</b>	<b>\$407,673</b>	<b>\$1,919,673</b>	

# DEBT SERVICE OBLIGATIONS

## Agency Funds

### Assessment Districts

The source of payment comes from assessments levied on parcels located within each district.

Description	Fund	Principal	Interest	Total	Purpose
AD 95-1 Improvement Bonds, 1996 Series A	365	\$50,000	\$17,720	\$67,720	Improvements in the Centex development.
AD 96-1 Improvement Bonds, 1996 Series A	366	90,000	30,880	120,880	Improvements in the Mountain Gate West development (Zones 1 & 2).
AD 96-1 Improvement Bonds, 1997 Series A	368	35,000	14,855	49,855	Improvements in the Mountain Gate West development (Zones 3 & 4).
AD 96-1 Improvement Bonds, 1997 Series B	369	85,000	40,100	125,100	Improvements in the Mountain Gate West development (Zones 6 & 7).
AD 96-1 Improvement Bonds, 1999 Series A	373	115,000	77,625	192,625	Improvements in the Mountain Gate West development (Zones 6 & 7).
<b>TOTAL</b>		<b>\$375,000</b>	<b>\$181,180</b>	<b>\$556,180</b>	

### Community Facilities Districts

The source of payment for these obligations comes from special taxes levied on parcels located within each Community Facilities District (CFD).

Description	Fund	Principal	Interest	Total	Purpose
CFD 86-2 Special Tax Refunding Bond 2014 Series A	342	\$1,400,000	\$127,615	\$1,527,615	Improvements located in the Woodlake area.
CFD 89-1 Special Tax Refunding Bond 2014 Series A	358	1,175,000	151,815	1,326,815	Improvements in South Corona. (Foothill Ranch)
Bond 2014 Series A - Improvement Area	359	880,000	113,405	993,405	Improvements in South Corona. (Foothill Ranch)
CFD 90-1 Special Tax Refunding Bonds, 1998 Series A	370	2,965,000	691,340	3,656,340	To refund bonds originally issued to the finance improvements in South Corona.
CFD 97-2 Special Tax Refunding Bond 2014 Series A	371	960,000	256,435	1,216,435	Improvements in Eagle Glen.
CFD 2000-1 Special Tax Bonds	374	225,000	316,130	541,130	Improvements in Eagle Glen.
CFD 2001-2 Special Tax Bonds	377	95,000	161,880	256,880	Improvements in Northeast Corona and South Corona areas.
CFD 2002-1 Special Tax Bonds	378	425,000	745,560	1,170,560	Improvements in Dos Lagos.
CFD 2002-1 - 2007 Special Tax	387	190,000	344,425	534,425	Improvements in Dos Lagos.
CFD 2002-4 Special Tax Bonds	381	230,000	433,005	663,005	Improvements in Corona Crossings.
CFD 2003-2 Special Tax Bonds	383	215,000	325,480	540,480	Improvements in Highlands Collection.
CFD 2004-1 Special Tax Bonds	382	85,000	149,765	234,765	Improvements - Buchanan Street
<b>TOTAL</b>		<b>\$8,845,000</b>	<b>\$3,816,855</b>	<b>\$12,661,855</b>	

# DEBT SERVICE OBLIGATIONS

## **Successor Agency (of the former Corona Redevelopment Agency)**

The source of payment for these obligations comes from pledged tax increment revenues of the former Corona Redevelopment Agency.

Description	Fund	Principal	Interest	Total	Purpose
Series A-T Refunding of Housing Bonds, Series 1996	417	\$2,375,000	\$23,355	\$2,398,355	provision of Low and Moderate Income Housing.
Series A Refunding of Merged Downtown and Amended PA Series 2004A	417	-	761,855	761,855	Refunded four prior bond issues and financed Redevelopment activities within Project Area A.
2007 Tax Allocation Bonds (Temescal)	417	795,000	731,490	1,526,490	Financed redevelopment activities within the Temescal Canyon Project Area.
2007 Tax Allocation Bonds (Project Area A)	417	515,000	1,536,270	2,051,270	Financed redevelopment activities within the Merged Downtown Project Area A.
<b>TOTAL</b>		<b>\$3,685,000</b>	<b>\$3,052,970</b>	<b>\$6,737,970</b>	

## Interfund Payments of Principal and Interest

The following are interfund payments of principal and interest, most of which relate to loans between the Electric Utility and the General Fund. While there is a (cash) transfer which occurs between these funds for the items reported below, these have been shown as a component of ‘debt service’ (rather than as a transfer) for ease of understanding the payments of principal and interest by each of the City’s funds in the aggregate.

With respect to the Water and Water Reclamation funds, each fund is required to make payments to the General Fund for the lease (and corresponding use) of the water and water reclamation facilities. These are interest only payments through 2055. However, unlike publicly traded revenue bonds (i.e. securities), the Water and Water Reclamation capital lease payments due to the General Fund are subordinate debt (on parity with any revenue bonds that are currently outstanding or may be issued in the future). This is due to the fact that the General Fund, Water and Water Reclamation Funds are related parties and roll up to the City of Corona as a whole. However, in the way that the City maintains schedules (i.e. ‘loan’ amortization schedules) to ensure that it timely and fully makes payments of debt service to external entities (such as bondholders) as they become due, the City also maintains similar schedules to ensure timely and full payments of principal and interest between City funds.

# DEBT SERVICE OBLIGATIONS

Description	Fund	Principal	Interest	Total	Purpose
LMD 84-2 Zone 14 Loan	289/461	\$ 49,530	\$ 6,510	\$ 56,040	Construction, installation, rehabilitation and replacement of public landscape in Zone 14.
Capital Lease Payment (Facilities)	570/110	-	3,397,942	3,397,942	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Capital Lease Payment (Facilities)	572/110	-	2,041,048	2,041,048	Lease payments to the General Fund for the Water and Water Reclamation facilities.
Electric Interfund Loan Agreement (with General Fund)	578/110	871,323	265,556	1,136,879	To reimburse General Fund for 2005 Certificates of Participation Advanced Redemption.
Electric Interfund Loan Agreement (with General Fund)	578/110	31,648	46,280	77,928	To reimburse General Fund for portion of the Corporation Yard project costs.
<b>Total</b>		<b>\$952,501</b>	<b>\$5,757,336</b>	<b>\$6,709,837</b>	

## Other Debt

The sources of payment for the following come from revenues earned in the fund. The Airport Fund receives certain lease and other revenue from the use of the aircraft facility.

Description	Fund	Principal	Interest	Total	Purpose
Airport Flood Wall Loan	275	\$ 15,000	\$ -	\$ 15,000	Construction of the flood wall at the Corona airport.
<b>Total</b>		<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	

## Legal Debt Limit

California Government Code, Section 43605 sets the debt limit at 15% of assessed (property) value. The legal requirement was enacted when assessed valuations were based on 25% of full market value. This has since changed to 100% of full market value. Thus, the limit is 3.75% (1/4 the limit of 15%). As reported in the City's last audited financials, the assessed value was \$17.3 billion. Therefore, the debt limit was \$649 million. General obligation debt is subject to the limit. The City does not have general obligation debt outstanding.

# INTERFUND TRANSFERS



## SUMMARY OF FUND TRANSFERS

The following table is a summary of transfers in and out between funds. A detailed listing can be found at the end of this section. There are two types of transfers – an interfund transfer and a transfer due to the City’s Cost Allocation Plan (CAP). A definition for each type of transfer can be found below.

FUND DESCRIPTION	DEV IMPACT FEES	ELECTRIC UTILITY	GAS TAX / MEASURE A	GENERAL FUND	SPECIAL TAXING DISTRICT	WATER / RECLAIMED WATER UTILITY	WATER RECLAMATION (SEWER) UTILITY	OTHER	NET TOTAL
TRANSFERS OUT	\$ (2.50)	\$ (4.79)	\$ (2.00)	\$ (1.23)	\$ (0.65)	\$ (16.47)	\$ (2.06)	\$ (12.27)	\$ (41.96)
TRANSFERS IN	0.06	-	-	14.09	0.69	13.03	2.17	11.92	41.96
NET TOTAL	(\$2.45)	(\$4.79)	(\$2.00)	\$ 12.86	\$0.05	(\$3.44)	\$0.12	(\$0.35)	\$ -

## INTERFUND TRANSFERS

An interfund transfer occurs between funds and typically, involves the transfer of cash (i.e. ‘transfer in’ to a receiving fund and a ‘transfer out’ from a reimbursing fund).

Interfund transfers for the City of Corona may occur for a variety of reasons. Generally, transfers between funds occur to reimburse for services that occur in one fund on behalf of another fund. For example, the General Fund may need to be reimbursed for debt service incurred on a bond that may be issued on behalf of one or more other non-General Funds (which then receive a benefit with respect to how the bond proceeds are used).

The City does, in the course of its regular business activities, establish interfund loans from time to time between City funds in order to properly allocate shared benefits and costs. To ensure the integrity of these loans, the City maintains ‘loan amortization’ schedules to ensure full and timely payments between funds, in the same manner that the City maintains debt service schedules to ensure that it fully and timely makes payments of debt service to external entities (such as bondholders) as debt service payments become due. Due to the principal and interest components of these interfund transfers, the City presents these items as a component of ‘debt service’ rather than as an interfund transfer in order to facilitate public understanding of the City

# INTERFUND TRANSFERS

budget and report all principal and interest payments by funds in the aggregate. Please refer to the 'Debt Service Obligation' section for more details.

## COST ALLOCATION PLAN (CAP)

A Cost Allocation Plan, or CAP, is used to identify, value, and distribute indirect costs across city services. The CAP sets forth the reimbursement between funds for the indirect costs incurred by other funds. Procedurally, this reimbursement takes place via transfer. In the presentation of the budget, funds *providing* services to other funds report reimbursements as a component of operating revenue. As such, funds *receiving* services from other funds report the cost of service (to be reimbursed) as a component of operating expense.

The CAP fairly and proportionately allocates the indirect costs that each program, project or activity should bear. It is a ratio of total indirect expenses to a direct cost base. Examples of direct costs include police services, fire services, parks, and recreation services. These examples are considered direct costs because these programs provide a direct benefit to the community.

The CAP assumes that all indirect costs are incurred proportionately to the direct cost base of the activity. These indirect costs are commonly referred to as 'City overhead' or general and administrative expenses. Examples of indirect cost functions are finance, information technology and human resources. All direct City services and programs incur indirect costs.

The City utilizes an expert consultant to assist the City in the development of the annual CAP to ensure that it coincides with standard practices used by other cities. The City's CAP is a 'total' cost allocation plan, which includes a citywide allocation of legislative costs which are incurred on behalf of all funds. Furthermore, costs have been allocated based upon budgetary assumptions for the forthcoming year.

## DETAILED LISTING- FISCAL YEAR 2016-17 FUND TRANSFERS

### *Transfers In*

The following is a detailed listing of Transfers In by Fund (shown 'gross' rather than net of transfers out with respect to the other fund).

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
110	GENERAL FUND	208	TC POLICE FACILITIES FUND	\$214,000	Repayment for construction of Temescal Canyon Public Safety Facility.
110	GENERAL FUND	209	TC FIRE FACILITIES FUND	218,300	Repayment for construction of Temescal Canyon Public Safety Facility.
110	GENERAL FUND	222	GAS TAX FUND	1,400,000	Reimbursement for engineering and project support.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
110	GENERAL FUND	680	WAREHOUSE FUND	395,900	Reimbursement for prior warehouse activity charged through the Cost Allocation Plan (CAP).
110	GENERAL FUND	289	DWELLING DEVELOPMENT TAX	1,980,000	One time capital projects.
110	GENERAL FUND	682	FLEET SERVICES FUND	173,534	Reserve for replacement of Mobile Data Computers (MDC) in public safety vehicles.
110	GENERAL FUND	206	CWSC LIBRARY DIF	4,335	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	207	FIRE WILDLAND DIF	43	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	211	CW STREET & TRAFFIC DIF	2,406	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	212	CWSC DRAINAGE DIF	32,057	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	213	CWSC POLICE FACILITIES DIF	13,413	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	214	CWSC FIRE FACILITIES DIF	8,933	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	215	CWSC PUBLIC MTG FACILITIES DIF	192	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	216	CWSC AQUATIC CENTER DIF	120	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	217	CWSC PARKS & OPEN SPACE DIF	28,449	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	222	GAS TAX	347,618	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	227	MEASURE A	252,889	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	245	CSA 152 NPDES FUND	213,797	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	246	CFD 2001-1 EAGLE GLEN II	1,169	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	247	CFD 2002-2	4,786	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	248	CFD 91-1	15,041	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	249	CFD 2000-1	41,021	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	251	CFD 2002-3	1,184	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	252	LMD 2003-1 LIGHTING	19,452	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
110	GENERAL FUND	253	CFD/LMD 2011-1 LANDSCAPE	5,532	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	261	SOUTH CORONA MAJOR THOROUGH	446	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	274	SOUTH CORONA LANDSCAPING	431	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	275	AIRPORT FUND	34,849	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	440	WASTEWATER CAPACITY FEES	171,081	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	446	LMD 84-1 STREETLIGHTS	233,496	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	455	LMD 84-2 ZONE 2	5,044	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	456	LMD 84-2 ZONE 4	2,195	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	457	LMD 84-2 ZONE 6	19,362	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	458	LMD 84-2 ZONE 7	3,082	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	460	LMD 84-2 ZONE 10	110,146	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	461	LMD 84-2 ZONE 14	20,623	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	462	LMD 84-2 ZONE 15	1,332	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	463	LMD 84-2 ZONE 17	1,027	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	464	LMD 84-2 ZONE 18	1,822	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	468	LMD 84-2 ZONE 19	29,265	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	470	LMD 84-2 ZONE 20	39,377	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	471	LMD 84-2 ZONE 1	280	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	473	EAGLE GLEN HOA	5,985	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	475	SUCCESSOR AGENCY ADMIN	228,588	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	507	WATER CAPACITY	190,525	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	567	RECLAIMED WATER FUND	173,176	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
110	GENERAL FUND	570	WATER UTILITY FUND	3,003,945	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	572	WATER RECLAMATION UTILITY FUND	1,666,062	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	577	TRANSIT FUND	35,000	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	578	ELECTRIC UTILITY FUND	2,596,788	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	683	WORKERS COMPENSATION FUND	141,593	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFER IN - GENERAL FUND</b>				<b><u>\$14,089,691</u></b>	

245	NPDES DISCHARGE PERMIT	572	WATER RECLAMATION UTILITY FUND	136,361	Cost Allocation Plan (CAP) indirect and overhead support.
245	NPDES DISCHARGE PERMIT	578	ELECTRIC UTILITY FUND	101,064	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFER IN - NPDES DISCHARGE</b>				<b><u>\$237,425</u></b>	

289	DWELLING DEVELOP TAX	461	LMD 84-2 ZONE 14	56,040	Reimbursement for interfund loan.
<b>TOTAL TRANSFER IN – DEVELOPMENT IMPACT FEES</b>				<b><u>\$56,040</u></b>	

353	CORONA REVITALIZATION ZONE	233	CORONA REVITALIZATION ZONE FD	1,515,324	Successor agency obligation needs.
417	RDA SUCCESSOR AGENCY	233	COMMUNITY REDEVELOPMENT FUND	9,194,672	Successor agency obligation needs.
475	OTHER	233	CORONA REVITALIZATION ZONE ADMIN FD	304,942	Successor agency obligation needs.
<b>TOTAL TRANSFER IN - SUCCESSOR AGENCY</b>				<b><u>\$11,014,938</u></b>	

252	LMD 2003-1 LIGHTING	110	GENERAL FUND	11,715	General Benefit Contribution.
446	LMD 84-1 STREETLIGHTS	110	GENERAL FUND	678,054	Operational support.
455	LMD 84-2 ZONE 2	110	GENERAL FUND	209	General Benefit Contribution.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
461	LMD 84-2 ZONE 14	110	GENERAL FUND	767	General Benefit Contribution.
464	LMD 84-2 ZONE 18	110	GENERAL FUND	383	General Benefit Contribution.
<b>TOTAL TRANSFER IN - SPECIAL TAXING DISTRICT</b>				<b><u>\$691,128</u></b>	

507	WATER CAPACITY FEE	567	RECLAIMED WATER FUND	3,309,270	Reimbursement for operating transfers.
<b>TOTAL TRANSFER IN - WATER CAPACITY FEE</b>				<b><u>\$3,309,270</u></b>	

567	RECLAIMED WATER FUND	570	WATER UTILITY FUND	1,911,114	Reimbursement for prior operating and CIP activity.
<b>TOTAL TRANSFER IN - RECLAIMED WATER FUND</b>				<b><u>\$1,911,114</u></b>	

570	WATER UTILITY FUND	507	WATER CAPACITY FEE	2,387,575	Reimbursement for prior debt service payments.
570	WATER UTILITY FUND	507	WATER CAPACITY FEES	5,200,000	Reimbursement for prior capital improvement project activity.
570	WATER UTILITY FUND	110	GENERAL FUND	169,514	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	247	CFD 2002-2	275	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	248	CFD 91-1	1,376	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	249	CFD 2001-1	2,233	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	251	CFD 2002-3	34	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	253	CFD/LMD 2011-1 LANDSCAPE	46	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	275	AIRPORT FUND	29,138	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	455	LMD 84-2 ZONE 2	349	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	456	LMD 84-2 ZONE 4	152	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	457	LMD 84-2 ZONE 6	1,338	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	458	LMD 84-2 ZONE 7	213	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
570	WATER UTILITY FUND	460	LMD 84-2 ZONE 10	7,611	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	461	LMD 84-2 ZONE 14	1,425	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	462	LMD 84-2 ZONE 15	92	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	463	LMD 84-2 ZONE 17	71	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	464	LMD 84-2 ZONE 18	126	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	468	LMD 84-2 ZONE 19	2,022	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	470	LMD 84-2 ZONE 20	2,721	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY FUND	471	LMD 84-2 ZONE 1	19	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFER IN - WATER UTILITY FUND</b>				<b><u>\$7,806,330</u></b>	

572	WATER RECLAMATION UTILITY FUND	578	ELECTRIC UTILITY	2,088,602	Clearwater Cogeneration bond covenant payment.
572	WATER RECLAMATION UTILITY FUND	110	GENERAL FUND	74,821	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	247	CFD 2002-2	118	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	248	CFD 91-1	589	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	249	CFD 2001-1	955	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	251	CFD 2002-3	14	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	253	CFD/LMD 2011-1 LANDSCAPE	20	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	275	AIRPORT FUND	2,852	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
572	WATER RECLAMATION UTILITY FUND	455	LMD 84-2 ZONE 2	149	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	456	LMD 84-2 ZONE 4	65	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	457	LMD 84-2 ZONE 6	572	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	458	LMD 84-2 ZONE 7	91	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	460	LMD 84-2 ZONE 10	3,257	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	461	LMD 84-2 ZONE 14	610	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION	462	LMD 84-2 ZONE 15	39	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	463	LMD 84-2 ZONE 17	30	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	464	LMD 84-2 ZONE 18	54	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	468	LMD 84-2 ZONE 19	865	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	470	LMD 84-2 ZONE 20	1,164	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	471	LMD 84-2 ZONE 1	8	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFER IN - WATER RECLAMATION FUND</b>				<b><u>\$2,174,875</u></b>	

680	WAREHOUSE SERVICES	110	GENERAL FUND	290,476	Cost Allocation Plan (CAP) indirect and overhead support.
680	WAREHOUSE SERVICES	222	GAS TAX	548	Cost Allocation Plan (CAP) indirect and overhead support.
680	WAREHOUSE SERVICES	275	AIRPORT FUND	91	Cost Allocation Plan (CAP) indirect and overhead support.

## INTERFUND TRANSFERS

FUND A	RECEIVING FUND	FUND B	REIMBURSING FUND	AMOUNT \$	REASON
680	WAREHOUSE SERVICES	567	RECLAIMED WATER FUND	14,983	Cost Allocation Plan (CAP) indirect and overhead support.
680	WAREHOUSE SERVICES	570	WATER UTILITY FUND	279,552	Cost Allocation Plan (CAP) indirect and overhead support.
680	WAREHOUSE SERVICES	572	WATER RECLAMATION UTILITY FUND	83,713	Cost Allocation Plan (CAP) indirect and overhead support.
680	WAREHOUSE SERVICES	578	ELECTRIC UTILITY FUND	1,370	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFER IN - WAREHOUSE ISF</b>				<b><u>\$670,733</u></b>	

<b>GRAND TOTAL, ALL FUNDS - TRANSFERS IN</b>	<b><u>\$41,961,544</u></b>
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### *Transfers Out*

The following is a detailed listing of Transfers Out by Fund (shown 'gross' rather than net of transfers in with respect to the other fund).

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
110	GENERAL FUND	252	LMD 2003-1 LIGHTING	11,715	General Benefit Contribution.
110	GENERAL FUND	446	LMD 84-1 STREETLIGHTS	\$678,054	Operational support.
110	GENERAL FUND	455	LMD 84-2 ZONE 2	209	General Benefit Contribution.
110	GENERAL FUND	461	LMD 84-2 ZONE 14	767	General Benefit Contribution.
110	GENERAL FUND	464	LMD 84-2 ZONE 18	383	General Benefit Contribution.
110	GENERAL FUND	570	WATER UTILITY FUND	169,514	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	572	WATER RECLAMATION UTILITY FUND	74,821	Cost Allocation Plan (CAP) indirect and overhead support.
110	GENERAL FUND	680	WAREHOUSE FUND	290,476	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - GENERAL FUND</b>				<b><u>\$1,225,939</u></b>	

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
206	CWSC LIBRARY FEE	110	GENERAL FUND	4,335	Cost Allocation Plan (CAP) indirect and overhead support.
207	FIRE WILD LAND MITIGATION	110	GENERAL FUND	43	Cost Allocation Plan (CAP) indirect and overhead support.
208	TC POLICE FACILITIES	110	TC POLICE FACILITIES FUND	214,000	Repayment for construction of Temescal Canyon Public Safety Facility.
209	TC FIRE FACILITIES	110	TC FIRE FACILITIES FUND	218,300	Repayment for construction of Temescal Canyon Public Safety Facility.
211	CW STREET & TRAFFIC SIGNALS	110	GENERAL FUND	2,406	Cost Allocation Plan (CAP) indirect and overhead support.
212	CWSC DRAINAGE	110	GENERAL FUND	32,057	Cost Allocation Plan (CAP) indirect and overhead support.
213	CWSC POLICE FACILITIES	110	GENERAL FUND	13,413	Cost Allocation Plan (CAP) indirect and overhead support.
214	CWSC FIRE FACILITIES	110	GENERAL FUND	8,933	Cost Allocation Plan (CAP) indirect and overhead support.
215	CWSC PUBLIC MTG FACILITIES	110	GENERAL FUND	192	Cost Allocation Plan (CAP) indirect and overhead support.
216	CWSC AQUATIC CENTER	110	GENERAL FUND	120	Cost Allocation Plan (CAP) indirect and overhead support.
217	CWSC PARKS & OPEN SPACE	110	GENERAL FUND	28,449	Cost Allocation Plan (CAP) indirect and overhead support.
261	DEVELOPMENT IMPACT FEES	110	GENERAL FUND	446	Cost Allocation Plan (CAP) indirect and overhead support.
274	DEVELOPMENT IMPACT FEES	110	GENERAL FUND	431	Cost Allocation Plan (CAP) indirect and overhead support.
289	DEVELOPMENT IMPACT FEES	110	GENERAL FUND	1,980,000	One time capital projects
<b>TOTAL TRANSFERS OUT - DEV IMPACT FEES</b>				<b><u>\$2,503,125</u></b>	

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
222	GAS TAX / MEASURE A	110	GENERAL FUND	347,618	Cost Allocation Plan (CAP) indirect and overhead support.
222	GAS TAX / MEASURE A	680	WAREHOUSE FUND	548	Cost Allocation Plan (CAP) indirect and overhead support.
222	GAS TAX / MEASURE A	110	GENERAL FUND	1,400,000	Reimbursement for engineering and project support.
227	GAS TAX / MEASURE A	110	GENERAL FUND	252,889	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - GAS TAX / MEASURE A</b>				<b><u>\$2,001,055</u></b>	

233	OBLIGATION PAYMENT FUND	417	RDA SUCCESSOR AGENCY	9,194,672	Successor agency obligation needs.
233	OBLIGATION PAYMENT FUND	353	CORONA REVITALIZATION ZONE	1,515,324	Successor agency obligation needs.
233	OBLIGATION PAYMENT FUND	475	MERGED PROJECT AREAS ADMIN	304,942	Successor agency obligation needs.
475	MERGED PROJECT AREAS ADMIN	110	GENERAL FUND	228,588	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - SUCCESSOR AGENCY</b>				<b><u>\$11,243,526</u></b>	

275	AIRPORT	110	GENERAL FUND	34,849	Cost Allocation Plan (CAP) indirect and overhead support.
275	AIRPORT	680	WAREHOUSE SERVICES	91	Cost Allocation Plan (CAP) indirect and overhead support.
275	AIRPORT	570	WATER UTILITY FUND	29,138	Cost Allocation Plan (CAP) indirect and overhead support.
275	AIRPORT	572	WATER RECLAMATION UTILITY	2,852	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - AIRPORT</b>				<b><u>\$66,930</u></b>	

245	COUNTY SERVICE AREA 152	110	GENERAL FUND	213,797	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL NPDES DISCHARGE PERMIT</b>				<b><u>\$213,797</u></b>	

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
246	CFD 2000-1 O&M DET/DEBRIS BAS	110	GENERAL FUND	1,169	Cost Allocation Plan (CAP) indirect and overhead support.
247	CFD 2002-2 LMD E 6TH/COMPTON	110	GENERAL FUND	4,786	Cost Allocation Plan (CAP) indirect and overhead support.
247	CFD 2002-2 LMD E 6TH/COMPTON	570	WATER UTILITY FUND	275	Cost Allocation Plan (CAP) indirect and overhead support.
247	CFD 2002-2 LMD E 6TH/COMPTON	572	WATER RECLAMATION UTILITY	118	Cost Allocation Plan (CAP) indirect and overhead support.
248	CFD 97-1 LANDSCAPE MAINT	110	GENERAL FUND	15,041	Cost Allocation Plan (CAP) indirect and overhead support.
248	CFD 97-1 LANDSCAPE MAINT	570	WATER UTILITY FUND	1,376	Cost Allocation Plan (CAP) indirect and overhead support.
248	CFD 97-1 LANDSCAPE MAINT	572	WATER RECLAMATION UTILITY	589	Cost Allocation Plan (CAP) indirect and overhead support.
249	CFD 2001-01 LANDSCAPE MAINT	110	GENERAL FUND	41,021	Cost Allocation Plan (CAP) indirect and overhead support.
249	CFD 2001-01 LANDSCAPE MAINT	570	WATER UTILITY FUND	2,233	Cost Allocation Plan (CAP) indirect and overhead support.
249	CFD 2001-01 LANDSCAPE MAINT	572	WATER RECLAMATION UTILITY	955	Cost Allocation Plan (CAP) indirect and overhead support.
251	CFD/LMD 2002-3 LANDSCAPE	110	GENERAL FUND	1,184	Cost Allocation Plan (CAP) indirect and overhead support.
251	CFD/LMD 2002-3 LANDSCAPE	570	WATER UTILITY FUND	34	Cost Allocation Plan (CAP) indirect and overhead support.
251	CFD/LMD 2002-3 LANDSCAPE	572	WATER RECLAMATION UTILITY	14	Cost Allocation Plan (CAP) indirect and overhead support.
252	LMD 2003-1 LIGHTING	110	GENERAL FUND	19,452	Cost Allocation Plan (CAP) indirect and overhead support.
253	CFD/LMD 2011-1 LANDSCAPE	110	GENERAL FUND	5,532	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
253	CFD/LMD 2011-1 LANDSCAPE	570	WATER UTILITY FUND	46	Cost Allocation Plan (CAP) indirect and overhead support.
253	CFD/LMD 2011-1 LANDSCAPE	572	WATER RECLAMATION UTILITY	20	Cost Allocation Plan (CAP) indirect and overhead support.
446	LMD 84-1 STREET LIGHTS	110	GENERAL FUND	233,496	Cost Allocation Plan (CAP) indirect and overhead support.
455	LMD 84-2 LANDSCAPE ZONE 2	110	GENERAL FUND	5,044	Cost Allocation Plan (CAP) indirect and overhead support.
455	LMD 84-2 LANDSCAPE ZONE 2	570	WATER UTILITY FUND	349	Cost Allocation Plan (CAP) indirect and overhead support.
455	LMD 84-2 LANDSCAPE ZONE 2	572	WATER RECLAMATION UTILITY	149	Cost Allocation Plan (CAP) indirect and overhead support.
456	LMD 84-2 LANDSCAPE ZONE 4	110	GENERAL FUND	2,195	Cost Allocation Plan (CAP) indirect and overhead support.
456	LMD 84-2 LANDSCAPE ZONE 4	570	WATER UTILITY FUND	152	Cost Allocation Plan (CAP) indirect and overhead support.
456	LMD 84-2 LANDSCAPE ZONE 4	572	WATER RECLAMATION UTILITY	65	Cost Allocation Plan (CAP) indirect and overhead support.
457	LMD 84-2 LANDSCAPE ZONE 6	110	GENERAL FUND	19,362	Cost Allocation Plan (CAP) indirect and overhead support.
457	LMD 84-2 LANDSCAPE ZONE 6	570	WATER UTILITY FUND	1,338	Cost Allocation Plan (CAP) indirect and overhead support.
457	LMD 84-2 LANDSCAPE ZONE 6	572	WATER RECLAMATION UTILITY	572	Cost Allocation Plan (CAP) indirect and overhead support.
458	LMD 84-2 LANDSCAPE ZONE 7	110	GENERAL FUND	3,082	Cost Allocation Plan (CAP) indirect and overhead support.
458	LMD 84-2 LANDSCAPE ZONE 7	570	WATER UTILITY FUND	213	Cost Allocation Plan (CAP) indirect and overhead support.
458	LMD 84-2 LANDSCAPE ZONE 7	572	WATER RECLAMATION UTILITY	91	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
460	LMD 84-2 LANDSCAPE ZONE 10	110	GENERAL FUND	110,146	Cost Allocation Plan (CAP) indirect and overhead support.
460	LMD 84-2 LANDSCAPE ZONE 10	570	WATER UTILITY FUND	7,611	Cost Allocation Plan (CAP) indirect and overhead support.
460	LMD 84-2 LANDSCAPE ZONE 10	572	WATER RECLAMATION UTILITY	3,257	Cost Allocation Plan (CAP) indirect and overhead support.
461	LMD 84-2 LANDSCAPE ZONE 14	110	GENERAL FUND	20,623	Cost Allocation Plan (CAP) indirect and overhead support.
461	LMD 84-2 LANDSCAPE ZONE 14	570	WATER UTILITY FUND	1,425	Cost Allocation Plan (CAP) indirect and overhead support.
461	LMD 84-2 LANDSCAPE ZONE 14	572	WATER RECLAMATION UTILITY	610	Cost Allocation Plan (CAP) indirect and overhead support.
461	LMD 84-2 LANDSCAPE ZONE 14	289	DWELLING DEVELOPMENT TAX	56,040	Reimbursement for interfund loan.
462	LMD 84-2 LANDSCAPE ZONE 15	110	GENERAL FUND	1,332	Cost Allocation Plan (CAP) indirect and overhead support.
462	LMD 84-2 LANDSCAPE ZONE 15	570	WATER UTILITY FUND	92	Cost Allocation Plan (CAP) indirect and overhead support.
462	LMD 84-2 LANDSCAPE ZONE 15	572	WATER RECLAMATION UTILITY	39	Cost Allocation Plan (CAP) indirect and overhead support.
463	LMD 84-2 LANDSCAPE ZONE 17	110	GENERAL FUND	1,027	Cost Allocation Plan (CAP) indirect and overhead support.
463	LMD 84-2 LANDSCAPE ZONE 17	570	WATER UTILITY FUND	71	Cost Allocation Plan (CAP) indirect and overhead support.
463	LMD 84-2 LANDSCAPE ZONE 17	572	WATER RECLAMATION UTILITY	30	Cost Allocation Plan (CAP) indirect and overhead support.
464	LMD 84-2 LANDSCAPE ZONE 18	110	GENERAL FUND	1,822	Cost Allocation Plan (CAP) indirect and overhead support.
464	LMD 84-2 LANDSCAPE ZONE 18	570	WATER UTILITY FUND	126	Cost Allocation Plan (CAP) indirect and overhead support.

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
464	LMD 84-2 LANDSCAPE ZONE 18	572	WATER RECLAMATION UTILITY	54	Cost Allocation Plan (CAP) indirect and overhead support.
468	LMD 84-2 LANDSCAPE ZONE 19	110	GENERAL FUND	29,265	Cost Allocation Plan (CAP) indirect and overhead support.
468	LMD 84-2 LANDSCAPE ZONE 19	570	WATER UTILITY FUND	2,022	Cost Allocation Plan (CAP) indirect and overhead support.
468	LMD 84-2 LANDSCAPE ZONE 19	572	WATER RECLAMATION UTILITY	865	Cost Allocation Plan (CAP) indirect and overhead support.
470	LMD 84-2 LANDSCAPE ZONE 20	110	GENERAL FUND	39,377	Cost Allocation Plan (CAP) indirect and overhead support.
470	LMD 84-2 LANDSCAPE ZONE 20	570	WATER UTILITY FUND	2,721	Cost Allocation Plan (CAP) indirect and overhead support.
470	LMD 84-2 LANDSCAPE ZONE 20	572	WATER RECLAMATION UTILITY	1,164	Cost Allocation Plan (CAP) indirect and overhead support.
471	LMD 84-2 LANDSCAPE ZONE 1	110	GENERAL FUND	280	Cost Allocation Plan (CAP) indirect and overhead support.
471	LMD 84-2 LANDSCAPE ZONE 1	570	WATER UTILITY FUND	19	Cost Allocation Plan (CAP) indirect and overhead support.
471	LMD 84-2 LANDSCAPE ZONE 1	572	WATER RECLAMATION UTILITY	8	Cost Allocation Plan (CAP) indirect and overhead support.
473	EAGLE GLEN HOA	110	GENERAL FUND	5,985	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - SPECIAL TAX DISTRICTS</b>				<b><u>\$645,964</u></b>	

440	WATER RECLAM CAPACITY FEES	110	GENERAL FUND	171,081	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - WATER RECLAMATION CAPACITY FEES</b>				<b><u>\$171,081</u></b>	

507	WATER CAPACITY FEES	570	WATER UTILITY FUND	2,387,575	Reimbursement for prior debt service payments
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# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
507	WATER CAPACITY FEES	570	WATER UTILITY FUND	5,200,000	Reimbursement for prior capital improvement project activity
507	WATER CAPACITY FEES	110	GENERAL FUND	190,525	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - WATER CAPACITY FEES</b>				<b><u>\$7,778,100</u></b>	

567	RECLAIMED WATER UTILITY	507	RECLAIMED WATER FUND	3,309,270	Reimbursement for operating transfers
567	RECLAIMED WATER UTILITY	110	GENERAL FUND	173,176	Cost Allocation Plan (CAP) indirect and overhead support.
567	RECLAIMED WATER UTILITY	680	WAREHOUSE FUND	14,983	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - RECLAIMED WATER</b>				<b><u>\$3,497,429</u></b>	

570	WATER UTILITY	567	WATER UTILITY FUND	1,911,114	Reimbursement for prior operating and capital improvement project activity
570	WATER UTILITY	110	GENERAL FUND	3,003,945	Cost Allocation Plan (CAP) indirect and overhead support.
570	WATER UTILITY	680	WAREHOUSE FUND	279,552	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT - WATER UTILITY</b>				<b><u>\$5,194,611</u></b>	

572	WATER RECLAMATION UTILITY FUND	110	GENERAL FUND	1,666,062	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	680	WAREHOUSE FUND	83,713	Cost Allocation Plan (CAP) indirect and overhead support.
572	WATER RECLAMATION UTILITY FUND	245	CSA 152 NPDES FUND	136,361	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT – WATER RECLAMATION</b>				<b><u>\$1,886,136</u></b>	

# INTERFUND TRANSFERS

FUND B	REIMBURSING FUND	FUND A	RECEIVING FUND	AMOUNT \$	REASON
577	TRANSIT FUND	110	GENERAL FUND	35,000	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT – TRANSIT FUND</b>				<b><u>\$35,000</u></b>	
578	ELECTRIC UTILITY FUND	572	ELECTRIC UTILITY FUND	2,088,602	Clearwater Cogeneration bond covenant payment.
578	ELECTRIC UTILITY FUND	110	GENERAL FUND	2,596,788	Cost Allocation Plan (CAP) indirect and overhead support.
578	ELECTRIC UTILITY FUND	680	WAREHOUSE FUND	1,370	Cost Allocation Plan (CAP) indirect and overhead support.
578	ELECTRIC UTILITY FUND	245	CSA 152 NPDES FUND	101,064	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT – ELECTRIC UTILITY</b>				<b><u>\$4,787,824</u></b>	
680	WAREHOUSE FUND	110	GENERAL FUND	395,900	Reimbursement for prior warehouse activity charged through the Cost Allocation Plan (CAP).
<b>TOTAL TRANSFERS OUT – WAREHOUSE</b>				<b><u>\$395,900</u></b>	
682	FLEET SERVICES FUND	110	GENERAL FUND	173,534	Reserve for replacement of Mobile Data Computers (MDC) in public safety vehicles.
<b>TOTAL TRANSFERS OUT – FLEET</b>				<b><u>\$173,534</u></b>	
683	WORKERS COMPENSATION FUND	110	GENERAL FUND	141,593	Cost Allocation Plan (CAP) indirect and overhead support.
<b>TOTAL TRANSFERS OUT – WORKERS COMP</b>				<b><u>\$141,593</u></b>	
<b>GRAND TOTAL, ALL FUNDS - TRANSFERS OUT</b>				<b><u>\$46,961,544</u></b>	

# SUMMARY OF CITYWIDE POSITIONS



## Overview

The Schedule of Citywide Positions includes a total headcount of 744.96 positions, which includes part-time staff and elected officials. With respect to full-time positions, the Adopted Budget assumes a total of 641.00 full-time equivalents (FTE) for Fiscal Year 2016-17. Included in the 641.00 FTE are 5 new full-time positions, for an increase of 16.00 FTE since the Fiscal Year 2015-16 Adopted Budget total FTE of 625.00.

The Schedule of Positions has also been updated to more clearly reflect the part-time employees that assist with City activities, functions, and events. The count of part-time employees has been revised to reflect the full time equivalent (FTE) amount based on actual hours worked or hours budgeted. In addition, the historical FTE information has been included for the part-time employees.

## Changes Since Fiscal Year 2015-16

The following Fiscal Year 2015-16 changes are included in the authorized total:

- In October 2015, there was a net reduction of four positions when a staffing reorganization occurred in the Administrative Services Department and the Department of Water and Power. A net total of four positions were added to Administrative Services and a net total of eight positions were eliminated from the Department of Water and Power.
- Along with the October 2015 reorganization, three positions were transferred from the Department of Water and Power to the Administrative Services Department. This move consolidated the purchasing function and purchasing related positions within Administrative Services.
- The Public Works Department had a net decrease of one position in Fiscal Year 2015-16. There was a reorganization which resulted in the reduction of two full time positions in April 2016. Throughout the fiscal year, one position was added with a reduction to the non-personnel budget to offset the change.
- Throughout the fiscal year, a total of ten positions were added to Community Development, Information Technology, and Police departments. Many of the new positions were offset by revenues sources including funding agreements with various agencies such the Riverside County Transportation Commission. Other positions were offset by reductions to a department's operating and/or overtime budgets.
- The Department of Water and Power added a net total of seven positions throughout the fiscal year due to various operational changes throughout the department. Many positions

# SUMMARY OF CITYWIDE POSITIONS

were offset with reductions in the non-personnel budget and/or reductions to overtime and part-time budgets.

## Changes in the Budget

In Fiscal Year 2016-17, there are five additional full time positions included in the proposed budget.

Table – FY 2016-17 New Full Time Positions

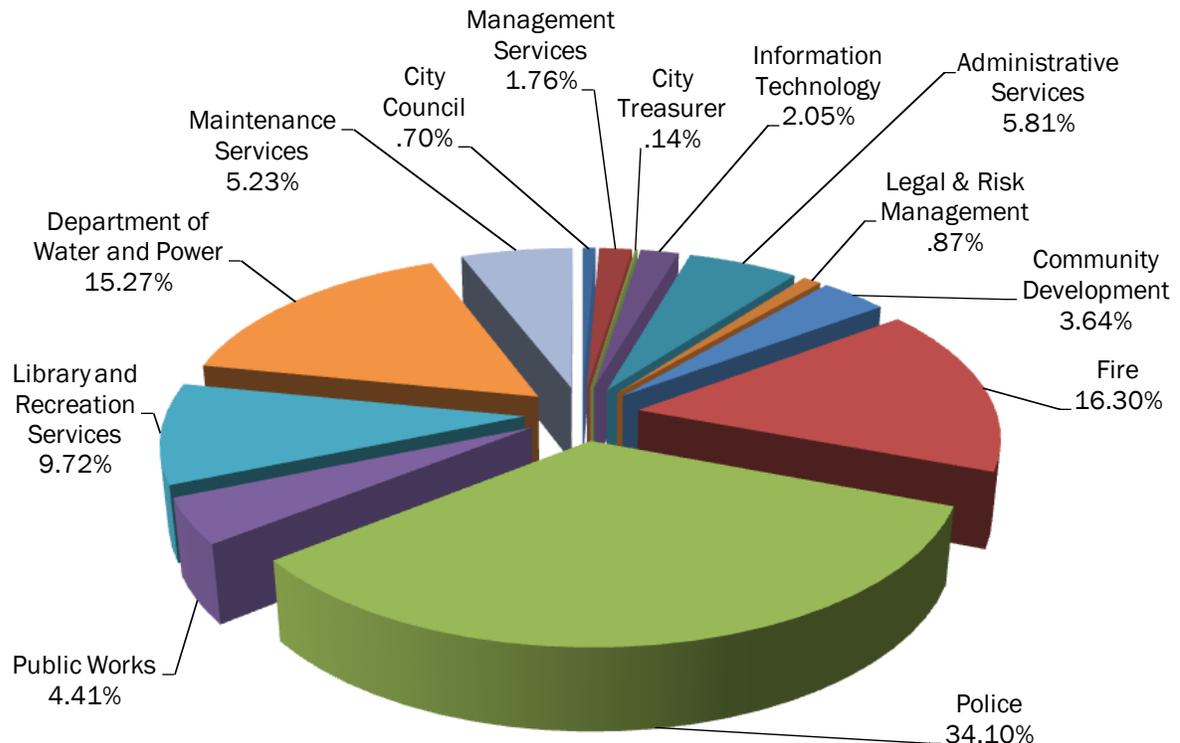
Fund / Department	Count	Position	Description
<b>General Fund</b>			
Police Dept.	1.0	Public Safety Dispatcher I/II	Human Resources staffing/work load study recommended increase in staffing
Police Dept.	1.0	Crime Analyst	Provide data and analysis information to State and Federal organizations
Legal and Risk Mgmt.	1.0	Paralegal I	Support Risk Management division activities
<b>General Fund Total</b>	<b>3.0</b>		
<b>DWP Funds</b>			
Dept. of Water & Power	1.0	Utility Engineer I/II/III	Support engineering division with capital improvement projects
Dept. of Water & Power	1.0	DWP Management Analyst	Support administrative division with increase in work flow
<b>DWP Funds Total</b>	<b>2.0</b>		
<b>Total New Full Time Positions</b>	<b>5.0</b>		

In addition to the positions noted above, a transfer of 1.85 FTE is included from the Maintenance Services Department to the Department of Water and Power. This shift reflects a change in responsibilities for those positions. The funding sources have been updated appropriately to account for this change.

# SUMMARY OF CITYWIDE POSITIONS

<u>Departments</u>	FTE Authorized <u>2012-13</u>	FTE Authorized <u>2013-14</u>	FTE Authorized <u>2014-15</u>	FTE Authorized <u>2015-16</u>	FTE Adopted <u>2016-17</u>
City Council	5.00	5.00	5.00	5.00	5.00
Management Services	9.84	9.85	10.73	11.73	12.81
City Treasurer	1.00	1.00	1.00	1.00	1.00
Information Technology	13.86	13.98	12.41	15.09	13.89
Administrative Services	41.40	40.31	34.30	42.56	43.24
Legal & Risk Management	5.01	5.29	6.01	6.67	7.67
Community Development	17.00	18.02	22.08	26.00	26.48
Fire	117.99	118.06	119.18	118.48	118.48
Police	231.47	237.62	238.13	247.90	250.87
Public Works	79.07	34.78	32.57	31.75	32.05
Library and Recreation Services	66.62	64.69	63.50	68.04	70.67
Maintenance Services	26.09	41.76	44.53	45.00	43.63
Department of Water and Power	112.75	121.76	120.79	119.68	119.18
<b>Totals</b>	<b>727.12</b>	<b>712.13</b>	<b>710.23</b>	<b>738.89</b>	<b>744.96</b>

Department Distribution of FTE Authorized FY 2016-17 Positions



# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Elected Officials</b>						
<b>City Council</b>						
Council Members	5.00	5.00	5.00	5.00	5.00	800
<b>Total City Council</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	
<b>City Treasurer</b>						
City Treasurer	1.00	1.00	1.00	1.00	1.00	200
<b>Total City Treasurer</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	
<b>Total Elected Officials</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	
<b>Management Services</b>						
City Manager	1.00	1.00	1.00	1.00	1.00	20,782
Assistant City Manager	1.00	1.00	-	-	-	
City Clerk	-	1.00	1.00	-	-	
City Clerk / Community Information Manager	-	-	-	1.00	1.00	8,468 - 10,338
Assistant to the City Manager	-	-	1.00	1.00	1.00	8,096 - 9,884
Economic Development Manager	-	-	1.00	-	-	
Economic Development Manager I	-	-	-	1.00	1.00	7,291 - 8,901
Chief Deputy City Clerk	1.00	-	-	-	-	
Economic Development Coordinator	-	-	-	1.00	1.00	5,598 - 6,834
Management Analyst	2.00	2.00	1.00	-	-	
Program Coordinator	-	-	-	1.00	1.00	4,941 - 6,033
Administrative Supervisor	1.00	1.00	1.00	-	-	
Community Information Specialist	-	-	-	1.00	1.00	3,968 - 4,844
City Clerk Services Specialist	1.00	1.00	1.00	1.00	1.00	3,775 - 4,608
Senior Management Services Assistant	1.00	1.00	1.00	1.00	1.00	3,775 - 4,608
Administrative Assistant	-	-	1.00	-	-	
City Clerk Services Technician I / II	-	-	1.00	1.00	1.00	2,676 - 3,266
Community Information Assistant	-	-	-	1.00	1.00	2,446 - 2,986
City Clerk Services Technician I	1.00	1.00	-	-	-	
Office Worker II	-	-	-	-	1.18	2,085 - 2,545
City Clx	-	-	-	-	0.63	1,887 - 2,304
Intern I	-	-	-	0.25	-	
Office Worker	-	-	-	0.48	-	
Historical part-time for comparison	0.84	0.85	0.73	-	-	
<b>Total Management Services</b>	<b>9.84</b>	<b>9.85</b>	<b>10.73</b>	<b>11.73</b>	<b>12.81</b>	
<b>Total Full Time FTE, Management Services</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	
<b>Total Part-Time FTE, Management Services</b>	<b>0.84</b>	<b>0.85</b>	<b>0.73</b>	<b>-</b>	<b>1.81</b>	
<b>Total FTE, Management Services</b>	<b>9.84</b>	<b>9.85</b>	<b>10.73</b>	<b>11.00</b>	<b>12.81</b>	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Information Technology</b>						
Information Technology Director	1.00	1.00	1.00	1.00	1.00	12,310 - 15,028
Deputy Chief Information Officer	-	-	-	-	1.00	10,033 - 12,248
Information Technology Manager III	-	-	-	1.00	1.00	8,468 - 10,338
Development and Support Manager	1.00	1.00	1.00	-	-	
Telecommunications Manager	1.00	1.00	1.00	1.00	1.00	7,183 - 8,769
Web and Digital Media Manager	-	-	-	-	1.00	6,278 - 7,664
GIS Administrator	1.00	1.00	1.00	1.00	-	
Systems Analyst	-	-	-	1.00	-	
Network Analyst	1.00	1.00	-	1.00	1.00	5,066 - 6,185
Programmer Analyst	2.00	2.00	2.00	1.00	1.00	5,066 - 6,185
Senior Telecommunications Specialist	1.00	1.00	1.00	1.00	1.00	4,725 - 5,768
Information Technology Specialist	2.00	2.00	2.00	2.00	1.00	4,276 - 5,220
Telecommunications Specialist	1.00	1.00	1.00	1.00	1.00	4,276 - 5,220
Radio / Safety Equipment Technician	1.00	-	-	-	-	
Information Technology Technician	-	-	-	2.16	0.38	3,170 - 3,870
Help Desk Assistant	-	-	-	0.96	0.96	2,470 - 3,016
Help Desk Assistant II	-	-	-	0.96	1.11	2,127 - 2,597
Help Desk Assistant I	-	-	-	-	1.44	1,832 - 2,236
Historical part-time for comparison	1.86	2.98	2.41			
<b>Total Information Technology</b>	<b>13.86</b>	<b>13.98</b>	<b>12.41</b>	<b>15.09</b>	<b>13.89</b>	
<b>Total Full Time FTE, Information Technology</b>	<b>12.00</b>	<b>11.00</b>	<b>10.00</b>	<b>11.00</b>	<b>10.00</b>	
<b>Total Part-Time FTE, Information Technology</b>	<b>1.86</b>	<b>2.98</b>	<b>2.41</b>	<b>4.09</b>	<b>3.89</b>	
<b>Total FTE, Information Technology</b>	<b>13.86</b>	<b>13.98</b>	<b>12.41</b>	<b>15.09</b>	<b>13.89</b>	

## Administrative Services

Assistant City Manager / Administrative Services Director	-	-	1.00	1.00	1.00	15,028 - 18,346
Administrative Services Director	1.00	1.00	-	-	-	
Finance Director	1.00	1.00	-	-	-	
Deputy Human Resources Director	1.00	1.00	-	-	-	
Finance Manager IV	-	-	-	2.00	2.00	10,813 - 13,200
Assistant Finance Director	1.00	-	-	-	-	
Finance Manager	2.00	2.00	2.00	1.00	1.00	8,096 - 9,884
Administrative Services Manager II	1.00	1.00	-	-	-	
Economic Development Manager	1.00	1.00	-	-	-	
Finance / CDBG Manager	1.00	1.00	-	-	-	
Human Resources Manager II	-	-	-	1.00	1.00	7,858 - 9,593
Purchasing Manager	1.00	1.00	1.00	1.00	1.00	7,588 - 9,264
Human Resources Manager	1.00	1.00	1.00	-	-	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<i>Administrative Services, Continued</i>						
Safety Manager	-	-	-	1.00	1.00	7,291 - 8,901
Safety Division Manager	1.00	1.00	1.00	-	-	
Accounting Supervisor	-	-	-	1.00	1.00	6,185 - 7,550
Administrative Services Analyst II	1.00	1.00	-	-	-	
Financial Analyst III	-	-	-	2.00	2.00	5,884 - 7,183
Purchasing Specialist V (Note 1)	-	-	-	1.00	1.00	5,884 - 7,183
Senior HR Analyst / ADA Employment Coordinator	1.00	1.00	-	-	-	
Principal Accountant	3.00	3.00	3.00	-	-	
Customer Service Supervisor	1.00	1.00	1.00	1.00	1.00	5,325 - 6,501
Business Systems Analyst I	-	-	-	1.00	1.00	5,066 - 6,185
Financial Analyst I	-	-	-	3.00	3.00	5,066 - 6,185
Human Resources Analyst	3.00	3.00	2.00	1.00	1.00	5,066 - 6,185
Purchasing Specialist IV (Note 1)	-	-	-	2.00	2.00	4,631 - 5,654
Senior Accountant	1.00	1.00	1.00	-	-	
Payroll Technician III	-	-	-	1.00	1.00	4,540 - 5,542
Senior Human Resources Technician	2.00	1.00	2.00	2.00	2.00	4,540 - 5,542
Accountant	3.00	3.00	3.00	-	-	
Senior Buyer	1.00	1.00	1.00	-	-	
Safety Coordinator	-	-	-	1.00	1.00	4,068 - 4,966
Human Resources Technician I	-	-	-	1.00	1.00	3,909 - 4,772
Human Resources Technician	1.00	1.00	1.00	-	-	
Assistant to the Finance Director	1.00	1.00	1.00	-	-	
Accounting Specialist	2.00	3.00	3.00	-	-	
Accounting Technician III	-	-	-	4.00	4.00	3,775 - 4,608
Buyer	1.00	1.00	1.00	-	-	
Purchasing Specialist II	-	-	-	1.00	1.00	3,775 - 4,608
Senior Customer Service Representative	1.00	1.00	1.00	-	-	
Accounting Technician II	-	-	-	2.00	2.00	3,416 - 4,171
Administrative Assistant	-	-	-	1.00	1.00	3,416 - 4,171
Purchasing Specialist I (Note 1)	-	-	-	1.00	1.00	3,416 - 4,171
Senior Accounting Technician	1.00	1.00	1.00	-	-	
Payroll Technician	1.00	1.00	1.00	-	-	
Accounting Technician I	-	-	-	3.50	3.43	3,092 - 3,775
Accounting Technician I / II	2.00	2.00	2.00	-	-	
Customer Service Representative I	-	-	-	2.16	2.20	2,676 - 3,266
Office Assistant	-	-	-	2.50	1.00	2,470 - 3,016
Intern II	-	-	-	1.40	1.31	2,446 - 2,986
Human Resources Clerk	-	-	-	-	0.96	1,887 - 2,304
Intern I	-	-	-	-	1.33	1,887 - 2,304

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Administrative Services, Continued</b>						
Historical part-time for comparison	3.40	3.31	4.30	-	-	
<b>Total Administrative Services</b>	<b>41.40</b>	<b>40.31</b>	<b>34.30</b>	<b>42.56</b>	<b>43.24</b>	
<b>Total Full Time FTE, Administrative Services</b>	<b>38.00</b>	<b>37.00</b>	<b>30.00</b>	<b>37.00</b>	<b>37.00</b>	
<b>Total Part-Time FTE, Administrative Services</b>	<b>3.40</b>	<b>3.31</b>	<b>4.30</b>	<b>5.56</b>	<b>6.24</b>	
<b>Total FTE, Administrative Services</b>	<b>41.40</b>	<b>40.31</b>	<b>34.30</b>	<b>42.56</b>	<b>43.24</b>	

**Administrative Services Notes:**

- 1 Position transferred to Administrative Services from Department of Water & Power effective October 2015.

## Legal & Risk Management

City Attorney	1.00	1.00	1.00	-	-	
City Attorney / Legal & Risk Management Director	-	-	-	1.00	1.00	19,771
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	14,953 - 18,254
Chief Deputy City Attorney	1.00	1.00	1.00	1.00	1.00	12,187 - 14,878
Risk Manager	-	-	-	1.00	1.00	7,291 - 8,901
Senior Paralegal / Claims Manager	-	-	-	1.00	1.00	7,291 - 8,901
Paralegal	1.00	1.00	1.00	-	-	
Senior HR Analyst / ADA Employment Coordinator	-	-	1.00	-	-	
Paralegal I	-	-	-	-	1.00	4,428 - 5,406
Human Resources Technician	-	-	1.00	-	-	
Risk Management Technician	-	-	-	1.00	1.00	3,909 - 4,772
Administrative Assistant	1.00	1.00	-	-	-	
Intern II	-	-	-	0.67	0.67	2,446 - 2,986
Historical part-time for comparison	0.01	0.29	0.01	-	-	
<b>Total Legal &amp; Risk Management</b>	<b>5.01</b>	<b>5.29</b>	<b>6.01</b>	<b>6.67</b>	<b>7.67</b>	
<b>Total Full Time FTE, Legal &amp; Risk Management</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	
<b>Total Part-Time FTE, Legal &amp; Risk Management</b>	<b>0.01</b>	<b>0.29</b>	<b>0.01</b>	<b>0.67</b>	<b>0.67</b>	
<b>Total FTE, Legal &amp; Risk Management</b>	<b>5.01</b>	<b>5.29</b>	<b>6.01</b>	<b>6.67</b>	<b>7.67</b>	

## Community Development

Community Development Director	1.00	1.00	1.00	1.00	1.00	12,939 - 15,796
Planning Manager	1.00	1.00	1.00	1.00	1.00	9,126 - 11,141
Administrative Services Manager II (Note 1)	-	-	1.00	1.00	1.00	7,858 - 9,593
Finance / CDBG Manager (Note 1)	-	-	1.00	1.00	1.00	7,858 - 9,593
Building Official / Building Inspector Manager	1.00	1.00	1.00	1.00	1.00	7,183 - 8,769
Deputy Building Official / Plan Check Manager	1.00	1.00	1.00	1.00	1.00	7,183 - 8,769
Senior Planner	1.00	1.00	1.00	1.00	1.00	7,076 - 8,639

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Community Development, Continued</b>						
Administrative Services Analyst II (Note 1)	-	-	1.00	1.00	1.00	5,884 - 7,183
Associate Planner	1.00	1.00	1.00	2.00	2.00	5,768 - 7,041
Code Enforcement Manager	1.00	1.00	-	-	-	
Compliance Coordinator	1.00	1.00	1.00	1.00	1.00	5,220 - 6,373
Assistant Planner	-	-	-	-	1.00	4,966 - 6,063
Senior Code Enforcement Officer	-	-	1.00	1.00	1.00	4,608 - 5,626
Building Inspector II	3.00	3.00	3.00	3.00	3.00	4,171 - 5,092
Code Enforcement Officer II	2.00	2.00	2.00	2.00	2.00	4,171 - 5,092
Office Manager	1.00	1.00	1.00	1.00	1.00	4,150 - 5,066
Planning Technician	1.00	1.00	1.00	2.00	1.00	3,968 - 4,844
Senior Building Permit Technician	1.00	1.00	2.00	2.00	2.00	3,775 - 4,608
Administrative Assistant	1.00	2.00	2.00	2.00	2.00	3,416 - 4,171
Office Assistant	-	-	-	-	0.48	2,470 - 3,016
Historical part-time for comparison	-	0.02	0.08	-	-	
<b>Subtotal Community Development</b>	<b>17.00</b>	<b>18.02</b>	<b>22.08</b>	<b>24.00</b>	<b>24.48</b>	
<b>Community Development Special Funding</b>						
Code Enforcement Officer II (Note 1)	-	-	-	1.00	1.00	4,171 - 5,092
Code Enforcement Technician (Note 2)	-	-	-	1.00	1.00	2,623 - 3,202
<b>Subtotal Special Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>	
<b>Total Community Development</b>	<b>17.00</b>	<b>18.02</b>	<b>22.08</b>	<b>26.00</b>	<b>26.48</b>	
<b>Total Full Time FTE, Community Development</b>	<b>17.00</b>	<b>18.00</b>	<b>22.00</b>	<b>26.00</b>	<b>26.00</b>	
<b>Total Part-Time FTE, Community Development</b>	<b>-</b>	<b>0.02</b>	<b>0.08</b>	<b>-</b>	<b>0.48</b>	
<b>Total FTE, Community Development</b>	<b>17.00</b>	<b>18.02</b>	<b>22.08</b>	<b>26.00</b>	<b>26.48</b>	

**Community Development Notes:**

- 1 Position is "off budget" and funded by CDBG on a year-to-year basis.
- 2 Position is funded by the Abandoned Vehicle Abatement program through 6/30/19.

**Fire**

Fire Chief	s	1.00	1.00	1.00	1.00	1.00	14,296 - 17,453
Deputy Fire Chief	s	1.00	1.00	1.00	1.00	1.00	11,947 - 14,584
Battalion Chief	s	3.00	3.00	3.00	3.00	3.00	9,884 - 12,066
Emergency Services Manager	s	0.50	-	-	-	-	
Fire Marshal	s	1.00	1.00	1.00	1.00	1.00	7,703 - 9,403
Fire Captain	s	24.00	25.00	25.00	25.00	26.00	7,780 - 9,498
Emergency Services Coordinator	s	1.00	1.00	1.00	1.00	1.00	6,185 - 7,550
Fire Engineer	s	27.00	27.00	27.00	27.00	27.00	6,002 - 7,328

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Fire, Continued</b>						
Fire Inspector II	s	2.00	2.00	2.00	2.00	5,626 - 6,868
Public Safety Administrative Supervisor I		-	1.00	-	-	
Firefighter	s	51.00	51.00	51.00	51.00	5,299 - 6,469
Executive Assistant		-	1.00	1.00	1.00	4,150 - 5,066
Office Manager		1.00	-	-	-	
Fire Apparatus Mechanic II		2.00	2.00	-	-	
Administrative Assistant		1.00	1.00	1.00	1.00	3,416 - 4,171
Senior Departmental Accounting / Budget Technician		1.00	-	-	-	
Fire Prevention Technician I		-	-	1.00	1.00	2,676 - 3,266
Fire Support Services Clerk		-	-	3.00	3.00	2,374 - 2,898
Fire Prevention Intern		-	-	-	0.48	1,887 - 2,304
Historical part-time for comparison		1.49	1.06	1.18	-	
<b>Total Fire</b>		<b>117.99</b>	<b>118.06</b>	<b>119.18</b>	<b>118.48</b>	<b>118.48</b>
<i>s = Sworn Public Safety</i>		111.50	112.00	112.00	112.00	113.00
<b>Total Full Time FTE, Fire</b>		<b>116.50</b>	<b>117.00</b>	<b>118.00</b>	<b>118.00</b>	<b>118.00</b>
<b>Total Part-Time FTE, Fire</b>		<b>1.49</b>	<b>1.06</b>	<b>1.18</b>	<b>0.48</b>	<b>0.48</b>
<b>Total FTE, Fire</b>		<b>117.99</b>	<b>118.06</b>	<b>119.18</b>	<b>118.48</b>	<b>118.48</b>
<b>Police</b>						
Chief of Police	s	-	-	1.00	1.00	14,296 - 17,453
Police Chief	s	1.00	1.00	-	-	
Police Captain	s	2.00	3.00	3.00	3.00	12,127 - 14,804
Police Lieutenant	s	7.00	6.00	6.00	6.00	10,338 - 12,620
Public Safety Finance Deputy Director		-	1.00	1.00	1.00	9,786 - 11,947
Emergency Services Manager (Note 1)	s	0.50	-	-	-	
Police Sergeant	s	24.00	24.00	24.00	24.00	8,468 - 10,338
Support Services Manager		-	-	1.00	1.00	7,664 - 9,356
Police Communications and Records Supervisor		1.00	-	-	-	
Support Services Administrator		-	1.00	-	-	
Police Detective	s	22.00	22.00	22.00	23.00	6,699 - 8,178
Police Corporal	s	16.00	16.00	16.00	16.00	6,566 - 8,016
Police Officer I / II	s	76.00	76.00	78.00	79.00	6,247 - 7,626
Senior Management Analyst		1.00	-	-	-	
Police Records Supervisor		2.00	1.00	1.00	1.00	5,143 - 6,278
Public Safety Dispatch Supervisor		3.00	3.00	4.00	4.00	5,143 - 6,278
Crime Analyst		1.00	1.00	1.00	1.00	4,966 - 6,063
Animal Control Supervisor		1.00	1.00	1.00	1.00	5,143 - 6,278
Forensic Technician II		2.00	2.00	2.00	2.00	4,362 - 5,325

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Police, Continued</b>						
Range Master	-	-	-	0.48	0.48	4,150 - 5,066
Senior Personnel & Training Technician	-	-	-	0.48	0.95	4,150 - 5,066
Accounting / Grants Specialist	1.00	2.00	2.00	2.00	2.00	3,968 - 4,844
Public Safety Dispatcher I / II	20.00	20.00	19.00	21.20	22.20	3,968 - 4,844
Assistant to Command Staff	-	1.00	1.00	1.00	1.00	3,851 - 4,701
Assistant to the Police Chief	1.00	-	-	-	-	
Animal Control Officer II	2.00	3.00	3.00	4.00	4.00	3,591 - 4,384
Jailer	-	6.00	6.00	6.00	6.00	3,433 - 4,192
Administrative Assistant	2.00	2.00	2.00	2.00	2.00	3,416 - 4,171
Animal Control Officer I	2.00	3.00	3.00	3.00	3.00	3,108 - 3,794
Community Services Officer I / II	10.00	4.00	4.00	4.00	4.00	3,108 - 3,794
Property Administrator	1.00	1.00	2.00	2.00	2.00	3,108 - 3,794
Senior Police Records Technician	1.00	-	-	-	-	
Police Records Technician I / II	7.00	8.00	8.00	8.60	8.95	2,956 - 3,609
Senior Office Assistant	2.00	3.00	2.00	2.00	2.00	2,812 - 3,433
Crime Prevention Assistant	-	-	-	0.48	0.95	2,597 - 3,170
Parking Enforcement Officer	-	-	-	0.48	0.48	2,597 - 3,170
Janitor	-	-	-	1.53	2.05	2,533 - 3,092
Office Assistant	-	-	2.00	2.00	2.00	2,470 - 3,016
Animal Care Attendant	-	-	-	1.90	1.90	2,446 - 2,986
Custodian	1.00	1.00	-	-	-	
Data Entry Clerk I	-	-	-	1.43	1.43	2,281 - 2,785
Police Department General Assistant	-	-	-	6.81	6.62	1,859 - 2,270
Police Cadet	-	-	-	3.52	2.86	1,734 - 2,117
Historical part-time for comparison	16.97	16.62	14.13	-	-	
<b>Subtotal Police</b>	<b>226.47</b>	<b>228.62</b>	<b>229.13</b>	<b>237.90</b>	<b>240.87</b>	
<b>Public Safety Special Funding</b>						
Police Corporal - Contract Funding (Note 1)	s 2.00	2.00	2.00	2.00	2.00	6,566 - 8,016
Police Officer I / II - Contract Funding (Note 2)	s 3.00	3.00	3.00	3.00	3.00	6,247 - 7,626
Police Officer I / II - Grant Funding (Note 3)	s -	3.00	3.00	3.00	3.00	6,247 - 7,626
Police Officer I / II - Grant Funding (Note 4)	s -	1.00	1.00	1.00	1.00	6,247 - 7,626
Police Officer I / II - Grant Funding (Note 5)	s -	-	-	1.00	1.00	6,247 - 7,626
<b>Subtotal Special Funding</b>	<b>5.00</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	
<b>Total Police</b>	<b>231.47</b>	<b>237.62</b>	<b>238.13</b>	<b>247.90</b>	<b>250.87</b>	
<i>s = Sworn Public Safety with Anticipated Positions</i>	153.50	157.00	159.00	162.00	162.00	
<b>Total Full Time FTE, Police</b>	<b>214.50</b>	<b>221.00</b>	<b>224.00</b>	<b>229.00</b>	<b>231.00</b>	
<b>Total Part-Time FTE, Police</b>	<b>16.97</b>	<b>16.62</b>	<b>14.13</b>	<b>18.90</b>	<b>19.87</b>	
<b>Total FTE, Police</b>	<b>231.47</b>	<b>237.62</b>	<b>238.13</b>	<b>247.90</b>	<b>250.87</b>	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
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**Police Notes:**

- 1 *Two Police Corporal positions - Post-Release Accountability and Compliance Team (PACT). Agreement with Riverside County Probation Dept.*
- 2 *Corona-Norco Unified School District agreement (School Resource Officers) - three Police Officer I/II positions assigned to high schools. (City pays for 1.5, CNUSD pays for 1.5)*
- 3 *Three Police Officer I/II positions - COPS Hiring grant funding will end September 1, 2016. Positions to be funded by the General Fund after completion of grant program.*
- 4 *One Police Officer I/II position - CalGRIP grant funding through December 31, 2015. Cost will be shared with CNUSD 50/50 effective January 1, 2016.*
- 5 *One Police Officer I/II position - State Route 91 Express project funding will end November 30, 2016. Position to be funded by the RCTC Cooperative Agreement and General Fund.*

**Public Works**

Public Works Director	1.00	1.00	1.00	1.00	1.00	12,939 - 15,796
Assistant Public Works Director / City Engineer	1.00	-	-	-	-	
Assistant Public Works Director / Operations	1.00	-	-	-	-	
Principal Civil Engineer	2.00	2.00	2.00	2.00	2.00	8,260 - 10,083
City Traffic Engineer	1.00	1.00	1.00	-	-	
Transportation Planning Manager	1.00	1.00	1.00	1.00	1.00	7,626 - 9,310
Public Works Inspection Superintendent	1.00	1.00	1.00	-	-	
Public Works Program Manager	-	-	-	1.00	1.00	7,076 - 8,639
Senior Engineer	3.00	3.00	3.00	2.00	2.00	7,076 - 8,639
Senior Engineer - Traffic	1.00	1.00	1.00	1.00	1.00	7,076 - 8,639
Public Works Inspection Supervisor	1.00	-	-	1.00	1.00	6,063 - 7,401
Associate Engineer	4.00	4.00	4.00	3.00	3.00	6,002 - 7,328
Associate Engineer - Traffic	-	-	1.00	1.00	1.00	6,002 - 7,328
Associate Traffic Engineer	1.00	1.00	-	-	-	
Fleet Services Supervisor	1.00	-	-	-	-	
Public Works Program Administrator	1.00	-	-	-	-	
Building / Facility Maintenance Supervisor	1.00	-	-	-	-	
Environmental Compliance Supervisor	-	-	1.00	1.00	1.00	5,598 - 6,834
Street Maintenance Supervisor	1.00	-	-	-	-	
Traffic Signal Coordinator	-	-	-	1.00	1.00	5,570 - 6,800
Traffic Signal Supervisor	-	1.00	1.00	-	-	
Traffic Management Center Specialist	1.00	1.00	-	-	-	
Public Works Program Supervisor	-	-	-	1.00	1.00	5,325 - 6,501
Environmental Compliance Coordinator	1.00	1.00	-	-	-	
Traffic Management Center Technician I / II / III	-	-	-	1.00	1.00	4,844 - 5,913
Storm Water Inspector	1.00	1.00	1.00	1.00	1.00	4,820 - 5,884
Traffic Signal Specialist	1.00	-	-	-	-	
Facilities Locator Technician	1.00	1.00	1.00	-	-	
Public Works Inspector II	2.00	2.00	2.00	3.00	3.00	4,472 - 5,460

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<i>Public Works, Continued</i>						
Lead Building Maintenance Technician	2.00	-	-	-	-	
Lead Fleet Services Technician	1.00	-	-	-	-	
Public Works Inspection Technician	1.00	1.00	1.00	-	-	
Senior Engineering Technician	1.00	1.00	1.00	-	-	
Traffic Signal Technician	1.00	1.00	1.00	1.00	1.00	4,384 - 5,352
Street Maintenance Crew Leader	2.00	-	-	-	-	
Executive Assistant	1.00	1.00	1.00	-	-	
Office Manager	2.00	-	-	-	-	
Fleet Services Technician	5.00	-	-	-	-	
Accounting / Grant Specialist	1.00	1.00	1.00	-	-	
Capital Project / Grant Technician	-	-	-	1.00	1.00	3,968 - 4,844
Engineering Technician	2.00	2.00	1.00	1.00	1.00	3,968 - 4,844
Fleet Administrator	1.00	-	-	-	-	
Public Works Permit Technician II	-	-	-	1.00	1.00	3,775 - 4,608
Senior Street Maintenance Worker	5.00	-	-	-	-	
Fleet Services Writer	1.00	-	-	-	-	
Building Maintenance Technician	3.00	-	-	-	-	
Traffic Maintenance Technician	1.00	-	-	-	-	
Administrative Assistant	2.00	2.00	2.00	1.00	1.00	3,416 - 4,171
Fleet Services Associate Technician	1.00	-	-	-	-	
Public Works Permit Technician I	-	-	-	1.00	1.00	3,416 - 4,171
Senior Departmental Accounting / Budget Technician	1.00	1.00	1.00	-	-	
Street Maintenance Worker	5.00	-	-	-	-	
Lead Inventory Control Technician	1.00	-	-	-	-	
Inventory Control Specialist	1.00	-	-	-	-	
Graffiti Worker	1.00	-	-	-	-	
Senior Office Assistant	-	-	-	1.00	1.00	2,812 - 3,433
Engineering Intern	-	-	-	-	1.55	2,757 - 3,366
Office Assistant I	-	-	-	1.00	1.00	2,470 - 3,016
Intern II	-	-	-	2.75	1.50	2,446 - 2,986
Mail Distribution Clerk	1.00	-	-	-	-	
Historical part-time for comparison	7.07	2.78	2.57	-	-	
<b>Total Public Works</b>	<b>79.07</b>	<b>34.78</b>	<b>32.57</b>	<b>31.75</b>	<b>32.05</b>	
<i>Total Full Time FTE, Public Works</i>	<b>72.00</b>	<b>32.00</b>	<b>30.00</b>	<b>29.00</b>	<b>29.00</b>	
<i>Total Part-Time FTE, Public Works</i>	<b>7.07</b>	<b>2.78</b>	<b>2.57</b>	<b>2.75</b>	<b>3.05</b>	
<i>Total FTE, Public Works</i>	<b>79.07</b>	<b>34.78</b>	<b>32.57</b>	<b>31.75</b>	<b>32.05</b>	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Library and Recreation Services</b>						
Library and Recreation Services Director	-	1.00	1.00	1.00	1.00	12,310 - 15,028
Library Director	1.00	-	-	-	-	
Library & Recreation Services Assistant Director	-	-	-	1.00	1.00	10,813 - 13,200
Parks and Community Services Manager	-	1.00	-	-	-	
Administrative Services Manager III	-	1.00	1.00	1.00	1.00	8,468 - 10,338
Library Services Manager	-	-	1.00	-	-	
Administrative Services Manager I	-	1.00	-	-	-	
Library Division Manager	1.00	-	-	-	-	
Library Supervisor	2.00	2.00	2.00	2.00	2.00	5,325 - 6,501
Recreation Supervisor	-	1.00	2.00	2.00	2.00	5,194 - 6,341
Management Analyst	1.00	1.00	1.00	1.74	1.66	5,016 - 6,123
Circulation Supervisor	1.00	1.00	1.00	1.00	-	
Librarian	4.00	4.00	3.00	3.25	3.93	4,171 - 5,092
Recreation Coordinator	-	1.00	1.00	1.00	1.00	4,068 - 4,966
Library Associate	-	-	1.00	1.00	1.00	3,794 - 4,631
Administrative Assistant	-	2.00	2.00	2.00	2.00	3,416 - 4,171
Library Specialist	2.00	2.00	2.00	3.00	3.00	3,154 - 3,851
Departmental Accounting / Budget Technician	-	-	-	0.63	0.59	3,108 - 3,794
Purchasing Technician	-	-	-	-	0.54	3,108 - 3,794
Aquatics Manager	-	-	-	0.30	0.30	3,092 - 3,775
Assistant Recreation Coordinator	-	-	-	1.77	1.55	2,942 - 3,591
Library Assistant	2.00	2.00	2.00	4.25	3.63	2,942 - 3,591
Senior Office Assistant	-	-	1.00	1.00	1.00	2,812 - 3,433
Office Assistant	1.00	1.00	-	0.45	0.54	2,470 - 3,016
Library Technical Assistant	-	-	-	5.85	5.51	2,446 - 2,986
Pool Manager	-	-	-	0.37	0.39	2,434 - 2,971
Recreation Specialist	-	-	-	4.02	3.13	2,315 - 2,827
Recreation Leader III	-	-	-	8.44	6.06	2,225 - 2,716
Water Safety Instructor	-	-	-	1.87	1.85	2,044 - 2,495
Recreation Leader II	-	-	-	6.61	4.76	1,964 - 2,398
Office Worker	-	-	-	0.74	0.72	1,887 - 2,304
Lifeguard	-	-	-	0.40	1.21	1,859 - 2,270
Recreation Leader I	-	-	-	9.10	19.28	1,734 - 2,117
Library Page	-	-	-	2.25	-	
Historical part-time for comparison	51.62	43.69	42.50	-	-	
<b>Total Library and Recreation Services</b>	<b>66.62</b>	<b>64.69</b>	<b>63.50</b>	<b>68.04</b>	<b>70.67</b>	
<b>Total Full Time FTE, Library &amp; Recreation</b>	<b>15.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	
<b>Total Part-Time FTE, Library &amp; Recreation</b>	<b>51.62</b>	<b>43.69</b>	<b>42.50</b>	<b>47.04</b>	<b>49.67</b>	
<b>Total FTE, Library &amp; Recreation</b>	<b>66.62</b>	<b>64.69</b>	<b>63.50</b>	<b>68.04</b>	<b>70.67</b>	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Maintenance Services</b>						
Parks and Community Services Director	1.00	-	-	-	-	
Administrative Services Manager IV	-	-	1.00	1.00	0.45	10,813 - 13,200
Assistant Public Works Director / Operations	-	1.00	-	-	-	
Parks and Community Services Manager	1.00	-	-	-	-	
Administrative Services Manager I	1.00	-	-	-	-	
Parks Superintendent	-	1.00	1.00	1.00	1.00	6,632 - 8,096
Fleet Services Supervisor	-	1.00	1.00	1.00	1.00	5,884 - 7,183
Senior Management Analyst	1.00	1.00	1.00	1.00	-	
Landscape Contract Manager	1.00	-	-	-	-	
Park Maintenance Supervisor	1.00	-	-	-	-	
Recreation Supervisor	1.00	-	-	-	-	
Communications Technician I / II / III	-	-	1.00	1.00	0.70	4,917 - 6,002
Airport Manager	1.00	-	-	-	-	
Lead Parks Services Worker	-	1.00	1.00	1.00	1.00	4,725 - 5,768
Lead Building Maintenance Technician	-	1.00	1.00	1.00	1.00	4,384 - 5,352
Lead Fleet Services Technician	-	1.00	1.00	1.00	1.00	4,384 - 5,352
Street Maintenance Crew Leader	-	2.00	2.00	2.00	2.00	4,171 - 5,092
Parks Landscape Contract Inspector	6.00	-	-	-	-	
Parks Services Worker I / II / III	-	7.00	7.00	7.00	7.00	4,068 - 4,966
Radio / Safety Equipment Technician	-	1.00	-	-	-	
Recreation Coordinator	1.00	-	-	-	-	
Fire Apparatus Mechanic II	-	-	2.00	2.00	2.00	4,028 - 4,917
Fleet Services Technician	-	5.00	4.00	4.00	4.00	4,028 - 4,917
Assistant to the Parks and Community Services Director	1.00	-	-	-	-	
Senior Street Maintenance Worker	-	5.00	5.00	5.00	5.00	3,775 - 4,608
Building / Facilities Maintenance Technician	-	3.00	3.00	3.00	3.00	3,433 - 4,192
Building Maintenance Technician	2.00	-	-	-	-	
Traffic Maintenance Technician	-	1.00	1.00	1.00	1.00	3,433 - 4,192
Administrative Assistant	3.00	-	-	-	-	
Fleet Services Associate Technician	-	1.00	1.00	1.00	1.00	3,416 - 4,171
Street Maintenance Worker	-	5.00	4.00	4.00	4.00	3,266 - 3,988
Lead Inventory Control Technician	-	1.00	1.00	1.00	1.00	3,108 - 3,794
Public Works Maintenance Assistant	-	-	-	2.00	1.00	2,304 - 2,812
Park Maintenance Assistant II	-	-	-	2.00	2.48	2,138 - 2,610
Building / Facilities Maintenance Technician Trainee	-	-	-	-	1.00	1,887 - 2,304
Park Maintenance Assistant I	-	-	-	3.00	3.00	1,887 - 2,304
Historical part-time for comparison	5.09	3.76	6.53	-	-	
<b>Total Maintenance Services</b>	<b>26.09</b>	<b>41.76</b>	<b>44.53</b>	<b>45.00</b>	<b>43.63</b>	
<b>Total Full Time FTE, Maintenance Services</b>	<b>21.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>36.15</b>	
<b>Total Part-Time FTE, Maintenance Services</b>	<b>5.09</b>	<b>3.76</b>	<b>6.53</b>	<b>7.00</b>	<b>7.48</b>	
<b>Total FTE, Maintenance Services</b>	<b>26.09</b>	<b>41.76</b>	<b>44.53</b>	<b>45.00</b>	<b>43.63</b>	

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<b>Department of Water and Power (DWP)</b>						
General Manager	1.00	1.00	1.00	1.00	1.00	14,296 - 17,453
Assistant General Manager	-	-	1.00	1.00	1.00	11,479 - 14,014
Administrative Services Manager IV	-	-	-	-	0.55	10,813 - 13,200
Maintenance Manager II	-	-	1.00	1.00	1.00	10,813 - 13,200
District Engineer	1.00	1.00	1.00	1.00	1.00	9,126 - 11,141
DWP Finance and Administration Manager	1.00	1.00	1.00	1.00	1.00	9,126 - 11,141
DWP Maintenance Manager	-	1.00	-	-	-	
DWP Operations Manager	-	1.00	1.00	1.00	1.00	9,126 - 11,141
Customer Service Manager	1.00	-	-	-	-	
DWP Customer Care Manager	-	1.00	1.00	-	-	
Maintenance Manager	1.00	-	-	-	-	
Operations Manager	1.00	-	-	-	-	
Senior Utility Engineer	1.00	1.00	1.00	1.00	1.00	8,511 - 10,390
Utilities Project Manager	-	-	-	1.00	1.00	8,511 - 10,390
Construction Superintendent	-	-	-	1.00	1.00	8,178 - 9,983
Chief Reclamations Operator	1.00	1.00	1.00	1.00	1.00	7,112 - 8,682
Chief Water Operator	1.00	1.00	1.00	1.00	1.00	7,112 - 8,682
Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	6,971 - 8,511
DWP Operations Analyst	-	1.00	1.00	1.00	1.00	6,834 - 8,342
Business Supervisor	1.00	1.00	1.00	1.00	1.00	6,632 - 8,096
DWP Customer Care Supervisor	-	1.00	1.00	1.00	1.00	6,632 - 8,096
DWP Customer Service Supervisor	1.00	-	-	-	-	
Regulatory Supervisor	1.00	1.00	-	-	-	
Utility Construction Superintendent	1.00	1.00	1.00	-	-	
Utility Engineer I / II / III	-	3.00	3.00	3.00	4.00	6,632 - 8,096
Utility Maintenance Superintendent	1.00	1.00	1.00	-	-	
Water Resources Supervisor	1.00	1.00	1.00	1.00	1.00	6,632 - 8,096
Lead Water Operator	3.00	3.00	3.00	2.00	2.00	6,185 - 7,550
Lead Water Reclamation Operator	1.00	1.00	1.00	1.00	1.00	6,185 - 7,550
Senior Maintenance Technician	2.00	2.00	1.00	1.00	1.00	6,185 - 7,550
Associate Utility Engineer	2.00	-	-	-	-	
Instrumentation & Control Engineer	2.00	2.00	2.00	2.00	2.00	6,002 - 7,328
Utility System Modeler	1.00	1.00	1.00	1.00	1.00	6,002 - 7,328
DWP Management Analyst	-	1.00	1.00	-	1.00	5,884 - 7,183
Senior Management Analyst	-	-	-	-	1.00	5,884 - 7,183
Regulatory Analyst	2.00	2.00	-	-	-	
Regulatory Technician I / II / III	-	-	4.00	4.00	4.00	5,826 - 7,112
DWP Assistant Engineer	1.00	-	-	-	-	
Maintenance Planner	1.00	1.00	1.00	1.00	1.00	5,626 - 6,868
Maintenance Technician I / II / III	9.00	9.00	10.00	10.00	10.00	5,626 - 6,868
Utility Planner / Scheduler	-	-	-	1.00	1.00	5,626 - 6,868

# SCHEDULE OF CITYWIDE POSITIONS

	FTE Authorized FY 2012-13	FTE Authorized FY 2013-14	FTE Authorized FY 2014-15	FTE Authorized FY 2015-16	FTE Adopted FY 2016-17	Monthly Salaries \$
<i>Department of Water and Power (DWP), Continued</i>						
Senior Accounting Analyst	-	-	1.00	-	-	
Systems Analyst	1.00	1.00	1.00	1.00	1.00	5,460 - 6,665
Water Operator I / II / III	14.00	14.00	14.00	14.00	14.00	4,941 - 6,033
Water Reclamations Operator I / II / III	12.00	12.00	6.00	8.00	8.00	4,941 - 6,033
Communications Technician I / II / III	-	-	-	-	0.30	4,917 - 6,002
Senior Water Resources Analyst	1.00	1.00	-	-	-	
Water Resources Specialist I / II / III	-	-	3.00	3.00	3.00	4,820 - 5,884
Administrative Supervisor	-	1.00	1.00	1.00	1.00	4,701 - 5,739
Support Services Technician I / II / III	9.00	10.00	10.00	-	-	
Regulatory Coordinator	1.00	1.00	-	-	-	
Utility Service Worker I / II / III	11.00	11.00	11.00	16.00	16.00	4,472 - 5,460
Executive Assistant	1.00	-	-	-	-	
Customer Service Representative I / II / III	14.00	-	-	-	-	
DWP Customer Care Representative I / II / III	-	14.00	14.00	14.00	14.00	3,988 - 4,868
DWP Administrative Secretary	1.00	1.00	1.00	1.00	1.00	3,775 - 4,608
Senior Water Resources Technician	1.00	1.00	1.00	-	-	
Water Resources Technician I / II	2.00	2.00	2.00	2.00	2.00	3,591 - 4,384
Administrative Assistant	-	-	-	1.00	1.00	3,416 - 4,171
Engineering Intern	-	-	-	1.75	2.16	2,757 - 3,366
Water Operator In Training	-	-	-	2.00	2.00	2,470 - 3,016
Water Reclamations Facility Operator In Training	-	-	6.00	4.00	4.00	2,470 - 3,016
Water Resources Aide	1.00	1.00	-	-	-	
Intern II	-	-	-	4.93	2.16	2,446 - 2,986
DWP Administrative Clerk	-	-	-	2.00	2.00	2,374 - 2,898
Intern I	-	-	-	1.99	-	
Historical part-time for comparison	3.75	9.76	5.79	-	-	
<b>Total Department of Water and Power</b>	<b>112.75</b>	<b>121.76</b>	<b>120.79</b>	<b>119.68</b>	<b>119.18</b>	
<b>Total Full Time FTE, Department of Water and Power</b>	<b>109.00</b>	<b>112.00</b>	<b>115.00</b>	<b>111.00</b>	<b>114.85</b>	
<b>Total Part-Time FTE, Department of Water and Power</b>	<b>3.75</b>	<b>9.76</b>	<b>5.79</b>	<b>8.68</b>	<b>4.33</b>	
<b>Total FTE, Department of Water and Power</b>	<b>112.75</b>	<b>121.76</b>	<b>120.79</b>	<b>119.68</b>	<b>119.18</b>	
<b>GRAND TOTAL</b>	<b>727.12</b>	<b>712.13</b>	<b>710.23</b>	<b>738.16</b>	<b>744.96</b>	
<i>Total Elected Officials</i>	6.00	6.00	6.00	6.00	6.00	
<i>Total Full Time Employees</i>	629.00	621.00	624.00	637.00	641.00	
<i>Total Part-Time Employees</i>	92.12	85.13	80.23	95.16	97.96	
<i>Total Employees</i>	<b>727.12</b>	<b>712.13</b>	<b>710.23</b>	<b>738.16</b>	<b>744.96</b>	
<i>s = Sworn Public Safety</i>	265.00	269.00	271.00	274.00	275.00	

# SUMMARY OF REVISED BUDGET ITEMS

There were additional budget items not included in the proposed budget document, but approved through the budget adoption process and/or the normal course of City business. Below is a summary of the revised budget items since the printing of the proposed budget document:

## EXPENDITURES

Fund	Department	Description	Total
<b>General Fund (Fund 110)</b>			
	Fire	Management/Confidential Resolution approved June 1, 2016	\$20,888
	Police	Management/Confidential Resolution approved June 1, 2016 and funding adjustment	(20,888)
	Police	Add Executive POST pay for Chief of Police	15,875
	Police	Executive POST pay - voluntary reduction in benefit	(15,875)
	General City Resp	Budget reduction due to refinancing of bond	(192,700)
	Legal/Risk Mgmt	City Attorney/Legal & Risk Mgmt Director - voluntary reduction in benefits	(2,470)
	Library/Recreation	Reclassification of positions	(10,440)
	Mgmt Services	Reclassification of positions	(39,140)
	Info Technology	Reclassification of positions	(7,190)
	<b>General Fund Total</b>		<b>(251,940)</b>
<b>Corona Mall Business Improvement District (Fund 218)</b>			
	Comm Dev	Budget adjustments approved June 15, 2016	8,907
	CIP	Budget adjustments approved June 15, 2016	16,068
	<b>Corona Mall Business Improvement District Fund Total</b>		<b>24,975</b>
<b>Gas Tax (Fund 222)</b>			
	Public Works	Reclassification of positions	(7,000)
	<b>Gas Tax Fund Total</b>		<b>(7,000)</b>
<b>Measure A (Fund 227)</b>			
	CIP	Bridge Evaluation CIP approved June 1, 2016	250,000
	<b>Measure A Fund Total</b>		<b>250,000</b>
<b>LMD 2003-1 Lighting (Fund 252)</b>			
	Public Works	Reclassification of positions	(2,100)
	<b>LMD 2003-1 Lighting Fund Total</b>		<b>(2,100)</b>
<b>Library Other Grants (Fund 415)</b>			
	Library/Recreation	LSTA Grant - Teen Zone Resource Centers approved June 1, 2016	63,532
	<b>Library Other Grants Fund Total</b>		<b>63,532</b>
<b>LMD 84-1 Lighting (Fund 446)</b>			
	Public Works	Reclassification of positions	(4,900)
	<b>LMD 84-1 Lighting Fund Total</b>		<b>(4,900)</b>
<b>Transit Services (Fund 577)</b>			
	Public Works	Short Range Transit Plan approved June 15, 2016	910,899
	<b>LMD 84-1 Lighting Fund Total</b>		<b>910,899</b>
<b>TOTAL EXPENDITURE CHANGES</b>			<b>\$983,466</b>

# SUMMARY OF REVISED BUDGET ITEMS

## REVENUES

Fund	Department	Description	Total
<b>Corona Mall Business Improvement District (Fund 218)</b>			
	N/A	Budget adjustments approved June 15, 2016	2,223
	<b>Corona Mall Business Improvement District Fund Total</b>		<b>2,223</b>
<b>Gas Tax (Fund 222)</b>			
	N/A	Consolidate Gas Tax Funds approved June 1, 2016	1,400,000
	<b>Gas Tax Fund Total</b>		<b>1,400,000</b>
<b>Gas Tax 2107 (Fund 225)</b>			
	N/A	Consolidate Gas Tax Funds approved June 1, 2016	(1,400,000)
	<b>Gas Tax 2107 Fund Total</b>		<b>(1,400,000)</b>
<b>Library Other Grants (Fund 415)</b>			
	N/A	LSTA Grant - Teen Zone Resource Centers approved June 1, 2016	63,532
	<b>Library Other Grants Fund Total</b>		<b>63,532</b>
<b>Transit Services (Fund 577)</b>			
	N/A	Short Range Transit Plan approved June 15, 2016	(116,851)
	<b>LMD 84-1 Lighting Fund Total</b>		<b>(116,851)</b>
<b>TOTAL REVENUE CHANGES</b>			<b>(\$51,096)</b>

## TRANSFERS IN

Fund	Department	Description	Total
<b>LMD 2003-1 Lighting (Fund 252)</b>			
	N/A	General Benefit Contribution approved June 1, 2016	11,715
	<b>LMD 2003-1 Lighting Fund Total</b>		<b>11,715</b>
<b>LMD 84-2 Zone 2 (Fund 455)</b>			
	N/A	General Benefit Contribution approved June 1, 2016	209
	<b>LMD 84-2 Zone 2 Fund Total</b>		<b>209</b>
<b>LMD 84-2 Zone 14 (Fund 461)</b>			
	N/A	General Benefit Contribution approved June 1, 2016	767
	<b>LMD 84-2 Zone 14 Fund Total</b>		<b>767</b>
<b>LMD 84-2 Zone 18 (Fund 464)</b>			
	N/A	General Benefit Contribution approved June 1, 2016	383
	<b>LMD 84-2 Zone 18 Fund Total</b>		<b>383</b>
<b>Water Capacity (Fund 507)</b>			
	N/A	Reduction in transfer from Water Utility Fund approved June 1, 2016	(5,000,000)
	<b>LMD 84-1 Lighting Fund Total</b>		<b>(5,000,000)</b>
<b>TOTAL TRANSFERS IN CHANGES</b>			<b>(\$4,986,926)</b>

# SUMMARY OF REVISED BUDGET ITEMS

## TRANSFERS OUT

Fund	Department	Description	Total
<b>General Fund (Fund 110)</b>			
	N/A	General Benefit Contribution approved June 1, 2016	13,074
	<b>LMD 2003-1 Lighting Fund Total</b>		<b>13,074</b>
<b>Water Utility (Fund 570)</b>			
	N/A	Reduction in transfer from Water Utility Fund approved June 1, 2016	(5,000,000)
	<b>LMD 84-1 Lighting Fund Total</b>		<b>(5,000,000)</b>
<b>TOTAL TRANSFERS OUT CHANGES</b>			<b>(\$4,986,926)</b>

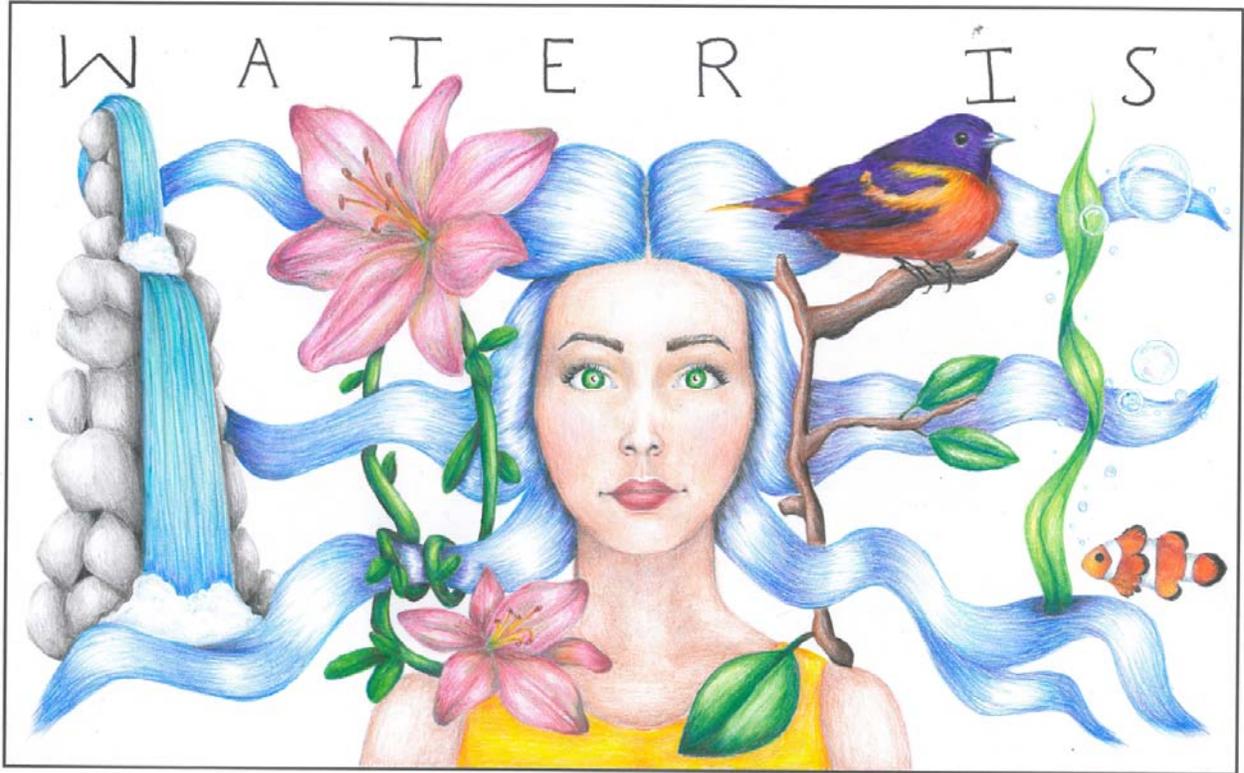
# OPERATIONAL BUDGET

## SCHEDULE OF ESTIMATED CARRYOVER FUNDING

<u>Fund</u>	<u>Dept.</u>	<u>Description</u>	<u>Carry Over Amount</u>	<u>Total</u>
<b><u>GENERAL FUND</u></b>				
110	Fire	FY 2015 CERT Program	13,227	
110	Fire	FY 15 CHOG Program	54,201	
110	Fire	Fire equipment approved for carryover by the City Council on May 19, 2016	18,278	
110	Lib/Rec	NEA Grant for Concerts on the Green	6,300	
110	Police	Office of Traffic Safety, or OTS, Sobriety Checkpoint Program	25,462	
110	Police	Operational carryover approved for carryover by the City Council on June 1, 2016	316,000	
110	Police	ABC Program Grant	1,191	
		<b><i>FUND TOTAL</i></b>		<b><u>434,659</u></b>
<b><u>CAL COPS GRANT FUND</u></b>				
231	Police	Supplemental Law Enforcement Services Fund Grant	82,547	
		<b><i>FUND TOTAL</i></b>		<b><u>82,547</u></b>
<b><u>RESIDENTIAL REFUSE/RECYCLING FUND</u></b>				
260	Maint Svcs	Cal RECYCLE, Beverage Container Recycling Payment Program	76,564	
		<b><i>FUND TOTAL</i></b>		<b><u>76,564</u></b>
<b><u>TRANSIT SERVICES FUND</u></b>				
577	Pub Wks	State Transit Assistance, Low Floor Buses	81,867	
		<b><i>FUND TOTAL</i></b>		<b><u>81,867</u></b>
<b><u>OPERATIONAL BUDGET - TOTAL OF ESTIMATED CONTINUING APPROPRIATIONS</u></b>				<b><u>\$ 675,637</u></b>

The information as listed is an estimate of the continuing appropriations at the time of printing.

These dollars represent the prior year's approved operational budget items that need to be carried forward into the new fiscal year, to be spent as previously approved by the City Council.



Artwork by: Anna Z., Corona High School

# CAPITAL IMPROVEMENT PROGRAM OVERVIEW

## Five Year Capital Improvement Plan (CIP)



The comprehensive Five Year Capital Improvement Program (CIP), provides for the maintenance and improvement of the City's infrastructure. Infrastructure includes such items as: streets, alleyways, sidewalks, sewers, storm drains, water system, street lighting, and traffic signals. CIP projects are \$50,000+ and may transpire more than 1 year. The identification of capital projects to be funded are based on multiple factors including feasibility, community enrichment, asset age, historical preservation, safety, and preventative maintenance. Together, these factors are taken into consideration when the CIP budget is developed. Each project may have multiple funding sources.

## MAJOR CATEGORIES OF CITYWIDE CIP

There are six major program categories of CIP, with various subprograms consisting of projects:

### City Facilities, Systems and Community Assets

- City Facilities & Improvements
- City Systems and Controls
- Community Assets and Programmatic Projects

### Streets and Storm Drains

- Storm Drains, Culverts, Creeks, and Flood Control
- Bridges, Railroads and Freeways
- Paving and Striping
- Planning and Studies
- Sidewalk, Curb and Gutters
- Streetlights and Poles
- Traffic Signals

### Parks and Open Space

- General Safety, Maintenance and Other Improvements
- Park Paving, Courts, and Pathways
- Playgrounds, Fencing and Lighting

# CAPITAL IMPROVEMENT PROGRAM OVERVIEW

## Electric

- Electric Distribution and Upgrades
- General Safety, Maintenance and Other Improvements

## Water and Reclaimed Water

- General Safety, Maintenance and Other Improvements
- Quality, Supply and Storage
- Transmission and Distribution
- Pump Stations
- Supervisory Control and Data Acquisition (SCADA)

## Water Reclamation (Sewer)

- General Safety, Maintenance and Other Improvements
- Pipeline Rehabilitation
- Sewer Main Rehabilitation
- Pump Stations and Lift Stations
- Treatment

## MAJOR HIGHLIGHTS OF GENERAL FUND CAPITAL INVESTMENTS

The CIP program is an exhaustive list of a myriad of projects. Specifically, the Fiscal Year 2016-17 budget recommends a total \$3.6 million investment from the General Fund. The following are a handful of significant General Fund capital investments: (not a comprehensive list)

### ***Police Computer Aided Dispatch (CAD) / Records Management System (RMS)***

Upgrades to the Police Computer Aided Dispatch (CAD) and Records Management System (RMS) so that it will interface and integrate records and data for public safety needs, as it has had minimal upgrades since 1989. Enhancements will facilitate crime analysis, community policing, information sharing, mobile data, field reporting, mapping, automatic vehicle location (AVL), records and jail management.



### ***General Plan & Climate Action Plan Update***

Comprehensive technical update to the City's General Plan and Climate Action Plan, which guides policy and decision-making with respect to growth and land development.



# CAPITAL IMPROVEMENT PROGRAM OVERVIEW

## Fire Station Alerting System

Implementation of a new modern fire station alerting system allowing crew notification at the time of dispatch to increase efficiency and provide services that meet the Fire Department's response time objectives. This is required to meet national standards specified by the National Fire Protection Association (NFPA) 1221.



## Citywide ADA Improvements

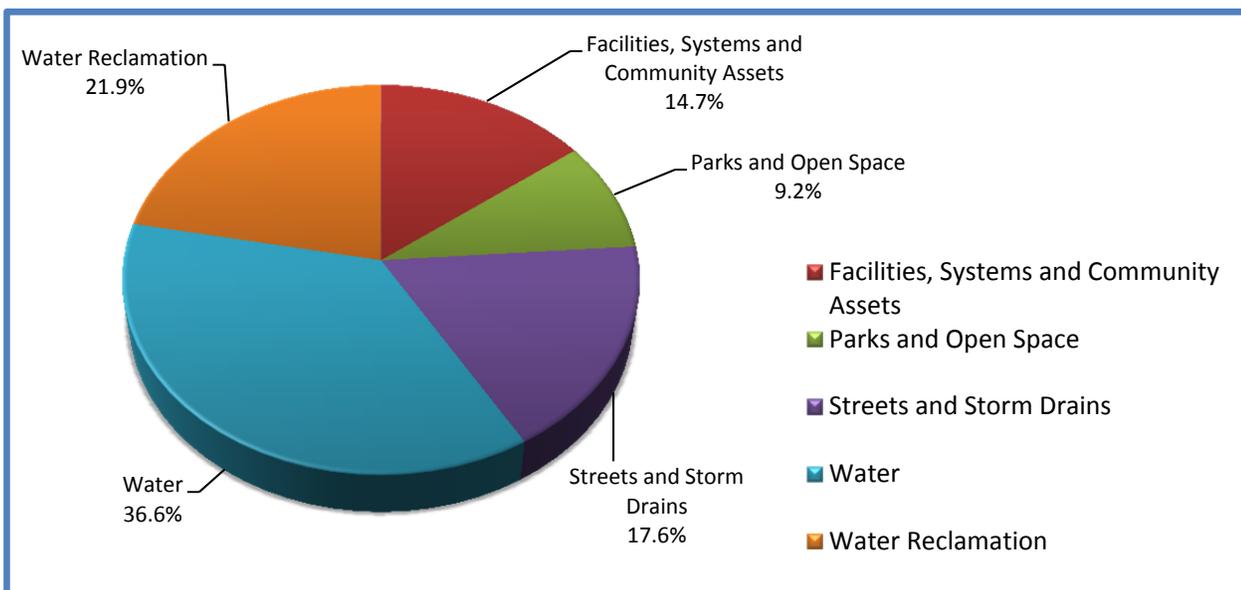
Projects as identified to ensure compliance with the Americans with Disabilities Act (ADA). Projects include replacement of front door at Animal Shelter with automatic doors, installation of ADA-accessible sidewalk ramps at various intersections throughout the City, and an ADA-accessible walkway at Jamison Park.



Other projects include funding for the City Council Chamber Upgrade, renovations to the Auto Center Sign and renovations to the former police station to prepare it for other uses.

## Chart – CIP Program Funding (New Fiscal Year 2016-17 Funding)

New CIP funding for fiscal year 2016-17 totals \$51,115,995 in six programs shown below.



# CAPITAL IMPROVEMENT PROGRAM OVERVIEW

## SUMMARY OF CIP FUNDING BY SUBPROGRAM

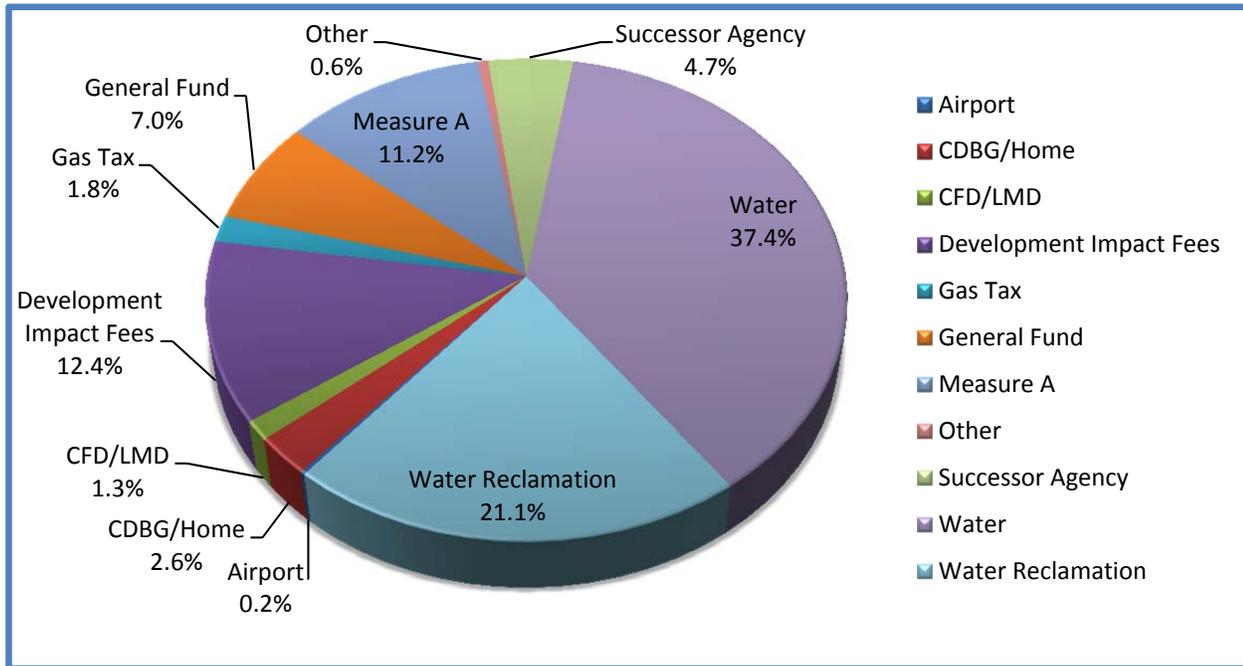
There are six major program categories of CIP, with various subprograms consisting of a variety of projects. Funding levels are summarized below.

Program	Subprogram	Estimated		Total Funding \$
		Carryover Funding (Prior Year \$)	FY 16/17 Funding (New \$)	
<b>Electric</b>				
	Electric Distribution and Upgrades	\$ 753,000	\$ -	\$ 753,000
	General Safety, Maintenance and Other Improv.	1,898,303	-	1,898,303
	<b>Subtotal</b>	<b>2,651,303</b>	<b>-</b>	<b>2,651,303</b>
<b>Facilities, Systems and Community Assets</b>				
	City Facilities and Improvements	1,995,136	730,454	2,725,590
	City Systems and Controls	3,385,190	2,260,000	5,645,190
	Community Assets and Programmatic Projects	5,140,932	4,526,777	9,667,709
	<b>Subtotal</b>	<b>10,521,258</b>	<b>7,517,231</b>	<b>18,038,489</b>
<b>Parks and Open Space</b>				
	General Safety, Maintenance and Other Improv.	8,565,495	3,375,000	11,940,495
	Park Paving, Courts and Pathways	1,976,046	-	1,976,046
	Playgrounds, Fencing and Lighting	86,520	1,300,000	1,386,520
	<b>Subtotal</b>	<b>10,628,061</b>	<b>4,675,000</b>	<b>15,303,061</b>
<b>Streets and Storm Drains</b>				
	Bridges, Railroads and Freeways	19,229,438	1,750,000	20,979,438
	Paving and Striping	38,610,595	2,912,500	41,523,095
	Planning and Studies	315,556	105,000	420,556
	Sidewalk, Curb and Gutters	1,523,408	2,000,000	3,523,408
	Storm Drains, Culverts, Creeks and Flood Control	6,076,568	430,950	6,507,518
	Streetlights and Poles	1,295,650	673,603	1,969,253
	Traffic Signals	3,048,649	1,135,685	4,184,334
	<b>Subtotal</b>	<b>70,099,864</b>	<b>9,007,738</b>	<b>79,107,602</b>
<b>Water and Reclaimed Water</b>				
	General Safety, Maintenance and Other Improv.	7,256,547	3,547,000	10,803,547
	Pump Stations	4,406,136	1,250,342	5,656,478
	Quality, Supply and Storage	9,417,459	1,880,526	11,297,985
	Supervisory Control and Data Acquisition (SCADA)	623,119	331,500	954,619
	Transmission and Distribution	8,731,924	11,699,580	20,431,504
	<b>Subtotal</b>	<b>30,435,185</b>	<b>18,708,948</b>	<b>49,144,133</b>
<b>Water Reclamation (Sewer)</b>				
	General Safety, Maintenance and Other Improv.	2,138,010	920,217	3,058,227
	Pipeline Rehabilitation	712,387	3,152,950	3,865,337
	Pump Stations and Lift Stations	3,521,494	5,039,270	8,560,764
	Sewer Main Rehabilitation	3,788,168	1,078,178	4,866,346
	Treatment	10,921,162	1,016,463	11,937,625
	<b>Subtotal</b>	<b>21,081,221</b>	<b>11,207,078</b>	<b>32,288,299</b>
<b>Grand Total, FY2016-17 Adopted CIP</b>		<b>\$ 145,416,892</b>	<b>\$ 51,115,995</b>	<b>\$ 196,532,887</b>

# CAPITAL IMPROVEMENT PROGRAM OVERVIEW

## Chart – CIP Funding Sources (New Fiscal Year 2016-17 Funding)

The City utilizes multiple funding sources for its CIP program, including those that are legislatively set aside and committed to specific capital improvement projects, as well as other sources such as the General Fund and utility rates. The following is a summary of new funding appropriated in Fiscal Year 2016-17.



## MORE INFORMATION

Separately, the City issues a comprehensive Five Year Capital Improvement Program (CIP) budget which is then publicly considered and adopted by City Council (along with the operating budget). It is a very large and detailed document which lists all projects by subprogram. It can be viewed at [www.DiscoverCorona.com](http://www.DiscoverCorona.com).



**CITY OF CORONA FIVE YEAR CAPITAL IMPROVEMENT PLAN**  
**Funding Totals by Program Name and Category**

Program Name / Program Category	FY 2016-17			FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22 +
	Estimated Carryover Funding	New Funding	Total Available	5 Year Capital Plan				
<b>Electric</b>								
Electric Distribution Upgrades	753,000	-	753,000	-	-	-	-	-
General Safety, Maintenance and Other Improvements	1,898,303	-	1,898,303	-	-	-	-	-
<b>Electric Total</b>	<b>\$ 2,651,303</b>	<b>\$ -</b>	<b>\$ 2,651,303</b>	<b>\$ -</b>				
<b>Facilities, Systems and Community Assets</b>								
City Facility Improvements and Upgrades	1,995,136	730,454	2,725,590	4,790,750	3,383,760	4,816,211	1,967,700	8,734,000
City Systems and Controls	3,385,190	2,260,000	5,645,190	-	-	-	-	-
Community Assets and Programmatic Projects	5,140,932	4,526,777	9,667,709	2,142,382	1,992,731	2,092,522	1,872,493	8,858,328
<b>Facilities, Systems and Community Assets Total</b>	<b>\$ 10,521,258</b>	<b>\$ 7,517,231</b>	<b>\$ 18,038,489</b>	<b>\$ 6,933,132</b>	<b>\$ 5,376,491</b>	<b>\$ 6,908,733</b>	<b>\$ 3,840,193</b>	<b>\$ 17,592,328</b>
<b>Parks and Open Space</b>								
General Safety, Maintenance and Other Improvements	8,565,495	3,375,000	11,940,495	200,000	200,000	200,000	200,000	200,000
Parks Paving, Courts, and Pathways	1,976,046	-	1,976,046	-	-	-	-	-
Playgrounds, Fencing, and Lighting	86,520	1,300,000	1,386,520	-	-	-	-	-
<b>Parks and Open Space Total</b>	<b>\$ 10,628,061</b>	<b>\$ 4,675,000</b>	<b>\$ 15,303,061</b>	<b>\$ 200,000</b>				
<b>Streets and Storm Drains</b>								
Bridges, Railroads, and Freeways	19,229,438	1,750,000	20,979,438	700,000	700,000	700,000	700,000	500,000
Paving and Striping	38,610,595	2,912,500	41,523,095	2,852,500	2,787,500	2,787,500	2,787,500	4,927,500
Planning and Studies	315,556	105,000	420,556	55,000	5,000	5,000	5,000	5,000
Sidewalk, Curb and Gutters	1,523,408	2,000,000	3,523,408	1,600,000	1,312,000	1,325,000	1,337,500	1,350,000
Storm Drains, Culverts, Creeks, and Flood Control	6,076,568	430,950	6,507,518	200,000	-	-	-	-
Streetlights and Poles	1,295,650	673,603	1,969,253	670,700	664,800	664,800	664,200	-
Traffic Signals	3,048,649	1,135,685	4,184,334	910,000	320,000	180,000	190,000	200,000
<b>Streets and Storm Drains Total</b>	<b>\$ 70,099,864</b>	<b>\$ 9,007,738</b>	<b>\$ 79,107,602</b>	<b>\$ 6,988,200</b>	<b>\$ 5,789,300</b>	<b>\$ 5,662,300</b>	<b>\$ 5,684,200</b>	<b>\$ 6,982,500</b>
<b>Water</b>								
Reclaimed Water-General Safety, Maint and Other Improv.	134,073	-	134,073	-	-	-	-	-
Reclaimed Water-Quality, Supply and Storage	450,000	-	450,000	300,000	12,450,000	5,800,000	-	-
Reclaimed Water-Transmission and Distribution Pipelines	385,809	3,699,580	4,085,389	8,513,711	850,000	7,520,000	6,335,000	-
Water-General Safety, Maintenance and Other Improv.	7,122,474	3,547,000	10,669,474	3,350,000	2,417,104	1,250,000	1,500,000	6,612,619
Water-Pump Stations	4,406,136	1,250,342	5,656,478	4,037,041	2,766,705	960,000	4,315,806	2,276,500
Water-Supervisory Control and Data Acquisition (SCADA)	623,119	331,500	954,619	292,000	350,500	355,500	100,000	400,000
Water-Quality, Supply and Storage	8,967,459	1,880,526	10,847,985	13,664,470	-	-	213,000	2,832,500
Water-Transmission and Distribution Pipelines	8,346,115	8,000,000	16,346,115	11,045,761	2,781,158	1,500,000	1,500,000	23,719,392
<b>Water Total</b>	<b>\$ 30,435,185</b>	<b>\$ 18,708,948</b>	<b>\$ 49,144,133</b>	<b>\$ 41,202,983</b>	<b>\$ 21,615,467</b>	<b>\$ 17,385,500</b>	<b>\$ 13,963,806</b>	<b>\$ 35,841,011</b>
<b>Water Reclamation</b>								
General Safety, Maintenance and Other Improvements	2,138,010	920,217	3,058,227	169,000	457,100	5,000	-	60,000
Pipelines Rehabilitation	712,387	3,152,950	3,865,337	-	-	-	-	-
Pump Stations and Lift Stations	3,521,494	5,039,270	8,560,764	571,200	582,600	2,939,200	606,100	11,189,736
Sewer Main Rehabilitation	3,788,168	1,078,178	4,866,346	500,000	500,000	500,000	500,000	5,195,000
Treatment	10,921,162	1,016,463	11,937,625	816,000	832,300	1,169,500	844,000	27,136,000
<b>Water Reclamation Total</b>	<b>\$ 21,081,221</b>	<b>\$ 11,207,078</b>	<b>\$ 32,288,299</b>	<b>\$ 2,056,200</b>	<b>\$ 2,372,000</b>	<b>\$ 4,613,700</b>	<b>\$ 1,950,100</b>	<b>\$ 43,580,736</b>
<b>Total Capital Improvement Program Funding</b>	<b>\$ 145,416,892</b>	<b>\$ 51,115,995</b>	<b>\$ 196,532,887</b>	<b>\$ 57,380,515</b>	<b>\$ 35,353,258</b>	<b>\$ 34,770,233</b>	<b>\$ 25,638,299</b>	<b>\$ 104,196,575</b>
<b>Unfunded CIP Projects</b>								
Unfunded City Facility Improvements and Upgrades	-	-	-	-	-	-	-	5,106,000
Unfunded Community Assets and Programmatic Projects	-	-	-	-	-	-	-	10,093,866
Unfunded Parks Paving, Courts, and Pathways	-	-	-	-	-	-	-	2,090,000
Unfunded Bridges, Railroads and Freeways	-	-	-	-	-	-	-	112,100,000
Unfunded Paving and Striping	-	-	-	-	-	-	-	1,263,157
Unfunded Sewer Main Rehabilitation	-	-	-	-	-	-	-	7,749,000
<b>Unfunded CIP Projects Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,402,023</b>



## Capital Improvement Program Schedule of Estimated Carryover and New Funding, by Fund

<u>Fund</u>	<u>Project No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>	
<b><u>GENERAL FUND</u></b>							
110	61490	FCLTS	City Hall Facilities - Capital Improvements	\$ 98,860	\$ -	\$ 98,860	
110	61970	STRTS	Green River Road Improvements	38,689	-	38,689	
110	62030	FCLTS	Communication Radio Systems Upgrade	33,423	-	33,423	
110	62400	FCLTS	City Fire Stations Capital Improvements	256,713	-	256,713	
110	62950	FCLTS	Library Facilities Capital Improvements	78,091	-	78,091	
110	62970	FCLTS	Maintenance Yard Bulk Storage Enhancements	62,172	-	62,172	
110	62980	FCLTS	Security Access System Enhancements	86,499	-	86,499	
110	63130	FCLTS	Recreational Activities	23,735	-	23,735	
110	63160	FCLTS	Circle City Center	58,820	-	58,820	
110	63800	FCLTS	Community Events - Co-Sponsored	103,015	-	103,015	
110	63900	FCLTS	Library Materials	25,770	-	25,770	
110	67060	FCLTS	Animal Shelter Relocation	378,539	-	378,539	
110	68590	FCLTS	City Council Chamber Upgrade	289,531	100,000	389,531	
110	68690	FCLTS	Citywide ADA Improvements	273,582	385,454	659,036	
110	68920	FCLTS	Corporation Yard Facility Capital Improvements	165,121	-	165,121	
110	69060	FCLTS	General Plan/Climate Action Plan Update	85,000	915,000	1,000,000	
110	69120	FCLTS	City Unified Camera Project	790,253	-	790,253	
110	69500	STRTS	Cajalco / I-15 Interchange Improvements	158,347	-	158,347	
110	69570	FCLTS	Policy Facility - Drainage Repair	56,589	-	56,589	
110	69590	FCLTS	Translucent Roof	59,750	-	59,750	
110	70100	FCLTS	Emergency 911 Phone System	712,871	-	712,871	
110	70110	FCLTS	Public Safety Enterprise Communication (PSEC) Radio Interoperability	144,765	-	144,765	
110	70130	FCLTS	Technology Enhancements	600,000	-	600,000	
110	70150	FCLTS	City Unified Camera Project, Phase II	384,345	-	384,345	
110	70190	WRCLM	Reimbursement Agreement Payments - Sewer	5,000	-	5,000	
110	70270	STRTS	Traffic Signal at Serfas Club Drive/Rancho Corona Road	287,771	-	287,771	
110	70730	STRTS	Sidewalk, Curb and Gutter Repair/Replacement/Maintenance	44,046	-	44,046	
110	71150	STRTS	Auto Ctr Dr/Burlington Northern Santa Fe Railroad Grade Separation	69,948	-	69,948	
110	71430	PARKS	Border and Ontario Park Tire-Derived Product Grant	86,520	-	86,520	
110	71460	STRTS	El Nino Preparation	29,403	-	29,403	
110	71540	FCLTS	Bicycle Infrastructure	15,785	-	15,785	
110	71550	FCLTS	Remote Monitoring MDF/IDF Rooms	175,620	-	175,620	
110	71630	FCLTS	Police Body Worn Cameras	241,000	-	241,000	
*	110	71650	FCLTS	City Hall Security Improvements	275,000	-	275,000
*	110	71660	FCLTS	Fire Station Alerting Systems	-	223,000	223,000
*	110	71670	FCLTS	Police CAD/RMS System	-	1,800,000	1,800,000
*	110	71700	FCLTS	Former Police Station Renovations	116,911	133,089	250,000
*	110	71710	FCLTS	Auto Center Sign	150,000	-	150,000
110	76110	PARKS	Butterfield Park Improvements	1,196,275	-	1,196,275	
110	84480	STRTS	Sherborn Street Improvements	438,374	-	438,374	
110	84500	FCLTS	Fire Apparatus Replacement and Non-routine Repairs	585,503	-	585,503	
110	86040	STRTS	Foothill Parkway Westerly Extension	527,594	-	527,594	
<b>FUND TOTAL</b>				<b>9,209,230</b>	<b>3,556,543</b>	<b>12,765,773</b>	
<b><u>LIBRARY FACILITIES AND COLLECTION FEE FUND</u></b>							
206	63900	FCLTS	Library Materials	99,445	-	99,445	
206	86900	FCLTS	Citywide Facilities Inventory	4,000	-	4,000	
206	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>106,277</b>	<b>-</b>	<b>106,277</b>	
<b><u>FIRE WILD LAND FACILITIES FEE FUND</u></b>							
207	62900	FCLTS	Fire Equipment Acquisition	6	23,673	23,679	
<b>FUND TOTAL</b>				<b>6</b>	<b>23,673</b>	<b>23,679</b>	

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>	
<b><u>TEMESCAL CANYON LAW ENFORCEMENT FACILITIES FEE FUND</u></b>							
208	86900	FCLTS	Citywide Facilities Inventory	4,000	-	4,000	
208	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>6,832</b>	<b>-</b>	<b>6,832</b>	
<b><u>TEMESCAL CANYON FIRE FACILITIES FEE FUND</u></b>							
209	86900	FCLTS	Citywide Facilities Inventory	4,000	-	4,000	
209	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>6,832</b>	<b>-</b>	<b>6,832</b>	
<b><u>STREETS, BRIDGES AND SIGNALS DEVELOPMENT FEE FUND</u></b>							
211	62410	STRTS	Magnolia Avenue Widening	6,321	-	6,321	
211	63060	STRTS	Foothill Parkway Easterly Improvements	400,000	-	400,000	
211	69500	STRTS	Cajalco / I-15 Interchange Improvements	232,828	-	232,828	
211	69510	STRTS	Citywide Master Plan Street Improvements	2,005,510	-	2,005,510	
211	70630	STRTS	Citywide Traffic Signals	2,696,656	-	2,696,656	
*	211	71800	STRTS	ATMS Phase III and ATMS Master Plan Update	-	300,000	300,000
*	211	71840	STRTS	Traffic Signal Maintenance Facility	-	230,000	230,000
211	86040	STRTS	Foothill Parkway Westerly Extension	447,953	-	447,953	
211	86900	FCLTS	Citywide Facilities Inventory	9,900	-	9,900	
211	86910	FCLTS	Citywide Development Impact Fee Review	10,007	-	10,007	
<b>FUND TOTAL</b>				<b>5,809,175</b>	<b>530,000</b>	<b>6,339,175</b>	
<b><u>STORM DRAINAGE DEVELOPMENT FEE FUND</u></b>							
212	62910	STRTS	Corona Storm Drain Line 52	539,968	430,950	970,918	
212	62920	STRTS	East Grand Boulevard Storm Drain	39,710	-	39,710	
212	86050	STRTS	Chase Drive Improvements - Phase III	90,906	-	90,906	
212	86900	FCLTS	Citywide Facilities Inventory	47,297	-	47,297	
212	86910	FCLTS	Citywide Development Impact Fee Review	5,382	-	5,382	
212	86920	STRTS	Reimbursement Agreement Payments - Drainage	193,022	50,000	243,022	
<b>FUND TOTAL</b>				<b>916,285</b>	<b>480,950</b>	<b>1,397,235</b>	
<b><u>LAW ENFORCEMENT DEVELOPMENT FEE FUND</u></b>							
213	69120	FCLTS	City Unified Camera Project	5,859	-	5,859	
213	86450	FCLTS	Police Equipment Acquisition	240,793	60,000	300,793	
213	86900	FCLTS	Citywide Facilities Inventory	4,000	-	4,000	
213	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>253,484</b>	<b>60,000</b>	<b>313,484</b>	
<b><u>FIRE PROTECTION DEVELOPMENT FEE FUND</u></b>							
214	62900	FCLTS	Fire Equipment Acquisition	13,189	134,010	147,199	
214	64110	FCLTS	Fire Facilities Expansion/Planning	48,979	-	48,979	
*	214	71660	FCLTS	Fire Station Alerting Systems	-	237,000	237,000
214	86900	FCLTS	Citywide Facilities Inventory	3,956	-	3,956	
214	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>68,956</b>	<b>371,010</b>	<b>439,966</b>	
<b><u>COMMUNITY MEETING DEVELOPMENT FEE FUND</u></b>							
215	63160	FCLTS	Circle City Center	1	-	1	
215	71600	FCLTS	Armory Renovations at City Park	70,000	-	70,000	
*	215	71640	FCLTS	Vicentia Activity Center	-	20,000	20,000
215	86900	FCLTS	Citywide Facilities Inventory	4,000	-	4,000	
215	86910	FCLTS	Citywide Development Impact Fee Review	2,832	-	2,832	
<b>FUND TOTAL</b>				<b>76,833</b>	<b>20,000</b>	<b>96,833</b>	

\* Indicates New Project or Funding



## Capital Improvement Program Schedule of Estimated Carryover and New Funding, by Fund

<u>Fund</u>	<u>No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>	
<b><u>AQUATIC CENTER DEVELOPMENT FEE FUND</u></b>							
216	69630	PARKS	Aquatic Improvements	57,375	50,000	107,375	
216	86900	FCLTS	Citywide Facilities Inventory	5,645	-	5,645	
216	86910	FCLTS	Citywide Development Impact Fee Review	1,082	-	1,082	
<b>FUND TOTAL</b>				<b>64,102</b>	<b>50,000</b>	<b>114,102</b>	
<b><u>PARKLAND ACQUISITION AND DEVELOPMENT FEE FUND</u></b>							
217	68690	FCLTS	Citywide ADA Improvements	-	225,000	225,000	
217	68900	PARKS	Parks Hardscape	417	1,500,000	1,500,417	
217	68960	PARKS	Parks Basic Amenities	254,682	775,000	1,029,682	
217	68980	PARKS	Parks Enhanced	598	-	598	
217	68990	PARKS	Parks Lighting Improvements	5,036	100,000	105,036	
217	69010	PARKS	Parks Facility Improvements	387,004	500,000	887,004	
217	69120	FCLTS	City Unified Camera Project	25,000	-	25,000	
217	71540	FCLTS	Bicycle Infrastructure	37,478	-	37,478	
217	71610	WATER	City Park Basketball and Volleyball Court Relocation	120,000	-	120,000	
*	217	71720	PARKS	Griffin Park	-	300,000	300,000
*	217	71730	PARKS	Pocket Park at Taber/California	-	250,000	250,000
*	217	71760	PARKS	Splash Pad at Ridgeline Park	-	1,000,000	1,000,000
217	76110	PARKS	Butterfield Park Improvements	12,605	-	12,605	
<b>FUND TOTAL</b>				<b>842,820</b>	<b>4,650,000</b>	<b>5,492,820</b>	
<b><u>CORONA MALL BUSINESS IMPROVEMENT DISTRICT FUND</u></b>							
218	84220	FCLTS	Corona Mall Business Improvement District	346,941	16,068	363,009	
<b>FUND TOTAL</b>				<b>346,941</b>	<b>16,068</b>	<b>363,009</b>	
<b><u>GAS TAX FUND</u></b>							
222	61970	STRTS	Green River Road Improvements	119	-	119	
222	62770	STRTS	Alley Improvements	389,781	-	389,781	
222	63150	STRTS	Streetlight Retrofit	263,547	165,000	428,547	
222	68330	STRTS	Overlook Street Improvements	427,945	-	427,945	
222	68860	STRTS	Citywide Benchmark Update	90,000	50,000	140,000	
222	69210	STRTS	Local Street Pavement Rehabilitation	905,751	-	905,751	
222	69220	STRTS	Pavement Maintenance and Resurfacing	19,905	150,000	169,905	
222	69370	STRTS	McKinley Grade Separation	180,066	-	180,066	
222	69500	STRTS	Cajalco / I-15 Interchange Improvements	22,103	-	22,103	
222	69690	STRTS	Ontario Avenue Street Improvements	16,983	-	16,983	
222	70730	STRTS	Sidewalk, Curb and Gutter Repair/Replacement/Maintenance	-	300,000	300,000	
222	70800	STRTS	Major Streets Pavement Rehabilitation	368,125	-	368,125	
222	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	94	-	94	
222	71030	FCLTS	Geographic Information System, or GIS, Master Plan	48,440	-	48,440	
*	222	71810	STRTS	Traffic Signal Emergency Vehicle Preemption System Upgrade	-	120,000	120,000
*	222	71830	STRTS	Traffic Signals Lighting Upgrade	-	25,000	25,000
222	72920	STRTS	Striping Rehabilitation	-	100,000	100,000	
222	73540	STRTS	Overlook Road Maintenance	26,457	2,500	28,957	
222	86040	STRTS	Foothill Parkway Westerly Extension	343,675	-	343,675	
<b>FUND TOTAL</b>				<b>3,102,991</b>	<b>912,500</b>	<b>4,015,491</b>	
<b><u>MEASURE A FUND</u></b>							
227	61970	STRTS	Green River Road Improvements	1,396,774	-	1,396,774	
227	62410	STRTS	Magnolia Avenue Widening	275,498	400,000	675,498	
227	62770	STRTS	Alley Improvements	195,557	100,000	295,557	
227	62910	STRTS	Corona Storm Drain Line 53	700,000	-	700,000	
227	63060	STRTS	Foothill Parkway Easterly Improvements	115,722	-	115,722	

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>Project No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>	
227	68330	STRTS	Overlook Street Improvements	250,000	50,000	300,000	
227	68860	STRTS	Citywide Benchmark Update	40,000	-	40,000	
227	68870	STRTS	Safe Routes to School (SRTS) Cycle 3	15,877	-	15,877	
227	69210	STRTS	Local Street Pavement Rehabilitation	681,701	1,000,000	1,681,701	
227	69220	STRTS	Pavement Maintenance and Resurfacing	318,272	150,000	468,272	
227	69370	STRTS	McKinley Grade Separation	-	1,000,000	1,000,000	
227	69660	STRTS	Citywide Traffic Model Update	100,000	50,000	150,000	
227	69670	STRTS	SR-91 City Betterments	200,000	100,000	300,000	
227	69680	STRTS	Sidewalk Improvements 15-16	479,372	-	479,372	
227	69690	STRTS	Ontario Avenue Street Improvements	54,886	60,000	114,886	
227	70690	STRTS	Pavement Management Study	85,556	5,000	90,556	
227	70730	STRTS	Sidewalk, Curb and Gutter Repair/Replacement/Maintenance	80,987	300,000	380,987	
227	70800	STRTS	Major Streets Pavement Rehabilitation	2,460,128	500,000	2,960,128	
227	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	40,875	150,000	190,875	
227	71030	FCLTS	Geographic Information System, or GIS, Master Plan	34,996	-	34,996	
227	71150	STRTS	Auto Ctr Dr/Burlington Northern Santa Fe Railroad Grade Separation	318,086	-	318,086	
227	71390	STRTS	Gilbert Avenue and Sheridan Circle Street Improvement Project	98,967	-	98,967	
227	71400	STRTS	2015 Street Pavement Maintenance and Rehabilitation Project	584,692	-	584,692	
227	71490	WRCLM	Harrison Street Trunk Sewer Relocation	86,665	-	86,665	
*	227	71780	STRTS	Sixth Street Revitalization	-	1,000,000	1,000,000
*	227	71790	STRTS	Bridge Evaluation	-	250,000	250,000
*	227	71830	STRTS	Traffic Signals Lighting Upgrade	-	75,000	75,000
227	72920	STRTS	Striping Rehabilitation	248,176	150,000	398,176	
227	80270	STRTS	Sidewalk and ADA Improvements	861,739	400,000	1,261,739	
227	86041	STRTS	Foothill Parkway Westerly Extension	13,611,680	-	13,611,680	
227	86050	STRTS	Chase Drive Improvements - Phase III	400,000	-	400,000	
<b>FUND TOTAL</b>				<b>23,736,206</b>	<b>5,740,000</b>	<b>29,476,206</b>	
<b><u>CIVIC CENTER FUND</u></b>							
232	63160	FCLTS	Circle City Center	11,729	-	11,729	
232	70140	FCLTS	Historic Civic Center Facility Capital Improvements	28,758	-	28,758	
<b>FUND TOTAL</b>				<b>40,487</b>	<b>-</b>	<b>40,487</b>	
<b><u>PUBLIC WORKS CAPITAL GRANTS FUND</u></b>							
243	62910	STRTS	Corona Storm Drain Line 54	3,898,888	-	3,898,888	
243	69370	STRTS	McKinley Grade Separation	2,000,000	-	2,000,000	
243	69371	STRTS	McKinley Grade Separation	2,400,000	-	2,400,000	
243	69500	STRTS	Cajalco / I-15 Interchange Improvements	3,341,567	-	3,341,567	
243	71150	STRTS	Auto Ctr Dr/Burlington Northern Santa Fe Railroad Grade Separation	4,720,503	-	4,720,503	
*	243	71820	STRTS	Traffic Signal Installation at Auto Center Drive /Metrolink Station	-	235,685	235,685
243	86040	STRTS	Foothill Parkway Westerly Extension	291,077	-	291,077	
<b>FUND TOTAL</b>				<b>16,652,035</b>	<b>235,685</b>	<b>16,887,720</b>	
<b><u>CFD 2000-1 (EAGLE GLEN II) FUND</u></b>							
246	70470	PARKS	CFD 2000-1 Basin Rehabilitation	693,520	-	693,520	
<b>FUND TOTAL</b>				<b>693,520</b>	<b>-</b>	<b>693,520</b>	
<b><u>CFD 97-1 LANDSCAPE MAINTENANCE FUND</u></b>							
248	70460	PARKS	Landscape Retrofit Project	330,198	-	330,198	
<b>FUND TOTAL</b>				<b>330,198</b>	<b>-</b>	<b>330,198</b>	

\* Indicates New Project or Funding



## Capital Improvement Program Schedule of Estimated Carryover and New Funding, by Fund

<u>Fund</u>	<u>No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>
<b><u>CFD 2001-1 LANDSCAPE FUND</u></b>						
249	68320	PARKS	CFD 2001-1 Landscape Improvements	-	200,000	200,000
249	69970	PARKS	Temescal Canyon Road Turf Removal and Plant Replacement Project	109,393	-	109,393
249	70460	PARKS	Landscape Retrofit Project	1,962,600	-	1,962,600
<b>FUND TOTAL</b>				<b>2,071,993</b>	<b>200,000</b>	<b>2,271,993</b>
<b><u>CFD 2003-1 LIGHTING FUND</u></b>						
252	63150	STRTS	Streetlight Retrofit	600,000	37,500	637,500
<b>FUND TOTAL</b>				<b>600,000</b>	<b>37,500</b>	<b>637,500</b>
<b><u>CFD/ LMD 2011-1 LANDSCAPE FUND</u></b>						
*	253	63150	STRTS Streetlight Retrofit	-	3,300	3,300
<b>FUND TOTAL</b>				<b>-</b>	<b>3,300</b>	<b>3,300</b>
<b><u>THOROUGHFARES FACILITIES FEE FUND</u></b>						
261	63060	STRTS	Foothill Parkway Easterly Improvements	455,389	-	455,389
261	80020	STRTS	South Corona Master Planned Streets	473,359	-	473,359
261	86040	STRTS	Foothill Parkway Westerly Extension	419,228	-	419,228
261	86050	STRTS	Chase Drive Improvements - Phase III	377,693	-	377,693
261	86910	FCLTS	Citywide Development Impact Fee Review	3,000	-	3,000
<b>FUND TOTAL</b>				<b>1,728,669</b>	<b>-</b>	<b>1,728,669</b>
<b><u>LANDSCAPING FACILITIES FEE FUND</u></b>						
274	80080	PARKS	South Corona Master Planned Landscape	767,166	-	767,166
274	86040	STRTS	Foothill Parkway Westerly Extension	635,265	-	635,265
274	86900	FCLTS	Citywide Facilities Inventory	2,370	-	2,370
<b>FUND TOTAL</b>				<b>1,404,801</b>	<b>-</b>	<b>1,404,801</b>
<b><u>AIRPORT FUND</u></b>						
275	69890	FCLTS	Airport Facilities Capital Improvements	52,092	100,000	152,092
<b>FUND TOTAL</b>				<b>52,092</b>	<b>100,000</b>	<b>152,092</b>
<b><u>RDA SUCCESSOR AGENCY FUND</u></b>						
417	65810	FCLTS	Skypark OPA	-	50,000	50,000
417	67450	FCLTS	Downtown Revitalization	592,665	-	592,665
417	67580	FCLTS	Villa de Corona Apartments-Housing Authority Pledge	-	218,000	218,000
417	68530	FCLTS	Temescal Canyon/ Dos Lagos Owner Participation Agreement	-	975,000	975,000
417	68630	FCLTS	Corona N Main Development Owner Participation Agreement	-	150,000	150,000
417	68700	FCLTS	Casa de la Villa	-	450,000	450,000
417	75710	FCLTS	Corona Pointe Owner Participation Agreement	-	550,000	550,000
<b>FUND TOTAL</b>				<b>592,665</b>	<b>2,393,000</b>	<b>2,985,665</b>
<b><u>COMMUNITY DEVELOPMENT BLOCK GRANT, or CDBG FUND</u></b>						
*	431	63467	FCLTS Code Enforcement	-	100,000	100,000
*	431	63477	FCLTS Graffiti Removal	-	15,000	15,000
	431	67133	FCLTS Residential Rehabilitation Program	181,447	180,000	361,447
*	431	69627	FCLTS Crime Prevention/ Community Outreach	-	22,000	22,000
	431	69686	STRTS Sidewalk Improvements 15-16	57,264	-	57,264
	431	70156	FCLTS City Unified Camera Project, Phase II	184,981	-	184,981
*	431	70207	FCLTS Corona Norco United Way - Family Wellness Program	-	22,000	22,000
*	431	70227	FCLTS Community Connect - Emergency Rental Assistance	-	22,000	22,000
*	431	70237	FCLTS Corona Norco YMCA - Arts to Low Income Children	-	16,870	16,870
*	431	70257	FCLTS Inspire Life Skills - Former Foster Youth	-	22,200	22,200
*	431	70267	FCLTS Peppermint Ridge - Hospital Support	-	16,000	16,000

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>
* 431	71487	FCLTS	Corona-Norco United Way General Education Diploma Training Program	-	22,000	22,000
* 431	71687	FCLTS	Habitat for Humanity - A Brush With Kindness	-	10,000	10,000
* 431	71777	STRTS	Circle City Gateway - 6th Street Sidewalks	-	600,000	600,000
431	84504	FCLTS	Fire Apparatus Replacement and Non-routine Repairs	88	-	88
* 431	89057	FCLTS	Fair Housing Program	-	18,000	18,000
* 431	89487	FCLTS	Corona Business Assistance Program	-	20,000	20,000
<b>FUND TOTAL</b>				<b>423,780</b>	<b>1,086,070</b>	<b>1,509,850</b>
<b><u>HOME INVESTMENT PARTNERSHIP PROGRAM FUND</u></b>						
432	67133	FCLTS	Residential Rehabilitation Program	114,449	221,555	336,004
* 432	71697	FCLTS	Community Housing Development Organization	-	44,312	44,312
<b>FUND TOTAL</b>				<b>114,449</b>	<b>265,867</b>	<b>380,316</b>
<b><u>WATER RECLAMATION CAPACITY FUND</u></b>						
440	60130	WRCLM	Water Reclamation Facility #2 Tertiary Treatment	928,567	-	928,567
440	60140	WRCLM	Water Reclamation Facility #1B Energy Efficiency Upgrades	222,698	-	222,698
440	71030	FCLTS	Geographic Information System, or GIS, Master Plan	30,566	-	30,566
<b>FUND TOTAL</b>				<b>1,181,831</b>	<b>-</b>	<b>1,181,831</b>
<b><u>LMD 84-1 STREET LIGHTS</u></b>						
446	63150	STRTS	Streetlight Retrofit	432,103	432,103	864,206
446	70940	STRTS	Miscellaneous Repair and Replacement of Traffic Signals	7,376	-	7,376
<b>FUND TOTAL</b>				<b>439,479</b>	<b>432,103</b>	<b>871,582</b>
<b><u>2012 WATER REVENUE BOND PROJECT FUND</u></b>						
453	65890	WATER	Mangular Blending Facility	394,263	5,800,000	6,194,263
<b>FUND TOTAL</b>				<b>394,263</b>	<b>5,800,000</b>	<b>6,194,263</b>
<b><u>2013 WASTEWATER REVENUE BOND PROJECT FUND</u></b>						
454	60140	WRCLM	Water Reclamation Facility #1B Energy Efficiency Upgrades	679,008	-	679,008
454	62610	WRCLM	Water Reclamation Facility #1 Centrifuge	666,636	-	666,636
454	65850	WRCLM	Water Reclamation Facility 1 Digester #2 Dome Replacement	495,990	-	495,990
454	68310	WRCLM	Water Reclamation Facility #1 Biosolids Processing Upgrade	764,075	-	764,075
<b>FUND TOTAL</b>				<b>2,605,709</b>	<b>-</b>	<b>2,605,709</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 2 FUND</u></b>						
455	70460	PARKS	Landscape Retrofit Project	60,673	-	60,673
<b>FUND TOTAL</b>				<b>60,673</b>	<b>-</b>	<b>60,673</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 4 FUND</u></b>						
456	70460	PARKS	Landscape Retrofit Project	129,507	-	129,507
<b>FUND TOTAL</b>				<b>129,507</b>	<b>-</b>	<b>129,507</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 6 FUND</u></b>						
457	70460	PARKS	Landscape Retrofit Project	5,000	-	5,000
<b>FUND TOTAL</b>				<b>5,000</b>	<b>-</b>	<b>5,000</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 7 FUND</u></b>						
458	70460	PARKS	Landscape Retrofit Project	535,640	-	535,640
<b>FUND TOTAL</b>				<b>535,640</b>	<b>-</b>	<b>535,640</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 10 FUND</u></b>						
460	70440	PARKS	Landscape Retrofit/Slope Study - LMD 84-2, Zone 10	1,326,198	-	1,326,198
460	71620	PARKS	LMD 84-2 Zone 10 Slope Improvement and Stabilization Project	500,000	-	500,000
<b>FUND TOTAL</b>				<b>1,826,198</b>	<b>-</b>	<b>1,826,198</b>

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>
<b><u>LMD 84-2 LANDSCAPE ZONE 14 FUND</u></b>						
461	70460	PARKS	Landscape Retrofit Project	786,648	-	786,648
<b>FUND TOTAL</b>				<b>786,648</b>	<b>-</b>	<b>786,648</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 15 FUND</u></b>						
462	70460	PARKS	Landscape Retrofit Project	386,353	-	386,353
<b>FUND TOTAL</b>				<b>386,353</b>	<b>-</b>	<b>386,353</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 17 FUND</u></b>						
463	70460	PARKS	Landscape Retrofit Project	105,458	-	105,458
<b>FUND TOTAL</b>				<b>105,458</b>	<b>-</b>	<b>105,458</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 18 FUND</u></b>						
464	70460	PARKS	Landscape Retrofit Project	197,173	-	197,173
<b>FUND TOTAL</b>				<b>197,173</b>	<b>-</b>	<b>197,173</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 20 FUND</u></b>						
470	70460	PARKS	Landscape Retrofit Project	641,553	-	641,553
<b>FUND TOTAL</b>				<b>641,553</b>	<b>-</b>	<b>641,553</b>
<b><u>LMD 84-2 LANDSCAPE ZONE 1 FUND</u></b>						
471	70460	PARKS	Landscape Retrofit Project	11,300	-	11,300
<b>FUND TOTAL</b>				<b>11,300</b>	<b>-</b>	<b>11,300</b>
<b><u>EAGLE GLEN HOA FUND</u></b>						
* 473	63150	STRTS	Streetlight Retrofit	-	35,700	35,700
<b>FUND TOTAL</b>				<b>-</b>	<b>35,700</b>	<b>35,700</b>
<b><u>TUMF - RCTC FUND</u></b>						
478	61970	STRTS	Green River Road Improvements	1,077,346	-	1,077,346
478	86040	STRTS	Foothill Parkway Westerly Extension	8,758,608	-	8,758,608
<b>FUND TOTAL</b>				<b>9,835,954</b>	<b>-</b>	<b>9,835,954</b>
<b><u>TUMF - WRCOG FUND</u></b>						
479	69370	STRTS	McKinley Grade Separation	1,458,185	-	1,458,185
479	71150	STRTS	Auto Ctr Dr/Burlington Northern Santa Fe Railroad Grade Separation	384,545	-	384,545
<b>FUND TOTAL</b>				<b>1,842,730</b>	<b>-</b>	<b>1,842,730</b>
<b><u>REIMBURSEMENT GRANTS FUND</u></b>						
480	61970	STRTS	Green River Road Improvements	36,780	-	36,780
480	62710	FCLTS	Neighborhood Stabilization Program (NSP1)	405	-	405
480	68460	PARKS	Cal Fire Urban Forestry Grant	13,523	-	13,523
480	68620	PARKS	Santa Ana River Trail Interim Bike Alignment	65,646	-	65,646
480	70110	FCLTS	Public Safety Enterprise Communication (PSEC) Radio Interoperability	84,500	-	84,500
480	71540	FCLTS	Bicycle Infrastructure	53,263	-	53,263
<b>FUND TOTAL</b>				<b>254,117</b>	<b>-</b>	<b>254,117</b>
<b><u>WATER CAPACITY FUND</u></b>						
507	68420	WATER	Home Gardens Water District Well Collection Project	5,033,981	-	5,033,981
507	68510	WATER	Home Gardens Ion Exchange Resin Treatment Plant	7,526,452	730,526	8,256,978
507	69070	WATER	Coldwater/ Mayhew Canyon Recharge Basins	514,590	-	514,590
507	69770	WATER	Skyline Water Storage & Pump Station	300,000	700,000	1,000,000
507	70330	WATER	Home Gardens Well 32 and 33 Project	3,794,396	185,342	3,979,738
<b>FUND TOTAL</b>				<b>17,169,419</b>	<b>1,615,868</b>	<b>18,785,287</b>

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**Capital Improvement Program  
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<u>Fund</u>	<u>Project No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>	
<b><u>RECLAIMED WATER SYSTEM FUND</u></b>							
567	65400	WATER	Reclaimed Water Retrofit Program	134,073	-	134,073	
567	69710	WATER	WRCRWA Reclaimed Waterline	197,476	3,249,580	3,447,056	
567	69820	WATER	SCADA Panel Replacement	28,998	31,500	60,498	
567	70340	WATER	Corona Hills Reclaimed Water Storage Tank	250,000	-	250,000	
567	70360	WATER	Main Street Reclaimed Water Storage Tank	200,000	-	200,000	
567	70370	WATER	Old Temescal Road Reclaimed Waterline	72,365	100,000	172,365	
567	70390	WATER	SCADA Backbone Licensed Radio Installation	15,000	15,000	30,000	
567	71470	WATER	West Rincon Reclaimed Waterline	37,638	-	37,638	
567	71500	WATER	Lincoln Ave. Reclaimed Waterline	78,330	50,000	128,330	
*	567	71850	WATER	California Industrial Complex	-	100,000	100,000
*	567	71860	WATER	River Road Reclaimed Waterline - Corydon to Lincoln	-	200,000	200,000
567	86040	STRTS	Foothill Parkway Westerly Extension	1,046,749	-	1,046,749	
<b>FUND TOTAL</b>				<b>2,060,629</b>	<b>3,746,080</b>	<b>5,806,709</b>	
<b><u>WATER UTILITY FUND</u></b>							
570	62840	WATER	SR-91 DWP Facility Relocations	266,727	-	266,727	
*	570	65310	WATER	Emergency Generators	-	1,600,000	1,600,000
570	65630	WATER	Temescal Valley Water District Service Boundary Adjustment	37,163	-	37,163	
570	66080	WATER	SW Quadrant Waterline Replacement - Phase I	1,296,348	-	1,296,348	
570	66110	WATER	SE Quadrant Waterline Replacement	45,291	-	45,291	
570	67040	WATER	Ontario Zone 4 - Buena Vista to Taylor	17,450	-	17,450	
*	570	68180	WATER	Lester Post Disinfection Station	-	280,000	280,000
*	570	68230	WATER	Mills Flow Station at Lester	-	100,000	100,000
570	68240	WATER	Ontario Zone 4 - Kellogg to Fullerton	943,197	-	943,197	
570	68270	WATER	Well 15 Relocation	163,668	-	163,668	
570	68280	WATER	Repipe Well 22	55,782	-	55,782	
570	68390	WATER	Corona Airport Waterline	22,746	-	22,746	
570	68510	WATER	Project & Well Design	93,812	-	93,812	
570	68520	WATER	Keith Water Storage Tank	532,605	450,000	982,605	
570	68570	WATER	Hidden Springs Road Waterline	41,034	-	41,034	
570	68660	WATER	Enterprise Asset Management (EAM) Program	724,910	250,000	974,910	
570	68680	WATER	Well Rehabilitation - Well 19	25,563	505,000	530,563	
570	69120	FCLTS	City Unified Camera Project	23,941	-	23,941	
570	69720	WATER	Arcadia/Minnesota Waterline Replacement	49,895	-	49,895	
570	69730	WATER	Library Conservation Garden	315,001	-	315,001	
570	69750	WATER	SDO TP - CO2 Injection System	394,969	-	394,969	
570	69790	WATER	Water Treatment Facilities Filter Media Exchange	257,678	150,000	407,678	
570	69800	WATER	Well 34	100,000	-	100,000	
570	69810	WATER	West End Wellfield Pipeline	154,590	-	154,590	
570	69820	WATER	SCADA Panel Replacement	306,808	-	306,808	
570	69980	WATER	Residential Turf Removal Rebate Project	809,539	-	809,539	
570	70150	FCLTS	City Unified Camera Project, Phase II	229,930	-	229,930	
570	70380	WATER	Rincon Bridge	19,629	-	19,629	
570	70390	WATER	SCADA Backbone Licensed Radio Installation	-	142,500	142,500	
570	70420	WRCLM	Tier IV Portable Equipment Replacement Rule	112,500	544,000	656,500	
570	71530	WATER	Glen Ivy Waterline Relocation	147,320	-	147,320	
570	71560	WATER	Downtown Sixth Street Waterline Replacement	200,000	-	200,000	
570	71610	WATER	City Park Basketball and Volleyball Court Relocation	600,000	-	600,000	
*	570	71870	WATER	Meter Replacement	-	917,000	917,000
*	570	71880	WATER	Seismic Retrofit at Reservoirs - FEMA Grant	-	50,000	50,000
*	570	71890	WATER	Water Systems Improvement Project	-	200,000	200,000
*	570	71900	WATER	Booster Rehabs (8)	-	200,000	200,000
*	570	71910	WATER	Well Rebuild - #11, 13, 26, 28	-	360,000	360,000

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>Project No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>
*	570	71920	WATER Orange Heights - Main to Fletcher	-	700,000	700,000
*	570	71930	WATER Waterline Infrastructure	-	1,500,000	1,500,000
	570	86040	STRTS Foothill Parkway Westerly Extension	2,311,797	-	2,311,797
<b>FUND TOTAL</b>				<b>10,299,893</b>	<b>7,948,500</b>	<b>18,248,393</b>
<b><u>WATER RECLAMATION UTILITY FUND</u></b>						
	572	60130	WRCLM Water Reclamation Facility #2 Tertiary Treatment	1,006,738	-	1,006,738
	572	60140	WRCLM Water Reclamation Facility #1B Energy Efficiency Upgrades	474,728	-	474,728
	572	62800	WRCLM Sewer Main Replacement - Rincon	390,000	-	390,000
	572	65620	WRCLM Ahmanson Lift Station Upgrade	38,654	-	38,654
	572	65850	WRCLM Water Reclamation Facility 1 Digester #2 Dome Replacement	268,025	-	268,025
	572	67030	WRCLM Water Reclamation Facility #1 Natural Gas Line	198,600	-	198,600
	572	67050	WRCLM Rincon/Malloy Sewer Improvement	334,651	-	334,651
	572	68310	WRCLM Water Reclamation Facility #1 Biosolids Processing Upgrade	517,930	-	517,930
	572	68400	WRCLM Research/Railroad Waterline Replacement	488,457	-	488,457
	572	68550	WRCLM Water Reclamation Facility #1 CCT Influent Vault Project	143,537	216,463	360,000
	572	68560	WRCLM Ponds - Influent Piping Project	170,143	269,717	439,860
	572	68580	WRCLM Water Reclamation Facility #2 Piping	75,302	-	75,302
	572	68660	WATER Enterprise Asset Management (EAM) Program	862,455	-	862,455
	572	68710	WRCLM Sierra Del Oro Lift Station and Pipelines	260,964	-	260,964
	572	68730	WRCLM WRF #1 Imprvmts - Canopies, Digester Gas Piping, Analyzer Control Bldg	379,269	-	379,269
	572	69120	FCLTS City Unified Camera Project	23,941	-	23,941
	572	69820	WATER SCADA Panel Replacement	152,312	-	152,312
	572	69830	WRCLM Water Reclamation Facilities (WRF) Lighting Upgrades	82,501	-	82,501
	572	69840	WRCLM Water Reclamation Facility #1 Secondary Clarifier	439,677	-	439,677
	572	69860	WRCLM Water Reclamation Facility #3 Decommissioning	2,575,060	603,178	3,178,238
	572	69870	WRCLM Water Reclamation Facility #3 Decommissioning - Force Main	3,049,357	-	3,049,357
	572	69880	WRCLM Water Reclamation Facility #3 Decommissioning - Lift Station	2,971,876	686,870	3,658,746
	572	69950	WRCLM Water Reclamation Facility (WRF) #1 Digester Gas Flare	263,482	-	263,482
	572	70150	FCLTS City Unified Camera Project, Phase II	114,965	-	114,965
	572	70380	WATER Rincon Bridge	19,784	-	19,784
	572	70390	WATER SCADA Backbone Licensed Radio Installation	120,001	142,500	262,501
	572	70420	WRCLM Tier IV Portable Equipment Replacement Rule	112,500	106,500	219,000
	572	71030	FCLTS Geographic Information System, or GIS, Master Plan	9,295	-	9,295
	572	71240	WRCLM Water Reclamation Facility #2 Headworks Screening Replacement	2,028,211	-	2,028,211
	572	71450	WRCLM Water Reclamation Facility #1 Pump Valve/Actuator Replacement	50,000	-	50,000
	572	71490	WRCLM Harrison Street Trunk Sewer Relocation	300,420	-	300,420
	572	71580	WRCLM Arantine Hills - Force Main	250,000	3,152,950	3,402,950
	572	71590	WRCLM Arantine Hills Sewer Lift Station	250,000	3,792,400	4,042,400
*	572	71940	WRCLM Lift Station Rehabilitation	-	560,000	560,000
*	572	71950	WRCLM Sewer Line Infrastructure	-	475,000	475,000
*	572	71960	WRCLM Motor Control Center (MCC) Replacements	-	800,000	800,000
<b>FUND TOTAL</b>				<b>18,422,835</b>	<b>10,805,578</b>	<b>29,228,413</b>
<b><u>TRANSIT SERVICES FUND</u></b>						
	577	62640	FCLTS Procurement of Public Transit Vehicles	10,119	-	10,119
	577	62641	FCLTS Procurement of Public Transit Vehicles	533	-	533
	577	62642	FCLTS Procurement of Public Transit Vehicles	4,666	-	4,666
<b>FUND TOTAL</b>				<b>15,318</b>	<b>-</b>	<b>15,318</b>

\* Indicates New Project or Funding



**Capital Improvement Program  
Schedule of Estimated Carryover and New Funding, by Fund**

<u>Fund</u>	<u>Project No.</u>	<u>Program Name</u>	<u>Description</u>	<u>Estimated Carryover Funding</u>	<u>New Funding</u>	<u>FY 2016-17 Total Available</u>
<b><u>ELECTRIC UTILITY FUND</u></b>						
578	65310	WATER	Emergency Generators	2,654,077	-	2,654,077
578	65750	ELECT	Pad Mounted Enclosure (PME) Switches Upgrade	303,000	-	303,000
578	65920	ELECT	Rincon Extension	447,999	-	447,999
578	68660	WATER	Enterprise Asset Management (EAM) Program	287,485	-	287,485
578	68750	ELECT	SCADA	676,316	-	676,316
578	69090	ELECT	Distribution Circuit Installation	450,000	-	450,000
578	69600	ELECT	Electric Vehicle (EV) Charging Stations	499,900	-	499,900
578	69960	ELECT	Plug In Vehicle (PEV) Readiness Plan	274,088	-	274,088
578	70380	WATER	Rincon Bridge	19,784	-	19,784
<b>FUND TOTAL</b>				<b>5,612,649</b>	<b>-</b>	<b>5,612,649</b>
<b><u>FLEET OPERATIONS FUND</u></b>						
682	68340	FCLTS	Vehicle Replacement	1,324,564	-	1,324,564
682	68380	FCLTS	Public Access Compressed Natural Gas	20,340	-	20,340
<b>FUND TOTAL</b>				<b>1,344,904</b>	<b>-</b>	<b>1,344,904</b>
<b>CAPITAL PROJECTS - TOTAL OF CONTINUING APPROPRIATIONS AND NEW FUNDING</b>				<b>\$ 145,416,892</b>	<b>\$ 51,115,995</b>	<b>\$ 196,532,887</b>

The estimated carryover funding as listed is an estimate of the continuing appropriations at the time of printing the proposed budget documents. When fund balance analyses are completed by the Finance Department after the close of the prior year-end, continuing appropriations will be finalized and authorized. Although not listed above, continuing appropriations may include amounts needed for grants that extend over more than one fiscal year.

\* Indicates New Project or Funding

# ADMINISTRATIVE SERVICES

## Mission Statement

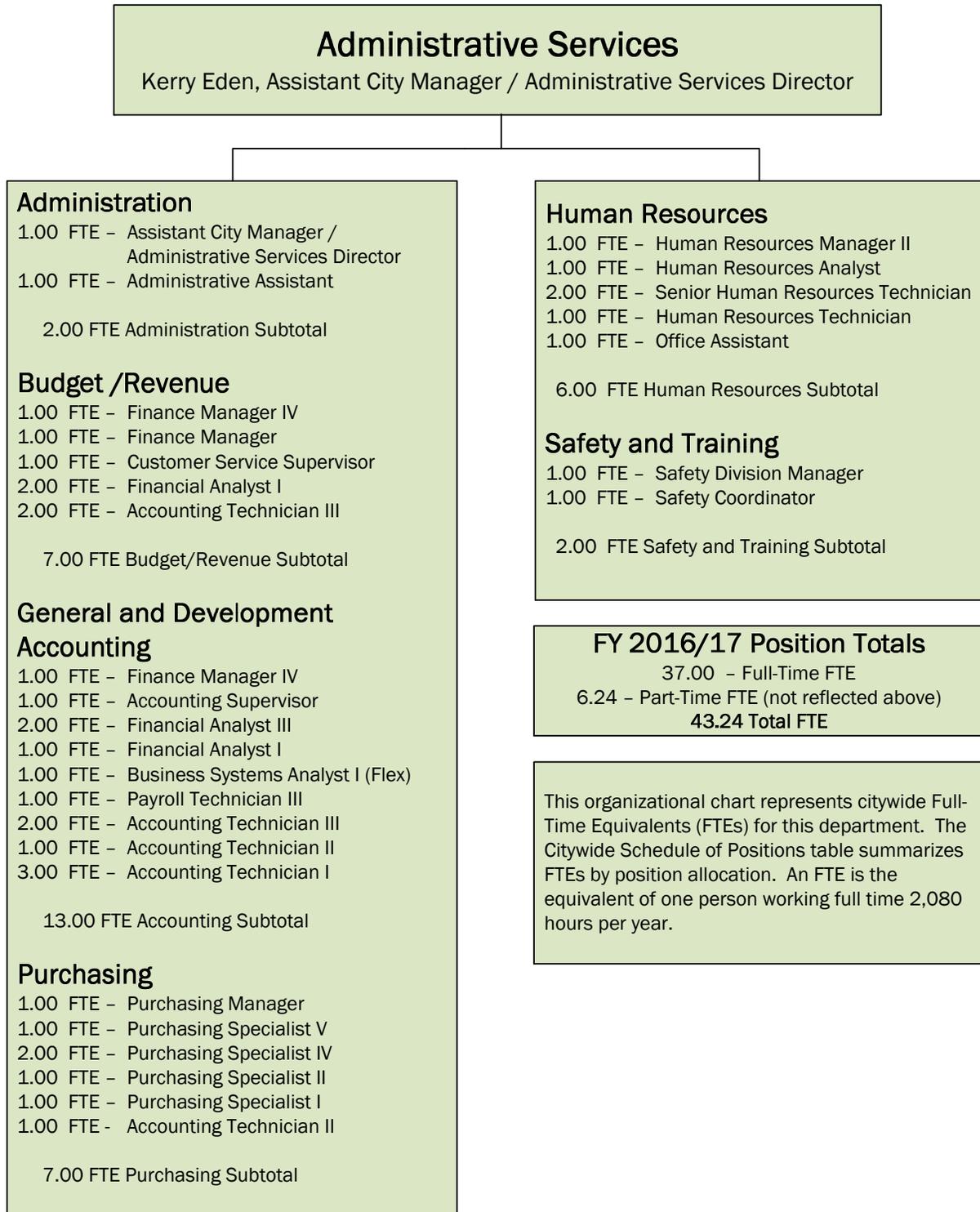


The Administrative Services Department is committed to the development of sound fiscal and personnel management policies. It is responsible for providing financial and human resources based services and facilitating growth in the City through the efficient management of resources and processes. In addition, it strives to develop and maintain high quality personnel resources to manage the City's operations with integrity. The department provides timely, accurate, clear and complete information and support to other City departments, citizens and the community at large.



# ADMINISTRATIVE SERVICES

## Department Organization Chart



# ADMINISTRATIVE SERVICES DEPARTMENT



## What do we do?

Within the **Citywide Internal Support** service area, the **Administrative Services Department** is responsible for citywide financial administration, human resources, and employee safety training programs. Services provided under each department activity are further explained below.

### Finance

The **Budget and Revenue** function is responsible for preparing and maintaining the City's operating and capital budgets. The division also monitors all revenue accounts, provides revenue estimates for budgetary purposes, coordinates a citywide biennial user fee study, and coordinates the cost allocation plan. This division is also responsible for all activities related to the billing and collection of business license and transient occupancy taxes, centralized cashing, and handles personnel related activities that include cost analysis and maintaining information in the Human Resources system.

The **Development Accounting** function administers the operations of the City's long-term debt by monitoring the performance indicators and productivity for enhanced accountability and effective use of financial resources. The division also manages the use of citywide development impact fees, the assessment and collection of special tax districts' levies, and the overall compliance of bond financing activities.

The **General Accounting** function manages and maintains the City financial records in conformity with generally accepted accounting principles and in compliance with federal, state, and local laws. It ensures appropriate internal controls are in place to safeguard City assets.

# ADMINISTRATIVE SERVICES DEPARTMENT

	<p>The division provides payroll, accounts payable, accounts receivable, financial reporting, grant management, investment activities, and general accounting services.</p> <p>The <b>Purchasing</b> function is responsible for the procurement of goods and services necessary for the City to serve its constituents in the most cost-effective manner. In accordance with Corona Municipal Code Chapter 3.08, the Purchasing Division will ensure that all City purchases follow the procedures to implement the City's participation in the Uniform Public Construction Cost Accounting Act pursuant to California Public contract Code, Section 22000 et seq.</p>
<b>Human Resources</b>	<p>The <b>Human Resources</b> function monitors and evaluates current City programs and policies, and develops and enhances new or existing programs to achieve organizational goals. Additionally, the program ensures legal compliance in all facets of Human Resources management. Specific functions include:</p> <p><b>Affordable Care Act</b></p> <ul style="list-style-type: none"><li>• Implements the provisions of the Affordable Care Act and monitors ongoing legal compliance requirements.</li></ul> <p><b>Benefits</b></p> <ul style="list-style-type: none"><li>• Provides information and assistance to all staff including medical, dental, vision, 457 accounts, CalPERS retirement, and Employee Assistance Programs. Additionally, the program coordinates compliance with disability laws.</li><li>• Responsible for centralized administration and maintenance of City staff benefits transactions and employee file data.</li></ul> <p><b>Classification and Compensation</b></p> <ul style="list-style-type: none"><li>• Administers the City's classification plan and salary system.</li></ul>

# ADMINISTRATIVE SERVICES DEPARTMENT

	<ul style="list-style-type: none"><li>• Oversee the City's Position Library and Compensation Plan.</li></ul> <p><i>Employee/Labor Relations</i></p> <ul style="list-style-type: none"><li>• Provides professional assistance in various areas of employee relations and supports all functions of labor relations.</li><li>• Offers professional assistance in various areas of employee performance management, and offers online tools.</li></ul> <p><i>Recruitment and Selection</i></p> <ul style="list-style-type: none"><li>• Oversees recruitment and selection applications, forms, and procedures.</li><li>• Oversees procedures, forms, and background checking services for all departments using volunteers.</li><li>• Conducts background checks (Live Scan) to determine applicant suitability for City employment and volunteers. Live Scan services are also provided to members of the public.</li></ul> <p><i>Temporary Staffing</i></p> <ul style="list-style-type: none"><li>• Oversees the City's temporary services program.</li></ul>
<b>Safety and Training</b>	The <i>Safety and Training Program</i> provides City employees a safe and healthy work environment, including both online and instructor based training programs to comply with Cal/OSHA regulations.

# ADMINISTRATIVE SERVICES DEPARTMENT

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$4,356,270	\$4,228,247	\$5,085,177	\$856,930	20.3%
Non-Personnel Costs	623,385	803,599	972,360	168,761	21.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,979,655</b>	<b>\$5,031,846</b>	<b>\$6,057,537</b>	<b>\$1,025,691</b>	<b>20.4%</b>
<b>Human Resources</b>					
Salaries and Benefits	\$824,175	\$699,317	\$773,264	\$73,947	10.6%
Non-Personnel Costs	342,927	249,647	288,800	39,153	15.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,167,102</b>	<b>\$948,964</b>	<b>\$1,062,064</b>	<b>\$113,100</b>	<b>11.9%</b>
<b>Safety and Training</b>					
Salaries and Benefits	\$187,536	\$315,276	\$295,330	(\$19,946)	-6.3%
Non-Personnel Costs	188,598	422,133	246,604	(175,529)	-41.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$376,134</b>	<b>\$737,409</b>	<b>\$541,934</b>	<b>(\$195,475)</b>	<b>-26.5%</b>
<b>Finance</b>					
Salaries and Benefits	\$2,990,036	\$3,213,654	\$4,016,583	\$802,929	25.0%
Non-Personnel Costs	85,457	131,819	436,956	305,137	231.5%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,075,493</b>	<b>\$3,345,473</b>	<b>\$4,453,539</b>	<b>\$1,108,066</b>	<b>33.1%</b>
<b>Other</b>					
Salaries and Benefits	\$354,523	\$0	\$0	\$0	-
Non-Personnel Costs	6,403	0	0	0	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$360,926</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Total</b>	<b>\$4,979,655</b>	<b>\$5,031,846</b>	<b>\$6,057,537</b>	<b>\$1,025,691</b>	<b>20.4%</b>

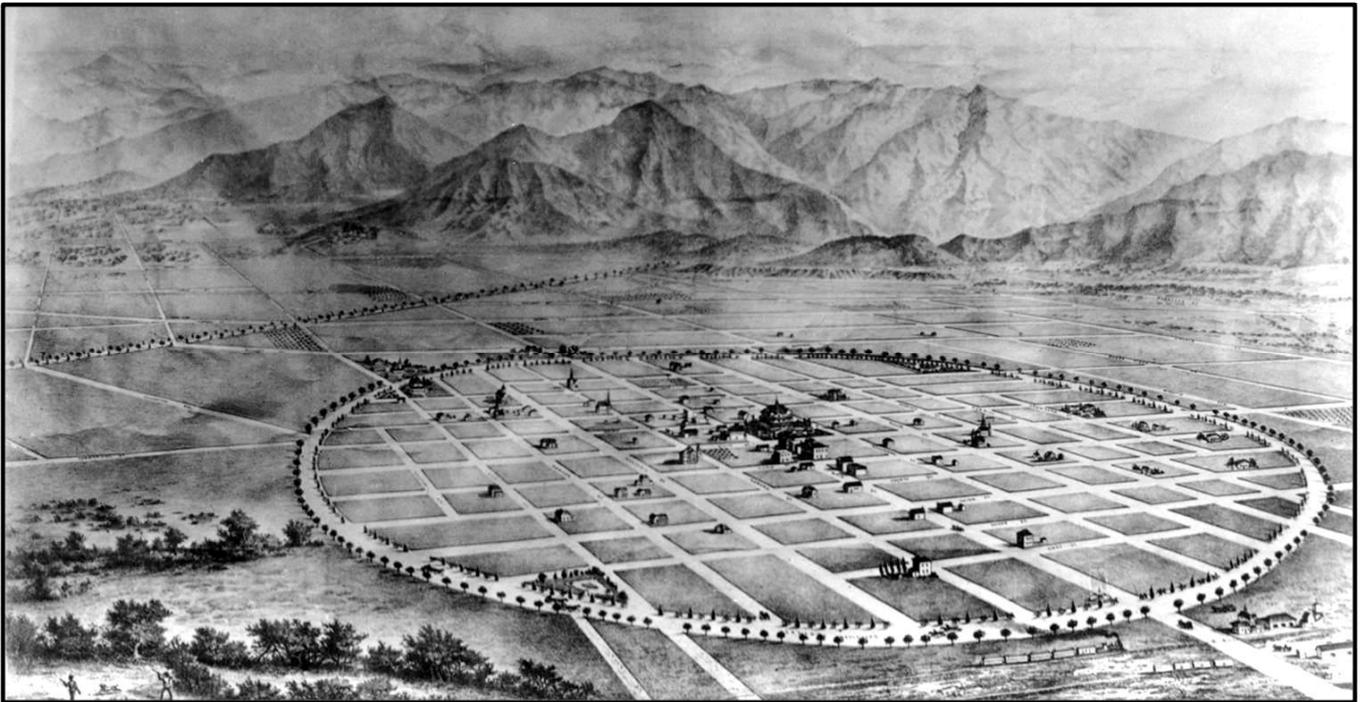
# ADMINISTRATIVE SERVICES DEPARTMENT

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Administration and Governance	\$4,979,655	\$5,031,846	\$6,057,537	\$1,025,691	20.4%
<b>Total</b>	<b>\$4,979,655</b>	<b>\$5,031,846</b>	<b>\$6,057,537</b>	<b>\$1,025,691</b>	<b>20.4%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund					
Fees and Services	\$423,796	\$411,510	\$377,300	(\$34,210)	-8.3%
General Fund Support	4,555,859	4,620,336	5,680,237	1,059,901	22.9%
<b>Total</b>	<b>\$4,979,655</b>	<b>\$5,031,846</b>	<b>\$6,057,537</b>	<b>\$1,025,691</b>	<b>20.4%</b>



## What did we do (in 2016)?

### In FY 2015-16, we did:

- Received the twenty-fifth consecutive Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Association, the highest form of recognition in governmental accounting and financial reporting.
- Received the twelfth consecutive California Society of Municipal Finance Officers (CSMFO) Excellence in Budgeting Award.
- Established a city-wide service Community Facilities District, which provided a pathway for funding developments with public service needs, mitigating the impact to the City's General Fund, thus achieving fiscal sustainability for the City's future developments.
- Obtained the California Municipal Treasurers Investment Policy Certification.
- Created a payment schedule for City-wide damage billing recovery.
- Revised Debt Policy and Procedures to achieve compliance with the Securities and Exchange Commission and other state and federal laws.
- Successfully fulfilled the Affordable Care Act employer tax reporting requirement.
- Enhanced system functionality and streamlined processes in various modules of OneSolution, including Accounts Receivable (recurring invoice and online billing request), Accounts Payable (online invoice approval), and Purchasing (online change order request and electronic purchase order).
- Implemented on-line benefits open enrollment.
- Updated the mandated sexual harassment training requirement for managers.
- Amended Purchasing Policy & Procedures Manual.
- Launched a new system called "P-Track," which allows departments to submit their new bidding requests.
- Implemented first phase of zero-based budget process.
- Introduced transparency via OpenData Corona.
- Redesigned the Budget Book to improve readability.
- Introduced long-range financial planning.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Refund the Corona Public Financing Authority's 2006 Lease Revenue Bonds
- Streamline the cashiering process with the implementation of SmartCash module of OneSolution.
- Centralize Accounts Payable, Accounts Receivable, and Grant Management functions, streamline the process by fully integrate the functions with the City core financial system.
- Automation of Personnel Action Forms and FMLA Tracking.

# ADMINISTRATIVE SERVICES DEPARTMENT

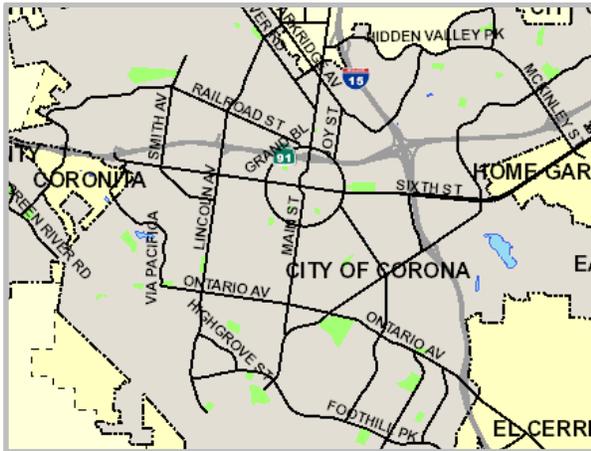
- Implementation of NeoGov Perform.
- Introduce BidSync, EXIGIS and DocuSign.
- Introduce Commodity Codes.
- Re-engineer the use of Blanket Purchase Orders (BPO).
- Implement phase 2 of the zero-based budget process through the introduction of performance measures.
- Introduce system enhancements to Open Data Corona.
- Implement a two-year budget process.



# COMMUNITY DEVELOPMENT

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## Mission Statement

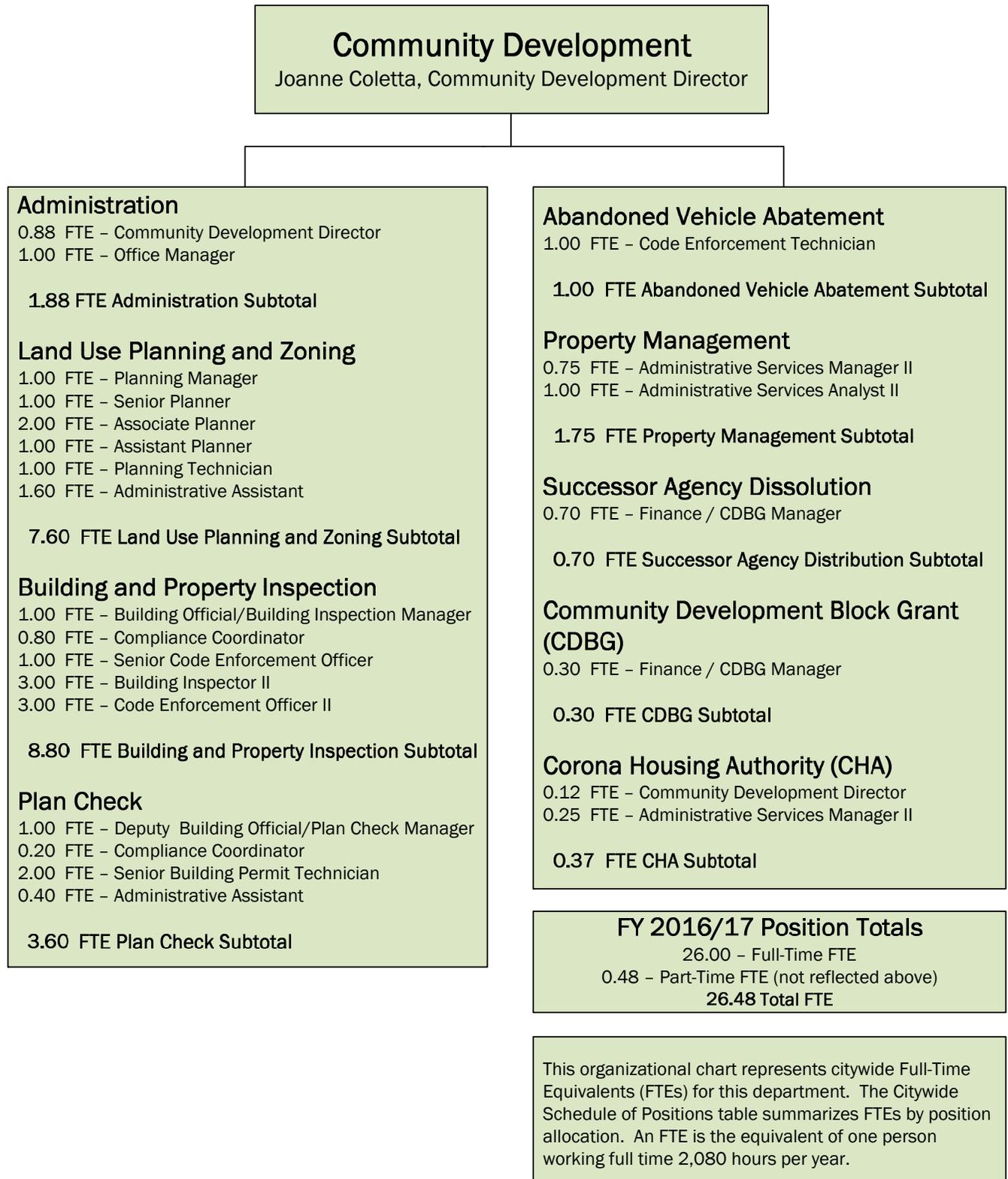


The mission of the Community Development Department is promoting quality development, sustaining the quality of existing neighborhoods, accommodating affordable housing, and ensuring that new development and miscellaneous improvements to properties are constructed in accordance with the highest standards of safety.



# COMMUNITY DEVELOPMENT

## Department Organization Chart



# COMMUNITY DEVELOPMENT



## What do we do?

Within the **Community & Economic Development** service area, the **Community Development Department** provides a variety of services which directly impact living and economic conditions throughout the City, with specific emphasis to building, property, and land use as well as affordable housing. Services provided under each department activity are further explained below.

<p><b>Affordable Housing</b></p>	<p>The <i>Corona Housing Authority</i>, or CHA, is responsible for administering all low and moderate income housing functions and assets. CHA is responsible for increasing and preserving the City's affordable housing stock and for developing and implementing affordable housing programs and projects which meet State requirements and support our local Housing Element.</p>
<p><b>Building and Property Inspection</b></p>	<p><i>Building and Property Inspection</i> includes the activities performed by the city's building inspectors and code enforcement personnel. The building inspectors are responsible for providing inspections of all construction activities. The inspectors check for compliance with Title 24, California Code of Regulations; California Building Standards Code, selected California Health and Safety Laws, the Uniform Housing Code, and the Corona Municipal Code. This section also investigates complaints concerning violations of those regulations, and of illegal and unsafe construction practices. In the event of an emergency or disaster, it is the responsibility of the inspectors to perform damage assessments for all structures. Other duties include assisting with plan reviews, permit issuance, answering questions from design professionals, contractors and the public, record keeping, and preparing reports and correspondence for enforcement procedures. Code Enforcement functions as property preservation specialists and is responsible for the enforcement of zoning and certain health and safety regulations on private property, enforces property maintenance of non-compliant properties, educates the business community and residents by distributing pamphlets on City regulations, assists the Police</p>

# COMMUNITY DEVELOPMENT

	<p>Department in the cleanup of homeless encampments, illegal vendor enforcement and illegal business operations; oversees the City’s inoperative vehicle abatement program, and manages a volunteer program which assists in the removal of signs in the public rights-of-way. This division also collaborates with various City departments in the interpretation and enforcement of various municipal codes.</p>
<p><b>Community Development Block Grant (CDBG), HOME Investment Partnership Grant (HOME), and Neighborhood Stabilization Program Grant (NSP)</b></p>	<p>The City of Corona receives federal funding from the Community Development Block Grant program, the HOME Investment Partnership Grant, and the Neighborhood Stabilization Program. <b>CDBG funds</b> are utilized for low and moderate income housing, economic development activities and community improvements that alleviate blighted conditions within eligible CDBG areas. <b>HOME funds</b> are used to preserve the City’s affordable housing stock. <b>NSP funds</b> have been used for the acquisition and rehabilitation of foreclosed single family properties in Corona’s targeted areas as well as the acquisition and rehabilitation of foreclosed multi-family developments. The Community Development Department is responsible for administering these programs in compliance with federal requirements.</p>
<p><b>Land Use Planning and Zoning</b></p>	<p><b>Land Use Planning and Zoning</b> is primarily responsible for the following daily operations: managing the public counter for zoning information, development related permits, and project application submittals; reviewing proposed use permits and development projects for conformity with the City’s municipal codes, policies, and General Plan; ensuring that projects comply with the provisions of the California Environmental Quality Act; administering the Development Plan Review and Project/Environmental Review Committee packets; providing staff support for the Zoning Administrator, the Board of Zoning Adjustment, and Planning and Housing Commission; coordinating landscape and certificate of occupancy inspections with the City’s landscape consultants; reviewing business licenses for conformity with the Zoning Ordinance; coordinating and distributing plan check development plans to planners; responding to telephone inquiries and electronic mail; and conducting field inspections on newly constructed projects. This Division also oversees long range development plans that includes updating the city’s</p>

# COMMUNITY DEVELOPMENT

	<p>General Plan and Housing Element, processing new specific plans, reviewing and processing annexations, monitors and responds to legislative changes, compiles demographic data for the City, prepares future population and housing estimates for the City, coordinates and distributes information provided from the U.S. Census, and implements the City's Historic Preservation Program.</p>
<p><b>Plan Check</b></p>	<p>The <b>Plan Check</b> section performs reviews of plans to verify compliance of the California Building, Plumbing, Mechanical, and Electrical Codes, Residential Code, Green Building Code, structural calculations, and state handicap and energy requirements. The Plan Check section oversees the City's third party plan check contracts, is responsible for coordinating the routing of plans throughout the City, collects fees, issues permits, provides technical support for the professional community and inspectors, participates in the City's Development Plan Review process, provides technical assistance at the counter and provides over-the-counter plan check services. The staff prepares correspondence, builder's advisories, and researches and generates construction standards for the public use.</p>
<p><b>Property Management</b></p>	<p><b>Property Management</b> oversees leasable real property owned by the City. Responsibilities include: lease activities, tenant relations, needs assessment/capital improvements, and related activities needed to operate quasi-public/private facilities seamlessly for the tenants and community. Property and asset management activities shall increase as the City moves towards a centralized City asset management framework.</p>
<p><b>Successor Agency Administration</b></p>	<p><b>The Successor Agency</b> is responsible for implementing all legal processes and wind-down activities as outlined in AB X126 and AB 1484 for the elimination of redevelopment agencies and activities.</p>

# COMMUNITY DEVELOPMENT

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$2,523,999	\$3,200,486	\$3,515,775	\$315,289	9.9%
Non-Personnel Costs	1,002,810	2,505,390	1,817,800	(687,590)	-27.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,526,809</b>	<b>\$5,705,876</b>	<b>\$5,333,575</b>	<b>(\$372,301)</b>	<b>-6.5%</b>
<b>Administration</b>					
Salaries and Benefits	\$336,942	\$273,155	\$410,917	\$137,762	50.4%
Non-Personnel Costs	31,423	31,096	29,650	(1,446)	-4.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$368,365</b>	<b>\$304,251</b>	<b>\$440,567</b>	<b>\$136,316</b>	<b>44.8%</b>
<b>Land Use Planning and Zoning</b>					
Salaries and Benefits	\$772,193	\$785,452	\$1,053,866	\$268,414	34.2%
Non-Personnel Costs	38,382	51,895	43,050	(8,845)	-17.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$810,574</b>	<b>\$837,347</b>	<b>\$1,096,916</b>	<b>\$259,569</b>	<b>31.0%</b>
<b>Building and Property Inspection</b>					
Salaries and Benefits	\$999,992	\$928,818	\$882,477	(\$46,341)	-5.0%
Non-Personnel Costs	235,422	174,601	325,891	151,290	86.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,235,414</b>	<b>\$1,103,419</b>	<b>\$1,208,368</b>	<b>\$104,949</b>	<b>9.5%</b>
<b>Plan Check</b>					
Salaries and Benefits	\$414,873	\$429,567	\$444,586	\$15,019	3.5%
Non-Personnel Costs	697,583	625,969	796,270	170,301	27.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,112,455</b>	<b>\$1,055,536</b>	<b>\$1,240,856</b>	<b>\$185,320</b>	<b>17.6%</b>
<b>Abandoned Vehicle Abatement</b>					
Salaries and Benefits	\$0	\$0	\$83,954	\$83,954	-
Non-Personnel Costs	0	0	3,900	3,900	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$87,854</b>	<b>\$87,854</b>	<b>-</b>
<b>Property Management</b>					
Salaries and Benefits	\$0	\$0	\$317,634	\$317,634	-
Non-Personnel Costs	0	0	25,000	25,000	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$342,634</b>	<b>\$342,634</b>	<b>-</b>

# COMMUNITY DEVELOPMENT

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Corona Mall Business Improvement District (BID)</b>					
Salaries and Benefits	\$0	\$0	\$11,093	\$11,093	-
Non-Personnel Costs	0	0	114,483	114,483	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,576</b>	<b>\$125,576</b>	<b>-</b>
<b>Corona Housing Authority (CHA)</b>					
Salaries and Benefits	\$0	\$87,236	\$93,665	\$6,429	7.4%
Non-Personnel Costs	0	83,000	56,400	(26,600)	-32.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$170,236</b>	<b>\$150,065</b>	<b>(\$20,171)</b>	<b>-11.8%</b>
<b>Community Development Block Grant (CDBG)</b>					
Salaries and Benefits	\$0	\$63,137	\$65,275	\$2,138	3.4%
Non-Personnel Costs	0	141,738	143,468	1,730	1.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$204,875</b>	<b>\$208,743</b>	<b>\$3,868</b>	<b>1.9%</b>
<b>Home Investment Partnership</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	0	41,241	29,540	(11,701)	-28.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$41,241</b>	<b>\$29,540</b>	<b>(\$11,701)</b>	<b>-28.4%</b>
<b>Redevelopment</b>					
Salaries and Benefits	\$0	\$184,499	\$152,308	(\$32,191)	-17.4%
Non-Personnel Costs	0	232,100	250,148	18,048	7.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$416,599</b>	<b>\$402,456</b>	<b>(\$14,143)</b>	<b>-3.4%</b>
<b>Other</b>					
Salaries and Benefits	\$0	\$448,622	\$0	(\$448,622)	-100.0%
Non-Personnel Costs	0	1,123,750	0	(1,123,750)	-100.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$1,572,372</b>	<b>\$0</b>	<b>(\$1,572,372)</b>	<b>-100.0%</b>
<b>Total</b>	<b>\$3,526,809</b>	<b>\$5,705,876</b>	<b>\$5,333,575</b>	<b>(\$372,301)</b>	<b>-6.5%</b>

# COMMUNITY DEVELOPMENT

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Community and Economic Development</b>					
Building and Property Inspection	\$1,235,414	\$1,103,419	\$1,208,368	\$104,949	9.5%
Economic Development	0	0	125,576	125,576	-
Housing and Neighborhoods	0	2,405,323	790,804	(1,614,519)	-67.1%
Planning and Land Use	2,291,395	2,197,134	3,208,827	1,011,693	46.0%
<b>Total</b>	<b>\$3,526,809</b>	<b>\$5,705,876</b>	<b>\$5,333,575</b>	<b>(\$372,301)</b>	<b>-6.5%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund					
Fees and Services	\$3,526,809	\$2,119,210	\$3,487,780	1,368,570	64.6%
General Fund Support	0	1,181,343	929,415	(251,928)	-21.3%
General Fund Subtotal	3,526,809	3,300,553	4,417,195	1,116,642	33.8%
Special Revenue Fund	0	0	125,576	125,576	-
Capital Project Fund	0	416,352	388,348	(28,004)	-6.7%
Fiduciary Fund	0	1,988,971	402,456	(1,586,515)	-79.8%
<b>Total</b>	<b>\$3,526,809</b>	<b>\$5,705,876</b>	<b>\$5,333,575</b>	<b>(\$372,301)</b>	<b>-6.5%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Assisted approximately 22,000 customers at the public counter for various permits, information, application submittals and plan check submittals.
- Developed an Expedited Solar Permit Process in compliance with AB 2188.
- Utilized volunteers in the Code Enforcement Division to assist in the removal of signs in the public rights-of-way.
- Obtained compliance on over 1,000 code enforcement cases.
- Completed 83 transient camps sweeps as part of a multi-department effort to eliminate transient camps throughout the city.
- Successfully processed and completed 40 applications/projects for public hearing.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Provide customer service to a high volume of customers at the public counter seeking information, and building and use permits.
- Initiate and prepare the technical update to the City's General Plan for certain mandatory elements.
- Adopt the 2016 California Building Code update by January 2017.
- Continue to gain compliance on outstanding code enforcement cases and pursue the abatement on inoperative vehicles by voluntary means or through the City's vehicle abatement program by June 2017.
- Implement CDBG and HOME funded projects and programs, and monitor and provide reporting to Housing and Urban Development (HUD).
- Collaborate and partner with an affordable housing developer on the East Sixth Street property owned by the Corona Housing Authority to construct affordable housing units.
- Collaborate with the City's Economic Development division on the reuse of the Corona Mall and evaluate potential land uses and amendment to the Downtown Revitalization Specific Plan.

# DEPARTMENT OF WATER AND POWER

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## Mission Statement

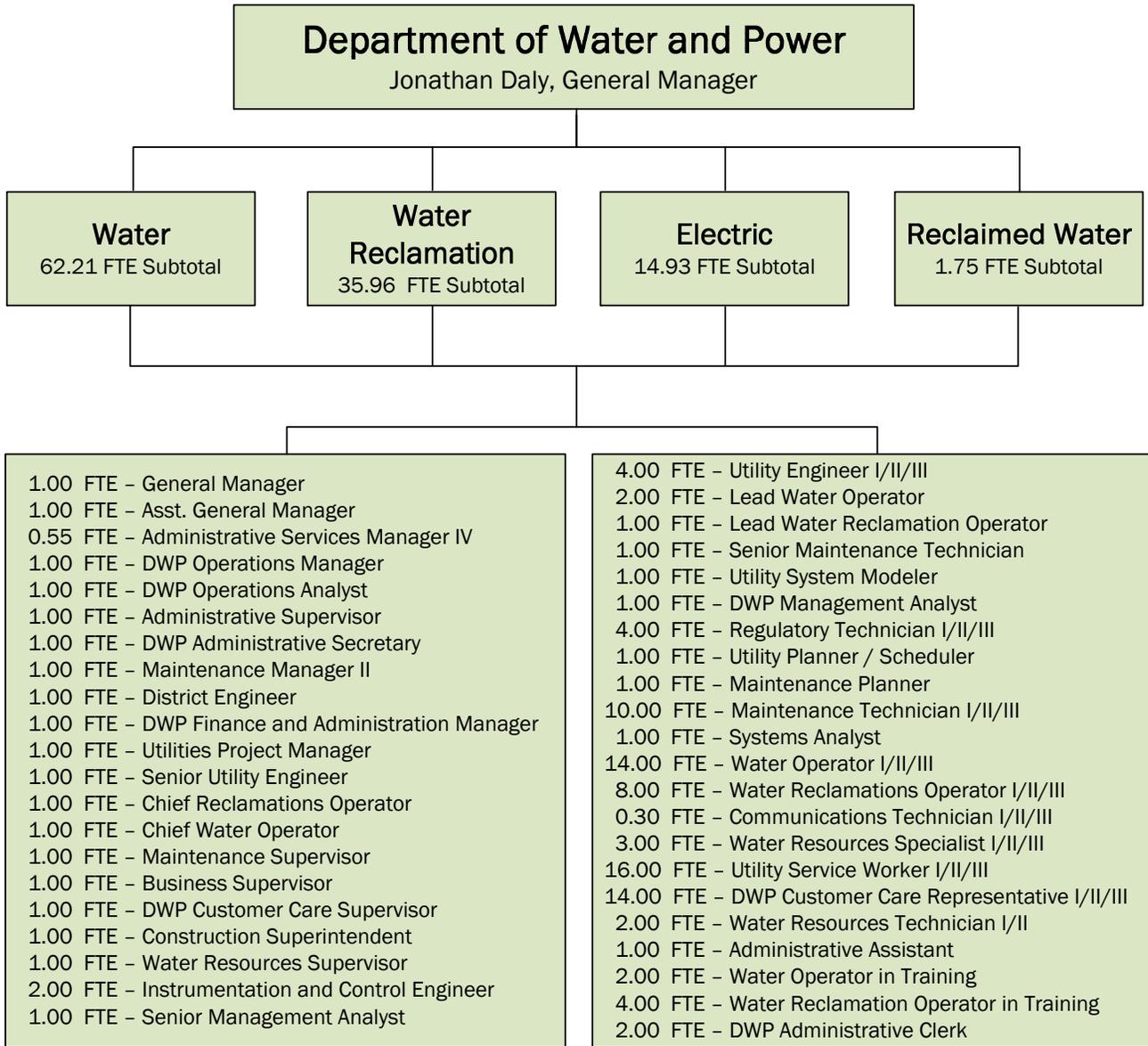


The mission of the Department of Water and Power is to serve City of Corona customers with professionalism and respect, while protecting public health by providing the highest quality water, reclaimed water, electric, and water reclamation services.



# DEPARTMENT OF WATER AND POWER

## Department Organization Chart



**FY 2016/17 Position Totals**  
 114.85 - Full-Time FTE  
 4.33 - Part Time FTE (not reflected above)  
**119.18 Total FTE**

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

# DEPARTMENT OF WATER AND POWER



## What do we do?

Within the **Utilities & Transportation** service area, the **Department of Water and Power** provides water, reclaimed water (recycled water), water reclamation (sewer) and electric utility services. Services provided under each department activity are further explained below.

<p><b>General Services</b></p>	<p>The <b>General Services Program</b> provides leadership, policy, support, planning, and engineering oversight for the effective and efficient operation of the utilities.</p>
<p><b>Facilities Maintenance</b></p>	<p>The <b>Water Facilities Maintenance Program</b> maximizes the utilization, reliability, and serviceable life of all facility related assets within the potable water system.</p> <p>The <b>Water Reclamation Facilities Maintenance Program</b> maximizes the utilization, reliability, and serviceable life of all facility related assets within the water reclamation system.</p> <p>The <b>Reclaimed Water Facilities Maintenance Program</b> maintains the City’s infrastructure’s reliability and serviceable life within the reclaimed water system.</p>
<p><b>Infrastructure &amp; System Maintenance</b></p>	<p>The <b>Water Infrastructure Maintenance Program</b> maximizes the utilization, reliability, and serviceable life of all underground assets of the potable water distribution and transmission system.</p> <p>The <b>Water Reclamation Infrastructure Maintenance Program</b> maximizes the utilization, reliability, and serviceable life of all underground assets of the water reclamation system.</p>

# DEPARTMENT OF WATER AND POWER

	<p>The <i>Reclaimed Water Infrastructure Maintenance Program</i> maximizes the utilization, reliability, and serviceable life of all underground assets within the reclaimed water system.</p> <p>The <i>Electric Infrastructure Maintenance Program</i> maximizes the utilization, reliability, and serviceable life of all assets within the electric transmission and distribution system.</p>
<p><b>Operations</b></p>	<p>The <i>Water Operations Program</i> ensures the production and distribution of safe, clean, and reliable drinking water to City of Corona customers.</p> <p>The <i>Water Reclamation Operations Program</i> facilitates the proper and efficient collection, treatment, and reclamation of all sewer flows within the service area.</p> <p>The <i>Reclaimed Water Operations Program</i> ensures the production and distribution of reclaimed water for use in landscape irrigation.</p> <p>The <i>Electric Operations Program</i> ensures the safe, affordable, and uninterrupted distribution of electric power to City of Corona customers.</p>
<p><b>Regulatory Compliance</b></p>	<p>The <i>Water Regulatory Compliance Program</i> ensures that the Department complies with all applicable state and federal regulations regarding the production and distribution of potable water within the service area.</p> <p>The <i>Water Reclamation Regulatory Compliance Program</i> ensures that the Department complies with all applicable state and federal regulations regarding the collection, treatment, and reclamation of all sewer flows within the service area.</p> <p>The <i>Reclaimed Water Regulatory Compliance Program</i> ensures that the Department complies with all applicable state and federal regulations</p>

# DEPARTMENT OF WATER AND POWER

regarding the production and distribution of reclaimed water within the service area.

The *Electric Regulatory Compliance Program* ensures that the Department complies with all applicable state and federal regulations regarding the procurement and distribution of electric power within the service area.



# DEPARTMENT OF WATER AND POWER

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$14,673,639	\$17,224,013	\$17,706,084	\$482,071	2.8%
Non-Personnel Costs	70,739,610	79,802,857	68,370,600	(11,432,257)	-14.3%
Capital Outlay	647,389	73,765	854,300	780,535	1058.1%
<b>Subtotal</b>	<b>\$86,060,638</b>	<b>\$97,100,635</b>	<b>\$86,930,984</b>	<b>(\$10,169,651)</b>	<b>-10.5%</b>
<b>Water Capacity - General Services</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	319,633	906,113	784,370	(121,743)	-13.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$319,633</b>	<b>\$906,113</b>	<b>\$784,370</b>	<b>(\$121,743)</b>	<b>-13.4%</b>
<b>Water - General Services</b>					
Salaries and Benefits	\$3,173,679	\$3,859,750	\$3,742,299	(\$117,451)	-3.0%
Non-Personnel Costs	14,443,192	14,430,552	11,602,531	(2,828,021)	-19.6%
Capital Outlay	245,831	0	370,000	370,000	-
<b>Subtotal</b>	<b>\$17,862,701</b>	<b>\$18,290,302</b>	<b>\$15,714,830</b>	<b>(\$2,575,472)</b>	<b>-14.1%</b>
<b>Water - Regulatory Compliance</b>					
Salaries and Benefits	\$160,536	\$126,051	\$141,554	\$15,503	12.3%
Non-Personnel Costs	400,436	709,742	499,305	(210,437)	-29.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$560,972</b>	<b>\$835,793</b>	<b>\$640,859</b>	<b>(\$194,934)</b>	<b>-23.3%</b>
<b>Water - Operations</b>					
Salaries and Benefits	\$2,594,521	\$2,793,072	\$2,906,169	\$113,097	4.0%
Non-Personnel Costs	19,644,443	23,455,000	19,251,334	(4,203,666)	-17.9%
Capital Outlay	300,721	0	0	0	-
<b>Subtotal</b>	<b>\$22,539,685</b>	<b>\$26,248,072</b>	<b>\$22,157,503</b>	<b>(\$4,090,569)</b>	<b>-15.6%</b>
<b>Water - Infrastructure Maintenance</b>					
Salaries and Benefits	\$1,145,550	\$1,546,587	\$1,998,445	\$451,858	29.2%
Non-Personnel Costs	4,110,656	3,313,500	2,095,924	(1,217,576)	-36.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$5,256,206</b>	<b>\$4,860,087</b>	<b>\$4,094,369</b>	<b>(\$765,718)</b>	<b>-15.8%</b>
<b>Water - Facilities Maintenance</b>					
Salaries and Benefits	\$741,499	\$719,265	\$760,995	\$41,730	5.8%
Non-Personnel Costs	1,358,801	2,130,500	1,675,359	(455,141)	-21.4%
Capital Outlay	7,623	70,000	350,000	280,000	400.0%
<b>Subtotal</b>	<b>\$2,107,923</b>	<b>\$2,919,765</b>	<b>\$2,786,354</b>	<b>(\$133,411)</b>	<b>-4.6%</b>

# DEPARTMENT OF WATER AND POWER

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Reclaimed Water - General Services</b>					
Salaries and Benefits	\$26,321	\$31,915	\$2,597	(\$29,318)	-91.9%
Non-Personnel Costs	833,463	822,801	875,019	52,218	6.3%
Capital Outlay	1,317	0	0	0	-
<b>Subtotal</b>	<b>\$861,102</b>	<b>\$854,716</b>	<b>\$877,616</b>	<b>\$22,900</b>	<b>2.7%</b>
<b>Reclaimed Water - Regulatory Compliance</b>					
Salaries and Benefits	\$16,254	\$130,209	\$108,431	(\$21,778)	-16.7%
Non-Personnel Costs	436,562	234,000	288,375	54,375	23.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$452,816</b>	<b>\$364,209</b>	<b>\$396,806</b>	<b>\$32,597</b>	<b>9.0%</b>
<b>Reclaimed Water - Operations</b>					
Salaries and Benefits	\$0	\$0	\$3,131	\$3,131	-
Non-Personnel Costs	680,819	1,240,000	686,000	(554,000)	-44.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$680,819</b>	<b>\$1,240,000</b>	<b>\$689,131</b>	<b>(\$550,869)</b>	<b>-44.4%</b>
<b>Reclaimed Water - Infrastructure Maintenance</b>					
Salaries and Benefits	\$0	\$0	\$30,776	\$30,776	-
Non-Personnel Costs	26,860	175,000	198,844	23,844	13.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$26,860</b>	<b>\$175,000</b>	<b>\$229,620</b>	<b>\$54,620</b>	<b>31.2%</b>
<b>Reclaimed Water - Facilities Maintenance</b>					
Salaries and Benefits	\$48,410	\$47,919	\$53,481	\$5,562	11.6%
Non-Personnel Costs	69,722	150,000	170,088	20,088	13.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$118,132</b>	<b>\$197,919</b>	<b>\$223,569</b>	<b>\$25,650</b>	<b>13.0%</b>
<b>Water Reclamation Capacity - General Services</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	539,051	553,627	430,508	(123,119)	-22.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$539,051</b>	<b>\$553,627</b>	<b>\$430,508</b>	<b>(\$123,119)</b>	<b>-22.2%</b>
<b>Water Reclamation - General Services</b>					
Salaries and Benefits	\$1,664,394	\$2,052,806	\$2,037,937	(\$14,869)	-0.7%
Non-Personnel Costs	6,648,134	5,815,174	6,163,459	348,285	6.0%
Capital Outlay	40,335	0	45,000	45,000	-
<b>Subtotal</b>	<b>\$8,352,863</b>	<b>\$7,867,980</b>	<b>\$8,246,396</b>	<b>\$378,416</b>	<b>4.8%</b>
<b>Water Reclamation - Regulatory Compliance</b>					
Salaries and Benefits	\$219,598	\$152,564	\$153,806	\$1,242	0.8%
Non-Personnel Costs	406,825	628,893	428,665	(200,228)	-31.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$626,423</b>	<b>\$781,457</b>	<b>\$582,471</b>	<b>(\$198,986)</b>	<b>-25.5%</b>

# DEPARTMENT OF WATER AND POWER

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Water Reclamation - Operations</b>					
Salaries and Benefits	\$1,734,087	\$1,853,527	\$1,726,999	(\$126,528)	-6.8%
Non-Personnel Costs	5,795,975	7,492,000	5,742,997	(1,749,003)	-23.3%
Capital Outlay	7,106	0	0	0	-
<b>Subtotal</b>	<b>\$7,537,168</b>	<b>\$9,345,527</b>	<b>\$7,469,996</b>	<b>(\$1,875,531)</b>	<b>-20.1%</b>
<b>Water Reclamation - Infrastructure Maintenance</b>					
Salaries and Benefits	\$560,973	\$597,316	\$568,575	(\$28,741)	-4.8%
Non-Personnel Costs	1,714,785	2,230,500	1,749,406	(481,094)	-21.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$2,275,758</b>	<b>\$2,827,816</b>	<b>\$2,317,981</b>	<b>(\$509,835)</b>	<b>-18.0%</b>
<b>Water Reclamation - Facilities Maintenance</b>					
Salaries and Benefits	\$763,975	\$928,931	\$922,841	(\$6,090)	-0.7%
Non-Personnel Costs	1,852,681	1,928,300	1,823,334	(104,966)	-5.4%
Capital Outlay	11,650	0	0	0	-
<b>Subtotal</b>	<b>\$2,628,307</b>	<b>\$2,857,231</b>	<b>\$2,746,175</b>	<b>(\$111,056)</b>	<b>-3.9%</b>
<b>Electric - General Services</b>					
Salaries and Benefits	\$1,172,860	\$1,460,964	\$1,635,850	\$174,886	12.0%
Non-Personnel Costs	3,058,672	3,906,780	4,112,325	205,545	5.3%
Capital Outlay	32,806	3,765	65,000	61,235	1626.4%
<b>Subtotal</b>	<b>\$4,264,338</b>	<b>\$5,371,509</b>	<b>\$5,813,175</b>	<b>\$441,666</b>	<b>8.2%</b>
<b>Electric - Regulatory Compliance</b>					
Salaries and Benefits	\$56,216	\$130,209	\$116,861	(\$13,348)	-10.3%
Non-Personnel Costs	0	22,500	20,175	(2,325)	-10.3%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$56,216</b>	<b>\$152,709</b>	<b>\$137,036</b>	<b>(\$15,673)</b>	<b>-10.3%</b>
<b>Electric - Operations</b>					
Salaries and Benefits	\$313,080	\$425,813	\$422,147	(\$3,666)	-0.9%
Non-Personnel Costs	8,330,263	9,377,875	9,475,073	97,198	1.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$8,643,343</b>	<b>\$9,803,688</b>	<b>\$9,897,220</b>	<b>\$93,532</b>	<b>1.0%</b>
<b>Electric - System Maintenance</b>					
Salaries and Benefits	\$281,686	\$367,115	\$373,190	\$6,075	1.7%
Non-Personnel Costs	68,637	280,000	297,509	17,509	6.3%
Capital Outlay	0	0	24,300	24,300	-
<b>Subtotal</b>	<b>\$350,323</b>	<b>\$647,115</b>	<b>\$694,999</b>	<b>\$47,884</b>	<b>7.4%</b>
<b>Total</b>	<b>\$86,060,638</b>	<b>\$97,100,635</b>	<b>\$86,930,984</b>	<b>(\$10,169,651)</b>	<b>-10.5%</b>

# DEPARTMENT OF WATER AND POWER

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Utilities and Transportation</b>					
Water Utility	\$50,786,848	\$56,891,976	\$48,595,027	(\$8,296,949)	-14.6%
Water Reclamation	21,959,569	24,233,638	21,793,527	(2,440,111)	-10.1%
Electric	13,314,220	15,975,021	16,542,430	567,409	3.6%
<b>Total</b>	<b>\$86,060,638</b>	<b>\$97,100,635</b>	<b>\$86,930,984</b>	<b>(\$10,169,651)</b>	<b>-10.5%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
Water Utility Fund	\$50,786,848	\$56,891,976	\$48,595,027	(\$8,296,949)	-14.6%
Water Reclamation Fund	21,959,569	24,233,638	21,793,527	(2,440,111)	-10.1%
Electric Fund	13,314,220	15,975,021	16,542,430	567,409	3.6%
<b>Total</b>	<b>\$86,060,638</b>	<b>\$97,100,635</b>	<b>\$86,930,984</b>	<b>(\$10,169,651)</b>	<b>-10.5%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Reduced our water consumption by 19% overall to meet the Governor's mandates for water conservation.
- Obtained \$1,265,632 million in grants with an additional \$3,282,804 being considered.
- Replaced approximately 2,000 meters as part of the meter replacement program.
- Processed 195 residential turf replacement rebates resulting in 344,722 square feet of high water using turf being replaced with low water using, climate appropriate plants. Corona residents received \$864,324 in rebate reimbursement for turf removal projects.
- Processed 12 commercial turf replacement rebates resulting in 228,410 square feet of high water using turf being replaced with low water using, climate appropriate plants with an estimated annual water savings of 22.35 million gallons. Corona businesses received \$489,495 in rebate reimbursement for turf removal projects.
- A total of 121,494 square feet of turf was removed in City medians and replaced with climate appropriate plants. The projects will received a rebate from the Metropolitan Water District of Southern California of \$364,482 and are estimated to save 11.89 million gallons per year.
- Completed the Urban Water Management Plan update for 2015.
- Initiated the Water Reclamation Facility No. 2 headworks grinder screening units project to upgrade to new rotating fine screen units to improve the capture rate of troublesome solids, avoiding the degradation of equipment and processes downstream.
- Initiated the design of the River Road Reclaimed Waterline to deliver reclaimed water from the Western Riverside County Regional Wastewater Authority (WRCRWA) plant, reducing our demand on potable water.
- Completed the upgrade of the Ahmanson Lift Station to provide system reliability, improved operational efficiency and site appearance, safety and security, and odor alleviation.
- Continued the Water Reclamation Facility No. 2 Tertiary Filtration Project required by the Regional Water Quality Control Board as a time schedule enforcement project to upgrade 3 million gallons per day (MGD) treatment of water delivered to percolation ponds from secondary to tertiary treatment standards.
- Replaced 5 out of 7 Motor Control Center (MCC) for Water Reclamation Facility No. 2 to replace 25 year old MCCs with the Department standard Allen Bradley Smart MCCs.
- Increased regional cooperation by providing a reliable domestic water supply to the Home Gardens service area.
- Completed the installation of the Rincon Reclaimed Waterline, 500 feet of 8-inch ductile iron pipe.
- Continued our agreement for the sale of Class "A" biosolids, assisting in the utilization of reclaimed resources.

## DEPARTMENT OF WATER AND POWER

- Continued with the Well Site Emergency Generator Backup Power Program, completing the installation of a generator at Well 8A.
- Constructed 5,000 feet of 12 inch ductile iron pipe in the southwest quadrant of Grand Avenue to support the Corona Regional Medical Center expansion.
- Constructed 2,000 feet of new sewer lines to replace aging infrastructure on Cota Street near Rincon Road.
- Completed the construction of the R-3 water storage tank and site improvements. This 2.5 MG DYK tank supports the 905' elevation.
- Initiated the Centrifuge project to replace the 20 year old belt press and increase sludge quality for the dryer.
- Continued design for the Water Reclamation Facility No. 1 aeration efficiency improvements.
- Retrofitted two secondary clarifiers with sprockets, chains and flights.
- Initiated construction of Wells 32 and 33.
- Initiated construction of the Ion Exchange Facility to increase usage of local groundwater supplies.
- Initiated the design of Lincoln Avenue and Old Temescal Road reclaimed water lines.
- Initiated the design for the Water Reclamation Facility No. 3 lift station and dual 10 inch force mains.
- Initiated the design for the Arantine Hills lift station and dual 12 inch force mains.
- Initiated the design for the California Avenue 15 inch clay pipe sewer main.
- Initiated the design for the Keith Street water storage tank.
- Initiated the design for the Mangular Blend Station.
- Continued the phased implementation of Enterprise Asset Management System.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Maintain a strong preventative maintenance program as a proactive measure for system reliability.
  - Perform an annual leak detection survey program to identify and make immediate repairs to aged infrastructure.
  - Perform cathodic protection for corrosion control that extends the life of pipelines.
  - Coat existing manholes with a protective coating to prevent deterioration of the manhole and concrete.
  - Identify and evaluate the condition of valves within the distribution system.
  - Perform annual cleaning of the sewer collection system and conduct video inspections to identify and repair deficiencies.

## DEPARTMENT OF WATER AND POWER

- Root mitigation and infiltration in the sewer collection system.
- Installation of generators for Well 27 and the Garretson Booster Station.
- Utilize new technologies and perform system upgrades for greater efficiency and future growth.
  - Increase efficiency in our biosolids processing and pellet production by upgrading the sludge handling process at Water Reclamation Facility No. 1.
  - Remove and install 2 new Motor Control Centers in Water Reclamation Facility No. 2.
  - Complete improvements to the headworks screening at Water Reclamation Facility No. 2.
  - Complete the upgrade to full tertiary treatment at Water Reclamation Facility No. 2.
  - Complete the installation of the smart monitoring systems for the electric system, providing instantaneous system alerts.
  - Install a redundant interconnection for Dos Lagos and the Crossings electric service areas.
  - Install nine additional electric vehicle charging stations throughout the City with grant funding.
  - Begin the design of a reclaimed water storage tank for Corona Hills.
  - Complete a reclaimed water pipeline on Foothill Parkway West.
- Evaluate current and future system demand, infrastructure condition, available resources and operational processes for greater efficiency and management.
  - Select and begin the phased implementation of a new document archiving software solution to replace Questys and spatially relate documents to the City's Geographic Information System (GIS).
  - Complete a rate study for residential electric vehicle charging stations using grant funds.
  - Intensify reclaimed water retrofits for businesses to reduce the demand on potable water.
- Provide programs and services to better serve and meet our customer's needs.
  - Complete the installation of the new water-wise Demonstration Garden at the Library, including an application ("app") developed with grant funds.
  - Enhance the new inbound and outbound IVR system to provide customer care and specific text, phone and email reminders for customers with past due bills and payment arrangements.

# ELECTED OFFICIALS

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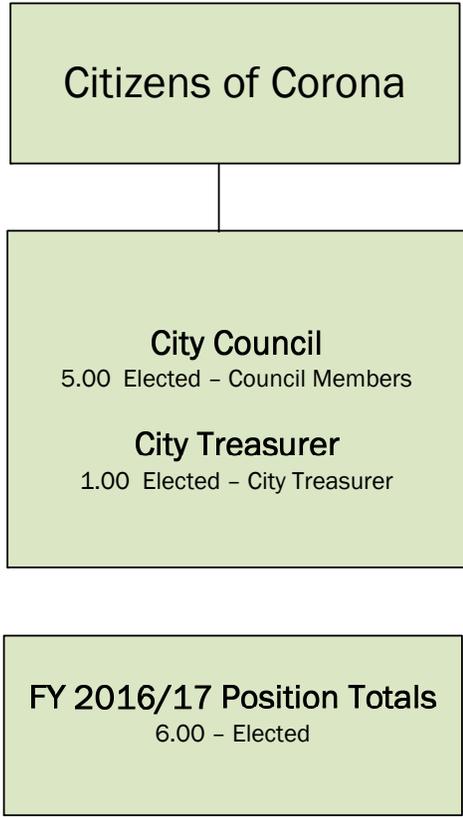
## Mission Statement



The mission of the City Council is to receive input from the community and formulate policy upon which all City services shall be developed and implemented. The City Council holds regularly scheduled meetings to represent the public on issues brought to its attention. The City Treasurer enhances the economic status of the City while protecting its assets and maximizing the City's funds through prudent investment.

# Elected Officials

Organization Chart





## What do we do?

Within the **Citywide Internal Support** service area, the City of Corona's **Elected Officials** provide legislative oversight and citywide governance over all aspects of city programs and services, setting citywide policy and providing direction as representatives of the general public.

<p><b>City Council</b></p>	<p>The <b>City Council</b> provides policy direction upon which all City actions, programs and priorities are based. The Council relies on the input from appropriate committees, commissions and others interested in the issues under consideration to assist in the public debates upon which policy is formulated. City Council extends its influence through review and comments on proposed federal and state legislation, and through participation in regionally-oriented governing bodies.</p>
<p><b>City Treasurer</b></p>	<p>The <b>City Treasurer</b> is an elected position and is responsible for overseeing the custody and safekeeping of all City funds. Furthermore, the Treasurer has the authority to invest idle funds in certain eligible securities allowed by Government Code Section 53635.</p>

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$132,113	\$157,540	\$145,477	(\$12,063)	-7.7%
Non-Personnel Costs	28,722	38,805	58,090	19,285	49.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$160,835</b>	<b>\$196,345</b>	<b>\$203,567</b>	<b>\$7,222</b>	<b>3.7%</b>
<b>City Council</b>					
Salaries and Benefits	\$121,450	\$145,039	\$142,902	(\$2,137)	-1.5%
Non-Personnel Costs	28,459	36,800	56,090	19,290	52.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$149,910</b>	<b>\$181,839</b>	<b>\$198,992</b>	<b>\$17,153</b>	<b>9.4%</b>
<b>City Treasurer</b>					
Salaries and Benefits	\$10,662	\$12,501	\$2,575	(\$9,926)	-79.4%
Non-Personnel Costs	263	2,005	2,000	(5)	-0.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$10,925</b>	<b>\$14,506</b>	<b>\$4,575</b>	<b>(\$9,931)</b>	<b>-68.5%</b>
<b>Total</b>	<b>\$160,835</b>	<b>\$196,345</b>	<b>\$203,567</b>	<b>\$7,222</b>	<b>3.7%</b>

### Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Administration and Governance	\$160,835	\$196,345	\$203,567	\$7,222	3.7%
<b>Total</b>	<b>\$160,835</b>	<b>\$196,345</b>	<b>\$203,567</b>	<b>\$7,222</b>	<b>3.7%</b>

### Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund	\$160,835	\$196,345	\$203,567	\$7,222	3.7%
<b>Total</b>	<b>\$160,835</b>	<b>\$196,345</b>	<b>\$203,567</b>	<b>\$7,222</b>	<b>3.7%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Successfully recognized outstanding Corona residents through recognitions and proclamations.
- Represented the City on various Regional Boards and Intergovernmental agencies and supported Regional activities.
- Promoted the City as a global center for business.
- Served as liaisons between the City and the business community.
- Adopted policies to enhance the quality of life in Corona.
- Assured compliance with all federal, state, and local laws governing investments.
- Reviewed the investment portfolio in accordance with the City Investment Policy and California Government Code.
- Conducted quarterly meetings with the Treasury Committee.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Increase communication with the community through outreach and Casual Conversations as well as Mayor's Messages.
- Adopt a balanced Annual Budget for Fiscal Year 2017-2018 by June 2017.
- Provide policy direction to City staff.
- Continue to promote Corona as a business-friendly community.
- Represent the City's interest on intergovernmental agencies and boards.
- Represent the citizens of Corona fairly and with integrity.
- Advocate for the City on state and federal levels.
- Create policies to continue Corona's high quality of life.
- Conduct quarterly meetings with the Treasury Committee to provide up to date market and economic data, and realign the City's investments accordingly.
- Review and evaluate the investment portfolio for areas of improved returns while safeguarding the assets.
- Submit the Investment Policy for City Council approval by June 2017.

# FIRE DEPARTMENT

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## Mission Statement



The mission of the Corona Fire Department is to prevent or minimize the loss of life, damage to the environment, and loss of property from the adverse effects of fire, medical emergencies, and hazardous conditions.



# FIRE DEPARTMENT

Department Organization Chart

**FIRE DEPARTMENT**  
David Duffy, Fire Chief

## Training and Safety

1.00 FTE - Fire Captain  
1.00 FTE - Administrative Assistant

**2.00 FTE Training and Safety Subtotal**

## Fire Prevention

1.00 FTE - Fire Marshal  
2.00 FTE - Fire Inspector II  
1.00 FTE - Fire Prevention Technician I  
1.00 FTE - Fire Support Services Clerk

**5.00 FTE Fire Prevention Subtotal**

## Fire Operations and Suppression

1.00 FTE - Fire Chief  
1.00 FTE - Deputy Fire Chief  
3.00 FTE - Battalion Chief  
1.00 FTE - Executive Assistant  
25.00 FTE - Fire Captain  
1.00 FTE - Emergency Services Coordinator  
27.00 FTE - Fire Engineer  
51.00 FTE - Fire Fighter  
1.00 FTE - Fire Support Services Clerk

**111.00 FTE Fire Operations and Suppression Subtotal**

## FY 2016/17 Position Totals

118.00 - Full-Time FTE  
0.48 - Hourly FTE (not reflected above)  
**118.48 Total FTE**

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.



## What do we do?

Within the **Public Safety and Emergency Response** service area, the **Fire Department** provides fire operations, suppression and prevention services. It also provides mutual aid to other jurisdictions. Services provided under each department activity are further explained below.

### Fire Operations and Suppression + Mutual Aid Assignments

**Fire Operations and Suppression** personnel safeguard Corona citizens and visitors with well-trained and equipped professional firefighters. The Operations force provides protection from any type of emergency that threatens life, property, or the environment. A total of 35 firefighters provide a constant state of readiness from seven fire stations 24/7. Operations also provides Advanced and Basic Life Support at medical emergencies, participates in search and rescue operations, responds to catastrophic events, and ensures the City's readiness to respond to and recover from extraordinary emergencies and disasters that impact the City of Corona. **Specialized teams include:** Hazardous Materials, Swift Water Rescue, Rope Rescue, Auto Extrication, Multiple Casualty Response, Tactical Response, and Confined Space Rescue. Operations personnel also conduct fire inspections of existing occupancies.

The Operations Division participates in the **Statewide Master Mutual Aid Agreement** and responds to emergencies under contractual and automatic aid agreements with surrounding communities.

### Fire Prevention

One of the core services a Fire Department must provide is to prevent conflagrations and minimize fire losses. The **Fire Prevention** Division strives to minimize potential fire hazards through education, engineering, and enforcement. They are responsible for administering the California Fire Code, California Code of Regulation Titles 19 and 24, and nationally recognized standards and practices. These relate to compliance with fire and life safety requirements set by Local, State, and Federal governments and apply to both new and existing

# FIRE DEPARTMENT

occupancies. The Prevention Division provides services in the areas of new construction inspections, hazardous materials disclosures, hazard abatement, weed abatement, fuel modification, juvenile fire setter intervention, and fire investigations.

## Fire Training and Safety

The *Fire Training and Safety* Division responsibilities include: maintaining all applicable certification and licensing records, course and instructor development, maintaining and updating training materials, administering skills testing and instruction, developing health and safety programs, monitoring safety trends, and implementing programs to reduce risk. The Training Division is also responsible for recruitment and promotional testing.



# FIRE DEPARTMENT

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$23,211,883	\$23,345,354	\$24,170,635	\$825,281	3.5%
Non-Personnel Costs	1,174,699	1,041,717	1,576,038	534,321	51.3%
Capital Outlay	0	0	120,000	120,000	-
<b>Subtotal</b>	<b>\$24,386,582</b>	<b>\$24,387,071</b>	<b>\$25,866,673</b>	<b>\$1,479,602</b>	<b>6.1%</b>
<b>Training and Safety</b>					
Salaries and Benefits	\$259,789	\$230,316	\$828,778	\$598,462	259.8%
Non-Personnel Costs	76,519	75,245	148,819	73,574	97.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$336,308</b>	<b>\$305,561</b>	<b>\$977,597</b>	<b>\$672,036</b>	<b>219.9%</b>
<b>Fire Prevention</b>					
Salaries and Benefits	\$542,685	\$632,931	\$691,537	\$58,606	9.3%
Non-Personnel Costs	116,185	50,796	157,011	106,215	209.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$658,870</b>	<b>\$683,727</b>	<b>\$848,548</b>	<b>\$164,821</b>	<b>24.1%</b>
<b>Fire Operations and Suppression</b>					
Salaries and Benefits	\$21,239,091	\$21,384,936	\$21,928,676	\$543,740	2.5%
Non-Personnel Costs	533,861	638,263	1,262,208	623,945	97.8%
Capital Outlay	0	0	120,000	120,000	-
<b>Subtotal</b>	<b>\$21,772,951</b>	<b>\$22,023,199</b>	<b>\$23,310,884</b>	<b>\$1,287,685</b>	<b>5.8%</b>
<b>Mutual Aid Assignments</b>					
Salaries and Benefits	\$0	\$0	\$721,644	\$721,644	-
Non-Personnel Costs	0	0	8,000	8,000	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$729,644</b>	<b>\$729,644</b>	<b>-</b>
<b>Other</b>					
Salaries and Benefits	\$1,170,318	\$1,097,171	\$0	(\$1,097,171)	-100.0%
Non-Personnel Costs	448,134	277,413	0	(277,413)	-100.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,618,452</b>	<b>\$1,374,584</b>	<b>\$0</b>	<b>(\$1,374,584)</b>	<b>-100.0%</b>
<b>Total</b>	<b>\$24,386,582</b>	<b>\$24,387,071</b>	<b>\$25,866,673</b>	<b>\$1,479,602</b>	<b>6.1%</b>

# FIRE DEPARTMENT

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Public Safety and Emergency Response</b>					
Fire	\$24,386,582	\$24,387,071	\$25,866,673	\$1,479,602	6.1%
<b>Total</b>	<b>\$24,386,582</b>	<b>\$24,387,071</b>	<b>\$25,866,673</b>	<b>\$1,479,602</b>	<b>6.1%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>General Fund</b>					
Fees and Services	\$4,172,063	\$3,260,396	\$3,996,150	\$735,754	22.6%
General Fund Support	20,214,519	21,126,675	21,870,523	743,848	3.5%
<b>Total</b>	<b>\$24,386,582</b>	<b>\$24,387,071</b>	<b>\$25,866,673</b>	<b>\$1,479,602</b>	<b>6.1%</b>



## What did we do (in 2016)?

### In FY 2015-16, we did:

- Responded to 12,044 calls for service, of which 8,428 were emergency medical calls and rescues, and 398 were fires.
- Completed implementation of the Critical Incident Stress Management program.
- Conducted Emergency Operations Center training for Management staff.
- Developed an asset tracking system.
- Implemented an Auto Aid Structure Fire Response agreement with Cal Fire.
- Implemented the Safety Officer Program.
- Purchased and placed in service new cardiac monitors.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Implement field software and tablets for Patient Care Reports and Fire Inspections by January 2017.
- Upgrade the Emergency Medical Dispatch system and train dispatchers by April 2017.
- Purchase and install a modern alerting system for 911 calls by December 2016.
- Place one new KME Fire Engine into service by June 2017.
- Train shift investigators and complete the hybrid model for Fire Investigations by June 2017.

# GENERAL CITY RESPONSIBILITY

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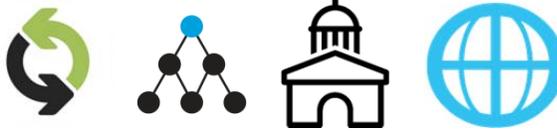
## Mission Statement



The purpose of the General Government budget is to provide a means for allocating resources for specific items that are of benefit to multiple departments and require special planning, implementation, and monitoring.



# GENERAL CITY RESPONSIBILITY



## What do we do?

Within the **Citywide Internal Support** service area, **General City Responsibility** relates to city obligations that are not readily assignable to a single department. It also refers to costs which may provide a benefit to multiple departments and programs. Within the **Infrastructure, Maintenance & Open Space** service area, **General City Responsibility** also relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).

### Citywide Shared Costs

**Citywide shared costs** relate to items which provide a benefit to multiple departments and programs, such as citywide credit card transaction / processing fees, warehousing of the City's inventory, and insurance premiums.

One shared cost is the City's obligation to pay certain **other post-employment benefits** to retirees ('OPEB'), consisting primarily of retiree medical costs. To mitigate the further escalation of OPEB costs, the City established an irrevocable OPEB trust fund through the California Employers' Retiree Benefit Trust (CERBT) Program in March 2008. The current fiscal policy is to fund the annual required contribution ('ARC'). The ARC is an actuarially-determined, annual contribution that addresses current costs (for active retirees) and future costs (for eligible, current employees) which the City is obligated to pay. OPEB is categorized as a personnel cost. In fiscal year 2016-17, the City's obligation will be \$8.9M, which represents a \$2.4M increase since the prior year, owing much to a recent actuarial change in valuation.

Other costs include the City's **sales tax agreements\*** or rebate agreements between the City and certain purveyors of taxable goods in exchange for a physical presence in the City (and economic benefit).

# GENERAL CITY RESPONSIBILITY

	<p>*A new accounting rule issued in August 2015 requires that the City disclose the amount of sales tax that has been rebated. As such, the City does not net the effect of these rebate agreements against sales tax revenue.</p>
<p><b>Debt Service</b></p>	<p>The City’s annual operating budget includes provisions to ensure the prompt and full payment of annual <b>debt service</b> (i.e. principal and interest), which is incurred upon outstanding debt instruments previously issued by the City. The proceeds of debt are typically used to either finance the construction of infrastructure (rather than cash-funding the capital project) or to refinance existing debt at a lower interest rate (if market conditions are favorable).</p> <p>The City is required to pay debt service in accordance to bond covenants and indentures, which generally, may ‘pledge’ City revenue (and its ‘full faith and credit’) to guarantee that it fulfills its obligations to investors and provide remedies against the unlikely event of default. Prompt and full payment of annual debt service also ensures that the City maintains favorable bond ratings.</p>
<p><b>Non-City Debt Service</b></p>	<p><b>Non-City debt service</b> refers to debt service in which the City merely acts as an agent/trustee. In the City of Corona, this situation arises from special taxes levied on property within, for example, a community facilities district, which is then collected by the City to pay debt service. The City has obligation to pay debt service, even in the event of a delinquency (by a property owner).</p>
<p><b>Utilities for Buildings</b></p>	<p>This relates to the cost of utilities to service city buildings (such as natural gas, electricity and water).</p>

# GENERAL CITY RESPONSIBILITY

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Shared Costs	\$8,196,967	\$15,904,893	\$14,066,038	(\$1,838,855)	-11.6%
Utilities for Buildings	3,194,076	3,115,140	3,244,532	129,392	4.2%
Debt Service	4,518,303	4,532,230	4,335,370	(196,860)	-4.3%
Non-City Debt Service	71,780,059	18,847,374	20,346,607	1,499,233	8.0%
Other	592,105	0	0	0	-
<b>Subtotal</b>	<b>\$88,281,511</b>	<b>\$42,399,637</b>	<b>\$41,992,547</b>	<b>(\$407,090)</b>	<b>-1.0%</b>
<b>General City Responsibility - Shared Costs</b>					
Other Postemployment Benefits (OPEB)	\$4,970,396	\$5,581,349	\$6,925,096	\$1,343,747	24.1%
Sales Tax Agreements	0	4,312,164	4,198,761	(113,403)	-2.6%
Other	3,226,571	6,011,380	2,942,181	(3,069,199)	-51.1%
<b>Subtotal</b>	<b>\$8,196,967</b>	<b>\$15,904,893</b>	<b>\$14,066,038</b>	<b>(\$1,838,855)</b>	<b>-11.6%</b>
<b>General City Responsibility - Utilities for Buildings</b>					
Non-Personnel Costs	\$3,194,076	\$3,115,140	\$3,244,532	\$129,392	4.2%
<b>Subtotal</b>	<b>\$3,194,076</b>	<b>\$3,115,140</b>	<b>\$3,244,532</b>	<b>\$129,392</b>	<b>4.2%</b>
<b>General City Responsibility - Debt Service</b>					
Non-Personnel Costs	\$4,518,303	\$4,532,230	\$4,335,370	(\$196,860)	-4.3%
<b>Subtotal</b>	<b>\$4,518,303</b>	<b>\$4,532,230</b>	<b>\$4,335,370</b>	<b>(\$196,860)</b>	<b>-4.3%</b>
<b>General City Responsibility - Non-City Debt Service</b>					
Non-Personnel Costs	\$71,780,059	\$18,847,374	\$20,346,607	\$1,499,233	8.0%
<b>Subtotal</b>	<b>\$71,780,059</b>	<b>\$18,847,374</b>	<b>\$20,346,607</b>	<b>\$1,499,233</b>	<b>8.0%</b>
<b>Other</b>					
Other	\$592,105	\$0	\$0	\$0	-
<b>Subtotal</b>	<b>\$592,105</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Total</b>	<b>\$88,281,511</b>	<b>\$42,399,637</b>	<b>\$41,992,547</b>	<b>(\$407,090)</b>	<b>-1.0%</b>

# GENERAL CITY RESPONSIBILITY

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
General City Responsibility	\$85,087,435	\$39,284,497	\$38,748,015	(\$536,482)	-1.4%
<b>Subtotal</b>	<b>\$85,087,435</b>	<b>\$39,284,497</b>	<b>\$38,748,015</b>	<b>(\$536,482)</b>	<b>-1.4%</b>
<b>Infrastructure, Maintenance and Open Space</b>					
Building Maintenance and Janitorial	\$3,194,076	\$3,115,140	\$3,244,532	\$129,392	4.2%
<b>Subtotal</b>	<b>\$3,194,076</b>	<b>\$3,115,140</b>	<b>\$3,244,532</b>	<b>\$129,392</b>	<b>4.2%</b>
					-
<b>Total</b>	<b>\$88,281,511</b>	<b>\$42,399,637</b>	<b>\$41,992,547</b>	<b>(\$407,090)</b>	<b>-1.0%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund	\$16,501,452	\$23,552,263	\$21,645,940	(\$1,906,323)	-8.1%
Special Revenue Fund	5,942	9,000	16,703	7,703	85.6%
Fiduciary Fund	66,365,972	18,629,974	20,329,904	1,699,930	9.1%
Other Fund	3,589,947	208,400	0	(208,400)	-100.0%
Enterprise Funds	1,818,198	0	0	0	-
<b>Total</b>	<b>\$88,281,511</b>	<b>\$42,399,637</b>	<b>\$41,992,547</b>	<b>(\$407,090)</b>	<b>-1.0%</b>



# INFORMATION TECHNOLOGY

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## Mission Statement

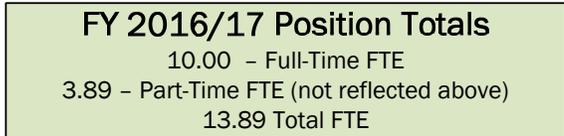


The mission of the Information Technology Department is to provide the innovative, highest quality technology-based services in a cost-effective manner, and to facilitate the achievement of goals and objectives of each of the City’s departments.



# INFORMATION TECHNOLOGY

## Department Organization Chart



This organizational chart represents citywide Full-Time Equivalent (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

# INFORMATION TECHNOLOGY



## What do we do?

Within the **Citywide Internal Support** service area, the **Information Technology Department** provides citywide technological support. Services provided under each department activity are further explained below.

<b>Information Technology Operations</b>	Funding for <i>Information Technology basic operations</i> including: employee salaries and benefits, employee training, office equipment and supplies, computer equipment and software.
<b>Citywide Support and Initiatives</b>	The <i>Citywide Support and Initiatives Program</i> funds citywide technology initiatives. Software, hardware, and internet provides for the purchase of new and replacement of aged computer and networking equipment across the organization. Software licensing for existing systems and funding for the implementation of new and innovative technology solutions is also included. Geographic Information Systems (GIS) services includes funding for the acquisition of hardware and software, data conversion and applications development to expand the existing GIS program and provide for integration into new and existing systems. Mobile Data Computers provide for the efficient and secure transmission of information to City employees and public safety personnel in the field.

# INFORMATION TECHNOLOGY

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$1,560,225	\$1,668,996	\$1,863,143	\$194,147	11.6%
Non-Personnel Costs	30,838	1,007,606	1,040,508	32,902	3.3%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,591,063</b>	<b>\$2,676,602</b>	<b>\$2,903,651</b>	<b>\$227,049</b>	<b>8.5%</b>
<b>Information Technology</b>					
Salaries and Benefits	\$1,560,225	\$1,668,996	\$1,863,143	\$194,147	11.6%
Non-Personnel Costs	26,855	36,231	58,698	22,467	62.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,587,080</b>	<b>\$1,705,227</b>	<b>\$1,921,841</b>	<b>\$216,614</b>	<b>12.7%</b>
<b>Information Technology Project</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	3,983	971,375	981,810	10,435	1.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,983</b>	<b>\$971,375</b>	<b>\$981,810</b>	<b>\$10,435</b>	<b>1.1%</b>
<b>Total</b>	<b>\$1,591,063</b>	<b>\$2,676,602</b>	<b>\$2,903,651</b>	<b>\$227,049</b>	<b>8.5%</b>

### Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Information Technology	\$1,591,063	\$2,676,602	\$2,903,651	\$227,049	8.5%
<b>Total</b>	<b>\$1,591,063</b>	<b>\$2,676,602</b>	<b>\$2,903,651</b>	<b>\$227,049</b>	<b>8.5%</b>

### Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund	\$1,591,063	\$2,676,602	\$2,903,651	\$227,049	8.5%
<b>Total</b>	<b>\$1,591,063</b>	<b>\$2,676,602</b>	<b>\$2,903,651</b>	<b>\$227,049</b>	<b>8.5%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Extended network services (data, AV and access control) to Corona Community Center.
- Implemented wireless network failover path between the Corporation Yard and City Hall.
- Implemented a 1Gbps internet connection at the Library for public use.
- Upgraded the 911 call recording system.
- Completed ACA Reporting Implementation.
- Completed Electronic Open Enrollment.
- Implemented Socrata Open Checkbook and OpenBudget.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Create a defense in depth posture for the City's network infrastructure, monitored 24/7.
- Structure the network for business continuity.
- Utilize cloud based architecture to reduce cost and improve efficiency – cloud first methodology.
- Implement a new support desk solution to add visibility and metrics to increase performance.
- Create a status hub visible to all departments outlining current network status, threats and outages to improve communication.
- Introduce a modern business intelligence system to the City in order drive decisions by leveraging data.
- Redesign both the external and internal websites to increase usability and function while unifying site design.
- Introduce an IT knowledge base and community forum to help increase self-service and decrease user wait times.
- Update SunGard Financial Software to the current version to take advantage of new features to increase efficiencies.
- Update computers to Windows 10 and Office 2016.
- Create a 5 year strategic plan for IT.

# LEGAL AND RISK MANAGEMENT

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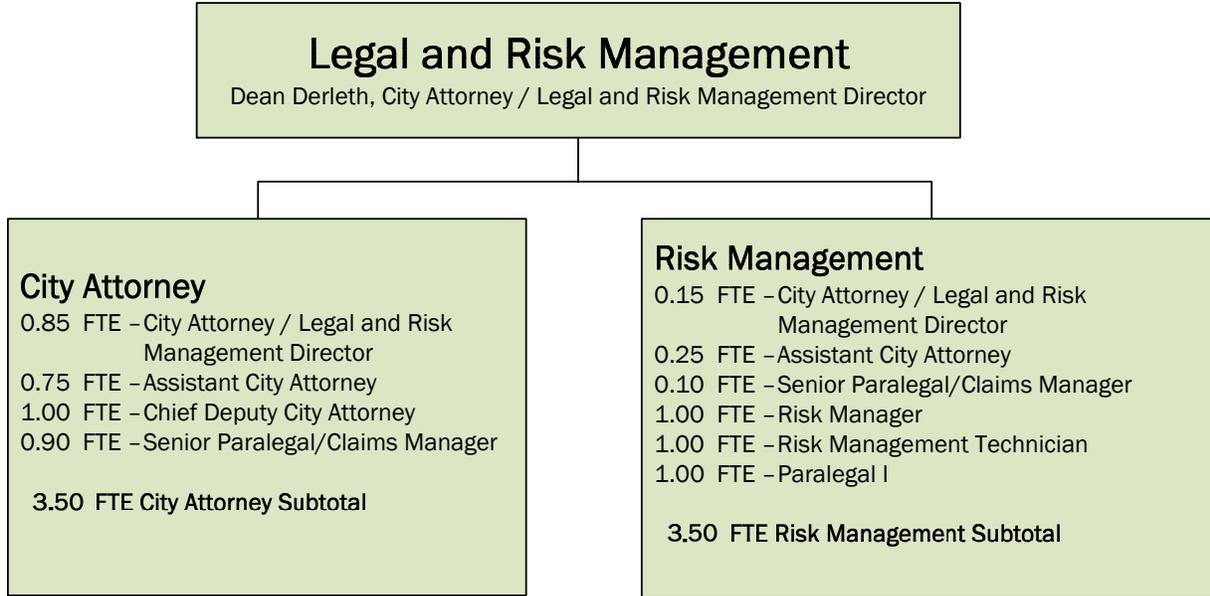
## Mission Statement



The mission of the Legal and Risk Management Department is to provide the City Council and City officers, boards, commissions, committees, and employees with high quality, effective, and efficient legal counsel, risk assessment, liability management, and workers' compensation services, while pursuing City goals, protecting City resources, thereby safeguarding the interests of the Corona community.

# LEGAL AND RISK MANAGEMENT

## Department Organization Chart



### FY 2016/17 Position Totals

7.00 - Full-Time FTE  
0.67 - Part-Time FTE (not reflected above)  
**7.67 Total FTE**

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

# LEGAL AND RISK MANAGEMENT



## What do we do?

Within the **Citywide Internal Support** service area, the **Legal and Risk Management** is a strategic partner with City departments, and reports to the City Council. Services provided under each department activity are further explained below.

<p><b>General Services</b></p>	<p>The <b>City Attorney's Office</b> represents and advises the City Council, as well as all other City officers, boards, commissions, committees and employees, in legal matters pertaining to their City offices and employment, to the extent required or allowed by law and as otherwise directed by the City Council. The office also oversees City representation by outside attorneys in some situations, including workers' compensation matters.</p> <p>The City Attorney's Office performs all legal work and represents the City in all actions at law, including acquisition, sale or abandonment of real property, including acceptance of deeds on behalf of the City, providing or overseeing representation on all claims and other litigation matters by or against the City and also works to draft or assist in drafting all ordinances, resolutions, motions, agreements and contracts to be made or entered into by the City, as well as approving the form of such instruments.</p>
<p><b>Risk Management</b></p>	<p>The <b>Risk Management</b> Division works closely with the City Attorney's Office to oversee and manage the City's Workers' Compensation Program and Liability Program.</p> <p>The <b>Liability Program</b> manages tort and other claims filed against the City, manages subrogation claims pursued by the City against responsible third parties, strives to anticipate and reduce potential claims, coordinates and organizes the City's administrative policies and procedures, reviews and administers insurance provisions in City contracts and agreements, and administers the City's self-insurance and commercial insurance programs. The program serves as a resource to the City Council and City departments concerning claim liability exposure, insurance coverages and insurance provisions in City contracts and agreements.</p> <p>The <b>Workers' Compensation Program</b> provides specialized workers'</p>

## LEGAL AND RISK MANAGEMENT

compensation services to employees city-wide, including monitoring and administering claims effectively while maintaining cost control measures and developing cost reduction strategies. The program works in conjunction with the Human Resources safety staff to identify and review trends, with the goal of thereby monitoring injuries, limiting future accidents, and identifying required safety improvements.



# LEGAL AND RISK MANAGEMENT

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$1,092,584	\$1,435,690	\$1,579,587	\$143,897	10.0%
Non-Personnel Costs	5,581,173	5,985,708	5,462,519	(523,189)	-8.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$6,673,758</b>	<b>\$7,421,398</b>	<b>\$7,042,106</b>	<b>(\$379,292)</b>	<b>-5.1%</b>
<b>City Attorney</b>					
Salaries and Benefits	\$1,092,584	\$1,022,731	\$1,039,104	\$16,373	1.6%
Non-Personnel Costs	53,521	251,698	173,350	(78,348)	-31.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,146,105</b>	<b>\$1,274,429</b>	<b>\$1,212,454</b>	<b>(\$61,975)</b>	<b>-4.9%</b>
<b>Risk Management</b>					
Salaries and Benefits	\$0	\$412,959	\$540,483	\$127,524	30.9%
Non-Personnel Costs	0	78,000	9,800	(68,200)	-87.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$490,959</b>	<b>\$550,283</b>	<b>\$59,324</b>	<b>12.1%</b>
<b>Workers Compensation</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	4,592,369	4,222,010	3,904,169	(317,841)	-7.5%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,592,369</b>	<b>\$4,222,010</b>	<b>\$3,904,169</b>	<b>(\$317,841)</b>	<b>-7.5%</b>
<b>General Liability</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	935,283	1,434,000	1,375,200	(58,800)	-4.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$935,283</b>	<b>\$1,434,000</b>	<b>\$1,375,200</b>	<b>(\$58,800)</b>	<b>-4.1%</b>
<b>Total</b>	<b>\$6,673,758</b>	<b>\$7,421,398</b>	<b>\$7,042,106</b>	<b>(\$379,292)</b>	<b>-5.1%</b>

# LEGAL AND RISK MANAGEMENT

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Administration and Governance	\$1,146,105	\$1,765,388	\$1,762,737	(\$2,651)	-0.2%
Insurance, Fleet and Warehouse	\$5,527,653	\$5,656,010	\$5,279,369	(\$376,641)	-6.7%
<b>Total</b>	<b>\$6,673,758</b>	<b>\$7,421,398</b>	<b>\$7,042,106</b>	<b>(\$379,292)</b>	<b>-5.1%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund	\$1,146,105	\$1,765,388	\$1,762,737	(\$2,651)	-0.2%
Internal Service Fund	5,527,653	5,656,010	5,279,369	(376,641)	-6.7%
<b>Total</b>	<b>\$6,673,758</b>	<b>\$7,421,398</b>	<b>\$7,042,106</b>	<b>(\$379,292)</b>	<b>-5.1%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Continued to deliver cost-savings and greater service, including expanded and more direct access to the legal team for officials and staff.
- Worked on well over 200 projects for all City departments, including:
  - Continued to manage multiple property acquisition matters, including those related to the Cajalco I-15 Interchange Improvement Project.
  - Continued to work with Management Services and Community Development Department on property disposition transactions related to Corona Mall North and South.
  - Continued to manage citywide cell tower license agreements, thereby freeing-up other departments, streamlining processes, enhancing City's bargaining position and maximizing benefits.
  - Worked with the PD and Community Development Department to overhaul the City's medical marijuana ordinance in light of new legislation.
  - Worked with the FD to help implement their new Quick Response (QR) Code Program (a web-based version of the Vial of Life).
- Handled more than 30 litigation matters; including favorable settlements of the following cases:
  - A federal civil rights case alleging excessive force.
  - A case alleging that the City's collection bin ordinance was unconstitutional.
  - A case alleging violation of FEHA and wrongful termination.
  - A case alleging dangerous condition of property (involving a brain injury).
- Other notable litigation matters included the following:
  - Obtained summary judgment in an ADA case.
  - Obtained OAH verdicts upholding 7 massage permit denials.
  - Obtained a favorable published Court of Appeal Decision related to billboards and worked with the Community Development Department to remove an illegal billboard erected in December 2014.
  - Successfully handled multiple litigation matters for the PD, including personnel, civil rights, gun confiscation and Pitchess motions.
- Worked closely with the Risk Management Division on numerous goals, including:
  - Aggressively pursued subrogation (cost recovery) efforts.
  - City-wide collection and organization of administrative policies, with goal to update, consolidate, digitize and eliminate duplicative/ outdated policies.
  - Joint effort with Finance to streamline and improve subrogation (cost recovery) process.
- Continued to develop transactional and litigation experience with the California Environmental Quality Act (CEQA) and eminent domain issues, in an on-going effort to expand expertise and reduce outside legal counsel expenses.
- Successfully transitioned from Administrative Services/Human Resources to Legal and Risk Management.

## LEGAL AND RISK MANAGEMENT

- Workers' Compensation Program:
  - Continued to implement controls designed to increase accountability of Workers' Compensation third party claims administrator and outside legal counsel, including more oversight and efforts towards benchmarking, as well as quarterly litigation reporting of outside counsel efforts.
  - Continue to evaluate/implement ways in which to cost-effectively provide quality medical care to injured employees, in order to facilitate their recovery to pre-injury status and return to work as soon as reasonably possible.
  - Favorably settled many Workers' Compensation cases, including 20 by Stipulated Award and 16 by Compromise & Release (as of April 2016).
- Liability Program:
  - Reviewed and processed approximately 156 liability claims, closing about 74 claims thus far (as of April 2016) and expecting to close at least 7 more by June.
  - Worked closely with the City Attorney's Office to aggressively pursue subrogation efforts, resulting in the collection of \$162,633.47 from third parties liable for City injuries and damages (as of April 2016). This is approximately a 100% increase over last year.
  - Worked closely with the City Attorney's Office on City-wide collection and organization of administrative policies, with goal to update, consolidate, digitize and eliminate duplicative/ outdated policies.
  - Worked closely with the City Attorney's Office on joint effort with the Finance Department to streamline and improve subrogation (cost recovery) process.
  - Evaluated the City's self-insurance and commercial insurance programs for effectiveness at protecting City assets and conformance with the practices of California municipalities of similar size and risk factors. In response to the needs of DWP, Enhanced Pollution Liability coverage was placed in October 2015.

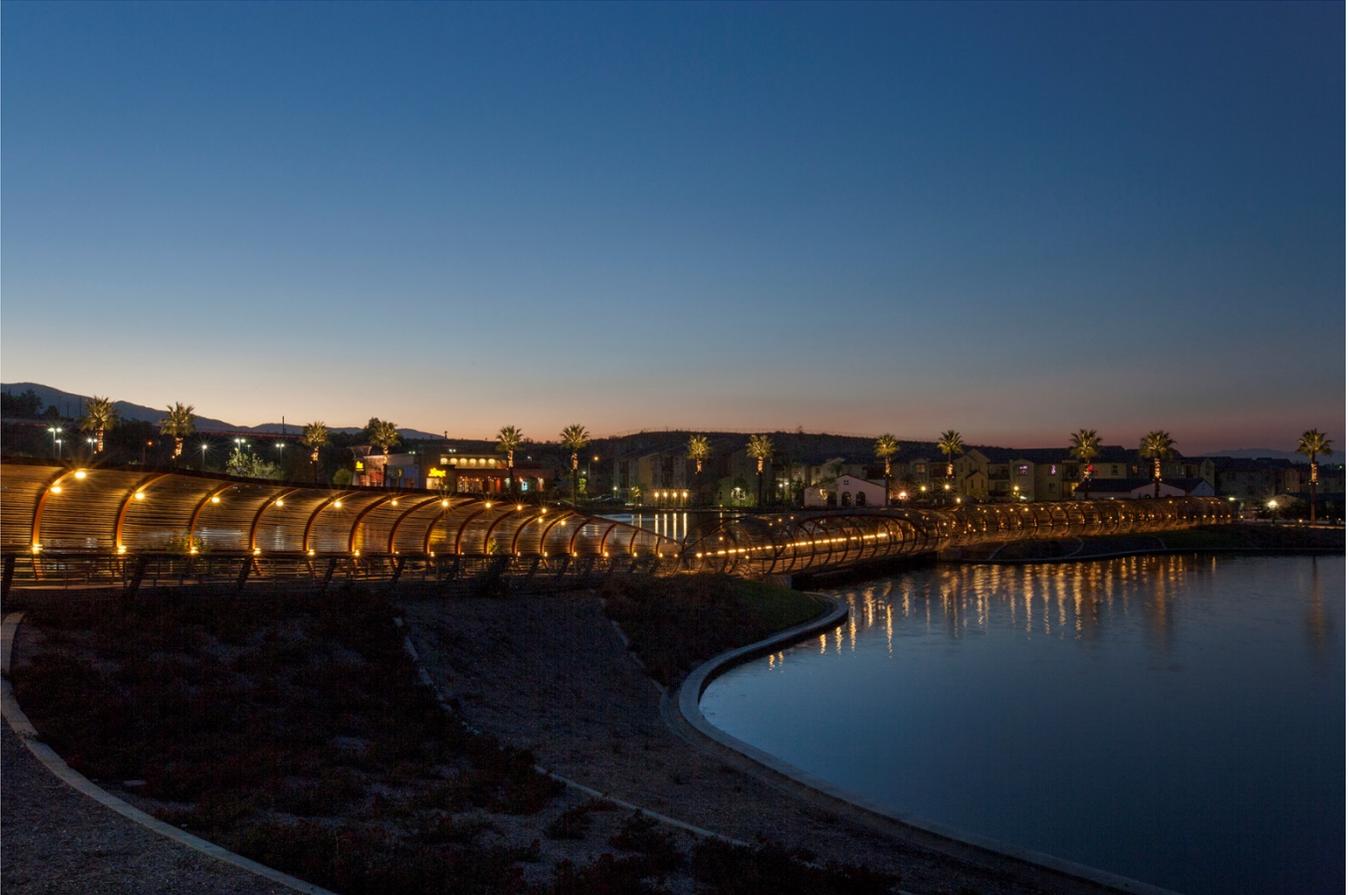
## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Provide continuous evaluation of cost-saving measures.
- Provide enhanced service and more direct access for City officials and employees.
- Continue to look for opportunities to expand expertise and reduce outside legal counsel expenses.
- Continue to look for opportunities to work with other departments to provide enhanced service, in-depth updates, and improvements to their policies and procedures.
- Develop and retain high quality professional staff dedicated to the City Attorney Office's mission statement.
- Promote a tenacious yet fair and professional reputation in on-going advocacy for the City in order to best protect City resources and safeguard community interests.
- Continue to effectively defend City resources, create efficiencies and increase cost-savings and subrogation (cost recovery) efforts.

## LEGAL AND RISK MANAGEMENT

- Continue to effectively defend City resources, create efficiencies and increase cost-savings and subrogation (cost recovery) efforts.
- Evaluate the market Workers' Compensation third party claims administrator agreement in an effort to further improve cost savings, effectiveness and transparency.
- Continue to evaluate/implement ways to cost-effectively provide quality medical care to injured employees, in order to facilitate their recovery to pre-injury status and return to work as soon as reasonably possible.



# LIBRARY AND RECREATION

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## Mission Statement



The Corona Public Library welcomes and supports all people in their enjoyment of reading and pursuit of lifelong learning. The staff strives to provide equal access to information, ideas, and knowledge through books, technology, programs, services, and other resources. The Department provides a safe, pleasant atmosphere for community education and gatherings and is dedicated to enhancing the quality of life of Corona residents by providing athletic, recreational, and leisure time opportunities.

# LIBRARY AND RECREATION SERVICES

## Department Organization Chart

### Library and Recreation Services

David Montgomery-Scott, Library and Recreation Services Director

#### Events and Programs

1.00 FTE – Administrative Services Manager III  
 1.00 FTE – Recreation Supervisor  
 1.00 FTE – Library Associate  
 1.00 FTE – Library Assistant

**4.00 FTE Events and Programs Subtotal**

#### Facilities and Project Management

1.00 FTE – Library and Recreation Services Director  
 1.00 FTE – Recreation Supervisor  
 1.00 FTE – Recreation Coordinator  
 1.00 FTE – Administrative Assistant

**4.00 FTE Facilities and Project Management Subtotal**

#### Community Outreach

1.00 FTE – Library Supervisor  
 1.00 FTE – Library Specialist  
 1.00 FTE – Senior Office Assistant

**3.00 FTE Community Outreach Subtotal**

#### Collection Management

1.00 FTE – Library and Recreation Asst. Director  
 1.00 FTE – Library Supervisor  
 1.00 FTE – Management Analyst  
 3.00 FTE – Librarian  
 1.00 FTE – Library Specialist

**7.00 FTE Collection Management Subtotal**

#### Account Services

1.00 FTE – Administrative Assistant  
 1.00 FTE – Library Specialist  
 1.00 FTE – Library Assistant

**3.00 FTE Account Services Subtotal**

#### FY 2016/17 Position Totals

21.00 – Full-Time FTE  
 49.67 – Part-Time FTE (not reflected above)  
**70.67 Total FTE**

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

# LIBRARY AND RECREATION SERVICES



## What do we do?

Within **Leisure & Culture** service area, the **Library and Recreation Services Department** enriches the lives of adults, seniors, youth and their families through creative recreational programming and the promotion of reading and learning activities through the Main Library. Services provided under each department activity are further explained below.

<p><b>Account Services</b></p>	<p><b>Account Services</b> focus on customer service. The division oversees all activities related to material circulation and passport services. Operations include: issuing library cards, checking library materials in-and-out, maintenance of patron accounts, resolving user concerns including collection of fines and fees, staffing the concierge desk, providing computer assistance, supporting other library staff in meeting patron needs, and providing registration and reservation software training to all department staff. Passport staff process passport applications, answer related questions, and maintain training as required by the State Department.</p>
<p><b>Community Outreach</b></p>	<p>The <b>Community Outreach Team</b> is responsible for all internal promotion and coordination of marketing efforts with the City's Communications Division. The team also coordinates with local businesses, community organizations, and area agencies to develop partnerships, garner program sponsorships, and communicate department services to the broader community. Division staff operates Library and Recreation Services' mobile program and provide for off-site library card and program registration.</p>
<p><b>Events and Programs</b></p>	<p>The <b>Events and Programs</b> Division provides a variety of programs and services to Corona residents, such as: citywide special events; a full-range of aquatics programming; coordination with contract instructors for hundreds of recreational classes, youth and adult sports, after-school recreation, summer camps, youth and adult adaptive programs, youth and adult library programs, activities, and special events; and extensive services and activities designed for Corona's senior population.</p>

# LIBRARY AND RECREATION SERVICES

## Facilities and Project Management

Facility operations, departmental budgets, and capital projects are the purview of the **Facilities & Projects Management Team**. The team administers the use of Library and Recreation facilities, picnic shelter reservations, maintains payroll and personnel records, provides accounting operations, prepares and oversees purchase requisitions, purchase orders and contracts, and supervises capital projects. The team also works with the Library Trustees and Parks and Recreation Commissioners on departmental policies and programs.

## Library Collections Management

The **Collections Management** Division's main function is to provide reference and research assistance to the public, maintain the Integrated Library System, evaluate, as well as select and process print and electronic materials. The division also supervises operations and patron use of the Heritage Room, wherein an extensive collection of local history resources and artifacts are held.



# LIBRARY AND RECREATION SERVICES

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change % Since Adopted
<b>Department-Wide</b>					
Salaries and Benefits	\$3,915,937	\$3,898,021	\$4,278,183	\$380,162	9.8%
Non-Personnel Costs	762,052	659,722	848,904	189,182	28.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,677,990</b>	<b>\$4,557,743</b>	<b>\$5,127,087</b>	<b>\$569,344</b>	<b>12.5%</b>
<b>Events and Programs</b>					
Salaries and Benefits	\$0	\$0	\$1,357,690	\$1,357,690	-
Non-Personnel Costs	0	0	301,407	301,407	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,659,097</b>	<b>\$1,659,097</b>	<b>-</b>
<b>Facilities and Project Management</b>					
Salaries and Benefits	\$0	\$0	\$927,969	\$927,969	-
Non-Personnel Costs	0	0	74,700	74,700	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,002,669</b>	<b>\$1,002,669</b>	<b>-</b>
<b>Account Services</b>					
Salaries and Benefits	\$0	\$0	\$533,967	\$533,967	-
Non-Personnel Costs	0	0	79,180	79,180	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$613,147</b>	<b>\$613,147</b>	<b>-</b>
<b>Library Collections Management</b>					
Salaries and Benefits	\$0	\$0	\$1,033,380	\$1,033,380	-
Non-Personnel Costs	0	0	250,222	250,222	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,283,602</b>	<b>\$1,283,602</b>	<b>-</b>
<b>Community Outreach</b>					
Salaries and Benefits	\$0	\$0	\$425,177	\$425,177	-
Non-Personnel Costs	0	0	143,395	143,395	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$568,572</b>	<b>\$568,572</b>	<b>-</b>
<b>Other</b>					
Salaries and Benefits	\$3,915,937	\$3,898,021	\$0	(\$3,898,021)	-100.0%
Non-Personnel Costs	762,052	659,722	0	(659,722)	-100.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,677,990</b>	<b>\$4,557,743</b>	<b>\$0</b>	<b>(\$4,557,743)</b>	<b>-100.0%</b>
<b>Total</b>	<b>\$4,677,990</b>	<b>\$4,557,743</b>	<b>\$5,127,087</b>	<b>\$569,344</b>	<b>12.5%</b>

# LIBRARY AND RECREATION SERVICES

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Leisure and Culture</b>					
Library and Recreation	\$4,677,990	\$4,557,743	\$5,127,087	\$569,344	12.5%
<b>Total</b>	<b>\$4,677,990</b>	<b>\$4,557,743</b>	<b>\$5,127,087</b>	<b>\$569,344</b>	<b>12.5%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>General Fund</b>					
Fees and Services	\$1,429,399	\$1,198,552	\$1,562,200	\$363,648	30.3%
General Fund Support	3,195,879	3,359,191	3,501,355	142,164	4.2%
General Fund Subtotal	4,625,278	4,557,743	5,063,555	505,812	11.1%
Special Revenue Fund	52,712	0	63,532	63,532	-
<b>Total</b>	<b>\$4,677,990</b>	<b>\$4,557,743</b>	<b>\$5,127,087</b>	<b>\$569,344</b>	<b>12.5%</b>



## What did we do (in 2016)?

### In FY 2015-16, we did:

- Obtained \$10,000 National Endowment for the Arts grant for Summer Concerts on the Green.
- Completed construction of the Circle City Center in January 2016.
- Expanded class offerings and rentable facilities in conjunction with Circle City Center opening.
- Created youth Party Package rentals at the Circle City Center and Auburndale Center in January 2016.
- Incorporated Library Page duties into Recreation Leader responsibilities.
- Simplified the Facility Use Application for all department facilities to create a more user-friendly form and process.
- Starting in January of 2016, expanded ActiveNet facility and contract class registration to Circle City Center and the Corona Public Library by cross-training staff. Multiple locations and additional hours provide better service for the community. In January of 2016, established the Library and Recreation Services Marketing and Outreach Team. Team members attended a variety of community events, visited CNUSD schools, and HeadStart classrooms to provide program and activity information to thousands.
- Increased participation in the After-School Recreation Kids Club Program by over 7,000 attendees.
- Planned and implemented the 100<sup>th</sup> Anniversary of the 1916 Corona Grand Race in April 2016.
- Awarded an LSTA grant in April of 2016 for new Teen centers in the Library and Auburndale in the amount of \$66,000. Centers will open in August of 2016.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Beginning in July of 2016, the Marketing and Outreach Team will stage outreach events three times a week throughout the City of Corona to engage more Corona residents in department activities.
- Beginning in summer 2016, form partnerships with community performing arts groups to provide programming and activities at City events and activities including camps, library programs, and community events.
- Expand service, in partnership with the Corona-Norco Unified School District, by facilitating Kids Club Registration at school sites for the start of school year 2016-17.

## LIBRARY AND RECREATION SERVICES

- Initiate library card registration during Freshman Orientation at Corona, Centennial, and Santiago High Schools in August 2016. This will increase library patronage and provide students with access to on-site and electronic research and learning materials.
- Attend nine monthly CNUSD administrator meetings during the course of the school year to network and share resources with staff at the district level.
- Expand year-round sponsorship program to offset departmental costs for community events.
- Join with local agencies to expand Adaptive recreation programming to year-round to benefit the community.



# MAINTENANCE SERVICES

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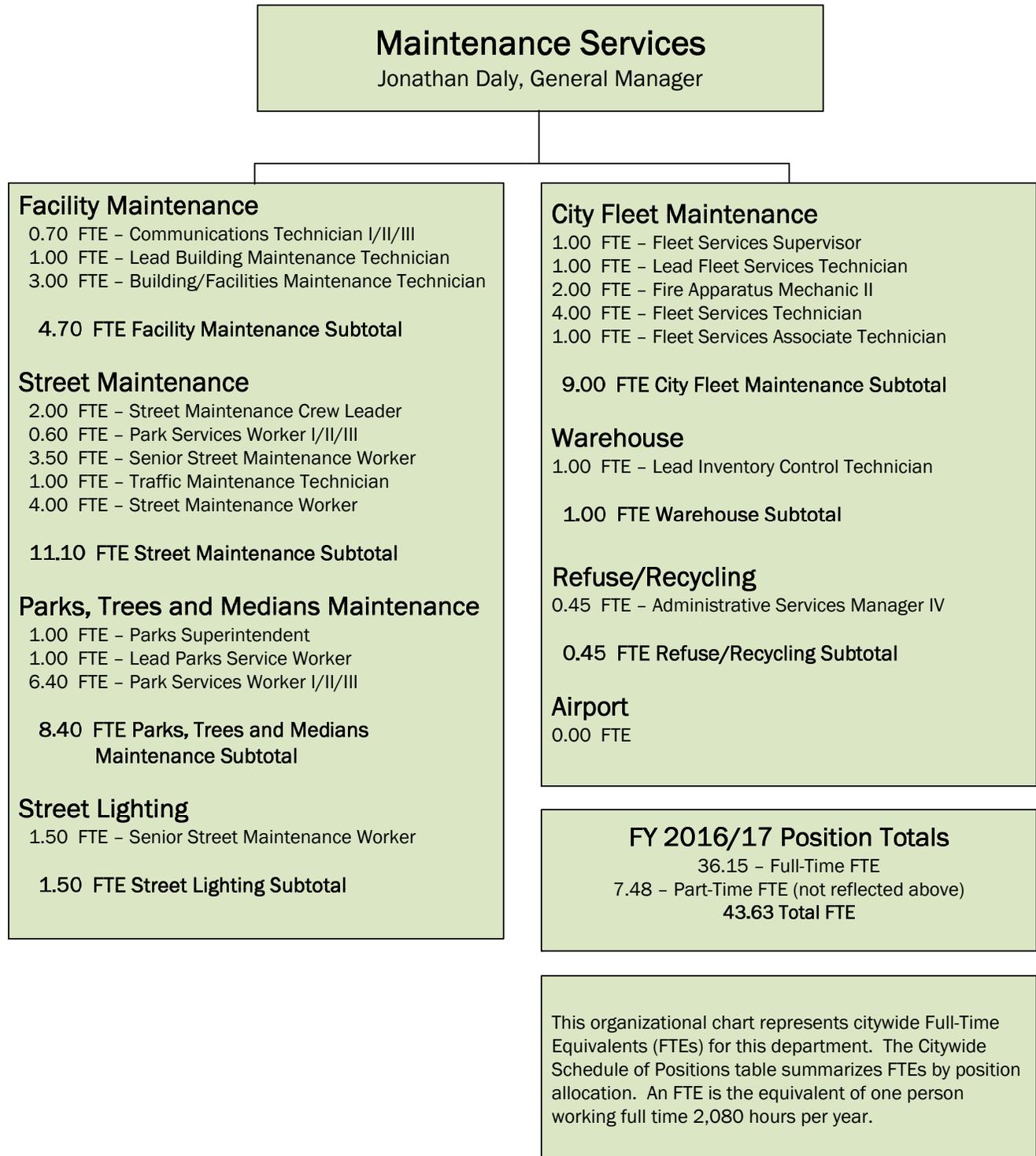
## Mission Statement



The mission of the Maintenance Services Department is to operate and maintain public facilities and equipment in an efficient, cost-effective manner, as well as enhance the parks and open spaces within the City of Corona for the benefit and enjoyment of its residents through care, dedication and responsiveness.

# MAINTENANCE SERVICES

## Department Organization Chart



# MAINTENANCE SERVICES



## What do we do?

Within the **Citywide Internal Support** service area, **Maintenance Services** provides fleet services, telecommunications and warehouse services.

<p><b>Fleet Services</b></p>	<p>The <i>Fleet Services Program</i> administers and maintains the operation and maintenance of all City-owned vehicles, heavy construction equipment, and machinery, including maintenance on fire apparatus, emergency units and related equipment. This section is responsible for the scheduling of preventative maintenance and repair of the City-owned fleet, monitoring and maintaining the asset management system, and the coordination of specialized repairs contracted with local vendors. This section also administers the vehicle and equipment replacement program, maintains and operates the City fueling infrastructure, and oversees other fleet related programs.</p>
<p><b>Telecommunications</b></p>	<p>The <i>Telecommunications Program</i> ensures that all communications equipment and associated hardware/software is reliable, redundant and maintained to an excellent standard. This includes all radio sites, handheld and mobile radio communications for Fire, Police and local government entities. Program support extends to Corona's Microwave and provides support for the Communications infrastructure.</p>
<p><b>Warehouse Services</b></p>	<p>The <i>Warehouse Services Program</i> provides for a centralized inventory and warehouse operations, storage, shipping, receiving and distribution operations for inventory items, file archives, interoffice and United States Postal Service mail sorting and delivery services, surplus material and housing of supplies and equipment requiring temporary storage.</p>

# MAINTENANCE SERVICES

Within the **Infrastructure, Maintenance & Open Space** service area, **Maintenance Services** maintains City facilities, parks and trees. The Department is also leads a comprehensive street maintenance program which includes street and storm drain maintenance, graffiti removal and repair and maintenance of residential and arterial streetlights.

<p><b>Facility Maintenance</b></p>	<p>The <b>Facility Maintenance Program</b> is responsible for the maintenance and repair of City-owned buildings and related public facilities through the use of both City personnel and contractual services. A systematic preventative maintenance program is utilized to enhance the longevity and efficiency of the buildings and their related equipment and infrastructure.</p>
<p><b>Parks and Trees Services</b></p>	<p>The <b>Parks and Trees Maintenance Program</b> provides maintenance for all developed and undeveloped park land. This includes the maintenance of recreation and community buildings, playgrounds, and three aquatic facilities. It is also responsible for the management of City trees and provides ongoing maintenance for safety, tree health, and aesthetics, as well as response to storms and emergencies related to City trees. Additionally, the Parks and Trees Services program manages the design and construction elements of open space and trail space development, all park and Community Development Block Grant projects, and reviewing all City development projects. The Parks and Trees Maintenance Program also administer the contracted landscape maintenance of Community Facilities Districts (CFDs) and Landscape Maintenance Districts (LMDs).</p>
<p><b>Street Lighting</b></p>	<p>The <b>Street Lighting Program</b> provides for the maintenance and repair of the City’s residential and arterial street lighting system.</p>
<p><b>Street Maintenance</b></p>	<p>Under this maintenance services program, the following activities are performed:</p> <p><b>Graffiti Removal Program</b>          The Graffiti Removal Program is responsible for the removal of graffiti from all public property and from private property when permission is granted. The program is designed to include education and outreach components to accomplish the program’s objectives.</p> <p><b>Drainage Maintenance Program</b>          The Drainage Maintenance Program consists of the maintenance on all City owned storm drainage systems, including catch basins, storm drains, and debris basins.</p>

# MAINTENANCE SERVICES

This function is critical to ensure maximum storm water diversion from City right-of-ways while simultaneously maintaining the National Pollutant Discharge Elimination System standards. The program also handles the maintenance of wetland mitigation sites.

## **Street Maintenance Program**

The Street Maintenance Program consists of the maintenance of City streets, alleys, and right-of-ways to ensure the safe passage of vehicular traffic. The program also assists with road closures, hazardous material responses and special events. It is responsible for the maintenance of concrete sidewalks, curbs and gutters, and other concrete structures within the public right-of-way, to ensure the safety of pedestrians and proper drainage of City streets and right-of-ways. Street Maintenance is responsible for maintaining all of the regulatory, warning and guide signs, as well as all pavement markings within the City in order to provide the public with a safe and informative transportation system.

## **Street Sweeping Program**

The Street Sweeping Program provides for the regular cleaning of the City's public streets and alleys through the use of a contract street sweeping firm. An ongoing and effective street sweeping program is required to comply with the South Coast Air Quality Management District and National Pollutant Discharge Elimination System requirements.

Within the **Utilities & Transportation** service area, **Maintenance Services** also manages all aspects of the Corona Municipal Airport and oversees the franchise agreement with Waste Management for refuse (garbage) disposal services.

## **Airport**

The **Corona Municipal Airport Program** is responsible for the management of all aspects of airport operations including: the adherence of lease agreements; ensuring compliance with all federal, state, and local laws, ordinances, and regulations; and the continual maintenance of runways, taxiways, aprons, streets, grounds, lighting, and equipment located within the airport's parameters. The Airport is dedicated to safety and providing a first-rate General Aviation facility serving commercial operators, recreational flyers, and the City of Corona.

## MAINTENANCE SERVICES

### Refuse/Recycling

The *Refuse/Recycling Program* provides for the contract administration and oversight of the solid waste and recycling services provided by Waste Management of the Inland Empire, the City's contracted waste and recycling hauler.



# MAINTENANCE SERVICES

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$4,372,444	\$4,766,568	\$4,877,271	\$110,703	2.3%
Non-Personnel Costs	19,659,400	21,392,899	22,963,452	1,570,553	7.3%
Capital Outlay	47,019	260,000	1,745,000	1,485,000	571.2%
<b>Subtotal</b>	<b>\$24,078,862</b>	<b>\$26,419,467</b>	<b>\$29,585,723</b>	<b>\$3,166,256</b>	<b>12.0%</b>
<b>Fleet Services</b>					
Salaries and Benefits	\$1,044,920	\$1,145,633	\$1,194,020	\$48,387	4.2%
Non-Personnel Costs	2,145,748	2,846,947	3,030,394	183,447	6.4%
Capital Outlay	47,019	260,000	1,700,000	1,440,000	553.8%
<b>Subtotal</b>	<b>\$3,237,687</b>	<b>\$4,252,580</b>	<b>\$5,924,414</b>	<b>\$1,671,834</b>	<b>39.3%</b>
<b>Telecommunications</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	120	70,000	163,500	93,500	133.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$120</b>	<b>\$70,000</b>	<b>\$163,500</b>	<b>\$93,500</b>	<b>133.6%</b>
<b>Warehousing</b>					
Salaries and Benefits	\$79,853	\$109,321	\$119,453	\$10,132	9.3%
Non-Personnel Costs	115,438	191,154	155,379	(35,775)	-18.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$195,291</b>	<b>\$300,475</b>	<b>\$274,832</b>	<b>(\$25,643)</b>	<b>-8.5%</b>
<b>Facility Maintenance</b>					
Salaries and Benefits	\$546,810	\$644,066	\$653,710	\$9,644	1.5%
Non-Personnel Costs	1,276,145	1,192,993	1,202,577	9,584	0.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,822,954</b>	<b>\$1,837,059</b>	<b>\$1,856,287</b>	<b>\$19,228</b>	<b>1.0%</b>
<b>Parks and Trees Services</b>					
Salaries and Benefits	\$1,245,826	\$1,371,380	\$1,289,432	(\$81,948)	-6.0%
Non-Personnel Costs	6,023,336	6,961,239	8,259,536	1,298,297	18.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$7,269,162</b>	<b>\$8,332,619</b>	<b>\$9,548,968</b>	<b>\$1,216,349</b>	<b>14.6%</b>
<b>Street Lighting</b>					
Salaries and Benefits	\$224,487	\$243,483	\$193,273	(\$50,210)	-20.6%
Non-Personnel Costs	1,029,191	1,181,783	1,125,497	(56,286)	-4.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,253,678</b>	<b>\$1,425,266</b>	<b>\$1,318,770</b>	<b>(\$106,496)</b>	<b>-7.5%</b>

# MAINTENANCE SERVICES

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Street Maintenance</b>					
Salaries and Benefits	\$823,028	\$992,475	\$1,297,344	\$304,869	30.7%
Non-Personnel Costs	980,912	1,180,801	1,383,161	202,360	17.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,803,940</b>	<b>\$2,173,276</b>	<b>\$2,680,505</b>	<b>\$507,229</b>	<b>23.3%</b>
<b>Airport</b>					
Salaries and Benefits	\$10,220	\$10,941	\$0	(\$10,941)	-100.0%
Non-Personnel Costs	153,520	125,252	131,288	6,036	4.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$163,740</b>	<b>\$136,193</b>	<b>\$131,288</b>	<b>(\$4,905)</b>	<b>-3.6%</b>
<b>Refuse/Recycling</b>					
Salaries and Benefits	\$157,503	\$135,440	\$130,039	(\$5,401)	-4.0%
Non-Personnel Costs	7,558,386	7,590,418	7,512,120	(78,298)	-1.0%
Capital Outlay	0	0	45,000	45,000	-
<b>Subtotal</b>	<b>\$7,715,889</b>	<b>\$7,725,858</b>	<b>\$7,687,159</b>	<b>(\$38,699)</b>	<b>-0.5%</b>
<b>Other</b>					
Salaries and Benefits	\$239,797	\$113,829	\$0	(\$113,829)	-100.0%
Non-Personnel Costs	376,603	52,312	0	(52,312)	-100.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$616,400</b>	<b>\$166,141</b>	<b>\$0</b>	<b>(\$166,141)</b>	<b>-100.0%</b>
<b>Total</b>	<b>\$24,078,862</b>	<b>\$26,419,467</b>	<b>\$29,585,723</b>	<b>\$3,166,256</b>	<b>12.0%</b>

# MAINTENANCE SERVICES

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Information Technology	\$120	\$70,000	\$163,500	\$93,500	133.6%
Insurance, Fleet and Warehouse	3,432,979	4,553,055	6,199,246	1,646,191	36.2%
<b>Subtotal</b>	<b>\$3,433,099</b>	<b>\$4,623,055</b>	<b>\$6,362,746</b>	<b>\$1,739,691</b>	<b>37.6%</b>
<b>Infrastructure, Maintenance and Open Space</b>					
Building Maintenance and Janitorial	\$1,822,954	\$1,837,059	\$1,856,287	\$19,228	1.0%
Parks and Open Space	7,692,589	8,332,619	9,548,968	1,216,349	14.6%
Street Lights	1,253,678	1,425,266	1,318,770	(106,496)	-7.5%
Streets and Storm Drains	1,996,913	2,339,417	2,680,505	341,088	14.6%
<b>Subtotal</b>	<b>\$12,766,135</b>	<b>\$13,934,361</b>	<b>\$15,404,530</b>	<b>\$1,470,169</b>	<b>10.6%</b>
<b>Utilities and Transportation</b>					
Airport	\$163,740	\$136,193	\$131,288	(\$4,905)	-3.6%
Refuse/Recycling	7,715,889	7,725,858	7,687,159	(38,699)	-0.5%
<b>Subtotal</b>	<b>\$7,879,629</b>	<b>\$7,862,051</b>	<b>\$7,818,447</b>	<b>(\$43,604)</b>	<b>-0.6%</b>
<b>Total</b>	<b>\$24,078,862</b>	<b>\$26,419,467</b>	<b>\$29,585,723</b>	<b>\$3,166,256</b>	<b>12.0%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>General Fund</b>					
Fees and Services	\$7,584,486	\$7,738,584	\$8,364,700	\$626,116	8.1%
General Fund Support	7,243,546	7,340,840	7,793,332	452,492	6.2%
<b>General Fund Subtotal</b>	<b>14,828,032</b>	<b>15,079,424</b>	<b>16,158,032</b>	<b>1,078,608</b>	<b>7.2%</b>
Special Revenue Fund	6,141,874	6,650,795	6,873,926	223,131	3.4%
Capital Project Fund	0	0	223,231	223,231	-
Enterprise Funds	163,740	136,193	131,288	(4,905)	-3.6%
Internal Services Fund	2,945,216	4,553,055	6,199,246	1,646,191	36.2%
<b>Total</b>	<b>\$24,078,862</b>	<b>\$26,419,467</b>	<b>\$29,585,723</b>	<b>\$3,166,256</b>	<b>12.0%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Received the award of “Tree City USA” recognition for the 27th consecutive year.
- Completed turf removal projects on Foothill Parkway and Temescal Canyon medians.
- Completed preventative maintenance inspections on towers and communication facilities.
- Identified and replaced 15 collapsed or plugged flow through drains and catch basins throughout the city.
- Replaced and upgraded all lights at the City airport to high efficiency LEDs.
- Replaced 30,704 square feet of concrete sidewalk, and 1,188 linear feet of curb and gutter.
- Replaced 2,902 square feet of asphalt.
- Repaired 1,034 street lights and replaced 25 street lights.
- Cleared 145 tons of rubbish and weeds from the Public Right of Way.
- Removed 41,475.50 square feet of graffiti throughout the City.
- Replaced inoperable, obsolete Chiller panel display/ interface with upgraded PLC, relays, programming, and start up and upgraded the HVAC control automation for improved system management and energy efficiency at City Hall.
- Painted the interior and exterior of the Senior Center building to protect and preserve the metal, wood, and concrete structures; effectively preventing rot, blistering, and mold.
- Upgraded and improved the city’s fire houses by replacing flooring, providing interior and exterior painting, resealing parking lots and replacing dorm showers along with a kitchen remodel for fire station five.
- Completed the replacement and installation of the corporation yard car wash bay roofing.
- Completed construction of the new parking lot and walkways at Lincoln Park.
- Installed new sports lights at Butterfield Park fields 1,2,5,6 and 7.
- Installed wind slats on Kellogg Park tennis courts.
- Installed new restrooms and snack bars at Citrus and Butterfield Parks.
- Installed pickle ball courts and replaced basketball courts at Husted Park.

### In FY 2016-17, we plan to:

- To provide standardized basic amenities to all City Parks and ensure appropriate maintenance for safety, efficiency and enjoyment of Corona’s residents.
  - Installation of new additional concrete furniture at various Parks.
  - Complete the construction of two new, lighted basketball courts at City Park.
  - Establish a park asset database and mapping system for all Parks using NexGen Systems.
  - Install additional double-station Big Belly solar powered trash cans and recycling units at neighborhood Parks throughout the City.
  - Perform large LMD turf removal projects across all Landscape Maintenance Districts.
  - Install 18 new drinking fountains at various Parks.
  - Install 43 bike racks and 20 lockers throughout various City Parks.

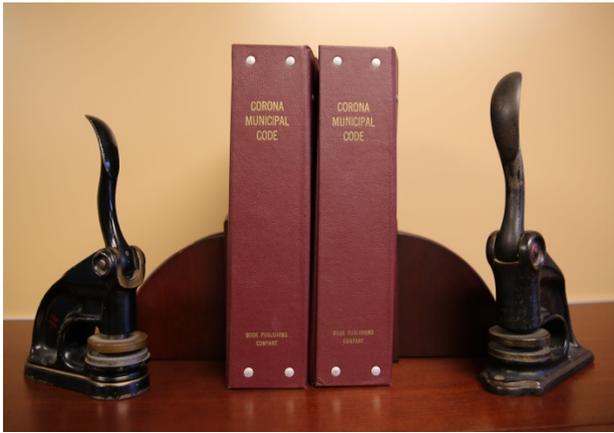
## MAINTENANCE SERVICES

- Complete the West parking lot at Butterfield Park.
  - Complete improvements at Taber and California Pocket Parks.
  - Opening of Griffin Park.
- To establish a fully functional and written communications preventative maintenance program for Police and Fire.
  - Complete routine preventative maintenance inspections and services to ensure reliability in the communications systems.
  - Obtain and create proper and organized documentation for each of the communication sites and vehicles that contain communications equipment.
- To ensure that City-owned public facilities are kept in a safe and suitable operating condition through efficient planning and prioritization to prevent failure and/or degradation of City owned facilities.
  - Automate Doors for the Animal Shelter for greater accessibility.
  - Establish a Facilities Maintenance Master Plan for the City's Owned Facilities.
  - Integrate Facility Assessment data with the City's Asset Management System, NexGen that will assist with scheduling routine, preventative, and predictive maintenance.
  - Install new HVAC system at the Historic Civic Center to lower energy costs and improve efficiency.
- To provide quality infrastructure that is safe, adequately maintained, and graffiti-free within the public right-of-way.
  - Rehabilitate and restore roadway pavement, sidewalks, curbs and gutters.
  - Continue the Weed Abatement Maintenance Program to identify problematic areas in order to plan routine abatement schedules.
  - Retrofit City Street Lights with energy efficient LED lighting for roadway navigation and pedestrian safety.
  - Replacement of old inefficient storm drains in downtown Corona that flood during heavy rainfall.

# MANAGEMENT SERVICES

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## Mission Statement



The mission of the City Manager's office is to ensure implementation and administration of policies and programs as adopted and directed by the City Council. The City Clerk is responsible for the care and custody of all official records and documents of the City and for conducting all municipal elections. Economic Development is responsible for maintaining the economic vitality and vibrancy of the community, which includes attracting new and retaining current businesses.

# MANAGEMENT SERVICES

## Department Organization Chart



### City Manager

- 1.00 FTE - City Manager
- 1.00 FTE - Assistant to the City Manager
- 1.00 FTE - Program Coordinator
- 1.00 FTE - Senior Management Services Assistant

**4.00 FTE City Manager Subtotal**

### City Clerk

- 1.00 FTE - City Clerk/Community Information Manager
- 1.00 FTE - Community Information Specialist
- 1.00 FTE - City Clerk Services Specialist
- 1.00 FTE - City Clerk Services Technician II
- 1.00 FTE - Community Information Assistant

**5.00 FTE City Clerk Subtotal**

### Economic Development

- 1.00 FTE - Economic Development Manager I
- 1.00 FTE - Economic Development Coordinator

**2.00 FTE Economic Development Subtotal**

### FY 2016/17 Position Totals

11.00 - Full-Time FTE  
1.81 - Part-Time FTE (not reflected above)  
**12.81 Total FTE**

This organizational chart represents citywide Full-Time Equivalents (FTEs) for this department. The Citywide Schedule of Positions table summarizes FTEs by position allocation. An FTE is the equivalent of one person working full time 2,080 hours per year.

# MANAGEMENT SERVICES



## What do we do?

Within the **Citywide Internal Support** service area, **Management Services** provides public and community information as well as citywide administrative direction in pursuit of goals and policies established by City Council. **Management Services** also oversees **Economic Development** which is a part of the **Community & Economic Development** service area.

<p><b>City Manager</b></p>	<p>The <b>City Manager's Office</b> is responsible for the implementation and administration of goals, policies, procedures, and programs adopted by the City Council. This requires ongoing planning, organization, direction, and evaluation of the City's programs and resources. The City Manager's Office researches and prepares recommendations for consideration by the City Council on issues facing the City. The City Manager's Office is also responsible for the implementation of the City's Strategic Plan Goals and Objectives adopted by the City Council. The City Manager's Office is responsible for the continued administration of the City's Customer Service Program to enhance the quality of life for the residents of the City and the implementation of the motto "We're here to <i>Make Good Things Happen</i> for other People."</p>
<p><b>City Clerk Administration &amp; Community Information</b></p>	<p>The <b>City Clerk's Office</b>, a division of Management Services, is the custodian of records for the City of Corona and the City's election official, responsible for all general municipal and special elections. The City Clerk's Office is responsible for the preparation and distribution of City Council Minutes and maintains the legislative history of City Council actions; performs centralized processing of all legal notices; coordinates appointments to City boards and commissions, issues and administers oaths of office; maintains campaign and economic interest statement filings in accordance with the Political Reform Act; manages the retention and retrieval of all official City Council actions; implements the City's records management program; and maintains and administers the Corona Municipal Code.</p> <p>The <b>Community Information</b> division is responsible for outbound communication to the city's 160,000+ residents through City press releases, electronic newsletters, and social</p>

# MANAGEMENT SERVICES

	media content as well as maintenance and management of the City's mobile app and City websites.
<b>Economic Development</b>	<i>Economic Development</i> is responsible for attracting new businesses to the City and retention and expansion of existing businesses, resulting in economic prosperity of the City. This is accomplished by strategically planning programs and projects that produce results in the most efficient and cost effective manner. The overall approach encompasses the vision and inclusion of all stakeholders necessary to carry out the programs and projects the City Council sets as priorities. It encourages the growth of entrepreneurship, identifies target industries, subscribes to investments in technologies that improve the quality of civic life, and provides open access to information and resources. Economic Development continues to form new strategic alliances and strengthen existing ones providing investment in the community and enhancing the opportunities of Corona's citizens



# MANAGEMENT SERVICES

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$1,921,691	\$1,758,088	\$1,790,765	\$32,677	1.9%
Non-Personnel Costs	3,051,907	393,577	567,521	173,944	44.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,973,598</b>	<b>\$2,151,665</b>	<b>\$2,358,286</b>	<b>\$206,621</b>	<b>9.6%</b>
<b>City Manager</b>					
Salaries and Benefits	\$1,309,447	\$969,469	\$888,912	(\$80,557)	-8.3%
Non-Personnel Costs	67,915	59,548	160,240	100,692	169.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,377,362</b>	<b>\$1,029,017</b>	<b>\$1,049,152</b>	<b>\$20,135</b>	<b>2.0%</b>
<b>City Clerk</b>					
Salaries and Benefits	\$337,981	\$479,750	\$583,112	\$103,362	21.5%
Non-Personnel Costs	23,563	134,029	68,761	(65,268)	-48.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$361,545</b>	<b>\$613,779</b>	<b>\$651,873</b>	<b>\$38,094</b>	<b>6.2%</b>
<b>City Clerk Election</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	-
Non-Personnel Costs	126,935	0	150,000	150,000	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$126,935</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>-</b>
<b>Economic Development</b>					
Salaries and Benefits	\$274,263	\$308,869	\$318,741	\$9,872	3.2%
Non-Personnel Costs	2,833,494	200,000	188,520	(11,480)	-5.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,107,757</b>	<b>\$508,869</b>	<b>\$507,261</b>	<b>-\$1,608</b>	<b>-0.3%</b>
<b>Total</b>	<b>\$4,973,598</b>	<b>\$2,151,665</b>	<b>\$2,358,286</b>	<b>\$206,621</b>	<b>9.6%</b>

# MANAGEMENT SERVICES

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Citywide Internal Support</b>					
Administration and Governance	\$1,865,841	\$1,642,796	\$1,851,025	\$208,229	12.7%
<b>Subtotal</b>	<b>\$1,865,841</b>	<b>\$1,642,796</b>	<b>\$1,851,025</b>	<b>\$208,229</b>	<b>12.7%</b>
<b>Community and Economic Development</b>					-
Economic Development	\$3,107,757	\$508,869	\$507,261	-\$1,608	-0.3%
<b>Subtotal</b>	<b>\$3,107,757</b>	<b>\$508,869</b>	<b>\$507,261</b>	<b>-\$1,608</b>	<b>-0.3%</b>
<b>Total</b>	<b>\$4,973,598</b>	<b>\$2,151,665</b>	<b>\$2,358,286</b>	<b>\$206,621</b>	<b>9.6%</b>

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Proposed	Change Since Adopted \$	Change %
General Fund	\$4,973,598	\$2,151,665	\$2,358,286	\$206,621	9.6%
<b>Total</b>	<b>\$4,973,598</b>	<b>\$2,151,665</b>	<b>\$2,358,286</b>	<b>\$206,621</b>	<b>9.6%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

- Successfully maintained citywide co-sponsorship programs enabling community groups to implement events throughout the year.
- Submitted testimony on legislative matters being considered by the California State Legislature and Federal Government.
- Maintained the popular Military Banner Program with over 200 banners honoring our local servicemen and women.
- Continued the City's Customer Service Program.
- Successfully launched the Community Information Division to take a more proactive role in communication with residents.
- Expanded the DisclosureDocs Program to fully automate the filing of Statement of Economic forms to a paperless system.
- Completed over 500 sector business visits and 16 in-depth business visits to augment data inventory to further relationships with the business community.
- Managed 6 Team Corona meetings with City staff to help relocate or expand in the City.
- Conducted or hosted 28 events to promote economic development activity, incentives, programs, and resources.
- Developed new Downtown revitalization plan in conjunction with other City departments.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Direct the City's Employee Recognition Program to celebrate career milestones and achievements by October 2016.
- Continue to implement citywide marketing and community activities, including: the City Co-Sponsorship program, the Mayor's Youth Council, and the Military Banner Program.
- Advocate for the City's Legislative interests in Washington, D.C., the State of California, and Riverside County, as directed by the City's Legislative platform.
- Continue to maintain the City's Customer Service program to enhance the quality of life for residents.
- Continue to improve and maintain the agenda process for meetings by the City Council.
- Launch a new City website based on the needs and usage patterns of users.
- Conduct a successful 2016 election with the inclusion of a ballot measure.
- Continue to establish and solidify relationships with the business community through outreach and business visits.
- Establish new opportunities to provide value to the business community through economic development activities.

## MANAGEMENT SERVICES

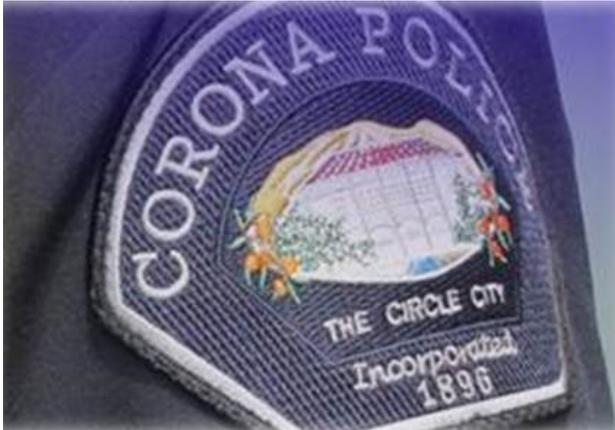
- Continue to pursue business industry roundtable meetings with local businesses, local universities, and other resources.
- Develop and conduct various economic development events that present the programs and projects impacting the City's economic strength and provide forecasting of its economic vitality in the future.
- Continue to leverage existing and newly formed educational and workforce partnerships to grow an innovation center, housing regional economic development resource partners allowing for collaboration.



# POLICE DEPARTMENT

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## Mission Statement

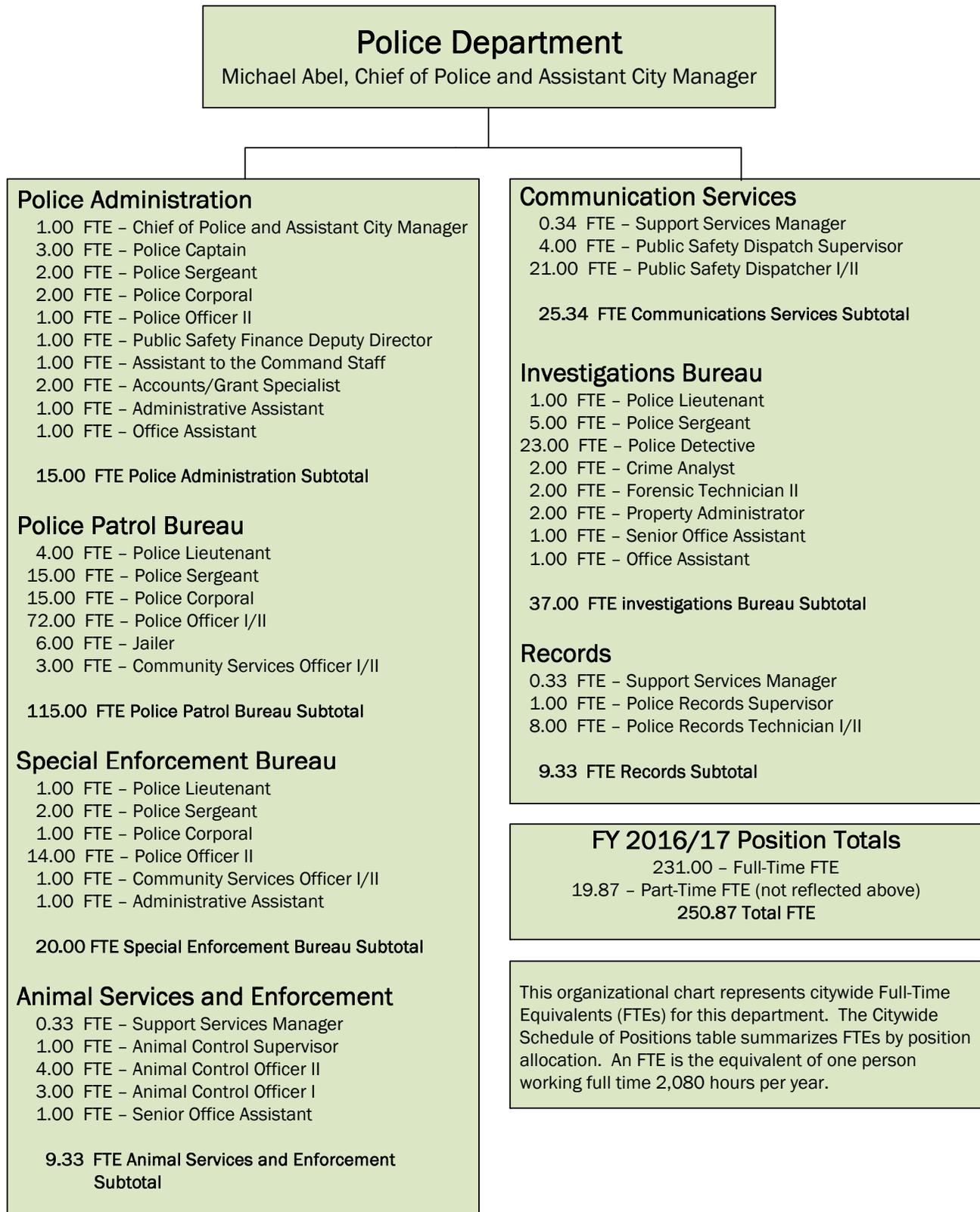


The mission of the Corona Police Department is to ensure the safety and security of the public through strong community partnerships and excellence in policing.



# POLICE DEPARTMENT

## Department Organization Chart





## What do we do?

Within the **Public Safety and Emergency Response** service area, the **Police Department** provides a variety of services which ensure a safe and a high quality of life in our City. The **Police Department** also maintains the City's animal shelter.

### Police Administration

*The Chief of Police, with the Police Captains, Lieutenants, and civilian managers*, are responsible for overseeing the department's policies and procedures, providing internal and external communication regarding departmental matters and events, and directing the goals and mission of the department. The Police Chief and the Command Staff will direct the department to pursue the basic mission of quality customer service, reduction of crime, efficiency of systems and service, and excellence through training. Additionally, they set the leadership and standards of performance that ensure all department employees treat a diverse community with respect, courtesy, dignity, and empathy. *Units within Administration include:*

The *Personnel and Training Unit* recruits, tests, and conducts background checks on all prospective department employees. Additionally, this unit is responsible for the coordination and management of police cadets, explorers, volunteer programs, policy development, special community events, and special project coordination. Other duties include coordinating all state mandated training and training records management, crime prevention, and the department shooting range and training facility. The Unit also oversees the Clergy Program, the Volunteer Program, and the Corona Police Community Partnership.

The *Fiscal Services Unit* is responsible for the communication, development and administration of the budget, grants management, purchasing, accounts payable, accounts receivable, payroll, contracts administration, facility management, alarm permits, false alarm billings, and other items for the Police Department.

# POLICE DEPARTMENT

	<p>The <i>Jail Management/Facility Management Unit</i> tends to the jail and facility needs.</p>
<p><b>Patrol Bureau</b></p>	<p>The <i>Patrol Bureau</i> is the largest in the organization and is responsible for providing services by uniformed personnel. The Patrol Bureau is the first responder to citizen's calls for service. The City is divided into four geographical areas, each containing a deployment zone. Each zone is managed by a Lieutenant and patrolled by officers assigned to the zone. This enhances public access and community interaction creating closer ties, and facilitates citizens and police working together to address community problems. Patrol staff participates in the Adopt-A-School Program, where officers enhance community relations by having a presence at elementary and middle schools. They also participate in the Run with A COP (Anti-Childhood Obesity Program); this partnership is with the 100 Mile Club® and the Corona Norco Unified School District to get the word out about staying healthy and being active. <i>Units within the Patrol Bureau include:</i></p> <p>The <i>Air Support Unit</i> is responsible for policing services of emergency critical incidents and other officer safety measures working in the field by use of helicopter support.</p> <p>The <i>Jailers</i> process arrestees, conduct searches, inventory related property, verify arrestees' identity and complete related paperwork. They fingerprint and photograph inmates and collect DNA as needed. Jailers transport inmates from field locations to the City jail and from the jail to other detention facilities.</p> <p>The <i>Community Service Officers</i>, or CSO's, assist in handling police reports and other various duties to assist officers. They also assist in non-injury traffic accidents, and provide security related information to the public.</p> <p>The <i>Domestic Violence Response Team</i>, or DVRT, Unit focuses on the arrest and prosecution of domestic violence offenders, as well as providing protection to children and others who are subject to domestic violence within their home.</p> <p>The <i>Field Training Officer</i>, or FTO, Program provides in-field training to new or lateral officers.</p> <p>The <i>Flex Team's</i> primary function is to support patrol officers in facilitating problem solving efforts throughout the community utilizing community policing initiatives and crime suppression operations. The team is comprised of officers whose main</p>

objective is to address and resolve specific community needs/concerns without having to respond by way of traditional radio calls for service. Team schedules are adjustable and flexible specific to those community problems they are addressing.

The **Homeless Outreach and Psychiatric Evaluation, or HOPE Team**, is a two person team that will assist and mitigate the reasons why homelessness is a particular issue for the individuals contacted. Also the team will provide support to stop any illegal activities related to the homeless.

The **Honor Guard Unit** performs ceremonial duties at funerals, City events, and special community events.

The **K-9 and Mounted Units** provide resources and support to patrol and other police divisions as requested. K-9 provides a much safer and more effective means of conducting building searches, apprehending fleeing criminals, tracking lost persons and suspects, narcotics and evidence searches, and scene control. The Mounted Unit is a team of specially trained, equestrian certified police officers, who also participate in ceremonies, parades, holiday theft prevention patrol, search and rescue, criminal transient abatement enforcement, and other special events throughout the year.

The **Post-Release Accountability and Compliance Team, or PACT**, is a multi-jurisdictional team consisting of various law enforcement agencies, and county probation to focus on “high-risk” or “at-large” Post Release Community Supervision (PRCS) offenders that pose the most risk to public safety.

The **Special Response Team** consists of sworn personnel who support the Field Services Division and the Investigative Services Division. This team is utilized when the situation requires a specially trained team for maximum effectiveness towards the protection and safety of the community. Such incidents may include, but are not limited to: hostage situations, barricaded suspects, homicidal/suicidal individuals, dignitary protection, and high risk warrant services.

The **Mobile Field Force Team** consist of sworn personnel that will be used to maintain order, ensure public safety and protect civil rights during civil demonstrations, community events, incidents of civil unrest and riots This team will be able to deploy to and assist with facilities protection, disaster response, and mutual aid.

# POLICE DEPARTMENT

	<p>The Field Services Administrative Sergeant consists of <i>Media Relations/Fleet Management and Equipment</i>. This unit manages all public information, provides risk management and grants support, and manages the department’s vehicle, equipment, and technology needs.</p>
<p><b>Special Enforcement Bureau</b></p>	<p>The Special Enforcement Bureau is responsible for other operations of the Police Department. <i>Units included in the Special Enforcement Bureau:</i></p> <p>The <i>Traffic Unit</i> is responsible for collision investigations, collision prevention and educational programs, vehicle code enforcement, traffic flow regulations, review of City development plans related to public safety concerns and traffic issues, commercial vehicle enforcement, parking enforcement, tow rotation regulations and oversight, tow rotation company inspections, and special event permits. Additionally the Traffic Unit participates in the “Drive-4-Life” teen driver safety program. This program is designed for young drivers who have a license, as well as, those who are about to get one, in an effort to promote traffic safety on roadways and to prevent fatal traffic collisions.</p> <p>The <i>Youth and Family Services Unit</i> is comprised of various programs, such as the Youth Diversion Team Program which provides intervention services to first-time juvenile offenders and at-risk youth. The Graffiti Restitution Program in which a coordinator works in conjunction with other departments and uses a graffiti tracker program. The School Resource Officer Program provides full time police officers on high school campuses to prevent and deter crime, and provide technical and educational assistance to staff and students.</p>
<p><b>Animal Services and Enforcement</b></p>	<p>The <i>Animal Services and Enforcement Unit</i> is responsible for enforcement of City and state regulations pertaining to animal welfare. The Unit enforces licensing requirements for the control of rabies, and provides the public with animal-related information and instructions for the control and over-population of unwanted animals, as well as the care and treatment of pets.</p>
<p><b>Communication Center</b></p>	<p>The <i>Communications Center Unit</i> provides support for answering 9-1-1 emergency services requests including all wireless and Voice Over Internet Protocol calls from all providers in the jurisdiction, receiving and dispatching calls for service to police, fire, and medical personnel in Corona, and surrounding areas. The section also provides pre-arrival and often lifesaving Emergency Medical Dispatching instructions on medical emergencies.</p>

## Investigations Bureau

Investigative Services is responsible for investigating major crimes occurring within the City, conducting criminal cases, and filing criminal cases with the District Attorney. The Investigation Bureau investigates all crimes not solved by patrol officers' initial investigations and assists patrol officers in more serious investigations. *Units included in the Investigation Bureau:*

The *Forensic Unit* provides latent fingerprint identification, photographs, and processes items of evidence at crime scenes.

The *Evidence and Property Unit* ensures that items of evidence are properly preserved and available for on-going investigations and court presentations, returns property to the rightful owners, and disposes unclaimed property and contraband as prescribed by law.

The *Gang Task Force Unit* supports investigations of activities associated with identification of local street gang members with an emphasis on prevention of gang related crimes.

The *Crimes Against Persons Unit* oversees crimes against people. This unit maintains Project Kids, a regionally based child abuse center. The center provides a child/family friendly, single site for comprehensive and multidisciplinary team response to the investigation and follow-up processes involved in child abuse cases.

The *Crimes Against Property Unit* oversees crimes dealing directly with property. These crimes include residential, commercial and vehicle burglaries, arson, fraud, vehicle theft, and computer related crimes.

*Subpoena and Discovery Section* receives and serves all of the traffic and criminal subpoenas to police personnel as well as providing all items of evidence discovery to the District Attorney's Office.

The *Vice, Narcotics, and Intelligence Unit, or VNI*, is responsible for identifying and apprehending persons engaged in the illegal possession, manufacturing, sales, and use of narcotics and dangerous drugs. VNI also gathers intelligence and enforces prostitution and illegal massage establishments

Staff members participate on *State and Federal Task Forces* such as the Department of Homeland Security, Inland Commercial Enforcement and Financial Interdiction Team (ICEFIT), The Department of Justice, Drug Enforcement Administration (DEA)

# POLICE DEPARTMENT

	<p>Local Task Force and on the Riverside County District Attorney Office for the Real Estate Fraud Task Force, as well as others.</p> <p>The <b>Professional Standards Unit</b> is an internal administrative unit responsible for investigating complaints that are received from the public concerning the performance, demeanor, and behavior of police personnel, and internal investigations concerning violations of department policy and criminal law.</p>
<b>Records</b>	<p>The <b>Records Section</b> provides first level contact for all Police Department business inquiries and is the primary service provider for public inquiries, vehicle and report releases, a variety of permits, and other front counter customer services, as well as processing reports, arrest complaints, court dispositions, citations, and any related documentation. The Records Section inputs data for the purpose of collection and analysis of statistical data related to state and federal reporting requirements. In addition, the Records Section tracks and responds to all civil and criminal subpoenas and processes requests for the public disclosure of records.</p>
<b>Other Services</b>	<p>The Police Department provides a host of other services including, but not limited to asset forfeiture and specific traffic offender services that are supported via special purpose (non-General Fund) funds.</p>



# POLICE DEPARTMENT

## What does it cost?

### Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$37,691,676	\$40,365,636	\$43,239,652	\$2,874,016	7.1%
Non-Personnel Costs	4,224,882	3,866,759	3,963,657	96,898	2.5%
Capital Outlay	50,321	0	0	0	-
<b>Subtotal</b>	<b>\$41,966,879</b>	<b>\$44,232,395</b>	<b>\$47,203,309</b>	<b>\$2,970,914</b>	<b>6.7%</b>
<b>Police Administration</b>					
Salaries and Benefits	\$3,420,232	\$3,496,996	\$3,687,218	\$190,222	5.4%
Non-Personnel Costs	1,318,536	1,156,996	1,307,228	150,232	13.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$4,738,768</b>	<b>\$4,653,992</b>	<b>\$4,994,446</b>	<b>\$340,454</b>	<b>7.3%</b>
<b>Patrol Bureau</b>					
Salaries and Benefits	\$19,462,263	\$21,247,106	\$22,274,114	\$1,027,008	4.8%
Non-Personnel Costs	1,437,330	1,520,045	1,370,578	(149,467)	-9.8%
Capital Outlay	50,321	0	0	0	-
<b>Subtotal</b>	<b>\$20,949,914</b>	<b>\$22,767,151</b>	<b>\$23,644,692</b>	<b>\$877,541</b>	<b>3.9%</b>
<b>Special Enforcement Bureau</b>					
Salaries and Benefits	\$3,240,372	\$3,296,778	\$3,872,934	\$576,156	17.5%
Non-Personnel Costs	479,655	330,327	369,395	39,068	11.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,720,027</b>	<b>\$3,627,105</b>	<b>\$4,242,329</b>	<b>\$615,224</b>	<b>17.0%</b>
<b>Animal Services and Enforcement</b>					
Salaries and Benefits	\$859,693	\$976,243	\$1,105,781	\$129,538	13.3%
Non-Personnel Costs	191,329	189,461	207,827	18,366	9.7%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,051,022</b>	<b>\$1,165,704</b>	<b>\$1,313,608</b>	<b>\$147,904</b>	<b>12.7%</b>
<b>Communication Services</b>					
Salaries and Benefits	\$2,993,391	\$3,232,084	\$3,395,879	\$163,795	5.1%
Non-Personnel Costs	24,722	15,900	224,005	208,105	1308.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$3,018,113</b>	<b>\$3,247,984</b>	<b>\$3,619,884</b>	<b>\$371,900</b>	<b>11.5%</b>
<b>Investigations Bureau</b>					
Salaries and Benefits	\$6,203,408	\$6,399,667	\$7,205,913	\$806,246	12.6%
Non-Personnel Costs	606,386	566,956	423,832	(143,124)	-25.2%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$6,809,794</b>	<b>\$6,966,623</b>	<b>\$7,629,745</b>	<b>\$663,122</b>	<b>9.5%</b>

# POLICE DEPARTMENT

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Records</b>					
Salaries and Benefits	\$958,365	\$988,609	\$1,019,470	\$30,861	3.1%
Non-Personnel Costs	39,167	38,100	44,380	6,280	16.5%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$997,532</b>	<b>\$1,026,709</b>	<b>\$1,063,850</b>	<b>\$37,141</b>	<b>3.6%</b>
<b>Cal-Cops Grants</b>					
Salaries and Benefits	\$135,862	\$182,112	\$218,208	\$36,096	19.8%
Non-Personnel Costs	82,867	0	0	0	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$218,729</b>	<b>\$182,112</b>	<b>\$218,208</b>	<b>\$36,096</b>	<b>19.8%</b>
<b>Cops Hiring Grant</b>					
Salaries and Benefits	\$156,108	\$242,201	\$135,119	(\$107,082)	-44.2%
Non-Personnel Costs	18,526	444	207	(237)	-53.4%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$174,634</b>	<b>\$242,645</b>	<b>\$135,326</b>	<b>(\$107,319)</b>	<b>-44.2%</b>
<b>Traffic Offenders</b>					
Salaries and Benefits	\$261,983	\$303,840	\$325,016	\$21,176	7.0%
Non-Personnel Costs	25,766	48,530	16,205	(32,325)	-66.6%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$287,749</b>	<b>\$352,370</b>	<b>\$341,221</b>	<b>(\$11,149)</b>	<b>-3.2%</b>
<b>Other</b>					
Salaries and Benefits	\$0	\$0	\$0	\$0	
Non-Personnel Costs	598	0	0	0	-
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$598</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Total</b>	<b>\$41,966,879</b>	<b>\$44,232,395</b>	<b>\$47,203,309</b>	<b>\$2,970,914</b>	<b>6.7%</b>

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Public Safety and Emergency Response</b>					
Police	\$41,966,879	\$44,232,395	\$47,203,309	\$2,970,914	6.7%
<b>Total</b>	<b>\$41,966,879</b>	<b>\$44,232,395</b>	<b>\$47,203,309</b>	<b>\$2,970,914</b>	<b>6.7%</b>

# POLICE DEPARTMENT

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund					
Fees and Services	\$1,856,715	\$1,598,500	\$1,736,000	\$137,500	8.6%
General Fund Support	39,193,438	41,648,768	44,762,554	3,113,786	7.5%
General Fund Subtotal	41,050,153	43,247,268	46,498,554	3,251,286	7.5%
Special Revenue Fund	916,727	985,127	704,755	(280,372)	-28.5%
<b>Total</b>	<b>\$41,966,880</b>	<b>\$44,232,395</b>	<b>\$47,203,309</b>	<b>\$2,970,914</b>	<b>6.7%</b>



## What did we do (in 2016)?

### In FY 2015-16, we did:

- Responded to over four thousand priority one emergency calls within five minutes or less.
- Celebrated the September 12, 2015 grand opening of the new 5,555 square foot Animal Shelter Facility located at 1330 Magnolia Avenue.
- Procured a new emergency 911 telephone system and other related dispatch items.
- Added a Detective to the Riverside County District Attorney's Office Real Estate Fraud Task Force.
- Added two new temporary Motor Officers positions to address highway construction impacts, as well as crime and response times.
- Created a formalized succession planning tool for future police staffing and mentoring needs.
- Continued to enhance community involvement and wellness with the "Run with A COP" (Anti-Childhood Obesity Program).

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Maintain emergency response times within five minutes or less.
- Complete the migration of the Police radio system onto the Riverside County's Public Safety Enterprise Communications System (PSEC) for enhanced radio interoperability.
- Procure and replace a new Records Management System/Computer Aided Dispatch software system.
- Procure equipment and train officers on new body worn camera systems.
- Complete Phase II of the Animal Shelter facility improvements, which will enclose the inside back-area of the facility and address other related items.
- Identify crime trends in real time analysis.
- Evaluate the temporary Motor Officers positions as related to ongoing construction impacts.
- Continue to evaluate opportunities to participate in force multiplying task forces and other partnerships that provide benefits for the community.

# PUBLIC WORKS

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## Mission Statement

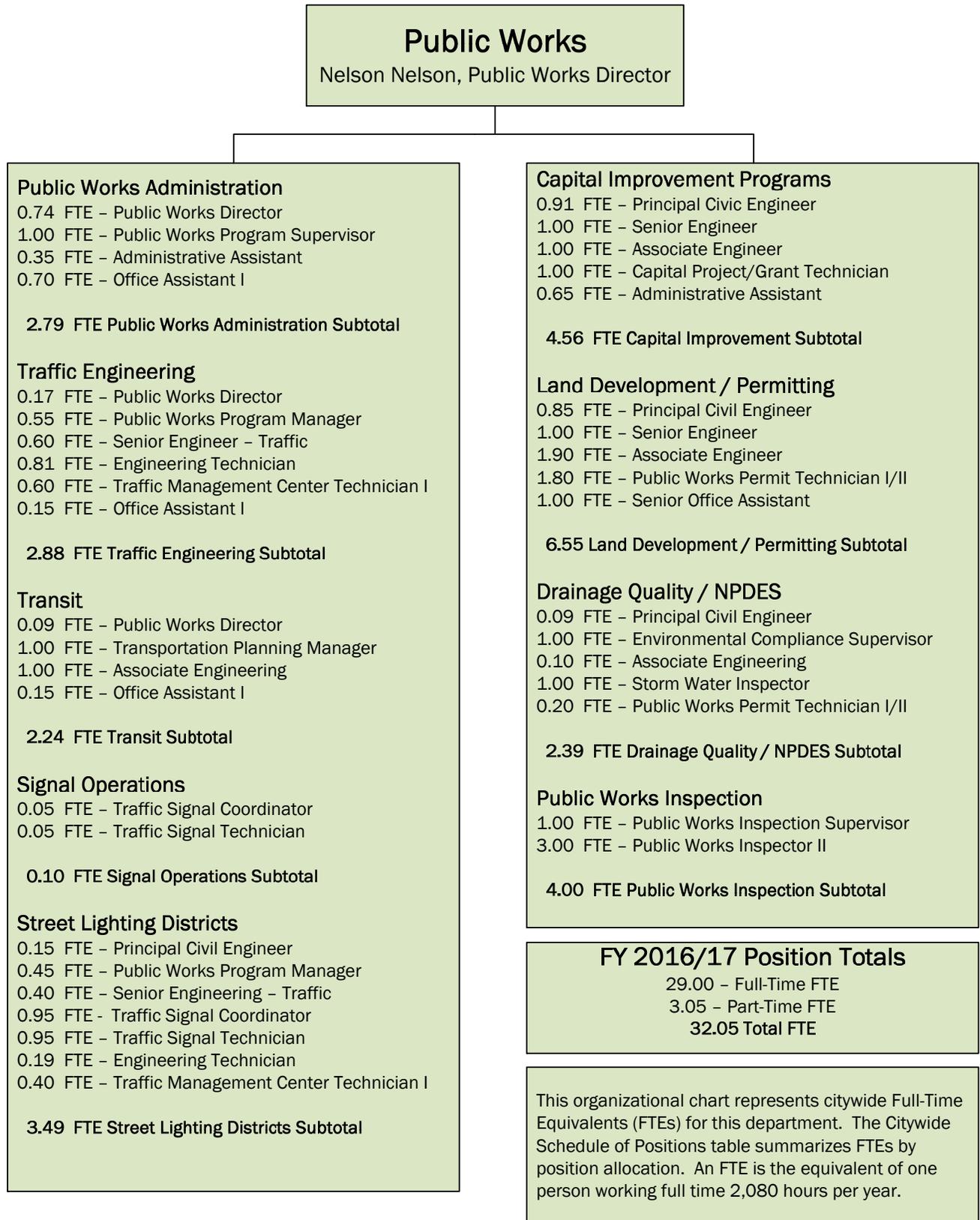


The mission of the Public Works Department is to provide efficient and cost-effective services involving engineering, transportation, and traffic within the public right-of-way. The department strives to serve Corona citizens and customers in a helpful, compassionate, and responsive manner.



# PUBLIC WORKS

## Department Organization Chart





## What do we do?

Within the **Infrastructure, Maintenance & Open Space** service area, **Public Works** staffs a capital improvements program, and is responsible for the City’s urban runoff management program. It is staffs a land development and permitting team, as well as a comprehensive traffic management program. **Public Works** also oversees the City’s ‘Dial-a-Ride’ and Corona Cruiser local transit programs, which are programs within the **Utilities & Transportation** service area.

<p><b>Capital Improvements</b></p>	<p>The <b>Capital Improvements Program</b> provides engineering services for the preparation of Plans and Specifications, technical direction, and oversight in the designing, bidding, construction, and management of capital improvement projects. This program develops and implements the major capital improvements for the City’s Public Works Department and the Department of Water and Power within the public right-of-way. Funding for water and water reclamation associated capital improvement projects is provided by the Department of Water and Power. The program also manages regionally funded transportation projects, including projects funded through the Transportation Uniform Mitigation Fee (TUMF) program. The Capital Improvements Division seeks local, state and federal funding and grants to pursue improvements within the public right-of-way including streets, bike lanes, sidewalks, traffic signals, street lights, bridges, and road resurfacing projects.</p>
<p><b>Drainage Quality / NPDES</b></p>	<p>The <b>Drainage Quality Engineering Program</b> implements the City’s Urban Runoff Management Program, which includes planning, coordination, monitoring, reporting, investigation, and enforcement to ensure community compliance with the <b>National Pollutant Discharge Elimination System (NPDES)</b> permit requirements as they relate to storm water and non-storm water discharges to the City’s storm drainage system.</p>
<p><b>Land Development / Permitting</b></p>	<p>The <b>Land Development / Permitting</b> Division works with developers to ensure that proposed development projects meet the requirements of the Corona Municipal Code, and conform to county, state, and federal guidelines. Additionally, Land Development coordinates and administers programs</p>

# PUBLIC WORKS

	<p>involving intergovernmental agencies, utility companies, and telecommunication companies. This section also monitors and reports the application and collection of the Transportation Uniform Mitigation Fees (TUMF) to the Western Riverside Council of Governments. The Permitting section of this Division provides an effective and efficient permit application process, and responds to engineering related questions through interpretation of the Corona Municipal Code, the Subdivision Map Act, and Public Works Standard Plans and Specifications.</p>
<p><b>Public Transportation / Emission Reduction</b></p>	<p>The <i>Public Transportation / Emission Reduction</i> Division provides residents with an effective and efficient public transit system, and coordinates transit planning activities with other agencies. In addition, this program seeks transportation funding and grants to pursue enhancements to public transit service, bicycle, and pedestrian facilities.</p>
<p><b>Public Works Administration</b></p>	<p><i>Public Works Administration</i> provides support, management, and guidance to the daily operations of the Public Works Department. This section is responsible for departmental budgeting, personnel, contract administration, special projects, and coordination with other departments. The Public Works Administration Division provides customer service to internal and external customers, and offers administrative and technical support to all sections of the Public Works Department.</p>
<p><b>Public Works Inspection</b></p>	<p>The <i>Public Works Inspection Program</i> provides a broad spectrum of services related to Public Works activities. These services include the inspection of all above ground (streets, curbs, gutters, sidewalks, ramps compliant with the American with Disabilities Act, streetlights, traffic signals, pavement striping, etc.) and underground (sewer, water, storm drain, fiber optic, electrical conduits, gas, communications, etc.) improvements within the public right-of-way. This section also investigates and enforces grading, haul routes, stock piling, encroachments within the public right-of-way, traffic control, implementation of Best Management Practices for conformance to the National Pollutant Discharge Elimination System Permit, and conducts the final job walk to ensure public improvements conform to the City standards prior to authorizing the release of securities.</p>
<p><b>Signal Operations</b></p>	<p>The <i>Signal Operations</i> Section is responsible for the maintenance, operation and repair of the City's traffic</p>

# PUBLIC WORKS

	<p>circulation system. This section maintains all aspects of the City's Advanced Traffic Management System including the Traffic Management Centers in City Hall and the Emergency Operations Center, traffic cameras, roadway warning beacons, enhanced crosswalks, and the dynamic message signs throughout the City. The upkeep of these facilities and equipment provides for the safe and efficient travel of pedestrians, bicyclists, and motorists in Corona. Maintenance and repairs are performed by a combination of in-house staff and contracted services.</p>
<p><b>Traffic Engineering</b></p>	<p>The <i>Traffic Engineering</i> Division ensures that the City's traffic circulation system is operating in a safe and efficient manner. In accordance with state and local regulation, Traffic Engineering staff plans for growth-related needs, designs system improvements, coordinates construction activities, and maintains system components for vehicles, bicycles, and pedestrians.</p>
<p><b>Transit Service – Corona Cruiser</b></p>	<p>The <i>Corona Cruiser Program</i> is a fixed route bus service that provides two routes throughout the City. The Blue Line serves the easterly to central portion of the City, and the Red Line serves the southeastern to the mid-western portion of the City. Both lines operate weekdays and Saturday, providing reliable bus service within the City with connections to the North Main Corona Metrolink Station via the Corona Transit Center and Riverside Transit Agency, or RTA, buses serving routes 1 and 3.</p>
<p><b>Transit Service - Dial-A-Ride</b></p>	<p>The <i>Dial-A-Ride Program</i> provides residents with a demand-response, curb-to-curb general public transportation service within Corona City limits and satellite locations along Hamner Avenue in the City of Norco. Door-to-door service is available to passengers certified under the Americans with Disabilities Act upon request.</p>

# What does it cost?

## Dollars by Department Activity

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Department-Wide</b>					
Salaries and Benefits	\$4,639,237	\$5,044,696	\$4,709,063	(\$335,633)	-6.7%
Non-Personnel Costs	4,843,035	4,967,375	4,559,249	(408,126)	-8.2%
Capital Outlay	168,194	1,097,178	932,021	(165,157)	-15.1%
<b>Subtotal</b>	<b>\$9,650,465</b>	<b>\$11,109,249</b>	<b>\$10,200,333</b>	<b>(\$908,916)</b>	<b>-8.2%</b>
<b>Capital Improvement Projects</b>					
Salaries and Benefits	\$929,932	\$891,373	\$754,946	(\$136,427)	-15.3%
Non-Personnel Costs	24,605	29,825	13,150	(16,675)	-55.9%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$954,537</b>	<b>\$921,198</b>	<b>\$768,096</b>	<b>(\$153,102)</b>	<b>-16.6%</b>
<b>Drainage Quality/NPDES</b>					
Salaries and Benefits	\$596,720	\$652,765	\$426,057	(\$226,708)	-34.7%
Non-Personnel Costs	320,706	362,396	386,114	23,718	6.5%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$917,425</b>	<b>\$1,015,161</b>	<b>\$812,171</b>	<b>(\$202,990)</b>	<b>-20.0%</b>
<b>Land Development/Permitting</b>					
Salaries and Benefits	\$515,999	\$639,909	\$955,307	\$315,398	49.3%
Non-Personnel Costs	821,742	378,350	431,140	52,790	14.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$1,337,741</b>	<b>\$1,018,259</b>	<b>\$1,386,447</b>	<b>\$368,188</b>	<b>36.2%</b>
<b>Public Transport/Emission Reduction</b>					
Salaries and Benefits	\$17,298	\$75,900	\$0	(\$75,900)	-100.0%
Non-Personnel Costs	106,322	515,350	140,070	(375,280)	-72.8%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$123,619</b>	<b>\$591,250</b>	<b>\$140,070</b>	<b>(\$451,180)</b>	<b>-76.3%</b>
<b>Public Works Administration</b>					
Salaries and Benefits	\$330,994	\$351,681	\$450,318	\$98,637	28.0%
Non-Personnel Costs	275,620	365,352	375,814	10,462	2.9%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$606,614</b>	<b>\$717,033</b>	<b>\$826,132</b>	<b>\$109,099</b>	<b>15.2%</b>
<b>Public Works Inspection</b>					
Salaries and Benefits	\$553,318	\$524,923	\$553,459	\$28,536	5.4%
Non-Personnel Costs	446,668	28,734	129,571	100,837	350.9%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$999,987</b>	<b>\$553,657</b>	<b>\$683,030</b>	<b>\$129,373</b>	<b>23.4%</b>

# PUBLIC WORKS

## Dollars by Department Activity (continued)

Expense Category	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Signal Operations</b>					
Salaries and Benefits	\$469,835	\$505,497	\$625,004	\$119,507	23.6%
Non-Personnel Costs	405,209	483,322	576,523	93,201	19.3%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$875,045</b>	<b>\$988,819</b>	<b>\$1,201,527</b>	<b>\$212,708</b>	<b>21.5%</b>
<b>Traffic Engineering</b>					
Salaries and Benefits	\$505,946	\$610,551	\$530,121	(\$80,430)	-13.2%
Non-Personnel Costs	348,484	566,623	447,001	(119,622)	-21.1%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$854,431</b>	<b>\$1,177,174</b>	<b>\$977,122</b>	<b>(\$200,052)</b>	<b>-17.0%</b>
<b>Transit</b>					
Salaries and Benefits	\$364,857	\$387,320	\$413,851	\$26,531	6.8%
Non-Personnel Costs	1,811,744	1,963,124	2,059,866	96,742	4.9%
Capital Outlay	168,194	1,097,178	932,021	(165,157)	-15.1%
<b>Subtotal</b>	<b>\$2,344,795</b>	<b>\$3,447,622</b>	<b>\$3,405,738</b>	<b>(\$41,884)</b>	<b>-1.2%</b>
<b>Other</b>					
Salaries and Benefits	\$354,337	\$404,777	\$0	(\$404,777)	-100.0%
Non-Personnel Costs	281,934	274,299	0	(274,299)	-100.0%
Capital Outlay	0	0	0	0	-
<b>Subtotal</b>	<b>\$636,271</b>	<b>\$679,076</b>	<b>\$0</b>	<b>(\$679,076)</b>	<b>-100.0%</b>
<b>Total</b>	<b>\$9,650,465</b>	<b>\$11,109,249</b>	<b>\$10,200,333</b>	<b>(\$908,916)</b>	<b>-8.2%</b>

## Dollars by Service Line

Service Area / Service Line	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
<b>Infrastructure, Maintenance and Open Space</b>					
Engineering and Capital Planning	\$7,218,152	\$7,135,727	\$6,776,595	(\$359,132)	-5.0%
<b>Subtotal</b>	<b>\$7,218,152</b>	<b>\$7,135,727</b>	<b>\$6,776,595</b>	<b>(\$359,132)</b>	<b>-5.0%</b>
<b>Utilities and Transportation</b>					
Public Transit	\$2,432,313	\$3,973,522	\$3,423,738	(\$549,784)	-13.8%
<b>Subtotal</b>	<b>\$2,432,313</b>	<b>\$3,973,522</b>	<b>\$3,423,738</b>	<b>(\$549,784)</b>	<b>-13.8%</b>
<b>Total</b>	<b>\$9,650,465</b>	<b>\$11,109,249</b>	<b>\$10,200,333</b>	<b>(\$908,916)</b>	<b>-8.2%</b>

# PUBLIC WORKS

## Dollars by Funding Source

Funding Source	FY2014-15 Actuals	FY2015-16 Adopted	FY2016-17 Adopted	Change Since FY2015-16	Change %
General Fund					
Fees and Services	\$2,293,909	\$1,327,500	\$1,799,100	\$471,600	35.5%
General Fund Support	1,226,321	1,539,422	1,348,023	(191,399)	-12.4%
General Fund Subtotal	3,520,230	2,866,922	3,147,123	280,201	9.8%
Special Revenue Fund	2,881,766	3,814,796	2,836,501	(978,295)	-25.6%
Capital Project Fund	903,674	979,909	810,971	(168,938)	-17.2%
Enterprise Funds	2,344,795	3,447,622	3,405,738	(41,884)	-1.2%
<b>Total</b>	<b>\$9,650,465</b>	<b>\$11,109,249</b>	<b>\$10,200,333</b>	<b>(\$908,916)</b>	<b>-8.2%</b>

## What did we do (in 2016)?

### In FY 2015-16, we did:

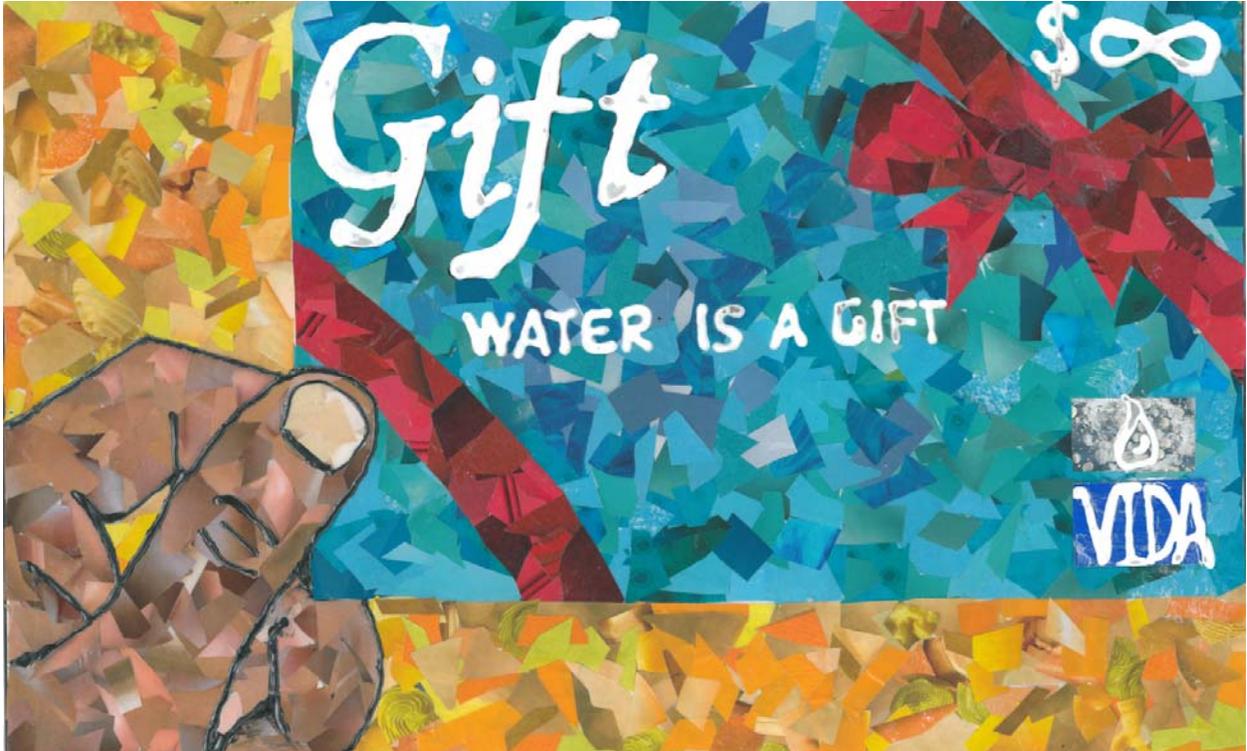
- Completed six Capital Improvement Projects totaling \$26.6 million, which included the Auto Center Grade Separation Project.
- Worked collaboratively with the Riverside County Transportation Commission (RCTC) to support the completion of the first half of the SR-91 Expansion Project.

## What do we plan to do (in 2017)?

### In FY 2016-17, we plan to:

- Complete construction and improvements to Foothill Parkway from Interstate 15 to Green River Road.
- Continue collaborative efforts with RCTC through the completion of the SR-91 Expansion Project.
- In cooperation with other City Departments, implement a new plan checking and permitting software.





Artwork by: Zoey H., Garretson Elementary

## ACRONYMNS

<b>AB</b>	<i>Assembly Bill</i>
<b>AD</b>	<i>Assessment District</i>
<b>AV</b>	<i>Assessed Valuation</i>
<b>BID</b>	<i>Business Improvement District</i>
<b>BTA</b>	<i>Bicycle Transportation Account</i>
<b>CAL TRANS</b>	<i>California Department of Transportation</i>
<b>CDBG</b>	<i>Community Development Block Grant</i>
<b>CEQA</b>	<i>California Environmental Quality Act</i>
<b>CFD</b>	<i>Community Facilities District</i>
<b>CHA</b>	<i>Corona Housing Authority</i>
<b>CIP</b>	<i>Capital Improvement Program</i>
<b>CMAQ</b>	<i>Congestion Management and Air Quality</i>
<b>COP</b>	<i>Certificates of Participation</i>
<b>CPFA</b>	<i>Corona Public Financing Authority</i>
<b>CPIC</b>	<i>Corona Public Improvement Corporation</i>
<b>CUA</b>	<i>Corona Utility Authority</i>
<b>DDT</b>	<i>Dwelling Development Tax</i>
<b>DEV PD</b>	<i>Developer Paid</i>
<b>ECB</b>	<i>Expenditure Control Budget</i>
<b>FEMA</b>	<i>Federal Emergency Management Agency</i>
<b>FHWA</b>	<i>Federal Highway Administration</i>
<b>GASB</b>	<i>Governmental Accounting Standards Board</i>
<b>HSIP</b>	<i>Highway Safety Improvement Program</i>
<b>HUTA</b>	<i>Highway Users Tax Account</i>
<b>IT</b>	<i>Information Technology</i>
<b>LMD</b>	<i>Landscape Maintenance District</i>
<b>LTF</b>	<i>Local Transportation Funding</i>
<b>NPDES</b>	<i>National Pollutant Discharge Elimination System</i>
<b>OPEB</b>	<i>Other Post Employment Benefits</i>
<b>PW</b>	<i>Public Works</i>
<b>RCTC</b>	<i>Riverside County Transportation Commission</i>
<b>RDA</b>	<i>Redevelopment Agency</i>
<b>SB</b>	<i>Senate Bill</i>
<b>SC</b>	<i>South Corona</i>
<b>STIP</b>	<i>State Transportation Improvement Program</i>
<b>TC</b>	<i>Temescal Canyon</i>
<b>TE</b>	<i>Transportation Enhancement</i>
<b>TIP</b>	<i>Transportation Improvement Program</i>
<b>TOT</b>	<i>Transient Occupancy Tax</i>
<b>TUMF</b>	<i>Transportation Uniform Mitigation Fees</i>
<b>WRCRWA</b>	<i>Western Riverside County Regional Wastewater Authority</i>
<b>WRCOG</b>	<i>Western Riverside Council of Governments</i>

**2012 Refunding Lease City Hall Fund (310):** A fund to account for the full defease of the Corona Public Finance Authority 2002 Lease Revenue Bond, Series B, with the proceeds from the 2012 Refunding Lease Agreement with Compass Mortgage Corporation, a private leading institution on September 1, 2012

**2012 Water Revenue Bond Fund (453):** A fund to account for the advance refunding and refinancing of the 1998 Water Revenue Bonds, portion of the Corona Public Financing Authority 2003 Certificate of Participation and the construction of certain reservoir and blending facility on August 1, 2012.

**2013 Wastewater Revenue Bonds Fund (454):** A fund to account for the replacement and upgrade of Wastewater capital improvements

**AD 89-1 (Railroad) Fund (361):** See Assessment Districts or Debt Service Funds.

**AD 90-1 (Jasmine Ridge) Fund (349):** See Assessment Districts or Debt Service Funds.

**Adult and Family Literacy Grant Fund (442):** See Grants and Reimbursements.

**Agency Funds:** Fiduciary funds which are custodial in nature and are accounted for on the accrual basis of accounting. See Fiduciary Funds.

**Airport Fund (275):** A fund to account for all airport operating revenues, expenditures and capital projects. Capital projects financed from this fund must benefit the Corona Municipal Airport.

**Appropriation:** An authorization made by the City Council, Agency, and/or Authority members which permits the City to incur obligations and to make expenditures of resources. Budgetary/operating fund appropriations lapse at the end of each fiscal year. Non-operating fund appropriations continue in force until fully expended or until the City has accomplished or abandoned the purpose for which the City Council, Agency or Authority granted the funds. Spending cannot exceed the level of appropriation without the City Council's, Agency's or Authority's approval.

**Aquatics Center Fund (216):** See Development Impact Fee.

**Assessed Valuation:** The value established for real property for use as a basis in levying property taxes. For all agencies in the State of California, assessed value is established by the County for the secured and unsecured property tax rolls; the utility property tax roll is valued by the State Board of Equalization. Under Article XIII of the State Constitution (Proposition 13 adopted by the voters on June 6, 1978), properties are assessed at 100% of full value. Proposition 13 also modified the value of real taxable property for fiscal 1979 by rolling back values to fiscal 1976 levels. From this base of assessment, subsequent annual increases in valuation are limited to a maximum of 2%. However, increases to full value are allowed for property improvements or upon change in ownership. Personal property is excluded from these limitations, and is subject to annual reappraisal.

## BUDGET GLOSSARY

**Assessment Districts (AD):** Under the Municipal Improvement Act that allows a designated area to pay the debt service on bonds sold to finance capital improvements installed by the City or a developer. The property owners receiving the benefit of the improvements pay an assessment on their property tax bills.

**Asset Forfeiture Fund (250):** A fund to account for asset seizures and forfeitures resulting from police investigations and court decisions. Asset Forfeiture funds are used for law enforcement purposes.

**Audit:** Prepared by an independent certified public accountant, or CPA, the primary objective of an audit is to determine if the City's Financial Statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles. In conjunction with their performance of an audit, it is customary for an independent auditor to issue a Management Letter stating the adequacy of the City's internal controls as well as recommending improvements to the City's financial management practices.

**Bicycle Transportation Account Fund (445):** State funds for city and county projects that improve safety and convenience for bicycle commuters in conjunction with the California Bicycle Transportation Act.

**Bond:** A security that represents an obligation to pay a specific sum of money on a specific date in the future, typically with periodic interest payments.

**Budget:** A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. The City of Corona uses a financial plan covering one fiscal year from July 1 through June 30 of each year.

**Budget Amendments:** The City Council, Agency and/or Authority members have the responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by majority vote. The City staff has the authority to approve line item budgetary transfers between expenditure objects of the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

**Budget Message:** Included in the opening section of the budget, the Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and the views and recommendations of the City Manager.

**Budget Policies:** General and specific guidelines adopted by the City Council that govern budget preparation and administration.

**CAL-COPS Grant Fund (231):** See Grants and Reimbursements.

**California Department of Transportation (CAL TRANS):** Funds received pursuant to various transportation grants through the State of California.

# BUDGET GLOSSARY

**California Environmental Quality Act (CEQA):** Enacted in 1970 as a system of checks and balances for land use development and management decisions. Projects falling under the guidelines of this act require an Environmental Impact Review, or EIR, that details the scope of the proposed project and all known environmental impacts.

**Capital Improvement Program (CIP):** A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones. The CIP document identifies capital needs on a five-year basis.

**Capital Project Funds:** Funds used to account for financial resources used in the acquisition or construction of major capital facilities other than those financed by Proprietary Funds or Trust Funds.

**CFD 97-1 Landscape Fund (248):** See Community Facilities District.

**CFD 2000-1 (Eagle Glen II) Fund (246):** See Community Facilities District.

**CFD 2001-1 Landscape Fund (249):** See Community Facilities District.

**CFD 2002-2 LMD Fund (247):** See Community Facilities District and Landscape Maintenance District.

**CFD/LMD 2002-3 Landscape Fund (251):** See Community Facilities District and Landscape Maintenance District.

**CFD/LMD 2011-1 Landscape Fund (253):** See Community Facilities District and Landscape Maintenance District.

**Certificates of Participation (COP):** Obligations of a public entity based on a lease or installment sales agreement. Payments to certificate holders may originate from the General Fund (in the case of a lease) or a special fund (in case of an installment sale).

**City Facilities Fund (689):** An internal service fund used to account for repairs of City facilities.

**Civic Center Fund (232):** A fund to account for the operational and maintenance needs and rental income of the historic Civic Center.

**Cogeneration:** The process of converting methane gas produced by the sewage treatment process into a usable commodity for the generation of electricity to operate plant equipment, etc.

**Community Development Block Grant, or CDBG, Fund (431):** A fund to account for federal grants from the Housing and Urban Development Department, or HUD, and expenditures for block grant programs as approved by the City Council. Funds are awarded to community based agencies on an annual basis to carry out these activities.

**Community Facilities District (CFD):** A designated area for specific capital improvements installed by the City or a developer, or the maintenance of same. The property owners receiving the benefit of the improvements pay a special tax on their property tax bills.

**Congestion Management Air Quality (CMAQ):** Funds received under Intermodal Surface Transportation Efficiency Act, or ISTEA, that are discretionary allocated by Riverside County Transportation Committee, or RCTC.

**Contingency:** An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates, shortfalls in revenue, and similar events.

**Corona Mall Business Improvement District Fund (218):** Fund to account for the utilities and maintenance of parking lots, sidewalks, and landscape improvements within the boundaries of the Corona Mall.

**Corona Public Financing Authority, or CPFA:** A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on June 21, 1989 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for various financing activities of the City and the Agency.

**Corona Public Improvement Corporation, or CPIC:** A separate reporting and component unit which was organized pursuant to the Nonprofit Public Benefit Corporation Law of the State of California (Title 1, Division 2, Part 2 of the California Corporation Code) on April 7, 1986, for the purpose of providing financial assistance to the City for the benefit of the public.

**CPIC Refunding Certificates of Participation Fund (307):** See Debt Service Funds.

**Corona Revitalization Zone Fund (353):** See Special Revenue Funds.

**Corona Utility Authority, or CUA:** A separate reporting and component unit which was organized under Section 6500 et seq. of the California Government Code on February 6, 2002 and was amended and re-stated on February 6, 2013, for the purpose of acting as a vehicle for financing activities of the City and the Agency.

**Corporation Yard Expansion Fund (477):** A fund to account for the bond financing of the City's Corporation Yard expansion facility project.

**Cost Allocation Plan:** The City of Corona uses the Office of Management and Budget Circular (OMB) A-87 as the guideline. This circular provides principles and standards for determining costs applicable to federal grants and contracts performed by state, local, and Indian Tribal governments. Cost Allocation Plan is also known as indirect cost overhead or administrative service charges.

**County Service Area 152 (NPDES) Fund (245):** See National Pollutant Discharge Elimination System.

# BUDGET GLOSSARY

**Debt Financing:** Borrowing funds as needed and pledging future revenues to make current expenditures. The City of Corona uses debt financing in accordance with the adopted debt policy and procedures.

**Debt Service:** Payments of principal and interest on bonds and other debt instruments according to a predetermined schedule (Reference 3xx series funds).

**Debt Service Funds:** Funds used to account for the payment of, and accumulation of resources for, long-term debt principal and interest.

**Deficit:** A shortfall of resources to meet expenditures.

**Department:** A major organizational unit of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

**Developer Paid (Dev Pd):** As a condition of development, some capital facilities are required to be constructed and dedicated to the City by a developer. Major facilities paid for by developers are listed in the CIP.

**Development Impact Fee:** Funds created to provide for infrastructure projects through Development Impact Fees as per Ordinance 2300 and 2301, Chapter 16.23 of the Corona Municipal Code.

**Drainage Fee Fund (212):** See Development Impact Fee.

**Dwelling Development Tax Fund (289):** A fund to account for dwelling development taxes received from developers. This money is used to offset the burden resulting from new development.

**Electric Utility Fund (578):** A fund to account for the operation and maintenance of the electric utility, a self supporting activity which renders services on a user charge basis to local residents and businesses located in the City.

**Encumbrance:** Commitment of funds to purchase an item or service.

**Enterprise Funds:** Established to finance and account for the operation and maintenance of facilities and services which are predominately self-supported by user charges.

**Equipment Pool Capital Outlay Fund (632):** An internal service fund used to finance and account for the City's major equipment purchases not covered by monthly motor pool rates (internal rental rates). Effective FY 2012-13, activities combined into Fleet Operations Fund.

**Errata Items:** Budgetary items added after the proposed budget document was printed.

**Expenditure:** The outflow of funds paid, or to be paid, for an item obtained regardless of when the expense is actually paid.

# BUDGET GLOSSARY

**Expenditure Control Budget (ECB):** An entrepreneurial approach to the budget. Departments operate from a “base” budget that may or may not have an inflator index each year. Any savings resulting in the current year shall be carried forward as credit or savings for that department to use at a later time.

**Federal Emergency Management Agency (FEMA):** Reimbursement for costs incurred due to incidents which have been declared a disaster by the federal government.

**Federal Highways Administration - Emergency Relief (FHWA-ER):** Funds received for disaster related damage to major thoroughfares.

**Fiduciary Funds:** Also known as, trust or agency funds; held in a fiduciary capacity by a governmental unit for individuals, organizations, or other governmental units, as an agent or trustee.

**Fees for Services:** Charges paid to the City by users of a service to help support the costs of providing that service.

**Fire Apparatus/Equipment Capital Outlay Fund (633):** An internal service fund used to finance and account for the City’s major fire apparatus/equipment purchases.

**Fire Facilities Fund (214):** See Development Impact Fee.

**Fire Wild Land Mitigation Fund (207):** See Development Impact Fee.

**Fiscal Year:** A 12 month period for recording financial transactions. The City has specified July 1 through June 30 as its fiscal year.

**Fleet Operations Fund (682):** A fund to account for motor pool/rental rates, fleet maintenance operations, and replacement of fleet vehicles and other equipment.

**Franchise Fee:** A fee charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television, gas, electric, and refuse.

**Fund:** An accounting entity that records all financial transactions for specific activities or governmental functions.

**Fund Balance:** Also known as financial position, fund balance is the difference between assets and liabilities, and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses. Base on the extent to which the government is bound to honor constraints and the specific purposes for which amounts in the fund can be spent, fund balance is reported in the following classifications: nonspendable fund balance (*inherently nonspendable*), restricted fund balance (*externally enforceable limitations on use*), committed fund balance (*self-imposed limitations on use*), assigned fund

## BUDGET GLOSSARY

balance (*limitation resulting from intended use*) and unassigned fund balance (*residual net resources*).

**Gas Tax (2105-2106-Prop 42) Fund (222):** A fund to account for receipts and expenditures of money apportioned under the Street and Highway Code sections 2105 and 2106 of the State of California for money derived from the use of certain fuels and borne by the consumer, for transportation improvements. Effective July 2010, the fund also includes revenue received from the gasoline exercise tax which replaces the amount that would have been allocated from the Proposition 42 gasoline sales tax revenues. The money is restricted to research, planning, construction, improvement, and maintenance of public streets.

**Gas Tax (2107) Fund (225):** A fund to account for receipts and expenditures of money apportioned under the Street and Highway Code Sections 2107 and 2107.5 of the State of California for money derived from the use of certain fuels and borne by the consumer, for transportation improvements. The money is restricted to research, planning, construction, improvement, and maintenance of public streets. Section 2107.5 funds must be used for engineering costs and administrative expenses related to city streets.

**General Fund (110):** The primary operating fund of the City where all revenues that are not allocated by law or contractual agreement are accounted for. With the exception of subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose. A limited number of capital improvements are financed from this source since its focus is to fund ongoing operations.

**General Obligation Bond:** A bond secured by the pledge of the issuer's full faith, credit, and usually, taxing power. Bonds issued through a governmental entity which have legal authority to levy a tax on real and personal property located within the governmental boundaries at any rate necessary to collect enough money each year to pay principal and interest due.

**Governmental Accounting Standards Board (GASB):** The Governmental Accounting Standards Board establishes and improves standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

**Grants and Reimbursements:** Funds received directly or indirectly from other governmental agencies for specific related activity and time period. Money awarded may be received in advance or as a reimbursement of activities.

**Highway Users Tax Account (HUTA):** State accounting for excise taxes on various transportation fuels. California motor vehicle fuel taxes include the gasoline tax, diesel fuel tax, and the use fuel tax. Allocations to cities and counties are based on the formulas outlined in the Streets and Highways code. See Gas Tax Fund.

# BUDGET GLOSSARY

**Home Investment Partnership Program Fund (432):** A fund to account for the Federal HOME Investment Partnership Program.

**Housing Administration Fund (292):** A fund to account for the administration of the housing program.

**Information Technology/Automation Capital Outlay Fund (634):** An internal service fund used to finance and account for the City's major computer automation needs, equipment and software purchases, and systems maintenance.

**Infrastructure:** The physical assets of the City, i.e., streets, water, sewer, public buildings, parks, and the support structures within a development.

**Interest Revenue:** Revenues received as interest from the investment of funds not immediately required to meet cash disbursement obligations.

**Interfund Charges:** To account for services that are incurred in different funds than where they are charged.

**Internal Service Funds:** Funds used to improve the management of resources and generally provide goods and services to departments on a cost-reimbursement basis.

**Landscape Maintenance District, or LMD:** A designated area, neighborhood, or community identified to specially benefit from certain improvements, such as parks, playgrounds, landscapes, sidewalks, lighting, trees, etc. Due to the special benefit, landowners in the identified area are assessed to pay the costs of the construction and/or ongoing maintenance of such improvements.

**Liability Risk Retention Fund (687):** An internal service fund used to finance and account for the City's liability claims activity. Claims expense, insurance premiums, and administrative expenses are collected in this fund.

**Library Facilities Fee Fund (206):** See Development Impact Fee.

**Library Other Grants Fund (415):** See Grants and Reimbursements.

**Lighting Maintenance District:** Funds to account for revenues derived from annual assessments which are used to pay the costs incurred by the City for street lighting maintenance in a specific district.

**Line-Item Budget:** A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with amounts budgeted for each specific category. The City uses a program budget rather than line-item budget, although detailed line-item accounts are maintained and recorded for financial reporting and control purposes.

**LMD 84-1 Lighting Fund (446):** See Lighting Maintenance District.

# BUDGET GLOSSARY

**LMD 84-2 Landscape Fund (448):** See Landscape Maintenance District.

**LMD 2003-1 Lighting Fund (252):** See Lighting Maintenance District.

**Local Transportation Fund:** A fund to account for money generated by Section 99400(a) of the Public Utilities Code. This money is used to maintain and construct local streets and roads.

**Low/Moderate Housing Fund (230):** A fund to account for twenty percent State and Federally mandated set aside money of the Redevelopment Agency which can only be used for projects that benefit low and moderate income families.

**Low Moderate Income Housing Asset Fund (291):** A fund to account for revenue and expenditures related to affordable housing projects and programs.

**Measure A Fund (227):** A fund to account for the money generated by a Riverside County one-half percent sales tax originally approved by the voters in 1988. In 2002, the voters extended this sale tax through 2039. The money is used to maintain and construct local streets and roads.

**Municipal:** In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

**National Pollutant Discharge Elimination System, or NPDES Fund (245):** A fund to account for money received from the County of Riverside for Service Area 152 relating to the permit program for discharges from storm drain systems.

**Obligation Payment Fund (233):** A fund to account for the money that is received by the county to pay for bonds, notes, certificates of participation, or other evidence of indebtedness, issued or delivered by the former redevelopment agency of the City.

**Ordinance:** A formal legislative enactment by the City Council. It has the full force and effect of the law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal standing than a Resolution and is typically codified in a City's municipal regulation.

**Other Post Employment Benefits (OPEB):** Benefits other than pensions, most commonly health care benefits. GASB Statement No. 45 requires agencies to account for financial obligations to pay retiree Other Post Employment Benefits.

**Park Development Fund (288):** A fund to account for park development fees paid by developers under the Quimby Act for the acquisition and construction of public parks.

**Parks and Open Space Fund (217):** See Development Impact Fee.

**Police Facilities Fund (213):** See Development Impact Fee.

**Program:** A grouping of activities organized to accomplish basic goals and objectives.

**Program Budget:** A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or line item expenditures.

**Property Tax:** A statutory limited tax levy, which may be imposed for any purpose.

**Proprietary Funds:** Established to account for the financing of services rendered on a user-charge basis. See Enterprise Funds and Internal Service Funds.

**Proposition 1B-Local Streets and Roads Improvement, Congestion Relief, and Traffic Safety Account Funds:** Approved by voters in November 2006, provides bond funds for a variety of transportation priorities, including \$2 billion for cities and counties to fund the maintenance and improvement of local transportation facilities.

**Public Meeting Facilities Fund (215):** See Development Impact Fee.

**Public Works Capital Grants Fund (243):** See Grants and Reimbursements.

**RDA Land Disposition Fund (441):** A fund to account for transactions related to the management and maintenance of properties acquired by the former Redevelopment Agency until disposal by the Successor Agency.

**RDA Successor Agency Fund (417):** A fund to account for payments of enforceable obligations of the Successor Agency.

**Real Property Transfer Tax:** Real property transfer tax is collected by the County Tax Collector and is based on the value of property transferred.

**Reclaimed Water System Fund (567):** A fund to account for capital improvement projects necessary to construct the reclaimed water system.

**Redevelopment Agency:** A government body dedicated to urban renewal. Redevelopment efforts often focus on reducing crime, destroying unsuitable buildings and dwellings, restoring historic features and structures, and creating new landscaping, housing, business, and transportation opportunities. Effective February 2012, all redevelopment agencies throughout the State of California were dissolved. See Successor Agency.

**Reimbursement Grants Fund (480):** See Grants and Reimbursements.

**Residential Refuse/Recycling Fund (260):** A fund to account for residential refuse billings, collections, and payments to contractors.

# BUDGET GLOSSARY

**Resolution:** A special or temporary order of a legislative body (e.g., City Council or appropriate Agency / Authority) that requires less formality than an ordinance.

**Revenue:** Funds that the City receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

**Revenue Bond:** A bond payable solely from specific revenues, tax increment revenues, or tolls, charges or rents paid by users of the facility constructed with the proceeds.

**Rideshare-Trip Reduction Fund (224):** A fund to account for allocations made by AB2766 known as the Clean Air Act. The money is used to provide means and incentives for ridesharing in order to reduce traffic and air pollution.

**Risk Management:** An organized attempt to protect an organization's assets against accidental loss in the most cost effective manner.

**Riverside County Transportation Commission, or RCTC:** The commission that allocates Riverside County's share of the money generated by the one-half percent sales tax.

**Sales Tax:** A tax on the purchase of goods and services.

**SB 821 Transportation Grant Fund (244):** Funds are state block grants awarded to local jurisdictions for bicycle and pedestrian projects in California. These funds originate from the state gasoline tax and are distributed to local jurisdictions through the regional transportation planning agencies. For Riverside County, the Riverside County Transportation Commission is responsible for distribution of these funds.

**Separations Fund (688):** Internal service fund used to account for I costs for employees that leave the City by resignation, retirement, or termination.

**South Corona Landscaping Fund (274):** See Development Impact Fee.

**South Corona Major Thoroughfares Fund (261):** See Development Impact Fee.

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those parties.

**Special Assessment Bond:** Bonds issued by cities, counties, authorized political subdivisions, and local districts secured by liens on benefited properties included in a special assessment district.

**Special Charges/License and Permits:** These charges are directly charged to individuals for specific services rendered by the City. They include charges to process or issue building permits and the cost to conduct engineering and planning reviews of any building project undertaken by a licensed contractor or private property owner.

**Special Revenue Funds:** Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

**State Airport Grant:** A state grant restricted for use on specific airport capital improvements. See Grants and Reimbursements.

**State Transportation Improvement Program (STIP):** Federal funding of transportation projects.

**Street and Traffic Signals Fund (211):** See Development Impact Fee.

**Subventions:** Revenues collected by the state, or other level of government, which are allocated to the City on a formula basis. The major subventions received by the City from the State of California include motor vehicle in-lieu, cigarette taxes in-lieu, and gasoline taxes.

**Successor Agency:** Based on the dissolution of redevelopment agencies throughout the State, an agency designated with the responsibility to wind down the activities of former redevelopment agencies. The City of Corona elected to be the Successor Agency for the former Corona Redevelopment Agency.

**Successor Agency Administration Fund (475):** A fund to account for the administration of the dissolution of former redevelopment activities.

**Supplemental Funding (Decision Packages):** Items that are funded outside the departmental budget targets.

**Tax Allocation Bonds:** Debt which is secured by tax increment revenue.

**Temescal Canyon Fire Facilities Fund (209):** See Development Impact Fee.

**Temescal Canyon Police Facilities Fund (208):** See Development Impact Fee.

**Traffic Offender Fund (422):** A Special Revenue Fund to account for money received for towing related activities. Funds are designated for use by the Police Department.

**Transfers:** To account for money that moves from one funding source to another funding source, for a specific purpose.

**Transit Services Fund (577):** A fund to account for operation of the City's transportation systems for a demand route service, (Dial-A-Ride), and a fixed route service, (Corona Cruiser), which receives grants from the Transportation Development Act, or TDA, and Urban Mass Transit Administration, or UMTA. The system contracts with outside vendors for the operation of its buses.

# BUDGET GLOSSARY

**Transient Occupancy Tax:** Transient Occupancy Tax is collected from the operators of hotels and motels located within the city limits of Corona. Ten percent of the total rent collected by a motel or hotel is remitted to the City.

**Transportation Enhancement, or TE:** Federal funding of transportation projects.

**Transportation Improvement Program, or TIP:** Transportation funding plan issued annually by Western Riverside Council of Governments. See Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund.

**Trust and Agency Funds:** Also known as Fiduciary Fund Types, these individual funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

**Transportation Uniform Mitigation Fees, or TUMF, RCTC Fund (478):** Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Riverside County Transportation Commission.

**Transportation Uniform Mitigation Fees, or TUMF, WRCOG Fund (479):** Funding of transportation projects where fees are collected by developers who build in Riverside County and allocated by the Western Riverside Council of Governments.

**US Department of Justice Grant Fund (411):** See Grants and Reimbursements.

**User Fees:** The payment of a fee for direct receipt of a service by the party benefiting from the service.

**Warehouse Services Fund (680):** An internal service fund used to finance and account for the City's centralized warehouse activity.

**Water Capacity Fund (507):** A fund to provide for the capital improvement projects necessary to expand the domestic water facilities to meet the demands of commercial, industrial and residential growth.

**Water Reclamation Capacity Fund (440):** A fund to provide for the capital improvement project associated with expansion of the sewers and the water reclamation facilities to meet the requirements of commercial, industrial, and residential growth.

**Water Reclamation Utility Fund (572):** A fund to account for the operation and maintenance of the water reclamation utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

**Water Utility Fund (570):** A fund to account for the operation and maintenance of the water utility, a self supporting activity which renders services on a user charge basis to residents and businesses located in the City.

## BUDGET GLOSSARY

**Western Riverside County Regional Wastewater Authority or WRCRWA:** A Joint Powers of Authority Agreement with the City and other local agencies to share in the capacity of a water reclamation facility.

**Workers' Compensation Fund (683):** An internal service fund used to finance and account for the City's workers compensation activity such as claims expense, insurance, premiums, and administrative expenses. Additional funds held in this fund are to buffer for the impact of the unknown, but potential, losses.

**RESOLUTION NO. 2016-051**

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING SAID CITY'S BUDGET FOR FISCAL YEAR 2016-17, REVISED BUDGET ITEMS AND THE GENERAL FUND BUDGET POLICIES**

**WHEREAS**, the City Manager has prepared the City's budget for the fiscal year ending June 30, 2017; and

**WHEREAS**, the City Council has conferred with the City Manager and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Corona, California, as follows:

**SECTION 1: Adoption of Budget.**

The City of Corona Proposed Annual Budget for Fiscal Year 2016-17, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona, or as so directed by minute action, for July 1, 2016 through June 30, 2017. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior City Council agreements or minute actions.

**SECTION 2: Approval of Revised Budget Items.**

The Summary of Revised Budget Items, as included in Attachment A, if any, for the Fiscal Year 2016-17, are hereby adopted as the part of the budget for the City of Corona, or as so directed by minute action, for Fiscal Year 2016-17.

**SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.**

Throughout the fiscal year, the City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year. City Council approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds

appropriated by the City Council are authorized to be expended as necessary and proper for municipal purposes.

**SECTION 4: Transfer of Funds Within an Appropriation.**

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The City Manager may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action.

**SECTION 5: Errors, Omissions and Accounting Changes.**

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

**SECTION 6: The General Fund Budget Policies.**

The following policies are to be used for the administration of the General Fund Budget:

2. In the event that projected total General Fund sources, as estimated by the Assistant City Manager/Administrative Services Director, are insufficient to support the current year level of appropriations, the City Manager may recommend adjustments to the City's estimated revenues and/or appropriations for approval by the City Council. Furthermore, as long as there are no significant decreases in existing levels of service as indicated in Section 3 and the total appropriations are not increased by such actions, the City Manager may also transfer budget allocations between departments for the sole purpose of meeting departmental operational needs and/or strategic goals and objectives as identified by the City Council. Furthermore, the City Manager may initiate transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to

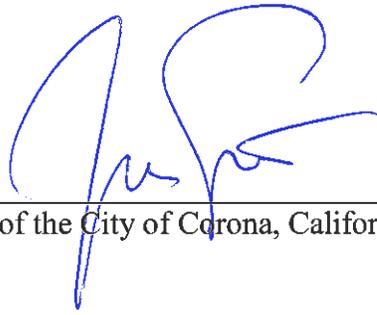
or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget.

3. Effective July 1, 2014 taking 100% ownership of certain entrepreneurial revenues is eliminated.
4. No unexpended prior year appropriations shall be carried forward to the credit of the respective department, unless for grant reporting requirements or expressly authorized by the City Council as a continuing appropriation.
5. The City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, appropriate General Fund budget for a specific activity based on potential revenue to offset any cost incurred. If revenue collected does not offset the amount as indicated to City Council, the department responsible for the specific activity will make the offset whole.
6. Prior to July 1, 2016, the City accounted for any operational savings identified by the City Manager as part of the committed fund balance in the General Fund in accordance with the City's previous expenditure control budget (ECB) policy and procedure. Effective July 1, 2016, any remaining operational savings previously held as part of the committed fund balance in the General Fund are no longer deemed committed and are hereby re-designated to the General Fund's unassigned fund balance, unless one or more General Fund reserve targets as authorized by City Council, have not been met, and therefore, the amounts should be re-designated to such General Fund reserve(s).

**SECTION 7: Designated Department Specific Revenue.**

The City Council of the City of Corona may, by the affirming vote of three members, as so directed by minute action, designate committed fund balance from a department specific revenue stream in the General Fund. These designated accounts are separately identified in the City's Adopted Budget as part of the 'Schedule of Estimated Revenue.' At the request of a Department Director (or his/her designee) and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) an appropriation of budget may occur upon receipt of funds, not to exceed \$50,000 per project. An appropriation in excess of the \$50,000 shall be made by the City Council of the City of Corona, by the affirming vote of three members, as so directed by minute action.

**PASSED, APPROVED, AND ADOPTED** this 1st day of June, 2016.



\_\_\_\_\_  
Mayor of the City of Corona, California

**ATTEST:**



\_\_\_\_\_  
City Clerk of the City of Corona, California

**CERTIFICATION**

I, Lisa Mobley, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 1<sup>st</sup> day of June, 2016, by the following vote:

<b>AYES:</b>	<b>FOX, HALEY, SCOTT, SPIEGEL</b>
<b>NOES:</b>	<b>NONE</b>
<b>ABSENT:</b>	<b>MONTANEZ</b>
<b>ABSTAINED:</b>	<b>NONE</b>

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 1<sup>st</sup> day of June, 2016.

  
\_\_\_\_\_  
City Clerk of the City of Corona, California

(SEAL)

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b><u>EXPENDITURES</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	\$ (1,400,000)
Reduction of Debt Service - Refunding of Lease Revenue Bond, Series 2006	(192,700)
Police - Add Executive POST pay for Chief of Police	15,875
<b>Subtotal</b>	<b><u>(1,576,825)</u></b>
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	1,400,000
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(7,000)
<b>Subtotal</b>	<b><u>1,393,000</u></b>
<b>CITY</b> <b><u>Measure A Fund 227</u></b>	
CIP - Bridge Evaluation Capital Improvement Project	250,000
<b>Subtotal</b>	<b><u>250,000</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(2,100)
<b>Subtotal</b>	<b><u>(2,100)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
Library/Recreation Svcs - LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>CITY</b> <b><u>LMD 84-1 Lighting Fund 446</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(4,900)
<b>Subtotal</b>	<b><u>(4,900)</u></b>
<b>Total Expenditures</b>	<b>\$ <u>122,707</u></b>
<b><u>REVENUES</u></b>	
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Accounting Change - consolidate Gas Tax activity	\$ 1,400,000
<b>Subtotal</b>	<b><u>1,400,000</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
Accounting Change - consolidate Gas Tax activity	(1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>Total Revenues</b>	<b><u>\$    63,532</u></b>
 <b><u>TRANSFERS IN</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Gas Tax Accounting Change - Remove Transfers In from Gas Tax Fund	\$ (1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
General Benefit Contribution Transfer from the General Fund	11,715
<b>Subtotal</b>	<b><u>11,715</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 2 Fund 455</u></b>	
General Benefit Contribution Transfer from the General Fund	209
<b>Subtotal</b>	<b><u>209</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 14 Fund 461</u></b>	
General Benefit Contribution Transfer from the General Fund	767
<b>Subtotal</b>	<b><u>767</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 18 Fund 464</u></b>	
General Benefit Contribution Transfer from the General Fund	383
<b>Subtotal</b>	<b><u>383</u></b>
<b>CUA</b> <b><u>Water Capacity Fund</u></b>	
Reimbursement for Previous Capital Costs	(5,000,000)
<b>Subtotal</b>	<b><u>(5,000,000)</u></b>
 <b><u>TRANSFERS OUT</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
General Benefit Contribution Transfer to various LMD Funds	(13,074)
<b>Subtotal</b>	<b><u>(13,074)</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
Gas Tax Accounting Change - Remove Transfers Out to General Fund	1,400,000
<b>Subtotal</b>	<b><u>1,400,000</u></b>
 <b>CUA</b> <b><u>Water Fund</u></b>	
Reimbursement for Previous Capital Costs	5,000,000
<b>Subtotal</b>	<b><u>5,000,000</u></b>
<b>Total Transfers In / Out</b>	<b><u>\$ -</u></b>
 <b><u>CHA</u></b> <b><u>No Items</u></b>	
 <b><u>CPFA</u></b> <b><u>No Items</u></b>	

\*Updated Fund Name

**RESOLUTION NO. 2016-01**

**RESOLUTION OF THE CORONA UTILITY AUTHORITY  
OF THE CITY OF CORONA, CALIFORNIA, ADOPTING  
SAID AUTHORITY'S BUDGET FOR FISCAL YEAR 2016-  
17, REVISED BUDGET ITEMS AND BUDGET POLICIES**

**WHEREAS**, the Executive Director has prepared the Corona Utility Authority's budget for the fiscal year ending June 30, 2017; and

**WHEREAS**, the Corona Utility Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

**NOW, THEREFORE, BE IT RESOLVED** by the Corona Utility Authority of the City of Corona, California, as follows:

**SECTION 1: Adoption of Budget.**

The Corona Utility Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2016-17, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for July 1, 2016 through June 30, 2017. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, lease payments for the Corona Utility Authority, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior Corona Utility Authority agreements or minute actions.

**SECTION 2: Approval of Revised Budget Items.**

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2016-17, are hereby adopted as the part of the budget for the Corona Utility Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2016-17.

**SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.**

Throughout the fiscal year, the Corona Utility Authority of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and "side letter" changes will be authorized for appropriations for the said fiscal year. The Corona Utility

Authority approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the Corona Utility Authority are authorized to be expended as necessary and proper for municipal purposes.

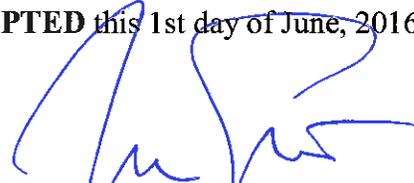
**SECTION 4: Transfer of Funds Within an Appropriation.**

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund. Transfer requests between operational and capital projects, occurring within the same fund, cumulatively equal to or less than ten percent (10%) of the transferring appropriation in the current fiscal year's authorized budget. Transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects, cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund.

**SECTION 5: Errors, Omissions and Accounting Changes.**

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

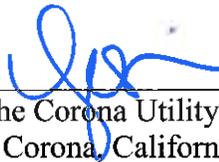
**PASSED, APPROVED, AND ADOPTED** this 1st day of June, 2016.



---

President of the Corona Utility Authority  
of the City of Corona, California

**ATTEST:**



---

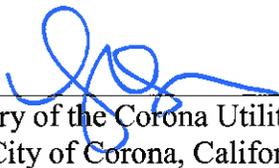
Secretary of the Corona Utility Authority  
of the City of Corona, California

**CERTIFICATION**

I, LISA MOBLEY, Secretary of the Corona Utility Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Utility Authority of the City of Corona, California, at a regular meeting thereof held on the 1st day of June, 2016, by the following vote of the Authority:

**AYES:            FOX, HALEY, SCOTT, SPIEGEL**  
**NOES:            NONE**  
**ABSENT:         MONTANEZ**  
**ABSTAINED:     NONE**

**IN WITNESS THEREOF**, I have hereunto set my hand and affixed the official seal of the Corona Utility Authority of the City of Corona, California, this 1st day of June, 2016.

  
\_\_\_\_\_  
Secretary of the Corona Utility Authority  
of the City of Corona, California

(SEAL)

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b><u>EXPENDITURES</u></b>	
<b>CITY    <u>General Fund - 110</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	\$ (1,400,000)
Reduction of Debt Service - Refunding of Lease Revenue Bond, Series 2006	(192,700)
Police - Add Executive POST pay for Chief of Police	15,875
<b>Subtotal</b>	<b><u>(1,576,825)</u></b>
<b>CITY    <u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	1,400,000
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(7,000)
<b>Subtotal</b>	<b><u>1,393,000</u></b>
<b>CITY    <u>Measure A Fund 227</u></b>	
CIP - Bridge Evaluation Capital Improvement Project	250,000
<b>Subtotal</b>	<b><u>250,000</u></b>
<b>CITY    <u>LMD 2003-1 Lighting Fund 252</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(2,100)
<b>Subtotal</b>	<b><u>(2,100)</u></b>
<b>CITY    <u>Library Other Grants Fund 415</u></b>	
Library/Recreation Svcs - LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>CITY    <u>LMD 84-1 Lighting Fund 446</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(4,900)
<b>Subtotal</b>	<b><u>(4,900)</u></b>
<b>Total Expenditures</b>	<b><u>\$    122,707</u></b>
<b><u>REVENUES</u></b>	
<b>CITY    <u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Accounting Change - consolidate Gas Tax activity	\$ 1,400,000
<b>Subtotal</b>	<b><u>1,400,000</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
Accounting Change - consolidate Gas Tax activity	(1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>Total Revenues</b>	<b><u>\$    63,532</u></b>
 <b><u>TRANSFERS IN</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Gas Tax Accounting Change - Remove Transfers In from Gas Tax Fund	\$ (1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
General Benefit Contribution Transfer from the General Fund	11,715
<b>Subtotal</b>	<b><u>11,715</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 2 Fund 455</u></b>	
General Benefit Contribution Transfer from the General Fund	209
<b>Subtotal</b>	<b><u>209</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 14 Fund 461</u></b>	
General Benefit Contribution Transfer from the General Fund	767
<b>Subtotal</b>	<b><u>767</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 18 Fund 464</u></b>	
General Benefit Contribution Transfer from the General Fund	383
<b>Subtotal</b>	<b><u>383</u></b>
<b>CUA</b> <b><u>Water Capacity Fund</u></b>	
Reimbursement for Previous Capital Costs	(5,000,000)
<b>Subtotal</b>	<b><u>(5,000,000)</u></b>
 <b><u>TRANSFERS OUT</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
General Benefit Contribution Transfer to various LMD Funds	(13,074)
<b>Subtotal</b>	<b><u>(13,074)</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
<i>Gas Tax Accounting Change - Remove Transfers Out to General Fund</i>	1,400,000
<b>Subtotal</b>	<u>1,400,000</u>
<b>CUA</b> <b><u>Water Fund</u></b>	
<i>Reimbursement for Previous Capital Costs</i>	5,000,000
<b>Subtotal</b>	<u>5,000,000</u>
<b>Total Transfers In / Out</b>	<u>\$ -</u>
<b><u>CHA</u></b> <b><u>No Items</u></b>	
<b><u>CPFA</u></b> <b><u>No Items</u></b>	

*\*Updated Fund Name*

**RESOLUTION NO. 2016-01**

**RESOLUTION OF THE CITY OF CORONA HOUSING  
AUTHORITY, ADOPTING SAID AUTHORITY'S BUDGET  
FOR FISCAL YEAR 2016-17, REVISED BUDGET ITEMS  
AND BUDGET POLICIES**

**WHEREAS**, the Executive Director has prepared the City of Corona Housing Authority's budget for the fiscal year ending June 30, 2017; and

**WHEREAS**, the City of Corona Housing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget; and

**WHEREAS**, pursuant to California Law (Health and Safety Code Section 34240, *et seq.* "Housing Authority Law"), the City Council has adopted and the City of Corona Housing Authority is responsible for implementing the affordable housing goals, policies and objectives; and

**WHEREAS**, the City of Corona Housing Authority desires to provide financial assistance for the public improvements and projects generally listed and described in the Housing Element of the General Plan.

**NOW, THEREFORE, BE IT RESOLVED** by the City of Corona Housing Authority of the City of Corona, California, as follows:

**SECTION 1: Adoption of Budget.**

The City of Corona Housing Authority Proposed Annual Budget for Fiscal Year 2016-17, on file with the office of the City Clerk, is hereby adopted as the budget for the City of Corona Housing Authority, or as so directed by minute action, for July 1, 2016 through June 30, 2017. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service, and continuing appropriations. Appropriation of budget may also occur as related to prior City of Corona Housing Authority agreements or minute actions.

**SECTION 2: Approval of Revised Budget Items.**

The Summary of Revised Budget Items, as included in Attachment A if any, for Fiscal Year 2016-17, are hereby adopted as the part of the budget for the City of Corona Housing Authority, or as so directed by minute action, for Fiscal Year 2016-17.

**SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.**

Throughout the fiscal year, the City of Corona Housing Authority may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. All approved labor related changes including, but not limited to, employee bargaining unit negotiated Memoranda of Understanding (MOU) items, other related employee resolutions or contracts, benefit premium changes, Other Post Retirement Benefit actuarial requirements, leave calculations, and “side letter” changes will be authorized for appropriations for the said fiscal year. The City of Corona Housing Authority approval is required for significant increases or decreases in existing levels of service and/or capital projects. Funds appropriated by the City of Corona Housing Authority are authorized to be expended as necessary and proper for municipal purposes.

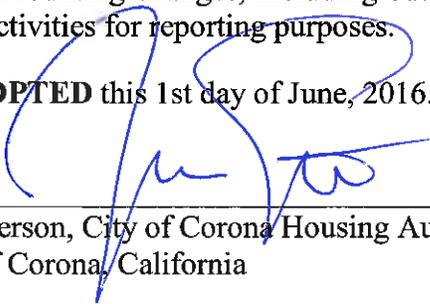
**SECTION 4: Transfer of Funds Within an Appropriation.**

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year’s authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action.

**SECTION 5: Errors, Omissions and Accounting Changes.**

Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, debt service, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

**PASSED, APPROVED, AND ADOPTED** this 1st day of June, 2016.

  
\_\_\_\_\_  
Chairperson, City of Corona Housing Authority  
City of Corona, California

**ATTEST:**

A handwritten signature in blue ink, consisting of several loops and a trailing line, positioned above a horizontal line.

---

Secretary, City of Corona Housing Authority  
City of Corona, California

**CERTIFICATION**

I, LISA MOBLEY, Secretary of the City of Corona Housing Authority, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the City of Corona Housing Authority, at a regular meeting thereof held on the 1st day of June, 2016, by the following vote of the Authority:

**AYES:            FOX, HALEY, SCOTT, SPIEGEL**  
**NOES:            NONE**  
**ABSENT:        MONTANEZ**  
**ABSTAINED:    NONE**

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official seal of the City of Corona Housing Authority, this 1st day of June, 2016.

  
\_\_\_\_\_  
Secretary, City of Corona Housing Authority  
City of Corona, California

(SEAL)

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b><u>EXPENDITURES</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	\$ (1,400,000)
Reduction of Debt Service - Refunding of Lease Revenue Bond, Series 2006	(192,700)
Police - Add Executive POST pay for Chief of Police	15,875
<b>Subtotal</b>	<b><u>(1,576,825)</u></b>
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	1,400,000
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(7,000)
<b>Subtotal</b>	<b><u>1,393,000</u></b>
<b>CITY</b> <b><u>Measure A Fund 227</u></b>	
CIP - Bridge Evaluation Capital Improvement Project	250,000
<b>Subtotal</b>	<b><u>250,000</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(2,100)
<b>Subtotal</b>	<b><u>(2,100)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
Library/Recreation Svcs - LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>CITY</b> <b><u>LMD 84-1 Lighting Fund 446</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(4,900)
<b>Subtotal</b>	<b><u>(4,900)</u></b>
<b>Total Expenditures</b>	<b><u>\$ 122,707</u></b>
<b><u>REVENUES</u></b>	
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Accounting Change - consolidate Gas Tax activity	\$ 1,400,000
<b>Subtotal</b>	<b><u>1,400,000</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
Accounting Change - consolidate Gas Tax activity	(1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>Total Revenues</b>	<b><u>\$    63,532</u></b>
 <b><u>TRANSFERS IN</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Gas Tax Accounting Change - Remove Transfers In from Gas Tax Fund	\$ (1,400,000)
<b>Subtotal</b>	<b><u>(1,400,000)</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
General Benefit Contribution Transfer from the General Fund	11,715
<b>Subtotal</b>	<b><u>11,715</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 2 Fund 455</u></b>	
General Benefit Contribution Transfer from the General Fund	209
<b>Subtotal</b>	<b><u>209</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 14 Fund 461</u></b>	
General Benefit Contribution Transfer from the General Fund	767
<b>Subtotal</b>	<b><u>767</u></b>
<b>CITY</b> <b><u>LMD 84-2 Zone 18 Fund 464</u></b>	
General Benefit Contribution Transfer from the General Fund	383
<b>Subtotal</b>	<b><u>383</u></b>
<b>CUA</b> <b><u>Water Capacity Fund</u></b>	
Reimbursement for Previous Capital Costs	(5,000,000)
<b>Subtotal</b>	<b><u>(5,000,000)</u></b>
 <b><u>TRANSFERS OUT</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
General Benefit Contribution Transfer to various LMD Funds	(13,074)
<b>Subtotal</b>	<b><u>(13,074)</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
<i>Gas Tax Accounting Change - Remove Transfers Out to General Fund</i>	1,400,000
<b>Subtotal</b>	<b>1,400,000</b>
<b>CUA</b> <b><u>Water Fund</u></b>	
<i>Reimbursement for Previous Capital Costs</i>	5,000,000
<b>Subtotal</b>	<b>5,000,000</b>
<b>Total Transfers In / Out</b>	<b>\$ -</b>
<b><u>CHA</u></b> <b><u>No Items</u></b>	
<b><u>CPFA</u></b> <b><u>No Items</u></b>	

*\*Updated Fund Name*

**RESOLUTION NO. 2016-02**

**RESOLUTION OF THE CORONA PUBLIC FINANCING  
AUTHORITY OF THE CITY OF CORONA, CALIFORNIA,  
ADOPTING SAID AUTHORITY'S BUDGET FOR FISCAL  
YEAR 2016-17, REVISED BUDGET ITEMS AND BUDGET  
POLICIES**

**WHEREAS**, the Executive Director has prepared the Corona Public Financing Authority's budget for the fiscal year ending June 30, 2017; and

**WHEREAS**, the Corona Public Financing Authority has conferred with the Executive Director and appropriate staff in public meetings, and has deliberated and considered the proposed budget.

**NOW, THEREFORE, BE IT RESOLVED** by the Corona Public Financing Authority of the City of Corona, California, as follows:

**SECTION 1: Adoption of Budget.**

The Corona Public Financing Authority of the City of Corona Proposed Annual Budget for Fiscal Year 2016-17, on file with the office of the City Clerk, is hereby adopted as the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for July 1, 2016 through June 30, 2017. Included in the budget adoption is the approval for all identified estimated revenues, expenditure appropriations, transfers between funds, interfund charges, debt service and continuing appropriations. Appropriation of budget may also occur as related to prior Corona Public Financing Authority agreements or minute actions.

**SECTION 2: Approval of Revised Budget Items.**

The Summary of Revised Budget Items, as included in Attachment A if any, for the Fiscal Year 2016-17, are hereby adopted as the part of the budget for the Corona Public Financing Authority of the City of Corona, or as so directed by minute action, for Fiscal Year 2016-17.

**SECTION 3: To Increase, Decrease, Add or Delete Appropriations and Transfers.**

Throughout the fiscal year, the Corona Public Financing Authority of the City of Corona may, by the affirming vote of three members, as so directed by minute action, amend the budget to increase, decrease, add or delete appropriations and transfers. The Corona Public Financing Authority approval is required for significant increases or decreases in existing levels

of service and/or capital projects. Funds appropriated by the Corona Public Financing Authority are authorized to be expended as necessary and proper for municipal purposes.

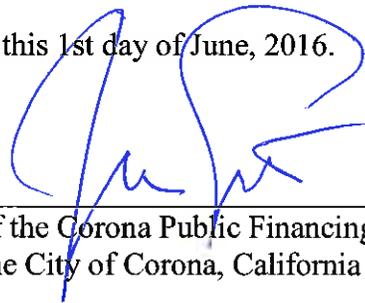
**SECTION 4: Transfer of Funds Within an Appropriation.**

At the request of a Department Director (or his/her designee), and with the concurrence of the Assistant City Manager/Administrative Services Director (or his/her designee) transfer of funds/appropriations may occur between object classifications and/or divisional sections as needed, within a departmental appropriation, occurring within the same fund. These actions may include transfer requests isolating or combining a specific activity from an existing approved capital project and/or transfers between similar capital projects having the same funding source, as long as these transfers are cumulatively equal to or less than ten percent (10%) of the transferring project in the current fiscal year's authorized budget. The Executive Director may transfer operational funds between departments occurring within the same fund as long as the total authorized appropriations in the fund are not increased by the action.

**SECTION 5: Errors, Omissions and Accounting Changes.**

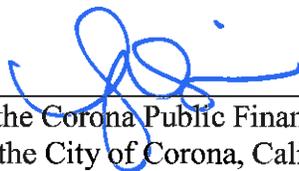
Upon review and approval of the Assistant City Manager/Administrative Services Director, (or his/her designee) minor accounting errors and omissions may be corrected for revenues, appropriations, transfers, interfund charges, and continuing appropriations for the said fiscal year, as well as accounting changes, including but not limited to, the consolidation and segregation of funds and activities for reporting purposes.

**PASSED, APPROVED, AND ADOPTED** this 1st day of June, 2016.



\_\_\_\_\_  
Chairperson of the Corona Public Financing  
Authority of the City of Corona, California

**ATTEST:**



\_\_\_\_\_  
Secretary of the Corona Public Financing  
Authority of the City of Corona, California

**CERTIFICATION**

I, LISA MOBLEY, Secretary of the Corona Public Financing Authority of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly introduced and adopted by the Corona Public Financing Authority of the City of Corona, California, at a regular meeting thereof held on the 1st day of June, 2016, by the following vote of the Authority:

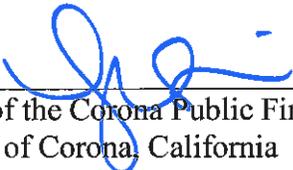
**AYES:            FOX, HALEY, SCOTT, SPIEGEL**

**NOES:            NONE**

**ABSENT:        MONTANEZ**

**ABSTAINED:    NONE**

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official seal of the Corona Public Financing Authority of the City of Corona, California, this 1st day of June, 2016.

  
\_\_\_\_\_  
Secretary of the Corona Public Financing Authority  
of the City of Corona, California

(SEAL)

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b><u>EXPENDITURES</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	\$ (1,400,000)
Reduction of Debt Service - Refunding of Lease Revenue Bond, Series 2006	(192,700)
Police - Add Executive POST pay for Chief of Police	15,875
<b>Subtotal</b>	<b><u>(1,576,825)</u></b>
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Public Works - Gas Tax Accounting Change - budgetary adjustments to move personnel from the General Fund to the Gas Tax Fund 222	1,400,000
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(7,000)
<b>Subtotal</b>	<b><u>1,393,000</u></b>
<b>CITY</b> <b><u>Measure A Fund 227</u></b>	
CIP - Bridge Evaluation Capital Improvement Project	250,000
<b>Subtotal</b>	<b><u>250,000</u></b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(2,100)
<b>Subtotal</b>	<b><u>(2,100)</u></b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
Library/Recreation Svcs - LSTA Grant Funding - Teen Zone Resource Centers	63,532
<b>Subtotal</b>	<b><u>63,532</u></b>
<b>CITY</b> <b><u>LMD 84-1 Lighting Fund 446</u></b>	
Public Works - Reclass City Traffic Engineer to Public Works Program Mgr.	(4,900)
<b>Subtotal</b>	<b><u>(4,900)</u></b>
<b>Total Expenditures</b>	<b><u>\$ 122,707</u></b>
<b><u>REVENUES</u></b>	
<b>CITY</b> <b><u>Gas Tax - Section 2105, 2106 and 2107 Fund 222 *</u></b>	
Accounting Change - consolidate Gas Tax activity	\$ 1,400,000
<b>Subtotal</b>	<b><u>1,400,000</u></b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
<i>Accounting Change - consolidate Gas Tax activity</i>	(1,400,000)
<b>Subtotal</b>	<b>(1,400,000)</b>
<b>CITY</b> <b><u>Library Other Grants Fund 415</u></b>	
<i>LSTA Grant Funding - Teen Zone Resource Centers</i>	63,532
<b>Subtotal</b>	<b>63,532</b>
<b>Total Revenues</b>	<b>\$    63,532</b>
 <b><u>TRANSFERS IN</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
<i>Gas Tax Accounting Change - Remove Transfers In from Gas Tax Fund</i>	\$ (1,400,000)
<b>Subtotal</b>	<b>(1,400,000)</b>
<b>CITY</b> <b><u>LMD 2003-1 Lighting Fund 252</u></b>	
<i>General Benefit Contribution Transfer from the General Fund</i>	11,715
<b>Subtotal</b>	<b>11,715</b>
<b>CITY</b> <b><u>LMD 84-2 Zone 2 Fund 455</u></b>	
<i>General Benefit Contribution Transfer from the General Fund</i>	209
<b>Subtotal</b>	<b>209</b>
<b>CITY</b> <b><u>LMD 84-2 Zone 14 Fund 461</u></b>	
<i>General Benefit Contribution Transfer from the General Fund</i>	767
<b>Subtotal</b>	<b>767</b>
<b>CITY</b> <b><u>LMD 84-2 Zone 18 Fund 464</u></b>	
<i>General Benefit Contribution Transfer from the General Fund</i>	383
<b>Subtotal</b>	<b>383</b>
<b>CUA</b> <b><u>Water Capacity Fund</u></b>	
<i>Reimbursement for Previous Capital Costs</i>	(5,000,000)
<b>Subtotal</b>	<b>(5,000,000)</b>
 <b><u>TRANSFERS OUT</u></b>	
<b>CITY</b> <b><u>General Fund - 110</u></b>	
<i>General Benefit Contribution Transfer to various LMD Funds</i>	(13,074)
<b>Subtotal</b>	<b>(13,074)</b>

**SUMMARY OF REVISED BUDGET ITEMS**  
**City Council Approved - June 1, 2016**  
**Increase / (Decrease or Savings)**

<u>City/Agency</u>	<u>Total</u>
<b>CITY</b> <b><u>Gas Tax - Section 2107 Fund 225 *</u></b>	
<i>Gas Tax Accounting Change - Remove Transfers Out to General Fund</i>	1,400,000
<b>Subtotal</b>	<b>1,400,000</b>
<b>CUA</b> <b><u>Water Fund</u></b>	
<i>Reimbursement for Previous Capital Costs</i>	5,000,000
<b>Subtotal</b>	<b>5,000,000</b>
<b>Total Transfers In / Out</b>	<b>\$ -</b>
<b><u>CHA</u></b> <b><u>No Items</u></b>	
<b><u>CPFA</u></b> <b><u>No Items</u></b>	

*\*Updated Fund Name*

**RESOLUTION NO. 2016-052**

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORONA, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2016-17 AND SELECTING THE POPULATION AND INFLATION FACTOR ACCORDINGLY**

**WHEREAS**, Article XIII-B of the Constitution of the State of California places limits on the budgetary appropriations; and

**WHEREAS**, the limit on appropriations for Fiscal Year 2016-17 is calculated by adjusting the base year (1979-80) appropriations by the percentage changes in the City population growth or County population growth and California per capita personal income or the increase in non residential assessed valuation due to new construction; and

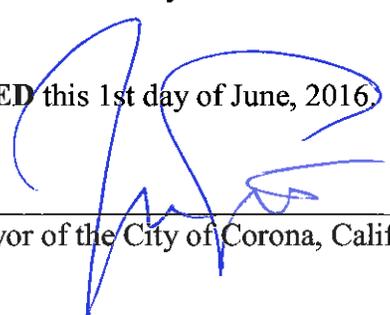
**WHEREAS**, the data necessary to calculate the increase in the non residential assessed valuation was generally not available from the County Assessor and the City may need to adjust the limit on appropriations once the data is available; and

**WHEREAS**, the City Council selects the County's population growth of 1.26% and the California per capita personal income change of 5.37% to calculate the Fiscal Year 2016-17 Appropriation Limit.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Corona, California that the City has conformed to the provisions of Article XIII-B of the State Constitution in determining the appropriations limit for Fiscal Year 2016-17; and

**BE IT FURTHER RESOLVED** that the City's appropriations limit totals \$480,263,934 and the City's appropriations subject to limitation are \$95,848,913. Worksheets used to determine said amounts are on file in the office of the City's Administrative Services Department.

**PASSED, APPROVED, AND ADOPTED** this 1st day of June, 2016.

  
\_\_\_\_\_  
Mayor of the City of Corona, California

**ATTEST:**

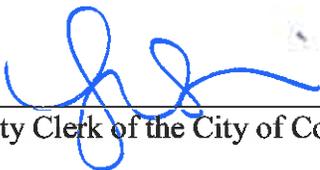
  
\_\_\_\_\_  
City Clerk of the City of Corona, California

**CERTIFICATION**

I, Lisa Mobley, City Clerk of the City of Corona, California, do hereby certify that the foregoing Resolution was regularly passed and adopted by the City Council of the City of Corona, California, at a regular meeting thereof held on the 1<sup>st</sup> day of June, 2016, by the following vote:

<b>AYES:</b>	<b>FOX, HALEY, SCOTT, SPIEGEL</b>
<b>NOES:</b>	<b>NONE</b>
<b>ABSENT:</b>	<b>MONTANEZ</b>
<b>ABSTAINED:</b>	<b>NONE</b>

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the official seal of the City of Corona, California, this 1<sup>st</sup> day of June, 2016.

  
\_\_\_\_\_  
City Clerk of the City of Corona, California

(SEAL)